

### Introduction

- Shopping mall is one of the heart and soul of communities, the foundation of retail economies, and a social sanctuary for teenagers everywhere.
- In Indonesia, amid rise of e-commerce shopping mall visitors no longer come to shopping malls primarily to buy next season's fashions; they go to socialize, to engage and be entertained. This is a **new trend** for malls to use as leisure venues.
- Head of the Indonesian Shopping Center Association (APPBI), Alexander Stefanus Ridwan said that <u>Shopping Mall boast interaction</u> and shopping experience that could not be satisfied by e-commerce.
- Indonesia is home to 321 shopping centers of various class and size. Therefore, Opening a shopping malls in Indonesia is one of the challenges which must be overcome by property developer with serious consideration, such as **location of the mall**. The location will drive the business will be success or failure.

## Business problem

The objective of this capstone project is to <u>analyze and select the best locations in Jakarta</u>, Indonesia to open a new shopping mall. Using data science methodology and machine learning techniques like clustering, this project aims to provide solutions to answer the business question:

"In Jakarta, Indonesia, if a property developer is looking to open a new shopping mall, where would you recommend that they open it?"

## Target Audience

- This project is particularly useful to <u>property developers and investors</u> looking to open or invest in new shopping malls in the capital city of Indonesia i.e. Jakarta.
- ► <u>Colliers senior associate director Ferry Salanto</u> said that, as long as landlords and retailers were willing to <u>adjust to the trends</u>, the growth of the occupancy rate would not be affected by online shopping.
- In order to thrive, Ferry suggested that mall construction projects take into account infrastructure and transportation accessibility in addition to catering to millennials.

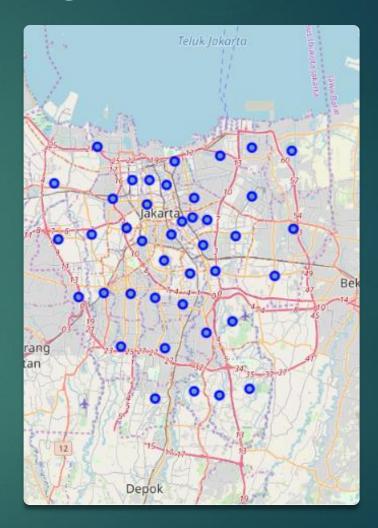
#### Data and Sources

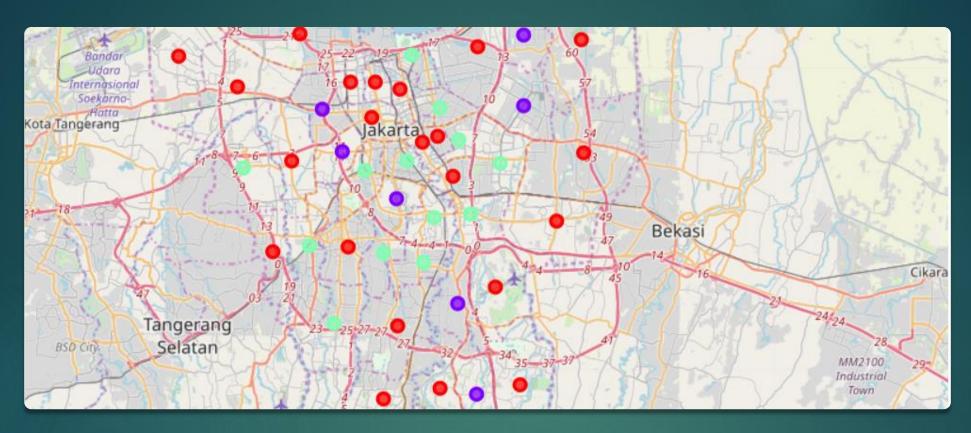
To solve the problem, we will need the following data:

- List of districts in Jakarta.
- Latitude and longitude coordinates of those districts based on Indonesian Census and Goggle Maps (manual) Calibration.
- Venue data, particularly data related to Shopping Mall.
- Data from census in Jakarta were scraped and longitude-latitude data were manually calibrated using Google Maps (<a href="http://data.jakarta.go.id/dataset/jumlahkecamatankelurahanrtrwda">http://data.jakarta.go.id/dataset/jumlahkecamatankelurahanrtrwda</a> nkkdkijakarta/resource/1d5b0b b0-3aa7-482a-9e65-fc03d466efac)
- Foursquare API to get the venue data for those neighbourhoods, and the Shopping Malls category.

## Methodology

- Populate the data into a pandas DataFrame.
- Visualize the neighbourhoods in a map using Folium package.
- Sanity check to make sure that the geographical coordinates data returned by Geocoder are correctly plotted in Jakarta City as shown in image
- Next, we will use foursquare API to get the top 100 venues that are within a radius of 2000 meters
- Analyse each neighbourhood by grouping the rows by neighbourhood and taking the mean of the frequency of occurrence of each venue category
- Perform clustering on the data by using k-means clustering
- Identify which neighbourhoods have higher concentration of shopping malls while which neighbourhoods have fewer number of shopping malls.





- Cluster 0: Neighbourhoods with low number to no existence of shopping malls
- Cluster 1: Neighbourhoods with high concentration of shopping malls
- Cluster 2: Neighbourhoods with moderate number of shopping malls

#### Discussion

- Most of the shopping malls are concentrated in the south area of Jakarta city
- Great opportunity and high potential areas to open new shopping malls as there is very little to no competition from existing malls in cluster 0
- Meanwhile, shopping malls in cluster 1 are likely suffering from intense competition due to oversupply and high concentration of shopping malls
- Therefore, this project recommends property developers to capitalize on these findings to open new shopping malls in neighbourhoods in <u>cluster 0 with little to</u> <u>no competition</u>.
- Property developers with unique selling propositions to stand out from the competition <u>can also open new shopping malls in neighbourhoods in cluster 2</u> <u>with moderate competition</u>.
- Lastly, property developers are advised to avoid neighbourhoods in cluster 1 which already have high concentration of shopping malls and suffering from intense competition.

# Limitations, Suggestions and conclusion

- ► There are other factors such as population and income of residents that could influence the location decision of a new shopping mall
- This project made use of the free Sandbox Tier Account of Foursquare API that came with limitations as to the number of API calls and results returned
- The neighbourhoods in <u>cluster 0 are the most preferred locations</u> to open a new shopping mall.
- ▶ The findings of this project will help the relevant stakeholders to capitalize on the opportunities on high potential locations while avoiding overcrowded areas in their decisions to open a new shopping mall.