# Execution of PKN ORLEN 2014-2017 Strategy in the upstream segment

Kicking Horse Energy and FX Energy Agreements Signing

Warsaw, October 13, 2015



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## **PKN ORLEN strategy in upstream segment (1/2)**

## Value creation levers

## **Hydrocarbons production\*** million boe/year



#### Organic growth in Poland

- Increased focus on conventional projects
- Delineation of prospective areas of the unconventional upstream assets



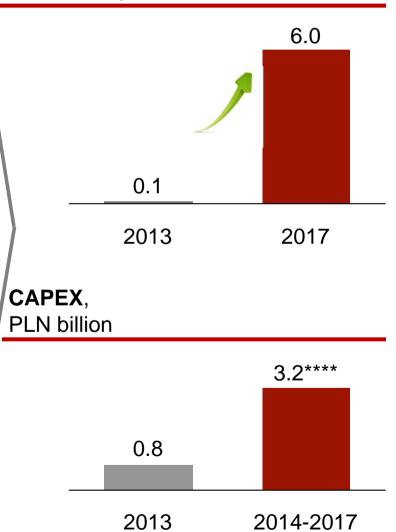
#### Development of Upstream in Canada

- Production increase
- Oil and gas 2P\*\* reserves increase



#### Opportunistic acquisitions of assets

 Subject to availability of free cash flow (FCF)\*\*\* (in Poland as well as on other markets)

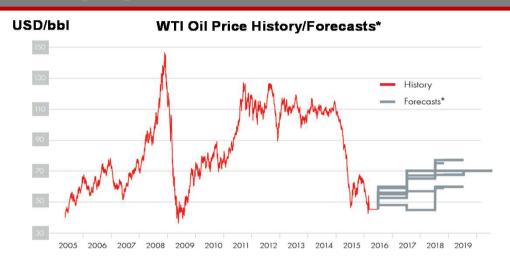


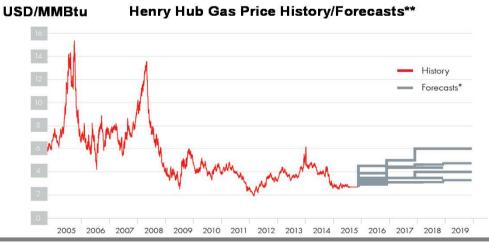
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## PKN ORLEN strategy in upstream segment (2/2)

## Challenging macroeconomic conditions





PKN ORLEN's response to the challenging market conditions:

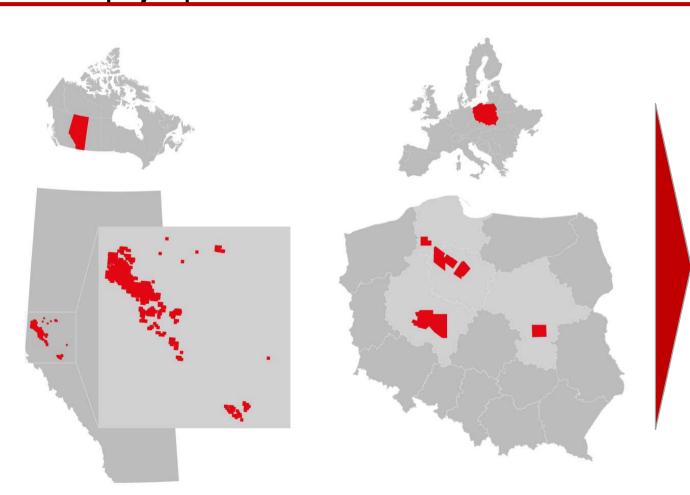
- Project portfolio rationalization in Poland – focus on the more prospective areas (CAPEX for organic growth in Poland reduced to PLN ~0.1 bn in 2015)
- Adjusted development pace in Canada (CAPEX for organic growth reduced to PLN ~0.2 bn in 2015)
- Screening for opportunistic acquisitions in Europe and Canada
- Focus on cost efficiencies flexible business model





# PKN ORLEN's new upstream acquisitions: Kicking Horse Energy and FX Energy

Acquisitions of producing assets – strengthening of PKN ORLEN's presence in Canada and project portfolio diversification in Poland



The new acquisitions by PKN ORLEN:

