# Introduzione alla data science e al pensiero computazionale Lezione 7: Le Scale dei Dati

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## Mapping

- $\circ$  Attribute values -> numbers or symbols
- Attribute value domain >range
- $\bullet$  Empirical relation -> mathematical relation



# Scales



• A measurement scale is a class of mapping that links empirical and number relations with specific properties



- Best possible numerical relation system?
- Representation of an empirical relation in a numerical system?
- Choosing a unique (and best) number system?



- Qualitative Scales
  - Nominal (gender)
  - Ordinal (arrival order)
- Numeric/Continuous Scales
  - Interval (temperatures in F)
  - Ratio (height)
  - Absolute (the actual count)



- Language(Program) = 1, if Program is written in Pascal
- Language(Program) = 2, if Program is written in C
- Language(Program) = 3, if Program is written in Fortran

Few mathematical operations are applicable (mode, histograms, ...)



- Difficult(Program) = 1, if Program is easy to read
- Difficult(Program) = 2, if Program is not hard to read
- Difficult(Program) = 3, if Program is hard to read We can have the median here...



- <u>Nominal</u> measure label variables without any quantitative value. Ex., Eye color.
- Ordinal measure categorize data in natural order. Size of steps between items is unknown. Ex., Customer satisfaction
- <u>Interval</u> measures preserve differences but not ratios. Ex., The absolute time when an event occurred.
- <u>Ratio</u> measures preserve also the ratio between entities. Ex., LOC in a program. *All math operations are applicable*.
- <u>Absolute</u> measures are counts. Ex., the number of if statements in a program.



Table 2.8: Summary of measurement scales and statistics relevant to each (Siegel and Castellan, 1988

Scale	Defining	Examples of	Appropriate
type	relations	appropriate	statistical tests
		statistics	
Nominal	Equivalence	Mode	Non-parametric
		Frequency	
Ordinal	Equivalence	Median	Non-parametric
	Greater than	Percentile	-
		Spearman r	
		Kendall $\tau$	
		Kendall W	
Interval	Equivalence	Mean	Non-parametric
	Greater than	Standard deviation	
	Known ratio of any intervals	Pearson product-moment correlation	
		Multiple product-moment correlation	
Ratio	Equivalence	Geometric mean	Non-parametric
	Greater than	Coefficient of variation	and parametric
	Known ratio of any intervals		-
	Known ratio of any		
	two scale values		



## Acceptable Mappings

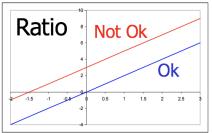
- For nominal, any 1:1 mapping is OK
- For ordinal, the mapping needs to be strictly increasing
- For interval, the mapping must have the form Y = aX + b, with a > 0
- For ratio, the mapping must have the form Y = aX, with a > 0
- For absolute, the only acceptable mapping is Y = X



## Examples of Mappings









## Meaningful Measures

- Measures are said to be meaningful if their truth value does not change when the measure is subject to transformation
- That is, they are defined on the appropriate scale. Mapping is used to verify the appropriateness of the scale.



## Examples

Meaningful	Not meaningful	
• The number of atoms in solid A is double the number of atoms in solid B	• The color of solid A is twice as black as the color of solid B	
• The number of people who agreed was double the number of people who disagreed	• People agreed twice as much as they disagreed	

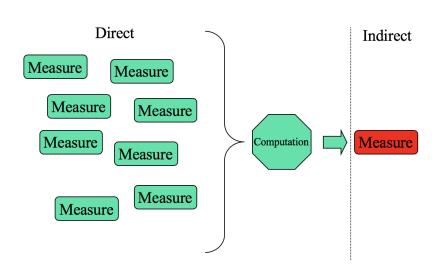


#### Kinds of metrics

- A metric is <u>objective</u> if it can be taken by an automated device; it is <u>subjective</u> otherwise
  - LOC are objective metrics, Function Points are subjective
- A metric is <u>direct</u> if it can be directly detected, <u>indirect</u> if it is the result of mathematical elaboration on other metrics
  - LOC, number of errors, and FP are direct
  - Number of errors per LOC (Error density) is indirect



#### Direct and Indirect Measurement





#### Direct or Indirect

- Immediately definable on one single calculation.
   Example: LOC, number of people in classroom, number of customer complaints
- Derived from a varied set of values. Example: ROI, number of tennis balls by weight, customer satisfaction



## Measurements, Statistics and Scales

- Measurement scales limit the type of operations on measure e.g., central tendency
- Objective or subjective measurement may limit the type of operations on measures
- Indirect measure depend on other measures' scales and thus are limited in meaningfulness and operations



#### Exercise: Measure of Mass



- What are the relations between their masses?
- Which of these are valid mappings?

$$M_1(A) = 1, M_1(P) = 130, M_1(E) = 1400$$

• 
$$M_2(A) = 3$$
,  $M_2(P) = 4$ ,  $M_2(E) = 5$ 

• 
$$M_3(A) = 24$$
,  $M_3(P) = 51$ ,  $M_3(E) = 49$ 

• Can we tell how intelligent they are from these mappings?



