Hybrid UBES Implementation Guide

Table of Contents

- Understanding Hybrid UBES
- · Community Assessment and Design
- Technical Infrastructure Setup
- Economic Integration Framework
- Traditional Knowledge Integration
- Governance and Democratic Control
- Implementation Timeline
- Monitoring and Evaluation
- Troubleshooting Common Challenges
- · Case Studies and Adaptation Examples

Community Assessment and Design

Pre-Implementation Community Dialogue

Before establishing any UBES system, communities engage in comprehensive dialogue processes that honor traditional decision-making methods while ensuring informed consent about system design and operation. These conversations typically span several months and include all community stakeholder groups with particular attention to elder guidance and youth participation.

Traditional Authority Consultation begins with formal consultation with indigenous governance structures, traditional leaders, and cultural knowledge keepers to ensure UBES implementation aligns with customary law, spiritual practices, and community values. This

process cannot be rushed and must respect traditional consultation timelines and ceremonial requirements.

Communities examine their existing economic relationships, traditional exchange systems, and current biodiversity challenges to determine how UBES might strengthen rather than replace existing community assets. This assessment includes mapping traditional territories, identifying ecosystem restoration priorities, and documenting current sustainable practices that could receive UBES recognition.

Community Capacity Assessment evaluates existing skills, knowledge systems, and organizational structures that could support UBES implementation. Rather than focusing on deficits, this assessment identifies community strengths and determines what external support might enhance local capacity without creating dependency.

Cultural Integration Planning

Each UBES system must be designed to strengthen rather than undermine traditional cultural practices, spiritual relationships with land, and indigenous governance systems. Cultural integration planning involves working with traditional knowledge holders to determine appropriate ways to include ecosystem spiritual values, seasonal ceremonies, and traditional ecological practices in UBES operations.

Traditional Value System Integration requires deep understanding of community relationships with land, water, plants, animals, and seasonal cycles. UBES credit structures must reflect traditional understanding of reciprocity, gift economy principles, and seven-generation thinking rather than imposing external value systems.

Communities determine which aspects of traditional knowledge can be appropriately documented and shared within UBES systems while protecting sacred information and maintaining cultural protocols around sensitive knowledge. This process ensures that economic systems strengthen rather than commodify traditional wisdom.

Sacred Site and Seasonal Protocols establish guidelines for UBES activities around spiritually significant locations and during ceremonial periods. Implementation must respect traditional calendars, sacred site access restrictions, and community spiritual practices that may affect economic activities.

Economic Baseline and Goal Setting

Communities establish baseline economic conditions and set UBES implementation goals based on their own priorities rather than external development models. This process involves

assessing current income sources, traditional economic activities, and community definitions of prosperity and well-being.

Community Prosperity Indicators go beyond monetary measurements to include traditional wealth concepts such as food security, cultural knowledge transmission, ecosystem health, social cohesion, and spiritual well-being. These indicators guide UBES system design and success measurement.

Economic goal setting includes determining desired participation levels, identifying priority ecosystem restoration areas, and establishing community benefit distribution methods that align with traditional governance and modern democratic principles.

Traditional Economy Strengthening identifies existing traditional economic practices that UBES systems can support and enhance rather than replace. This might include traditional agriculture, craft production, storytelling, healing practices, and ceremonial activities that contribute to community well-being.

Technical Infrastructure Setup

Blockchain Implementation and Community Control

The technical foundation of hybrid UBES systems combines blockchain technology for transparent record-keeping with community-controlled infrastructure that respects digital sovereignty and cultural protocols. Implementation begins with community education about blockchain benefits and limitations, ensuring informed consent about technology adoption.

Community Node Networks establish locally controlled blockchain infrastructure that communities own and operate rather than depending on external corporate or government systems. This requires training community members in basic blockchain maintenance while providing ongoing technical support that builds rather than creates dependency.

Blockchain systems utilize proof-of-stake consensus mechanisms that minimize energy consumption while allowing community participation in network validation. Community members receive training and equipment to operate validation nodes, ensuring local control over system security and operation.

Smart Contract Development creates automated systems for UBES credit allocation, community voting, and resource distribution while maintaining flexibility for traditional

governance integration. Smart contracts must be transparent, auditable by community members, and modifiable through community consensus processes.

Digital-Traditional Integration Systems

Hybrid UBES systems must function effectively for community members with varying levels of technology access and preference for traditional interaction methods. Technical infrastructure includes both digital and analog components that allow seamless participation regardless of individual technology choices.

