Review Questions

1. According to the *BABOK® Guide*, perspectives are used within business analysis work to provide focus to tasks and techniques specific to the context of the initiative. The five common perspectives include all of the following *except*:

   A. Business architecture

   B. Information technology

   C. Enterprise architecture

   D. Business intelligence

2. All of the following statements about the five business analysis perspectives are true *except*:

   A. Perspectives are not mutually exclusive since a given initiative may use more than one perspective.

   B. Knowledge areas are applied the same way regardless of the perspective being used.

   C. Perspectives do not represent all possible ways to perform business analysis.

   D. Many methodologies, approaches, and techniques are unique to a particular perspective.

3. Business analysis work is performed _____ throughout an agile initiative and relies heavily on _____ skills.

   A. Intermittently, technical

   B. Continuously, technical

   C. Intermittently, interpersonal

   D. Continuously, interpersonal

4. During agile initiatives, scope is constantly evolving. Change and rapid response to change are expected. What method is used to manage the ongoing refinements and redefinition of the project scope?

   A. Kanban backlog list

B. Retrospectives

C. Storyboarding

D. Planning workshops

5. You are a business analyst working on an agile project. Who is the key stakeholder that you need to have involved with the project from the beginning, providing continuous feedback to the team and adjusting the product as needs change?

A. Agile team leader

B. Product owner

C. Project sponsor

D. Domain SME

6. Who can perform business analysis activities on agile teams?

A. Business analyst working on the team

B. Customer representative or product owner

C. Both of the above

D. None of the above

7. The focus of business intelligence is the transformation of data into _____ information to support business decision making.

A. Value-added

B. Reliable

C. Tactical

D. Strategic

8. You are working on a business intelligence project targeting timely, accurate, high value, and actionable information driving decision making across the organization. One focus of your project is customer engagement. What level of decision-making processes are you targeting?

A. Tactical

B. Strategic

C. Operational

D. External

9. What is the business analyst's primary role on a business intelligence initiative?

    A. Designing ad hoc queries

    B. Designing specialized presentations

    C. Enterprise data or decision modelling

    D. Liaison between stakeholders and solution providers

10. You are a business analyst capturing and documenting as-is and to-be business processes for your business process management project. What role are you performing?

    A. Process modeller

    B. Process analyst

    C. Process designer

    D. Process architect

11. You are a business analyst applying statistical analysis methods to historical data to identify patterns and make predictions about future events. Your focus is on pattern recognition through data mining, predictive modelling, forecasting, and condition-driven alerts. What type of data analytics are you developing requirements for?

    A. Prescriptive analytics

    B. Translation analytics

    C. Predictive analytics

    D. Descriptive analytics

12. Business analysts working in an information technology environment consider their tasks in light of three factors. What are these three factors?

    A. Solution scope, organizational structure, and change scope

    B. Solution impact, organizational maturity, and design options

    C. Solution scope, organizational maturity, and change scope

    D. Solution impact, organizational maturity, and change scope

3. You are a business analyst working on an information technology project. Your project is using a waterfall life cycle model to drive the development efforts. What solution development methodology is being used?

   A. Iterative

   B. Adaptive

   C. Predictive

   D. Incremental

4. You are a business analyst working on a project with a predictive development methodology focusing on established logical modelling and the separation of requirements from solutions. Which of the four information technology methodologies are you using?

   A. Homegrown/organization specific

   B. Requirements engineering (RE)

   C. Structured systems and design method (SSADM)

   D. Unified process (UP)

5. You are eliciting business requirements for an information technology project using statistical methods and mockups to identify user needs. Which method are you applying in your elicitation efforts?

   A. Investigation

   B. Simulation

   C. Experimentation

   D. Collaboration

6. Business architecture provides architectural descriptions and views to provide a common understanding of the organization for the purpose of aligning strategic objectives with tactical demands. What is another name for these views?

   A. Blueprints

   B. Models

   C. Structures

D. Concerns

17. For each blueprint you have created on your project, you are defining the current state, the future state, and one or more transition states that are used to transition to the future state. This provides insight and an understanding of how well the organization aligns to its strategy and is a _____ for change.

   A. Baseline

   B. Proposal

   C. Request

   D. Trigger

18. All of the listed factors are central to a successful business architecture *except*:

   A. Support of the executive business leadership team

   B. Integration with clear, effective governance processes

   C. View of the entire organization that is under analysis

   D. Integration with ongoing organizational initiatives

19. Which of the five perspectives focuses on how the organization performs work to deliver value across multiple functional areas to customers and stakeholders?

   A. Business intelligence perspective

   B. Information technology perspective

   C. Business process management perspective

   D. Business architecture perspective

20. You are a business analyst on a business process management project collecting data from the processes. Which life cycle activity are you performing?

   A. Designing

   B. Modelling

   C. Execution/Monitoring

   D. Optimizing