

SE&PM MODULE 1

Software and Software Engineering: The nature of Software, The unique nature of WebApps, Software Engineering, The software Process, The software Engineering practice, The software myths, How it all starts

What is software?

Software is: (1) instructions (computer programs) that when executed provide desired features, function, and performance; (2) data structures that enable the programs to adequately manipulate information, and (3) descriptive information in both hard copy and virtual forms that describes the operation and use of the programs.

What is Software Engineering?

The term **software engineering** is the product of two words, **software**, and **engineering**.
The **software** is a collection of integrated programs.

Software subsists of carefully-organized instructions and code written by developers on any of various particular computer languages.

Computer programs and related documentation such as requirements, design models and user manuals.

Engineering is the application of **scientific** and **practical** knowledge to **invent**, **design**, **build**, **maintain**, and **improve** frameworks, processes, etc.

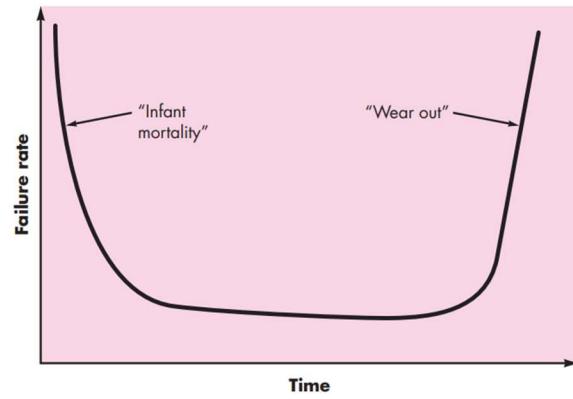
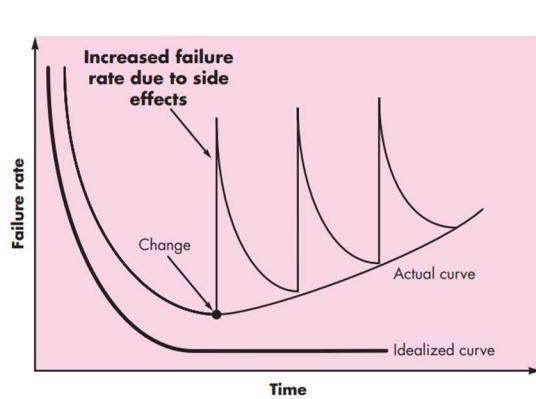


Software Engineering is an engineering branch related to the evolution of software product using well-defined scientific principles, techniques, and procedures. The result of software engineering is an effective and reliable software product.

software has characteristics that are considerably different than those of hardware:

- 1. Software is developed or engineered; it is not manufactured in the classical sense. Different approaches for creating software vs. hardware:**
 - Software is designed and programmed, focusing on good design practices to ensure quality. Hardware is manufactured, and quality can be affected by issues during production.
 - Software development costs are primarily in the engineering stage. This means managing software projects differently from hardware projects, which involve manufacturing costs, is essential.
- 2. Software doesn't wear out physically, but it can degrade over time:**
 - Hardware components are susceptible to wear and tear from everyday use and environmental factors. This results in a higher failure rate over time, like a bathtub curve.
 - Ideally, software shouldn't wear out because it's not physical. However, adding new features or making changes can introduce bugs, causing the failure rate to increase over time (unlike the idealized flat curve). This is because there are no "spare parts" for software like there are for hardware. Fixing software problems requires revisiting the code and potentially rewriting parts, making it more complex than replacing a faulty hardware component.
- 3. Although the industry is moving toward component-based construction, most software continues to be custom built, Software development is catching up on reusability:**
 - Hardware engineers can leverage pre-built components like screws and circuits to design new systems faster. This reusability has been a standard practice in hardware engineering for a long time.
 - Software development is only recently adopting a component-based approach. Reusable software components encapsulate both data and the way it's processed, allowing developers to build new applications by assembling these pre-built blocks. This approach can significantly speed up software development.

In essence, software and hardware are built differently, and this difference is reflected in how they function, wear out, and are created.



Software Application Domains

Today, seven broad categories of computer software present continuing challenges for software engineers:

System software—Infrastructure software come under this category like compilers, operating systems, editors, drivers, etc. Basically system software is a collection of programs to provide service to other programs.

Application software— Application software comprises various programs designed to perform specific tasks that aid users in executing tasks, solving problems, or managing operations. These programs are created to help with specific activities. Whether it's drafting a document, managing data, or editing a video, each application software is tailored to meet these individual needs. In some industries, real-time data processing is crucial. Application software helps in managing operations that need immediate attention.