- Consistent with PKN ORLEN strategy
- Next step to strengthen PKN
  ORLEN's market position in the upstream segment
- Financed from an additional CAPEX pool earmarked for M&A
- Satisfying PKN ORLEN's appetite for inorganic growth in the near term
- Top quality producing assets with upside potential
- No adverse impact on PKN dividend policy and credit ratios





## Kicking Horse Energy Executive Summary: Transaction



ORLEN Upstream Canada (OUC), a subsidiary of ORLEN Upstream (OU) has signed an Arrangement Agreement that initiates acquisition of Kicking Horse Energy, a Canadian E&P company listed on the TSX Venture Exchange (trading symbol: KCK)

Price per share

**CAD 4.75** 

Shares to be acquired

100%

**Transaction value** 

**CAD 356 M\*** 

**Transaction value** 

PLN 1 023 M\*\*









#### **Business rationale**

- > Top quality assets in Alberta with within the most condensate-rich part of the Montney play
- > Very good economics
- > Possible synergies with ORLEN Upstream Canada
- > Talented team of highly experienced people available to strengthen ORLEN team in Canada

#### **Process**

- > ORLEN Upstream Canada's offer positively received and recommended by Kicking Horse **Energy's Board of Directors**
- > Transaction by Plan of Arrangement under Canadian law
- > Due diligence and valuation process supported by respected advisors
- Under the Agreement, ORLEN Upstream Canada can match any unsolicited superior proposals made by third parties to Kicking Horse Energy before shareholder meeting date
- Required minimum of 66.7% of shareholder votes at the meeting of Kicking Horse Energy shareholders
- > Meeting of Kicking Horse Energy shareholders and transaction closing expected by late November or early December 2015

## **Financing**

- Cash offer
- Acquisition financed from PKN ORLEN's cash at hand and available lines
- Transaction financed from additional capex pool as per 2014-2017 Strategy; 2015: Lower pace of utilization of the base pool of PLN 3.2 bn



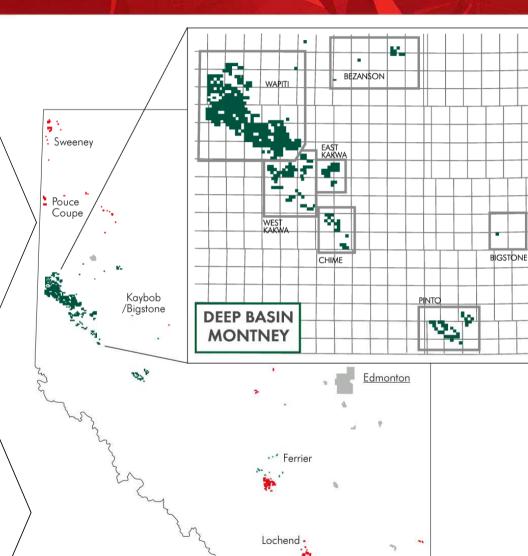


## **Kicking Horse Energy Executive Summary: Asset Overview**

Current cash flows & upside potential

Alberta Lands

- Top quality production area of Alberta
- Current production of 4,000 boe/d (57% liquids)
- Large and highly prospective 471 gross/350 net section land position
- High IRR wells driven by significant condensate volumes and premium pricing



ASSETS TO BE ACQUIRED

Calgary

Other Assets

**Eastern Canada** 

- Two small oil and gas fields
- 11% ownership of Peridae Energy:
- Goldboro LNG project
- Tight gas project and upstream JV







## **FX Energy Executive Summary: Transaction**



ORLEN Upstream has signed an Agreement and Plan of Merger to initiate an acquisition of FX Energy, a U.S. based E&P company listed on NASDAQ (trading symbol: FXEN) with the core business in Poland

Offered price per share	USD 1.15
Shares to be acquired	100%
Transaction value	USD 119 M*
Transaction value	PLN 442 M**









#### **Business rationale**

- > Best producing assets with upside potential available in the Polish market
- Successful track record in the Fences area
- > Talented team of highly experienced people available to strengthen ORLEN Upstream

#### **Process**

- > ORLEN Upstream's offer positively received and recommended by FX Energy's Board of **Directors**
- Transaction by tender offer under US law
- > Due diligence and valuation process supported by respected advisors
- > Under the Agreement, ORLEN Upstream can match any unsolicited superior proposals made by third parties to FX Energy
- > Requires min. of 90% of shareholders (post top-up) to tender via short form merger
- ➤ With 50% + 1 share, a two-step merger procedure possible
- > Tender offer expected to be launched by October 23, 2015
- Closing expected in Q4 2015 or Q1 2016\*

