

1. Milestones are easy to achieve and are always achieved through one main activity. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

2. Individual projects always address strategic goals whereas portfolio management addresses tactical goals. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

3. In a bottom-up estimate, the size of the individual work items is one of the factors that drives the accuracy of the estimates. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

4. To be a successful manager, the only skills a n IT project manager needs to possess are excellent technical skills. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

5. Contingency reserves are also known as unknown unknowns. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

6. Project managers must take adequate time to identify, understand, and manage relationships with all project stakeholders. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

7. Project stakeholder management has only been identified as an entire knowledge area by the Project Management Institute since 2013. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

8. The kick-off meeting is always held before the business case and project charter are completed. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

9. Though stakeholders cannot be controlled, their level of engagement can be monitored. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

10. A milestone list is an output associated with the Project Scope Management knowledge area. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

11. Unknown risks can be managed proactively. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

12. The project's size, complexity, importance, and other factors do not affect how much effort is spent on collecting requirements for scope planning. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

13. Identified risks may not materialize, or their probabilities of occurrence or loss may diminish. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

14. Information from the project charter provides a basis for further defining the project scope. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

15. Scrum eliminates many of the tasks required of a lead because teams become self-organizing. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

16. In a critical path analysis, the shortest path is what drives the completion date for the project. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

17. The team in Scrum is seven plus or minus two people. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

18. A backward pass through the network diagram determines the early start and early finish dates for each activity. 分值1分

- ☐ 对
- ☒ 错

回答正确 +1分

19. The two main items for monitoring and controlling in the Scrum framework are the daily Scrum and the sprint retrospectives. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

20. The technique of fast tracking can result in lengthening the project schedule. 分值1分

- ☒ 对
- ☐ 错

回答正确 +1分

21. The role of a \_\_\_\_\_ is to provide direction and funding for a project. 分值1分

- ☒ project sponsor
- ☐ project manager
- ☐ support staff member
- ☐ project team

回答正确 +1分

22. Which objective is true of projects? 分值1分

- ☐ They have an indefinite beginning and end.
- ☒ They have a unique purpose.
- ☐ They are developed using regressive elaboration.
- ☐ They are permanent in nature.

回答正确 +1分

23. Which knowledge area involves defining and managing all the work required to complete the project successfully? 分值1分

- ☐ Project resource management
- ☒ Project scope management
- ☐ Project time management
- ☐ Project cost management

回答正确 +1分

24. In which product life cycle the scope, schedule, and cost are determined early, and changes to scope are carefully managed? 分值1分

- ☐ Iterative
- ☐ Incremental
- ☒ Predictive
- ☐ Adaptive

回答正确 +1分

25. Which observation is true of the agile approach to software development? 分值1分

- ☒ In the agile method, requirements and solutions evolve through collaboration.
- ☐ An agile approach sets scope goals, but leaves time and cost goals flexible.
- ☐ Agile is a predictive model of software development.
- ☐ In the agile approach, requirements must be clearly expressed early in the life cycle.

回答正确 +1分

26. What processes include devising and maintaining a workable scheme to ensure that the project addresses the organization's needs? 分值1分

- ☐ Initiating
- ☒ Planning
- ☐ Executing
- ☐ Monitoring and controlling

回答正确 +1分

27. The organization recognizes that a new project exists and completes a project charter during which processes for a new project? 分值1分

- ☒ Initiating
- ☐ Planning
- ☐ Executing
- ☐ Monitoring and controlling

回答正确 +1分

28. Which term describes a product produced as part of a project? 分值1分

- ☐ variance
- ☐ scope
- ☒ deliverable
- ☐ work package

回答正确 +1分

29. What is the main purpose of project plans? 分值1分

- ☐ schedule management plans
- ☐ define project scope
- ☐ estimate activity resources
- ☒ guide project execution

回答正确 +1分

30. Scrum is iterative. The iteration is called ..... 分值1分

- ☐ sprite
- ☐ IT1
- ☒ sprint
- ☐ sprinte

回答正确 +1分

31. The ..... is responsible for maximizing return on investment (ROI) by identifying product features, translating these into a prioritized feature list, deciding which should be at the top of the list for the next Sprint, and continually re-prioritizing and refining the list. 分值1分