Engineering/scientific software— Engineering and scientific software used to focus mainly on complex calculations, solving problems with a lot of mathematical processing. These software tools were used in various fields like astronomy, studying volcanoes, testing car strength, planning space shuttle paths, studying molecules, and automated manufacturing.

Embedded software: This type of software is placed in “Read-Only- Memory (ROM)”of the product and control the various functions of the product. The product could be an aircraft, automobile, security system, signalling system, control unit of power plants, etc. the embedded software handles hardware components and is also termed as intelligent software .

Product-line software— Product-line software is created to do specific tasks and can be used by many different people. Some of this software is made for special groups, like tools to help manage inventory in stores. Other types are made for lots of people to use, like word processors, spreadsheets, drawing programs, games, and software to manage databases or finances for both personal and business use.

Web applications— Web applications, or "WebApps," are software programs you use over the internet. At their simplest, WebApps can be basic websites with linked pages that show text and pictures. However, with the development of Web 2.0, WebApps are becoming much more advanced. Now, they can do a lot more than just show information. They can offer various features and functions, work like computer programs, and connect with business systems and databases to provide more integrated and powerful services to users.

SE&PM MODULE 1

The unique nature of WebApps

The following attributes are encountered in the vast majority of WebApps.

Network intensiveness. A WebApp resides on a network and must serve the needs of a diverse community of clients. The network may enable worldwide access and communication (i.e., the Internet) or more limited access and communication (e.g., a corporate Intranet).

Concurrency. A large number of users may access the WebApp at one time. In many cases, the patterns of usage among end users will vary greatly.

Unpredictable load. The number of users of the WebApp may vary by orders of magnitude from day to day. One hundred users may show up on Monday; 10,000 may use the system on Thursday.

Performance. If a WebApp user must wait too long (for access, for serverside processing, for client-side formatting and display), he or she may decide to go elsewhere.

Availability. Although expectation of 100 percent availability is unreasonable, users of popular WebApps often demand access on a 24/7/365 basis.

Data driven. The primary function of many WebApps is to use hypermedia to present text, graphics, audio, and video content to the end user. In addition, WebApps are commonly used to access information that exists on databases that are not an integral part of the Web-based environment (e.g., e-commerce or financial applications).

Content sensitive. The quality and aesthetic nature of content remains an important determinant of the quality of a WebApp.

Continuous evolution. Unlike conventional application software that evolves over a series of planned, chronologically spaced releases, Web applications evolve continuously. It is not unusual for some WebApps (specifically, their content) to be updated on a minute-by-minute schedule or for content to be independently computed for each request.

Security. Because WebApps are available via network access, it is difficult, if not impossible, to limit the population of end users who may access the application. In order to protect sensitive content and provide secure modes of data transmission, strong security measures must be implemented throughout the infrastructure that supports a WebApp and within the application itself.

Aesthetics. An undeniable part of the appeal of a WebApp is its look and feel. When an application has been designed to market or sell products or ideas, aesthetics may have as much to do with success as technical design.

Software Engineering

What is Software Engineering?

Software Engineering is the process of designing, developing, testing, and maintaining software. It is a systematic and disciplined approach to software development that aims to create high-quality, reliable, and maintainable software.

IEEE defines software engineering as:

- (1) The application of a systematic, disciplined, quantifiable approach to the development, operation and maintenance of software; that is, the application of engineering to software.
- (2) The study of approaches as in the above statement.

1. Software engineering includes a variety of techniques, tools, and methodologies, including requirements analysis, design, testing, and maintenance.
2. It is a rapidly evolving field, and new tools and technologies are constantly being developed to improve the software development process.
3. By following the principles of software engineering and using the appropriate tools and methodologies, software developers can create high-quality, reliable, and maintainable software that meets the needs of its users.
4. Software Engineering is mainly used for large projects based on software systems rather than single programs or applications.
5. The main goal of Software Engineering is to develop software applications for improving quality, budget, and time efficiency.
6. Software Engineering ensures that the software that has to be built should be consistent, correct, also on budget, on time, and within the required requirements.

Key Principles of Software Engineering

1. **Modularity:** Breaking the software into smaller, reusable components that can be developed and tested independently.
2. **Abstraction:** Hiding the implementation details of a component and exposing only the necessary functionality to other parts of the software.
3. **Encapsulation:** Wrapping up the data and functions of an object into a single unit, and protecting the internal state of an object from external modifications.
4. **Reusability:** Creating components that can be used in multiple projects, which can save time and resources.

SE&PM MODULE 1

5. **Maintenance:** Regularly updating and improving the software to fix bugs, add new features, and address security vulnerabilities.
6. **Testing:** Verifying that the software meets its requirements and is free of bugs.
7. **Design Patterns:** Solving recurring problems in software design by providing templates for solving them.
8. **Agile methodologies:** Using iterative and incremental development processes that focus on customer satisfaction, rapid delivery, and flexibility.
9. **Continuous Integration & Deployment:** Continuously integrating the code changes and deploying them into the production environment.