Multi-Modal Access Systems enable UBES participation through mobile phones, computers, paper-based tracking, and in-person community meetings. Community members can check balances, transfer credits, and participate in governance through their preferred methods while maintaining system-wide coordination.

Traditional record-keeping methods provide backup systems for digital infrastructure while respecting community preferences for oral tradition, ceremonial documentation, and elder knowledge keeper oversight of important information.

Community Technology Training develops local capacity for system maintenance, troubleshooting, and innovation while respecting different learning styles and cultural approaches to knowledge transmission. Training programs integrate traditional teaching methods with modern technical education.

Security and Digital Sovereignty

Community-controlled UBES systems require robust security measures that protect both digital infrastructure and traditional knowledge while maintaining community control over system access and governance. Security implementation must balance protection with accessibility and cultural appropriateness.

Cyber-Physical Guardianship protects both digital UBES systems and traditional territories through integrated security approaches that combine modern cybersecurity with traditional protection methods. This includes encryption for digital systems and traditional security protocols for physical infrastructure.

Communities maintain complete control over system access, data sharing, and security protocols through traditional governance enhanced with modern democratic tools. Security decisions require community consensus and can be modified through traditional decision-making processes.

Traditional Knowledge Protection ensures that UBES systems protect sensitive cultural information while allowing appropriate knowledge sharing for ecosystem restoration and community development. Protection protocols respect traditional authorities' guidance about knowledge sharing boundaries.

Economic Integration Framework

Value Creation and Credit Allocation

UBES economic systems create value through activities that strengthen ecosystems, communities, and traditional knowledge rather than extracting resources or exploiting labor. Credit allocation reflects community priorities and traditional understanding of valuable contributions to collective well-being.

Ecosystem Restoration Credits reward activities such as tree planting, invasive species removal, soil restoration, water system protection, and wildlife habitat enhancement based on community-defined success indicators and traditional ecological knowledge assessment methods.

Community members earn credits for traditional agricultural practices, sustainable hunting and fishing, medicinal plant cultivation, seed saving, and other activities that maintain biodiversity while providing community benefits. Credit amounts reflect both ecological impact and community value rather than external market prices.

Cultural Preservation Credits recognize activities that strengthen traditional knowledge transmission, language preservation, ceremonial practice maintenance, and elder care as essential ecosystem service contributions. These credits acknowledge that healthy ecosystems depend on healthy communities with strong cultural foundations.

Community Enterprise Development

UBES systems support community-controlled enterprises that create local employment while strengthening traditional knowledge application and ecosystem restoration. Enterprise development prioritizes community ownership, traditional knowledge integration, and regenerative business models.

Traditional Knowledge Enterprises might include sustainable agriculture cooperatives, traditional craft production, eco-cultural tourism, traditional medicine preparation, or educational programs that share appropriate traditional knowledge while maintaining cultural protocols and community control.

Community enterprises operate through UBES systems while maintaining traditional governance and cultural competency requirements. Enterprise development includes business skills training that integrates traditional knowledge with modern business tools while prioritizing community benefit over individual profit maximization.

Youth Employment Integration ensures that young people have meaningful economic opportunities within UBES systems while receiving traditional knowledge education and elder mentorship. Youth enterprises might focus on technology integration, communication, cross-community learning, or innovation development.

Regional and Global Integration

While maintaining community control and cultural integrity, UBES systems can coordinate with other communities and participate in regional economic networks that strengthen rather than undermine local sovereignty and traditional knowledge systems.

Inter-Community Exchange allows UBES transfers between communities for resource sharing, knowledge exchange, traditional good trading, and mutual support during challenging periods. Exchange protocols respect traditional trading relationships and cultural protocols while providing modern coordination tools.

Regional UBES networks might coordinate ecosystem restoration across traditional territories, share traditional knowledge for biodiversity protection, and provide mutual support for communities facing climate change impacts or economic pressures.

Global UBES Integration connects community systems with international biodiversity protection funding, carbon credit markets, and global economic systems while maintaining community control and ensuring that external integration strengthens rather than undermines local sovereignty and traditional knowledge systems.

Traditional Knowledge Integration

Elder Wisdom and Guidance Systems

Traditional knowledge integration in UBES systems requires ongoing elder guidance and wisdom sharing that respects cultural protocols while ensuring that younger generations receive comprehensive traditional education. Elder involvement extends beyond consultation to include active leadership in system design and operation.