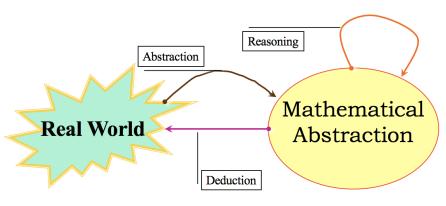
## Questions

- Is it wrong to assert that "lines of code" is a bad software measure?
- What scale is used in "lines of code" measurement?
- Discuss the notion of "distance" in a vector space and its meaningfulness as a measure
- What kind of measure would you use for "program quality?"



## Building Models out of Metrics

• A baby should double its weight at the age of month 6.





#### Model

- Mathematical abstraction
  - Indirect measurement
  - Control measurement
  - Prediction measurement
- **Prediction system** couples a model with procedures that allow forecasting



## Risks while building models

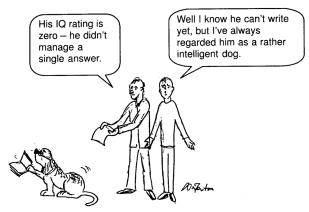


Figure 2.8: Using a suspect definition

from Fenton pp. 38



## Case study

Metrics to assess personal productivity

From: https://www.analyticsinhr.com/blog/employee-performance-metrics/



#### The work

- We now analyse how people are evaluating quantitatively the personal productivity.
- The full document is available at the website above.
- We can review it using our approach to metrics.
- We adopt a simplified GQM.



#### Goal

Goal: To assess the productivity of software developers from the viewpoint of the operations of a software enterprise

The text of this and the following slides comes from:

https://www.analyticsinhr.com/blog/employee-performance-metrics/



## Questions

Question 1: What is the quality of the work performed? Question 2: What is the quantity of the work performed?

Goal: To assess the productivity of software developers from the viewpoint of the operations of a software enterprise

Question 3: What is the efficiency in the execution of the work?

Question 4: What is the performance of the organization overall?

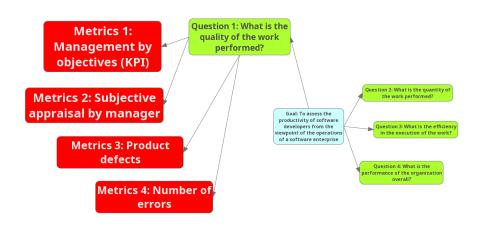


## Proposed exercise

- Create a mix team of 3 people of which at least one of each gender
- Complete the GQM with the metrics
- For every metrics determine:
  - if it direct or indirect
  - if it is subjective or objective
  - its measurement scale
- Provide a significant subset of the model that you would use to evaluate yourself
- Write the results on a table distributed on a set of slides in overleaf and send the result to the Telegram group
  - Organize every line as follows:
    - Referred Goal and Question as number, e.g., G1Q2
    - Metrics,
    - Direct or indirect,
    - Subjective or objective,
    - Mossuroment scale
      Giancarlo Succi



## Q1 Metrics (1)





## Focus on Q1 M2

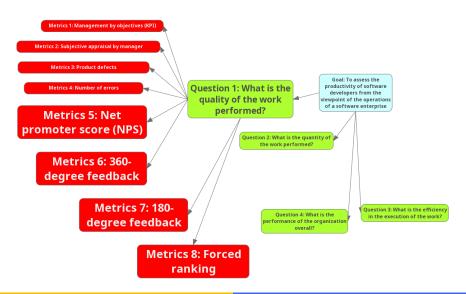
	High	Needs Coaching	High Potential	Rock Star	
POTENTIAL	Medium	Questionable Fit	Core Employee	Star on the Rise	
	Low	Questionable	Blocker	Needs Development	
		Low	Medium	High	
		DEDECRMANICE			

PERFORMANCE





## Q1 Metrics (2)





### Focus on Q1 M6

#### The Cox-Box

I'm not very impressed with these employee satisfaction survey results.



#### by Gary P. Cox

I'll conduct a 360-degree feedback survey to assess my leadership skills...



Six Sigma Guy, have all my staff complete this anonymous 360-degree feedback survey.

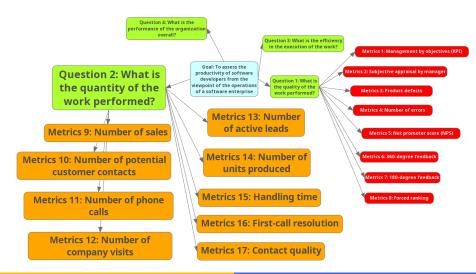
That's a great demonstration of your maturity as a leader. Boss.



Send comments and stories to Cox-Box@iSixSigma.com

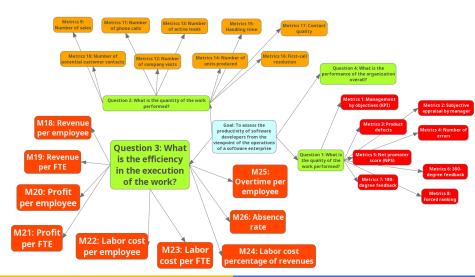


## Q2 Metrics





### Q3 Metrics





#### Domande?

Fine della lezione sette.