The software Process

A *process framework* establishes the foundation for a complete software engineering process by identifying a small number of *framework activities* that are applicable to all software projects, regardless of their size or complexity. In addition, the process framework encompasses a set of *umbrella activities* that are applicable across the entire software process. A generic process framework for software engineering encompasses five activities:

Communication. Before any technical work can commence, it is critically important to communicate and collaborate with the customer (and other stakeholders)¹¹ The intent is to understand stakeholders' objectives for the project and to gather requirements that help define software features and functions.

Planning. Any complicated journey can be simplified if a map exists. A software project is a complicated journey, and the planning activity creates a "map" that helps guide the team as it makes the journey. The map—called a *software project plan*—defines the software engineering work by describing the technical tasks to be conducted, the risks that are likely, the resources that will be required, the work products to be produced, and a work schedule.

Modeling. Whether you're a landscaper, a bridge builder, an aeronautical engineer, a carpenter, or an architect, you work with models every day. You create a "sketch" of the thing so that you'll understand the big picture—what it will look like architecturally, how the constituent parts fit together, and many other characteristics. If required, you refine the sketch into greater and greater detail in an effort to better understand the problem and how you're going to solve it. A software engineer does the same thing by creating models to better understand software requirements and the design that will achieve those requirements.

Construction. This activity combines code generation (either manual or automated) and the testing that is required to uncover errors in the code.

Deployment. The software (as a complete entity or as a partially completed increment) is delivered to the customer who evaluates the delivered product and provides feedback based on the evaluation.

Software engineering process framework activities are complemented by a number of *umbrella activities*. In general, umbrella activities are applied throughout a software project and help a software team manage and control progress, quality, change, and risk. Typical umbrella activities include:

Software project tracking and control—allows the software team to assess progress against the project plan and take any necessary action to maintain the schedule.

Risk management—assesses risks that may affect the outcome of the project or the quality of the product.

Software quality assurance—defines and conducts the activities required to ensure software quality.

Technical reviews—assesses software engineering work products in an effort to uncover and remove errors before they are propagated to the next activity.

Measurement—defines and collects process, project, and product measures that assist the team in delivering software that meets stakeholders' needs; can be used in conjunction with all other framework and umbrella activities.

Software configuration management—manages the effects of change throughout the software process.

Reusability management—defines criteria for work product reuse (including software components) and establishes mechanisms to achieve reusable components.

Work product preparation and production—encompasses the activities required to create work products such as models, documents, logs, forms, and lists.

The software Engineering practice

SE&PM MODULE 1

Understand the problem. It's sometimes difficult to admit, but most of us suffer from hubris when we're presented with a problem. We listen for a few seconds and then think, *Oh yeah, I understand, let's get on with solving this thing*. Unfortunately, understanding isn't always that easy. It's worth spending a little time answering a few simple questions:

- *Who has a stake in the solution to the problem?* That is, who are the stakeholders?
- *What are the unknowns?* What data, functions, and features are required to properly solve the problem?
- *Can the problem be compartmentalized?* Is it possible to represent smaller problems that may be easier to understand?
- *Can the problem be represented graphically?* Can an analysis model be created?

Plan the solution. Now you understand the problem (or so you think) and you can't wait to begin coding. Before you do, slow down just a bit and do a little design:

- *Have you seen similar problems before?* Are there patterns that are recognizable in a potential solution? Is there existing software that implements the data, functions, and features that are required?
- *Has a similar problem been solved?* If so, are elements of the solution reusable?
- *Can subproblems be defined?* If so, are solutions readily apparent for the subproblems?
- *Can you represent a solution in a manner that leads to effective implementation?* Can a design model be created?

Carry out the plan. The design you've created serves as a road map for the system you want to build. There may be unexpected detours, and it's possible that you'll discover an even better route as you go, but the "plan" will allow you to proceed without getting lost.

- *Does the solution conform to the plan?* Is source code traceable to the design model?
- *Is each component part of the solution provably correct?* Have the design and code been reviewed, or better, have correctness proofs been applied to the algorithm?

Examine the result. You can't be sure that your solution is perfect, but you can be sure that you've designed a sufficient number of tests to uncover as many errors as possible.

- *Is it possible to test each component part of the solution?* Has a reasonable testing strategy been implemented?
- *Does the solution produce results that conform to the data, functions, and features that are required?* Has the software been validated against all stakeholder requirements?