Traditional Knowledge Council Formation establishes formal elder leadership within UBES governance that provides guidance on appropriate traditional knowledge integration, cultural protocol compliance, and community value determination. Council members receive recognition and support that honors their knowledge while ensuring their comfort with system participation.

Elder teaching programs share traditional ecological knowledge, seasonal timing, sustainable practice methods, and community governance wisdom with UBES participants while maintaining cultural protocols around sensitive information and ensuring appropriate compensation for knowledge sharing.

Intergenerational Learning Integration creates structured opportunities for traditional knowledge transmission within UBES activities such as restoration work, traditional agriculture, craft production, and community governance participation. These programs ensure cultural continuity while building community capacity.

Traditional Practice Recognition and Support

UBES systems must recognize and support traditional practices that contribute to ecosystem health while respecting cultural autonomy and avoiding commodification of sacred knowledge or spiritual practices. Recognition focuses on activities that communities identify as appropriate for economic integration.

Traditional Agriculture and Food Systems receive UBES credits for maintaining indigenous crop varieties, practicing sustainable farming methods, preserving traditional food knowledge, and contributing to community food security through culturally appropriate methods.

Traditional hunting, fishing, and gathering practices that follow customary law and sustainable protocols receive recognition within UBES systems while maintaining traditional authority over resource management and ensuring that economic incentives strengthen rather than undermine traditional governance.

Traditional Craft and Technology production might receive UBES credits for maintaining traditional skills, using sustainable materials, creating culturally significant items, and sharing

appropriate knowledge with community members while respecting intellectual property sovereignty and cultural protocols.

Sacred Site and Spiritual Practice Protection

UBES implementation must respect and protect sacred sites, spiritual practices, and traditional relationships with land that may not be appropriate for economic integration while ensuring that system operation strengthens rather than undermines traditional spiritual life.

Sacred Site Protection Protocols establish clear boundaries around spiritually significant locations and ensure that UBES activities respect traditional access restrictions, ceremonial requirements, and spiritual protocols established by traditional authorities.

Spiritual practice integration occurs only when appropriate and requested by traditional authorities, focusing on activities that strengthen rather than commodify traditional spiritual relationships with land, water, plants, animals, and seasonal cycles.

Traditional Ceremony Support might include UBES credits for organizing community ceremonies, maintaining ceremonial sites, preparing traditional foods for ceremonies, or supporting elder participation in spiritual activities while maintaining traditional authority over ceremonial protocols.

Governance and Democratic Control

Community Decision-Making Integration

UBES governance systems must strengthen rather than replace traditional community decision-making while providing modern tools for coordination, transparency, and democratic participation. Governance integration respects traditional authority while ensuring inclusive participation and accountable leadership.

Traditional Consensus Enhancement adapts traditional consensus methods for UBES governance while providing modern tools for information sharing, discussion facilitation, and decision documentation. Traditional consensus remains the primary decision-making method with technology providing support rather than replacement.

Community governance includes all stakeholder groups with particular attention to elder guidance, youth participation, women's leadership, and traditional authority recognition.

Governance structures reflect community composition and traditional leadership while ensuring democratic accountability and inclusive participation.

Community Assembly Integration establishes regular community meetings for UBES governance that combine traditional meeting protocols with modern democratic procedures. Assembly meetings provide opportunities for system evaluation, policy adjustment, conflict resolution, and community celebration.

Transparent Operations and Community Oversight

Community oversight ensures that UBES systems operate according to community values and priorities while providing transparent access to system information and democratic control over system modification. Oversight systems balance transparency with traditional knowledge protection and cultural protocols.

Community Audit Systems enable community members to monitor UBES credit allocation, resource distribution, and system operation through both traditional accountability methods and modern transparency tools. Audit systems must be accessible to community members with varying technology skills and cultural preferences.

Traditional accountability ceremonies and modern financial audits provide complementary oversight methods that ensure system integrity while respecting cultural protocols and traditional authority. Accountability systems focus on community benefit rather than external compliance requirements.

Conflict Resolution Integration establishes community-controlled methods for resolving disputes about UBES participation, credit allocation, governance decisions, or system operation. Resolution methods combine traditional mediation with modern conflict resolution while maintaining community authority over dispute settlement.

