

A large group of approximately 50 people, mostly men, are posed in a tiered formation on the deck of a ship. They are wearing winter clothing, including jackets in red, blue, and black, hats, and scarves. The ship's deck is green, and the background is a vast, grey, overcast sky. In the foreground, a large black mechanical structure, possibly a winch or part of the ship's equipment, is visible. A white sign with blue text and a logo is attached to this structure.

Scrum Team

Accountabilities 2020

Working Spirit

Scrumteam



- cross-functional
 - members have all the skills necessary to create value each Sprint
- self-managing,
 - they internally decide who does what, when, and how.
- no sub-teams or hierarchies
- Focused on one objective, the Product Goal.⁽²⁰²⁰⁾

Scrum Team Size

- Small enough to remain nimble
- large enough to complete significant work within a Sprint
- typically 10 or fewer people
- If Scrum Teams become too large
 - consider reorganizing into multiple Scrum Teams focused on the same product
 - Product Goal
 - Product Backlog
 - Product Owner

Roles Become accountabilities²⁰²⁰

- The entire Scrum Team is accountable for creating a valuable, useful Increment every Sprint
- Three specific accountabilities within the Scrum Team:
 - Developers
 - Product Owner
 - Scrum Master

Developers (2020- was development team)

Committed to creating any aspect of a usable Increment each Sprint
Ofte specific skill that vary with work domain

Accountable for:

- Sprint backlog
- Instilling quality with DoD (Definition of Done)
- Adapting their plan each day toward the Sprint Goal
- Holding each other accountable as professionals

Product owner

- Accountable for maximizing the value of the product
- Accountable for effective Product Backlog management:
 - Developing and communicating the Product Goal
 - Creating and communicating Product Backlog items
 - Ordering Product Backlog items
 - Ensuring that the Product Backlog is transparent, visible and understood
- Accountable doesn't mean PO can't delegate work
- Entire organization must respect decisions Product Owner
- Return on Investment (ROI)
- Focuses on the What not the how (vision) one person, not a committee

Scrum Master

- Accountable for establishing Scrum as defined in the Scrum Guide.
 - helping understand Scrum theory and practice, both within Scrum Team and organization.
- Accountable for Team's effectiveness.
- Scrum Masters serve the Scrum Team and the larger organization.



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Scrum Master serves the scrum team

- Coaching in self-management and cross-functionality
- Focusing on creating high-value Increments that meet the Definition of Done
- Removal of impediments to the Scrum Team's progress
- Facilitate Scrum events take place and are
 - positive
 - Productive
 - within the timebox

Scrum Master serves Product Owner

- Techniques for effective Product Goal definition and Product Backlog management
- The need for clear and concise Product Backlog items
- Establish empirical product planning
- Facilitating stakeholder

Scrum Master serves organization

- Leading, training, and coaching its Scrum adoption
- Planning and advising Scrum implementations
- Helping understand and enact an empirical
- Removing barriers between stakeholders and Scrum Teams.



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For a Scrum project the Product Owner, the Scrum Master and Development Team are considered as people who are committed to the project *

while customers and executive management are considered as involved but not committed to the project.

* Feitelijk niet meer expliciet zo van toepassing ([2011 wijziging](#))