It shouldn't surprise you that much of this approach is common sense. In fact, it's reasonable to state that a commonsense approach to software engineering will never lead you astray.

GENERAL PRINCIPLES

The First Principle: *The Reason It All Exists*

A software system exists for one reason: *to provide value to its users*. All decisions should be made with this in mind. Before specifying a system requirement, before noting a piece of system functionality, before determining the hardware platforms or development processes, ask yourself questions such as: “Does this add real value to the system?” If the answer is “no,” don’t do it. All other principles support this one.

The Second Principle: KISS (Keep It Simple, Stupid!)

Software design is not a haphazard process. There are many factors to consider in any design effort. *All design should be as simple as possible, but no simpler*. This facilitates having a more easily understood and easily maintained system. This is the more simple ones. Simple also does not mean “quick and dirty.” In fact, it often takes a lot of thought and work over multiple iterations to simplify. The payoff is software that is more maintainable and less error-prone.

The Third Principle: *Maintain the Vision*

A clear vision is essential to the success of a software project. Without one, a project almost unfailingly ends up being “of two [or more] minds” about itself. Without conceptual integrity, a system threatens to become a patchwork of incompatible designs, held together by the wrong kind of screws. . . . Compromising the architectural vision of a software system weakens and will eventually break even the well-designed systems. Having an empowered architect who can hold the vision and enforce compliance helps ensure a very successful software project.

The Fourth Principle: *What You Produce, Others Will Consume*

Industrial-strength software systems are rarely created or used in isolation. Other people will need to use, maintain, document, or understand your system in some way. Therefore, when you create software, always remember that someone else will need to understand it.

The audience for software is often large and varied. When you specify requirements, think about the users. When you design, consider the people who will build the system. When you write code, think about those who will maintain and expand it. Someone will eventually need to fix any bugs in your code, making them a user of your code too. Making their job easier adds value to the system.

The Fifth Principle: *Be Open to the Future*

A system with a long lifetime has more value. In today's computing environments, where specifications change on a moment's notice and hardware platforms are obsolete just a few months old, software lifetimes are typically measured in months instead of years. However, true "industrial-strength" software systems must endure far longer. To do this successfully, these systems must be ready to adapt to these and other changes. Systems that do this successfully are those that have been designed this way from the start. *Never design yourself into a corner.* Always ask "what if," and prepare for all possible answers by creating systems that solve the general problem, not just the specific one.¹ This could very possibly lead to the reuse of an entire system.

The Sixth Principle: *Plan Ahead for Reuse*

Reuse saves time and effort. Achieving a high level of reuse is arguably the hardest goal to accomplish in developing a software system. The reuse of code and designs has been proclaimed as a major benefit of using object-oriented technologies. However, the return on this investment is not automatic. To leverage the reuse possibilities that object-oriented [or conventional] programming provides requires forethought and planning. There are many techniques to realize reuse at every level of the system development process. . . . *Planning ahead for reuse reduces the cost and increases the value of both the reusable components and the systems into which they are incorporated.*

The Seventh principle: *Think!*

This last principle is probably the most overlooked. *Placing clear, complete thought before action almost always produces better results.* When you think about something, you are more likely to do it right. You also gain knowledge about how to do it right again. If you do think about something and still do it wrong, it becomes a valuable experience.

The software myths, How it all starts

Management myths. Managers with software responsibility, like managers in most disciplines, are often under pressure to maintain budgets, keep schedules from slipping, and improve quality. Like a drowning person who grasps at a straw, a software manager often grasps at belief in a software myth, if that belief will lessen the pressure (even temporarily).

Myth: *We already have a book that's full of standards and procedures for building software. Won't that provide my people with everything they need to know?*

Reality: The book of standards may very well exist, but is it used? Are software practitioners aware of its existence? Does it reflect modern software engineering practice? Is it complete? Is it adaptable? Is it streamlined to improve time-to-delivery while still maintaining a focus on quality? In many cases, the answer to all of these questions is “no.”

Myth: *If we get behind schedule, we can add more programmers and catch up (sometimes called the “Mongolian horde” concept).*

Reality: Software development is not a mechanistic process like manufacturing. In the words of Brooks [Bro95]: “adding people to a late software project makes it later.” At first, this statement may seem counterintuitive. However, as new people are added, people who were working must spend time educating the newcomers, thereby reducing the amount of time spent on productive development effort. People can be added but only in a planned and wellcoordinated manner.

Myth: *If I decide to outsource the software project to a third party, I can just relax and let that firm build it.*

Reality: If an organization does not understand how to manage and control software projects internally, it will invariably struggle when it outsources software projects.