Democratic Innovation and System Evolution

UBES systems must evolve through community wisdom and democratic participation rather than external technical or economic pressures. System evolution includes regular community evaluation, democratic modification processes, and traditional knowledge integration enhancement.

Community Innovation Programs encourage system improvement through local creativity, traditional knowledge application, and democratic experimentation while maintaining system integrity and community control. Innovation focuses on community benefit rather than technical advancement for its own sake.

Democratic modification processes allow communities to adjust UBES operation, change governance structures, modify credit allocation methods, or adapt system design based on community experience and changing needs while maintaining traditional authority and cultural protocols.

Traditional Knowledge Evolution Integration recognizes that traditional knowledge systems evolve and adapt while maintaining cultural integrity. UBES systems must accommodate traditional knowledge evolution while respecting elder authority and cultural protocol guidance about appropriate adaptation methods.

Implementation Timeline

Phase 1: Community Preparation and Consent (Months 1-6)

The initial implementation phase focuses on community education, consent processes, and system design that honors traditional decision-making timelines while building community understanding and enthusiasm for UBES participation.

Community Education and Dialogue begins with informal conversations about UBES concepts, benefits, and potential challenges while respecting traditional communication methods and allowing time for community consideration. Education includes UBES examples from other communities while emphasizing local control and cultural adaptation.

Traditional authority consultation occurs throughout this phase with formal consultation protocols that respect traditional governance requirements and timing. Consultation includes examination of traditional economic systems, customary law compatibility, and cultural integration requirements.

Community Consent Processes utilize traditional decision-making methods to achieve community consensus about UBES implementation while ensuring informed consent about system design, operation, and governance. Consent processes cannot be rushed and must accommodate traditional consultation requirements.

Phase 2: System Design and Infrastructure Development (Months 4-12)

System design occurs in parallel with community preparation to ensure technical infrastructure reflects community priorities and cultural requirements rather than imposing external technical constraints on community preferences.

Technical Infrastructure Installation includes community technology training, blockchain node setup, communication system establishment, and security protocol implementation while building local technical capacity and maintaining community control over infrastructure operation.

Cultural integration planning occurs throughout system design with traditional knowledge holder guidance on appropriate traditional practice integration, cultural protocol compliance, and sacred site protection while ensuring UBES operation strengthens traditional cultural life.

Governance Structure Establishment formalizes community decision-making processes for UBES operation while strengthening traditional governance and providing modern tools for democratic participation, transparency, and accountability.

Phase 3: Pilot Operation and Community Learning (Months 9-18)

Pilot operation allows communities to test UBES systems with limited participation while learning system operation, identifying challenges, and making adjustments based on community experience rather than external evaluation criteria.

Limited Participation Launch begins with volunteer community members who are comfortable with system operation and can provide peer education and support for other community members while testing system functionality and community integration.

Community learning includes regular evaluation meetings, peer education programs, troubleshooting sessions, and system modification based on community experience while maintaining traditional authority over system operation and governance.

Traditional Knowledge Integration Testing evaluates how effectively UBES systems support traditional practices, respect cultural protocols, and strengthen traditional knowledge transmission while identifying areas for improvement and cultural competency enhancement.

Phase 4: Full Implementation and Community Ownership (Months 15-24)

Full implementation expands UBES participation to all interested community members while establishing long-term sustainability systems and community ownership over system operation, maintenance, and evolution.

Community Ownership Transition transfers complete system control to community governance while providing ongoing technical support and troubleshooting assistance that builds rather than creates dependency on external support.

Long-term sustainability planning includes community capacity building for system maintenance, innovation development, conflict resolution, and governance evolution while establishing connections with other UBES communities for mutual support and learning.

Success Celebration and Knowledge Sharing includes community celebration of UBES success and traditional knowledge strengthening while sharing appropriate experiences with other communities interested in UBES implementation and contributing to global UBES development.

Monitoring and Evaluation

Community-Defined Success Indicators

UBES evaluation must reflect community priorities and traditional understanding of prosperity rather than external development metrics or purely economic measurements. Community-defined success indicators guide system operation and provide direction for system improvement.

Traditional Prosperity Indicators might include traditional food security, cultural knowledge transmission, ecosystem health improvement, social cohesion strengthening, and spiritual well-being enhancement as measured through traditional assessment methods and community observation.

Economic indicators include UBES credit circulation, community enterprise development, income diversification, and reduced dependence on external economic systems while maintaining traditional economic activities and strengthening rather than replacing traditional wealth concepts.