## **Financing**

- Cash offer
- Acquisition financed from PKN ORLEN's cash at hand and available lines
- > Transaction financed from additional capex pool as per 2014-2017 Strategy; 2015: Lower pace of utilization of the base pool of PLN 3.2 bn





## **FX Energy Executive Summary: Asset Overview**

Current cash flows

**Fences** 

- Concessions 3 450 sq km
- Gas production: over 1650 boe/d
- Partnership with PGNiG

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Upside potential

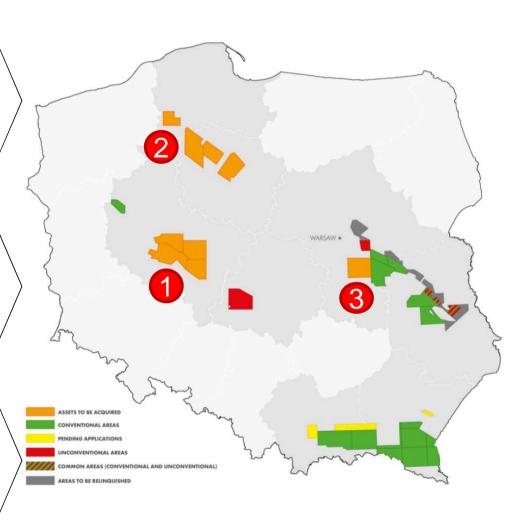
Edge

- Concessions 2 967 sq km
- Exploration & development phase
- 1155 sq km of 3D seismic acquired
- New prospects identified and ready to drill

Possible synergy

Block 255

Area directly adjacent to ORLEN's current assets

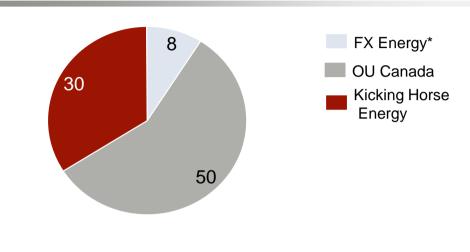






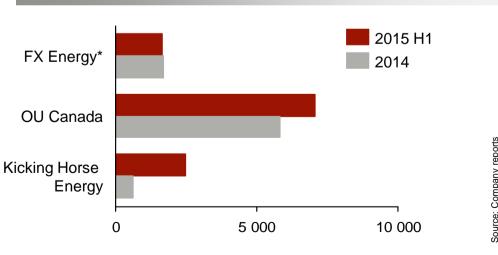
## **ORLEN Upstream Portfolio Post Acquisitions**

## 2P Reserves (MM boe) as of 2014YE



Total 2P reserves: **Over 88 MM boe** 

## Oil and Gas production (boe/d)



Total production: Over 11 kboe/d

<sup>\*</sup> Assuming 80% methane content oin the Fences gas fields

<sup>\*</sup> Assuming 80% methane content in the Fences area





## **Summary**



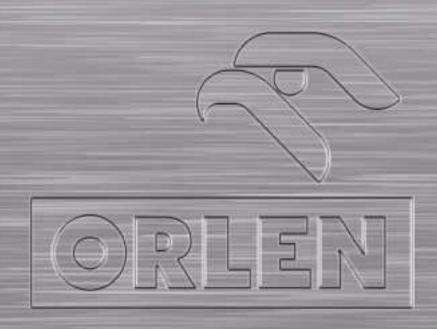
## Strategic rationale

- > The acquisitions are consistent with PKN ORLEN strategy
- > Next step to strengthen PKN ORLEN's market position in the upstream segment
- > Opportunistic acquisitions of quality assets in favorable hydrocarbon price environment
- > Top quality producing assets in Canada with plenty of running room
- > Best producing assets with upside potential available in the Polish market

## **Next steps**

- > The two transactions are satisfying PKN ORLEN's appetite for inorganic growth in the near term
- > Continuous focus on cost efficiencies flexible business model
- > PKN ORLEN on track to deliver the 2017 strategic targets in the upstream segment
- > Dividend policy and financial fundamentals remain unaffected by the acquisitions

# Thank You for Your attention



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