Customer myths. A customer who requests computer software may be a person at the next desk, a technical group down the hall, the marketing/sales department, or an outside company that has requested software under contract. In many cases, the customer believes myths about software because software managers and practitioners do little to correct misinformation. Myths lead to false expectations (by the customer) and, ultimately, dissatisfaction with the developer.

Myth: *A general statement of objectives is sufficient to begin writing programs—we can fill in the details later.*

Reality: Although a comprehensive and stable statement of requirements is not always possible, an ambiguous “statement of objectives” is a recipe for disaster. Unambiguous

SE&PM MODULE 1

requirements (usually derived through effective and continuous communication between customer and developer).

Myth: *Software requirements continually change, but change can be easily accommodated because software is flexible.*

Reality: It is true that software requirements change, but the impact of change varies with the time at which it is introduced. When requirements changes are requested early (before design or code has been started), the cost impact is relatively small.² However, as time passes, the cost impact grows rapidly—resources have been committed, a design framework has been established, and change can cause upheaval that requires additional resources and major design modification.

Practitioner's myths. Myths that are still believed by software practitioners have been fostered by over 50 years of programming culture. During the early days, programming was viewed as an art form. Old ways and attitudes die hard.

Myth: *Once we write the program and get it to work, our job is done.*

Reality: Someone once said that “the sooner you begin ‘writing code,’ the longer it’ll take you to get done.” Industry data indicate that between 60 and 80 percent of all effort expended on software will be expended after it is delivered to the customer for the first time.

Myth: *Until I get the program “running” I have no way of assessing its quality.*

Reality: One of the most effective software quality assurance mechanisms can be applied from the inception of a project—the *technical review*. Software reviews (described in Chapter 15) are a “quality filter” that have been found to be more effective than testing for finding certain classes of software defects.

Myth: *The only deliverable work product for a successful project is the working program.*

Reality: A working program is only one part of a software configuration that includes many elements. A variety of work products (e.g., models, documents, plans) provide a foundation for successful engineering and, more important, guidance for software support.

Myth: *Software engineering will make us create voluminous and unnecessary documentation and will invariably slow us down.*

Reality: Software engineering is not about creating documents. It is about creating a quality product. Better quality leads to reduced rework. And reduced rework results in faster delivery times.

Process Models: A generic process model, Process assessment and improvement, Prescriptive process models, Waterfall model, Incremental process models, Evolutionary process models, Concurrent models, Specialized process models.

A generic process model

Process assessment and improvement

PROCESS ASSESSMENT AND IMPROVEMENT

The existence of a software process is no guarantee that software will be delivered on time, that it will meet the customer's needs, or that it will exhibit the technical characteristics that will lead to long-term quality characteristics (Chapters 14 and 16). Process patterns must be coupled with solid software engineering practice (Part 2 of this book). In addition, the process itself can be assessed to ensure that it meets a set of basic process criteria that have been shown to be essential for a successful software engineering.⁴

A number of different approaches to software process assessment and improvement have been proposed over the past few decades:

Standard CMMI Assessment Method for Process Improvement

(SCAMPI)—provides a five-step process assessment model that incorporates five phases: initiating, diagnosing, establishing, acting, and learning. The SCAMPI method uses the SEI CMMI as the basis for assessment [SEI00].

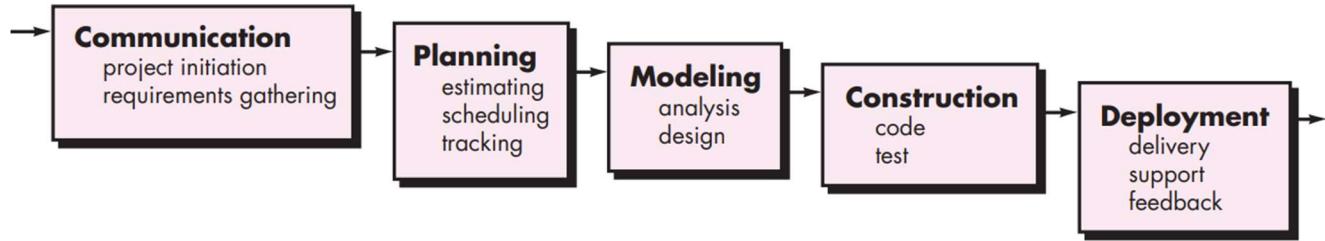
CMM-Based Appraisal for Internal Process Improvement (CBA IPI)—provides a diagnostic technique for assessing the relative maturity of a software organization; uses the SEI CMM as the basis for the assessment [Dun01].

SPICE (ISO/IEC15504)—a standard that defines a set of requirements for software process assessment. The intent of the standard is to assist organizations in developing an objective evaluation of the efficacy of any defined software process [ISO08].

