Cracking the PM interview **

Case Study Solution Campaign Performance Analysis

Case study - Campaign Performance analysis

Rumbafy (imaginary name) is a D2C (Direct-to-consumer) brand that sells men's and women's grooming products.

Examples of a few D2C brands in India are boAt Lifestyle, SUGAR Cosmetics, Man Matters, Country Delight, Licious, and many more.

Imagine you are a Product Manager at Rumbafy and you are given additional responsibility to drive organic sales for the organization.

Emails are a key part of your strategy to drive organic growth at the organization.

Over the years, you have built a database of over 1 million registered users. A registered user is someone who has either bought from you in the past or someone who signed up on your platform but did not buy.

A user can sign up for various reasons - to check out offers, to stay updated with new products, to buy a product but dropped-off in the journey, etc.

You have gender and age group of each registered user.

You have sent an email campaign to these 1 million+ registered users 4 days ago. In the email, you have announced a new product launch (Rumbafy Mystic Men Perfume) to all your users.

The key objective of the email was to drive sales for the new product.

Over the past 4 days, you have gathered sufficient data about the campaign. You want to now analyze the campaign performance and evaluate if it was a success or a failure.

How would you go about solving this?

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In order to evaluate the campaign performance, you will have to look at the entire funnel of the email.

In this scenario, the typical funnel would look like below:

- 1. Email sent (unique users)
- 2. Email delivered (unique users)
- 3. Email opened (unique users)
- 4. Email clicked (unique users)
- 5. Users visiting the website
- 6. Users buying the product

There will be multiple steps between step 5 and 6 but for the sake of simplicity, we have removed this.

In generic email funnel, the last two steps (items bought) may change; the rest will be more or less same.

Email sent (unique users) \rightarrow This should be equivalent to users who have registered with you.

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Below metrics will provide you with the performance analytics of campaigns:

- 1. Delivery rate
- 2. Open rate (open to sent ratio or open to delivered ratio) \rightarrow Typically, Delivery rate is close to 100% unless you have bogus, unverified emails. We can consider sent for all calculations.
- 3. Click-to-open rate
- 4. Click-to-sent rate
- Purchase rate (users who bought as a percent of users who were sent the email)

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Above metrics should be looked for four cohorts:

- Overall user base all users
 - a. This will give the performance at an overall level.
 - b. How many users bought the product?
- 2. First-time customers or Existing customers
 - a. Since you would have data about users whether they have bought in the past or not, you should split the above metrics in this cohort.
 - b. If the response is good for first-time users, this means that people are willing to try your brand and products. This is a good sign from customer acquisition perspective.
 - c. If the response is good from existing customers, this means that you have a good repeat rate. This is essential to build a sustainable business. Otherwise, you will always keep acquiring new users by spending money and they will buy just one time and go away.
- 3. Age cohorts
 - a. You can group your customers into different age buckets and look at the response for each age bucket.
 - b. This will tell you which age group is more attracted to your products.
 - c. You can use this data to improve your future campaigns.
- 4. Gender cohort
 - a. Look at the metrics by different genders.
 - b. For this particular product (Rumbafy Mystic Men Perfume), you will get to know who is ordering this product more.

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