Review Questions

You can find the answers in Appendix F.

1. A business analyst is currently defining a set of changes to the current state of an organization that allows the organization to take advantage of a business opportunity. What is most likely being defined?

    A. Project scope

    B. Business need

    C. Solution scope

    D. Business domain

2. In what knowledge area is the business analyst most likely to be scoping and defining new business opportunities?

    A. Strategy Analysis

    B. Solution Evaluation

    C. Requirements Analysis

    D. Enterprise Assessment

3. What project role focuses on understanding business problems and opportunities?

    A. Business architect

    B. Project manager

    C. Project sponsor

    D. Business analyst

4. A capability needed by a stakeholder to achieve an objective is also called a:

    A. Strategy

    B. Requirement

    C. Solution

    D. Process

5. Your project implementation plan defines 12 capabilities of the

planned systems solution that will not be needed once the new solution is operational. What type of requirements are these?

A. Functional requirements

B. Nonfunctional requirements

C. Reusable requirements

D. Transition requirements

6. Who is primarily responsible for achieving the project objectives?

A. Program manager

B. Project manager

C. Business analyst

D. Project sponsor

7. Inputs to a specific business analysis task may be externally produced by:

A. Requirements

B. Preconditions

C. Techniques

D. A single task

8. To determine solutions to business problems, the business analyst applies a set of:

A. Activities and tasks

B. Inputs and outputs

C. Tasks and techniques

D. Practices and processes

9. Knowledge areas define what a business analyst needs to understand. They do *not* define the project:

A. Scope

B. Techniques

C. Phases

D. Resources

10. All of the following are part of the business requirements, *except*:

    A. Solution scope

    B. Business need

    C. Required capabilities

    D. Business goals

11. What knowledge area contains the next *most* logical steps after the business analyst has built a business case and gained management approval for a project?

    A. Solution Evaluation

    B. Business Analysis Planning and Monitoring

    C. Requirements Life Cycle Management

    D. Requirements Analysis and Design Definition

12. All of the following are knowledge areas *except*:

    A. Solution Evaluation

    B. Requirements Planning and Monitoring

    C. Requirements Life Cycle Management

    D. Strategy Analysis

13. The stakeholders have indicated to the business analysis team that the documented requirements are ready for use in subsequent business analysis or implementation efforts. What type of requirements has been developed at this point in time?

    A. Maintained

    B. Verified

    C. Validated

    D. Approved

14. Identifying key stakeholder roles and selecting requirements activities is done as part of which knowledge area?

    A. Requirements Analysis

    B. Requirements Development

C. Business Analysis Planning and Monitoring

D. Requirements Elicitation

15. Requirements gathering activities are also known as requirements:

A. Planning

B. Development

C. Analysis

D. Elicitation

6. What represents the information and preconditions necessary for a business analysis task to begin?

A. Activity

B. Input

C. Output

D. Technique

17. You are a business analyst measuring alternatives against objectives and identifying trade-offs to determine which possible solution is best. You are most likely engaged in what activity?

A. Problem solving

B. Systems thinking

C. Creative thinking

D. Decision making

8. What defines the business analysis team roles, deliverables to be produced, and tasks to be performed?

A. Requirements process

B. Project management plan

C. Solution approach

D. Business analysis approach

9. When does the business analyst ensure the feasibility of the proposed requirements to support the business and user needs?

A. As part of building a business case

B. During Requirements Analysis and Design Definition

C. When organizing business requirements

D. While planning and monitoring tasks

10. The system users have stated their needs for revised online order entry system capabilities. The users need the ability to perform online, remote order entry when they are traveling worldwide. What type of requirements best describe this need?

A. Stakeholder requirements

B. Business requirements

C. Transition requirements

D. Solution requirements