ISO 9001:2000 for Software—a generic standard that applies to any organization that wants to improve the overall quality of the products, systems, or services that it provides. Therefore, the standard is directly applicable to software organizations and companies [Ant06].

Prescriptive models

1 waterfall model



This model has five phases: Requirements analysis and specification, design, implementation, and unit testing, integration and system testing, and operation and maintenance. The steps always follow in this order and do not overlap. The developer must complete every phase before the next phase begins. This model is named "**Waterfall Model**", because its diagrammatic representation resembles a cascade of waterfalls.

1. Requirements analysis and specification phase: The aim of this phase is to understand the exact requirements of the customer and to document them properly. Both the customer and the software developer work together so as to document all the functions, performance, and interfacing requirement of the software. It describes the "what" of the system to be produced and not "how." In this phase, a large document called **Software Requirement Specification (SRS)** document is created which contained a detailed description of what the system will do in the common language.

2. Design Phase: This phase aims to transform the requirements gathered in the SRS into a suitable form which permits further coding in a programming language. It defines the overall software architecture together with high level and detailed design. All this work is documented as a Software Design Document (SDD).

3. Implementation and unit testing: During this phase, design is implemented. If the SDD is complete, the implementation or coding phase proceeds smoothly, because all the information needed by software developers is contained in the SDD.

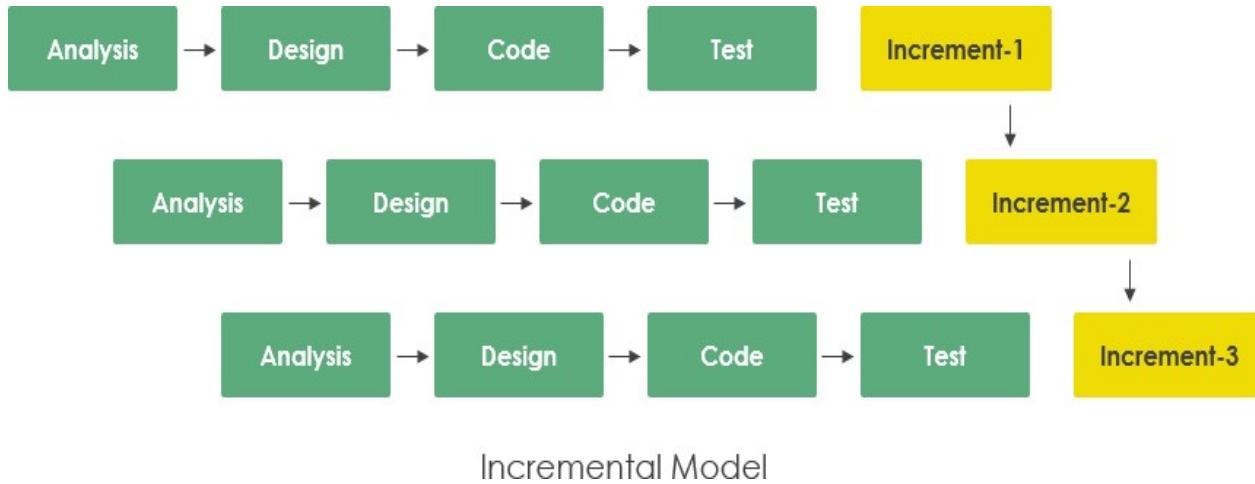
During testing, the code is thoroughly examined and modified. Small modules are tested in isolation initially. After that these modules are tested by writing some overhead code to check the interaction between these modules and the flow of intermediate output.

4. Integration and System Testing: This phase is highly crucial as the quality of the end product is determined by the effectiveness of the testing carried out. The better output will lead to satisfied customers, lower maintenance costs, and accurate results. Unit testing determines the efficiency of individual modules. However, in this phase, the modules are tested for their interactions with each other and with the system.

5. Operation and maintenance phase: Maintenance is the task performed by every user once the software has been delivered to the customer, installed, and operational.

Incremental model

The incremental build model is a method of software development where the model is designed, implemented and tested incrementally (a little more is added each time) until the product is finished. It involves both development and maintenance. The product is defined as finished when it satisfies all of its requirements. Each iteration passes through the requirements, design, coding and testing phases. And each subsequent release of the system adds function to the previous release until all designed functionally has been implemented. This model combines the elements of the waterfall model with the iterative philosophy of prototyping.



