

Table No. 3
Status of Franchised Outlets
For Years 2018 to 2020 (1) (3)

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Us	Ceased Operations – Other Reasons	Outlets at End of the Year
AL	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	1	0	0	0	1	1
CA	2018	2	1	0	0	0	0	3
	2019	3	0	0	0	0	0	3
	2020	3	0	0	0	0	0	3
CT	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	0	1	0	0	0	0
FL	2018	2	0	0	0	0	0	2
	2019	2	0	0	0	0	0	2
	2020	2	1	0	0	0	2	1
GA	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	1	0	0	0	0	2
IA	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	5	0	0	0	0	6
IL	2018	0	0	0	0	0	0	0
	2019	0	1	0	0	0	0	0
	2020	1	4	0	0	0	1	4
KS	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	0	0	0	0	0	1
MA	2018	2	0	0	0	0	0	2
	2019	2	0	0	0	0	0	2
	2020	2	0	0	0	0	0	2
MI	2018	1	1	0	0	0	0	2
	2019	2	2	0	0	0	0	4
	2020	4	0	0	0	0	2	2
MN	2018	1	0	0	0	0	0	1
	2019	1	0	0	0	0	0	1
	2020	1	10	0	0	0	0	11
MO	2018	0	0	0	0	0	0	0
	2019	0	0	0	0	0	0	0
	2020	0	2	0	0	0	0	2
NE	2018	0	0	0	0	0	0	0