

Review Questions

1. You are a business analyst addressing who will receive weekly business analysis status reports containing performance against actuals for your current project. You are performing tasks from which knowledge area?
 - A. Requirements Analysis and Design Definition
 - B. Business Analysis Planning and Monitoring
 - C. Requirements Life Cycle Management
 - D. Solution Evaluation
2. You are a business analyst working on a project where the timing of the business analysis work is early in the project life cycle. What type of business analysis approach best fits this project?
 - A. Predictive
 - B. Agile
 - C. Adaptive
 - D. Iterative
3. What technique might be used when determining the business analysis approach on a project?
 - A. Decision analysis
 - B. Mind mapping
 - C. RACI matrix
 - D. Scope modelling
4. Who is responsible for ensuring that the business analysis plan is compatible with the project plan?
 - A. Business analyst
 - B. Project manager
 - C. Implementation SME
 - D. Project sponsor
5. What key input is used to plan the business analysis approach

for a project?

- A. Business need
 - B. Business case
 - C. Business goals
 - D. Strategic plan
6. A RACI matrix describes the roles of stakeholders involved in business analysis activities. What does RACI stand for?
- A. Responsible, Accessible, Contacted, Informed
 - B. Responsible, Accountable, Consulted, Involved
 - C. Responsible, Accountable, Consulted, Informed
 - D. Responsible, Accountable, Coordinated, Involved
7. You have an implementation deadline for meeting a specific requirement on your current project. What requirements attribute indicates how soon a requirement is needed?
- A. Status
 - B. Priority
 - C. Urgency
 - D. Complexity
8. Which statement about conducting stakeholder analysis for the business analysis activities on a project is *false*?
- A. Done as long as business analysis work continues
 - B. Conducted during the project phase to which it applies
 - C. Performed as soon as the business need is identified
 - D. Determines stakeholder influence and levels of authority
9. All of the following tasks are performed when planning and monitoring business analysis activities except:
- A. Plan business analysis governance.
 - B. Conduct stakeholder analysis.
 - C. Plan business analysis approach.
 - D. Determine solution approach.

- o. Which business analysis stakeholder role is involved with all business analysis activities on a project?
 - A. Domain SME
 - B. Implementation SME
 - C. Business analyst
 - D. Project manager
- 11. When identifying business analysis performance improvements, what technique allows you to determine the metrics used for measuring performance and determining how those metrics may be tracked?
 - A. Risk analysis and management
 - B. Metrics and KPIs
 - C. Surveys or questionnaires
 - D. Root cause analysis
- 12. The business analyst has defined how, when, and why the business analysis team will work directly with project stakeholders to develop requirements. What deliverable contains this information?
 - A. Governance approach
 - B. Stakeholder engagement approach
 - C. Information management approach
 - D. Business analysis approach
- 13. You are currently planning the business analysis information management approach for your project. What activities will you be performing as part of this task?
 - A. Plan traceability, plan reuse, and define decision making.
 - B. Define requirements attributes, plan traceability, and plan reuse.
 - C. Decide storage, define requirements attributes, and analyze stakeholders.
 - D. Plan change control, plan traceability, and decide level of abstraction.

4. What performance measures will the business analyst define for business analysis activities and deliverables on a project?
 - A. Variables
 - B. Metrics
 - C. Measures
 - D. Forecasts
5. What business analysis deliverable is a guideline or direct input to all tasks found in the Business Analysis Planning and Monitoring knowledge area?
 - A. Business analysis performance assessment
 - B. Business analysis approach
 - C. Business analysis governance approach
 - D. Business analysis information management approach
6. When planning business analysis activities, the business analyst may break down the project tasks and then estimate the amount of work each task will require. What technique are they using?
 - A. Decision analysis
 - B. Functional decomposition
 - C. Process modelling
 - D. Risk analysis
7. At the beginning of Business Analysis Planning and Monitoring activities, the *BABOK® Guide* recommends that the business analyst create which two planning deliverables?
 - A. Stakeholder Engagement Approach and Governance Approach
 - B. Business Analysis Approach and Stakeholder Engagement Approach
 - C. Governance Approach and Information Management Approach
 - D. Information Management Approach and Business Analysis Approach

8. What knowledge area allows the business analyst to define their approach for tracing project requirements?
 - A. Requirements Analysis and Design Definition
 - B. Business Analysis Planning and Monitoring
 - C. Solution Evaluation
 - D. Requirements Life Cycle Management
9. All of the following types of requirements may be candidates for reuse on your project, *except*:
 - A. Quality standards
 - B. Business processes
 - C. Transition requirements
 - D. Service level agreements
10. When planning how to address requests for change, the business analyst should consider the cost and time estimates of the requested change, its associated benefits and risks, and the:
 - A. Wording of the change request
 - B. Assumptions and constraints
 - C. Recommended course of action
 - D. Prioritization of the change