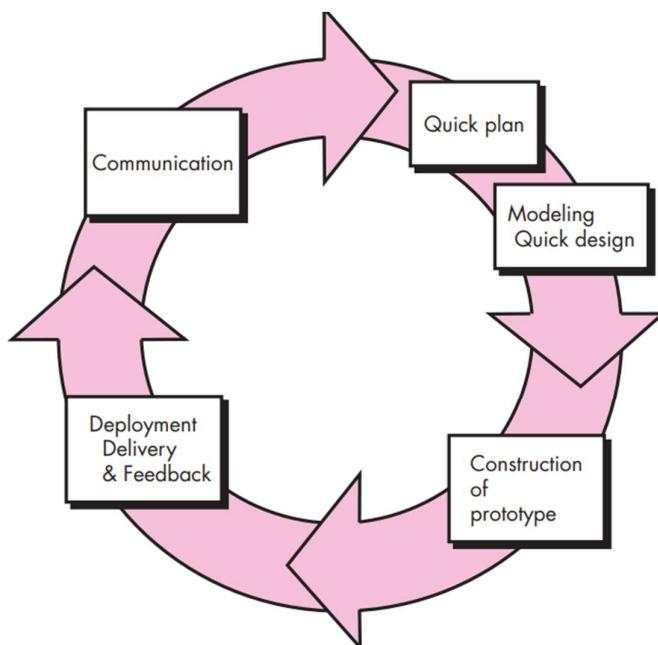
2.3.3 Evolutionary Process Models

Software, like all complex systems, evolves over a period of time. Business and product requirements often change as development proceeds, making a straight line path to an end product unrealistic; tight market deadlines make completion of a comprehensive software product impossible, but a limited version must be introduced to

meet competitive or business pressure; a set of core product or system requirements is well understood, but the details of product or system extensions have yet to be defined. In these and similar situations, you need a process model that has been explicitly designed to accommodate a product that evolves over time.

Evolutionary models are iterative. They are characterized in a manner that enables you to develop increasingly more complete versions of the software. In the paragraphs that follow, I present two common evolutionary process models.

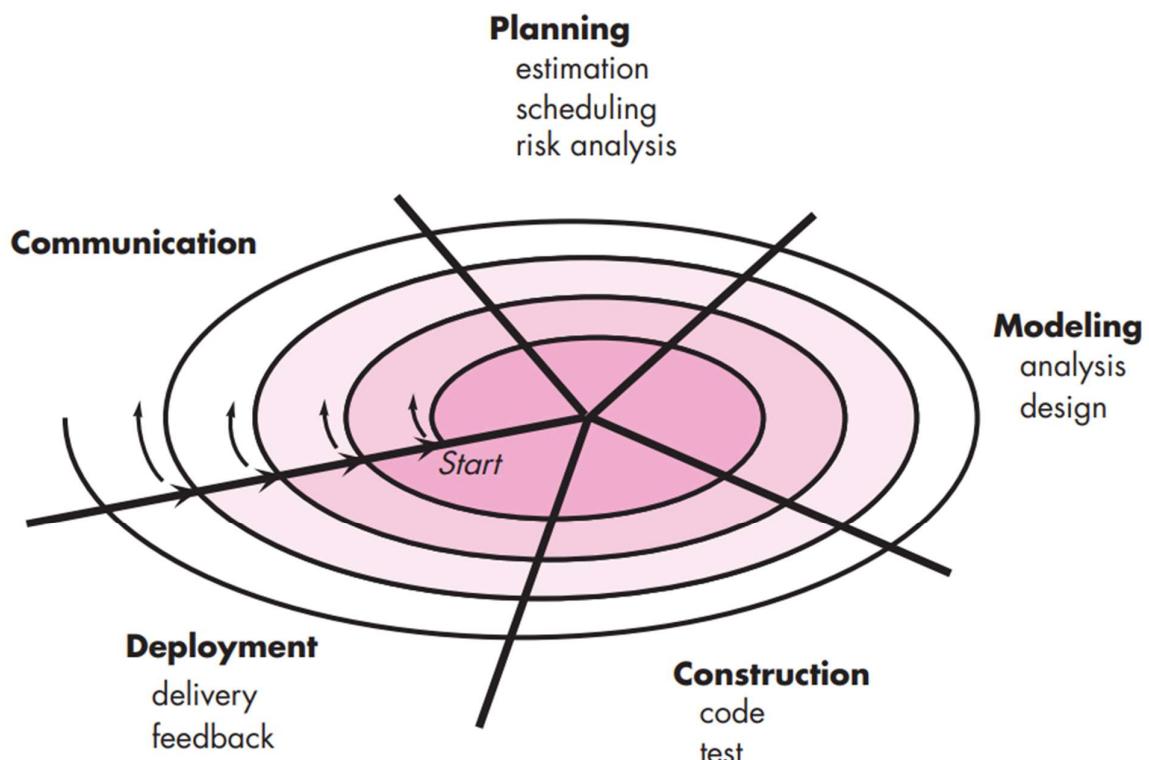
Prototyping. Often, a customer defines a set of general objectives for software, but does not identify detailed requirements for functions and features. In other cases, the developer may be unsure of the efficiency of an algorithm, the adaptability of an operating system, or the form that human-machine interaction should take. In these, and many other situations, a *prototyping paradigm* may offer the best approach.