- ☐ Scrum Master
- ☒ Product Owner
- ☐ Manager
- ☐ Team

回答正确 +1分

32. The team meets daily for ..... minutes, where each member of the team discusses the work they've completed since the last meeting. 分值1分

- ☐ 10
- ☐ 12
- ☒ 15
- ☐ 20

回答正确 +1分

33. Which task is at the lowest level of the WBS? 分值1分

- ☐ a. variance
- ☐ b. objective
- ☐ c. deliverable
- ☒ d. work package

回答正确 +1分

34. Which technique is used for creating a WBS uses branches radiating from a core idea to structure thoughts and ideas instead of writing down tasks in a list or immediately trying to create a structure for tasks? 分值1分

- ☐ analogy
- ☐ bottom-up
- ☐ top-down
- ☒ mind mapping

回答正确 +1分

35. Which is recommended for the creation of a good WBS? 分值1分

- ☐ Any WBS item should be the responsibility of all the people working on it.
- ☒ A unit of work should appear at only one place in the WBS.
- ☐ Each WBS item should be created assuming that the requirements are inflexible.
- ☐ The work content of a WBS item is independent of the WBS items below it.

回答正确 +1分

36. Which network diagramming technique uses boxes to represent activities? 分值1分

- ☒ PDM
- ☐ CPM
- ☐ ADM
- ☐ PERT

回答正确 +1分

37. Which provide a standard format for displaying project schedule information by listing project activities and their corresponding start and finish dates in a calendar format? 分值1分

- ☒ Gantt charts
- ☐ Critical path analysis
- ☐ Arrow diagramming method
- ☐ PERT analysis

回答正确 +1分

38. Which statement is true of a order of magnitude estimate? 分值1分

- ☐ It is used to allocate money into an organization's budget.
- ☒ It provides an estimate of what a project will cost.
- ☐ Its timeframe is always less than a year prior to project completion.
- ☐ It is a type of estimate that is done in the final stages of a project.

回答正确 +1分

39. In project procurement management, which is an output of the planning process? 分值1分

- ☐ change requests
- ☐ selected sellers
- ☐ resource calendars
- ☒ make-or-buy decisions

回答正确 +1分

40. Which document addresses where the project stands in terms of meeting scope, time, and cost goals? 分值1分

- ☐ technical reports
- ☒ status reports
- ☐ progress reports
- ☐ lessons-learned reports

回答正确 +1分

41. In Scrum, a(n) \_\_\_\_\_ is a useful object created by people. 分值1分

Artifacts

回答正确 +1分

42. The \_\_\_\_\_ is responsible for maximizing return on investment (ROI) by identifying product features, translating these into a prioritized feature list, deciding which should be at the top of the list for the next Sprint, and continually re-prioritizing and refining the list. 分值1分

Product Owner

回答正确 +1分

43. The \_\_\_\_\_ is a document containing standard terminology, best practices, and process guidelines around project management as defined by the Project Management Institute (PMI). 分值1分

PMBOK

回答错误 +0分

正确答案: Project Management Body of Knowledge (PMBOK)

44. Scrum is iterative. The iteration is called \_\_\_\_\_. 分值1分

Sprint

回答正确 +1分

45. \_\_\_\_\_ involves developing a working replica of the system or some aspect of the system. 分值1分

Prototyping

回答正确 +1分

46. \_\_\_\_\_ is the difference between planned and actual performance. 分值1分

Variance

回答正确 +1分

47. A(n) \_\_\_\_\_ or draft contract often provides the basis for defining and finalizing work requirements. 分值1分

Request for Proposal

回答错误 +0分

正确答案: Request for Proposal (RFP)

48. A(n) \_\_\_\_\_ Gantt chart compares planned and actual project schedule information. 分值1分

Tracking

回答正确 +1分

49. A(n) \_\_\_\_\_ is a formal group of people responsible for approving or rejecting changes to a project. 分值1分

change control board

回答错误 +0分

正确答案: change control board (CCB)

50. A(n) \_\_\_\_\_ is a tool that provides a systematic process for selecting projects based on many criteria. 分值1分

weighted scoring model

回答正确 +1分