

Cracking the PM interview

Case Study Solution - List and prioritize features that a mobile banking app should have

Case Study

List down various features that a mobile banking app for a bank should have.

As a Product Manager, prioritize those features in the order in which you will pick up for development. List the reasons for your prioritization.

Case Study Solution - **List of features (1/2)**

1. **Account Management:** View account balances, transaction history, and statements.
2. **Fund Transfers:** Transfer funds between accounts and to other banks.
3. **Bill Payments:** Pay utility bills, credit card bills, and other services.
4. **Mobile Check Deposit:** Deposit checks using the phone's camera.
5. **ATM/Branch Locator:** Find nearby ATMs and bank branches.
6. **Notifications and Alerts:** Receive notifications for transactions, low balance, etc.
7. **Budgeting Tools:** Track spending and create budgets.
8. **Personal Financial Management (PFM):** Integrate and manage all financial accounts.
9. **Customer Support Chat:** In-app customer support chat.
10. **Secure Login:** Biometric login (fingerprint/face recognition).

Case Study Solution - **List of features (2/2)**

11. **Card Management:** Lock/unlock cards, set spending limits, and report lost/stolen cards.
12. **Loan Applications:** Apply for loans and check application status.
13. **Investment Services:** Access to investment accounts and trading options.
14. **Currency Exchange:** Exchange currency and view live exchange rates.
15. **Rewards and Offers:** Access and manage rewards points and view special offers.
16. **QR Code Payments:** Pay using QR codes at participating merchants.
17. **Savings Goals:** Set and track savings goals.
18. **Multi-Language Support:** App available in multiple languages.
19. **Spending Insights:** Categorize and analyze spending habits.
20. **Voice Commands:** Perform basic banking operations using voice commands.

Case Study Solution - **Prioritization frameworks**

There are various frameworks that can be used to prioritize these features - MoSCoW, RICE, KANO, etc.

In this scenario, we will use MoSCoW framework to bucketize frameworks into 4 categories based on their importance.

Case Study Solution - 'Must Have' Features

#	Feature	Rational
1	Account Management	Essential for users to view and manage their accounts
2	Fund Transfers	Critical for transferring money between accounts and to other banks
3	Bill Payments	Pay bills directly from their banking app - could be revenue contributor
4	Secure Login	Ensures the security and privacy of user data
5	Card Management	Important for managing card usage and managing security
6	Notifications and Alerts	Keeps users informed about account activities for enhanced security
7	Loan Applications	Essential for users looking to apply for and manage loans - direct revenue contributor

Case Study Solution - 'Should Have' Features

#	Feature	Rational
1	Personal Financial Management (PFM)	Provides a holistic view of users' financial health - provides cross-selling opportunities to the bank
2	Investment Services	Important for users who want to manage investments through the app - direct revenue contributors and improves stickiness
3	Rewards and Offers	Enhances user engagement by offering benefits - improves engagement
4	Spending Insights	Provides valuable insights into spending habits - gather more information about users for cross-selling and personalization
5	ATM/Branch Locator	Helps users find physical locations when needed - user experience
6	Customer Support Chat	Immediate support for resolving issues is crucial - user experience

Case Study Solution - 'Could Have' Features

#	Feature	Rational
1	Savings Goals	Encourages users to save by setting and tracking goals - user stickiness
2	QR Code Payments	Adds convenience but not critical for all users
3	Currency Exchange	Useful for users dealing with multiple currencies but not essential - revenue contributor but percentage of users that may need this feature would be less
4	Budgeting Tools	Helps users manage their finances effectively

Case Study Solution - ‘Won’t Have’ Features

#	Feature	Rational
1	Voice Commands	Innovative but not a priority compared to other features
2	Mobile Check Deposit	Convenient feature for depositing checks without visiting a branch
3	Multi-Language Support	Expands accessibility for non-native speakers

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Thank you! 