The Spiral Model. Originally proposed by Barry Boehm [Boe88], the *spiral model* is an evolutionary software process model that couples the iterative nature of prototyping with the controlled and systematic aspects of the waterfall model. It provides the potential for rapid development of increasingly more complete versions of the software. Boehm [Boe01a] describes the model in the following manner:

The spiral development model is a *risk-driven process model* generator that is used to guide multi-stakeholder concurrent engineering of software intensive systems. It has two main distinguishing features. One is a *cyclic* approach for incrementally growing a system's degree of definition and implementation while decreasing its degree of risk. The other is a set of *anchor point milestones* for ensuring stakeholder commitment to feasible and mutually satisfactory system solutions.

Using the spiral model, software is developed in a series of evolutionary releases. During early iterations, the release might be a model or prototype. During later iterations, increasingly more complete versions of the engineered system are produced.



2.3.4 Concurrent Models

The *concurrent development model*, sometimes called *concurrent engineering*, allows a software team to represent iterative and concurrent elements of any of the process models described in this chapter. For example, the modeling activity defined for the spiral model is accomplished by invoking one or more of the following software engineering actions: prototyping, analysis, and design.¹¹

Figure 2.8 provides a schematic representation of one software engineering activity within the modeling activity using a concurrent modeling approach. The activity—**modeling**—may be in any one of the states¹² noted at any given time. Similarly, other activities, actions, or tasks (e.g., **communication** or **construction**) can be represented in an analogous manner. All software engineering activities exist concurrently but reside in different states.

For example, early in a project the communication activity (not shown in the figure) has completed its first iteration and exists in the **awaiting changes** state. The modeling activity (which existed in the **inactive** state while initial communication was completed, now makes a transition into the **under development** state. If, however, the customer indicates that changes in requirements must be made, the modeling activity moves from the **under development** state into the **awaiting changes** state.

Concurrent modeling defines a series of events that will trigger transitions from state to state for each of the software engineering activities, actions, or tasks. For example, during early stages of design (a major software engineering action that occurs during the modeling activity), an inconsistency in the requirements model is uncovered. This generates the event *analysis model correction*, which will trigger the requirements analysis action from the **done** state into the **awaiting changes** state.

Concurrent modeling is applicable to all types of software development and provides an accurate picture of the current state of a project. Rather than confining software engineering activities, actions, and tasks to a sequence of events, it defines a process network. Each activity, action, or task on the network exists simultaneously with other activities, actions, or tasks. Events generated at one point in the process network trigger transitions among the states.

SPECIALIZED PROCESS MODELS

Specialized process models take on many of the characteristics of one or more of the traditional models presented in the preceding sections. However, these models tend to be applied when a specialized or narrowly defined software engineering approach is chosen.¹⁵

2.4.1 Component-Based Development

Commercial off-the-shelf (COTS) software components, developed by vendors who offer them as products, provide targeted functionality with well-defined interfaces that enable the component to be integrated into the software that is to be built. The *component-based development model* incorporates many of the characteristics of the spiral model. It is evolutionary in nature [Nie92], demanding an iterative approach to the creation of software. However, the component-based development model constructs applications from prepackaged software components.

Modeling and construction activities begin with the identification of candidate components. These components can be designed as either conventional software modules or object-oriented classes or packages¹⁶ of classes. Regardless of the

technology that is used to create the components, the component-based development model incorporates the following steps (implemented using an evolutionary approach):

- 1.** Available component-based products are researched and evaluated for the application domain in question.
- 2.** Component integration issues are considered.
- 3.** A software architecture is designed to accommodate the components.
- 4.** Components are integrated into the architecture.
- 5.** Comprehensive testing is conducted to ensure proper functionality.

2.4.2 The Formal Methods Model

The *formal methods model* encompasses a set of activities that leads to formal mathematical specification of computer software. Formal methods enable you to specify, develop, and verify a computer-based system by applying a rigorous, mathematical notation. A variation on this approach, called *cleanroom software engineering* [Mil87, Dye92], is currently applied by some software development organizations.

When formal methods (Chapter 21) are used during development, they provide a mechanism for eliminating many of the problems that are difficult to overcome using other software engineering paradigms. Ambiguity, incompleteness, and inconsistency can be discovered and corrected more easily—not through ad hoc review, but through the application of mathematical analysis. When formal methods are used during design, they serve as a basis for program verification and therefore enable you to discover and correct errors that might otherwise go undetected.