Ecosystem Health Assessment combines traditional ecological knowledge with modern biodiversity monitoring to evaluate UBES environmental impact through community observation,

traditional knowledge holder assessment, and appropriate scientific measurement while maintaining traditional authority over environmental assessment.

Traditional Knowledge Assessment Methods

Evaluation systems must integrate traditional knowledge assessment methods that provide community-controlled evaluation while respecting cultural protocols and traditional authority over knowledge evaluation and system assessment.

Elder Evaluation Processes include traditional knowledge holder assessment of UBES cultural impact, traditional practice strengthening, and community benefit while providing appropriate recognition and compensation for elder evaluation participation and wisdom sharing.

Traditional assessment methods might include seasonal observation, cultural knowledge transmission measurement, community relationship assessment, and spiritual well-being evaluation while maintaining traditional authority over assessment methods and criteria.

Community Story and Testimony Integration provides opportunities for community members to share their UBES experiences through traditional storytelling, community meetings, and peer education while contributing to system improvement and community learning.

Adaptive Management and System Improvement

UBES systems must evolve through community wisdom and traditional knowledge while maintaining system integrity and community control over system modification. Adaptive management prioritizes community learning over external evaluation requirements.

Regular Community Evaluation includes monthly community meetings for system assessment, quarterly traditional knowledge holder evaluation, and annual community celebration and planning while maintaining traditional governance over evaluation processes and system modification.

System improvement occurs through community consensus and traditional knowledge holder guidance while maintaining cultural protocols and traditional authority over system evolution. Improvement focuses on community benefit rather than technical advancement or external compliance requirements.

Traditional Knowledge Enhancement includes ongoing traditional knowledge integration, cultural protocol refinement, and traditional practice strengthening while ensuring that system evolution strengthens rather than undermines traditional knowledge systems and cultural integrity.

Troubleshooting Common Challenges

Technology Access and Digital Divide Issues

Many communities face limited internet access, varying technology skills, and preference for traditional interaction methods that require creative solutions for hybrid UBES implementation while maintaining inclusive participation and cultural appropriateness.

Limited Internet Connectivity Solutions include offline UBES operation capability, periodic synchronization with blockchain networks, mobile hotspot rotation, and satellite internet coordination while maintaining system functionality regardless of connectivity limitations and respecting community technology preferences.

Technology skills development includes peer education programs, intergenerational learning opportunities, and flexible training methods that respect different learning styles and cultural approaches to knowledge acquisition while building community technical capacity.

Traditional Method Integration ensures that community members who prefer traditional interaction methods can participate fully in UBES systems through in-person meetings, paper-based tracking, oral communication, and traditional record-keeping while maintaining system coordination and transparency.

Cultural Appropriation and Knowledge Protection

UBES implementation must prevent cultural appropriation and protect traditional knowledge while supporting appropriate knowledge sharing and cultural strengthening. Protection requires ongoing traditional authority guidance and cultural protocol compliance.

Traditional Knowledge Boundary Setting establishes clear guidelines about appropriate knowledge sharing, sacred information protection, and cultural protocol compliance while ensuring that traditional authorities maintain control over knowledge sharing decisions and cultural boundary establishment.

Cultural competency training for external supporters includes traditional protocol education, appropriate interaction methods, and traditional authority recognition while ensuring that external support strengthens rather than undermines traditional knowledge systems and cultural integrity.

Sacred Site and Spiritual Practice Protection requires ongoing consultation with traditional authorities about appropriate UBES activities near sacred sites and during ceremonial periods while ensuring that economic systems strengthen rather than interfere with traditional spiritual life.

Economic Integration and Market Pressures

UBES systems may face pressure to integrate with external economic systems in ways that undermine community control or traditional knowledge systems. Economic integration requires careful community evaluation and traditional authority guidance.

External Economic Pressure Management includes community education about economic integration risks, traditional authority consultation about appropriate integration methods, and community control over economic relationship development while maintaining UBES system integrity and cultural competency.

Market pressure resistance strategies include community economic diversification, traditional economy strengthening, regional UBES network development, and external economic relationship evaluation while maintaining community sovereignty and traditional knowledge protection.

Traditional Economy Integration ensures that UBES systems strengthen rather than replace traditional economic activities while providing modern coordination tools and external market access that communities determine appropriate for their economic development and cultural integrity.

Case Studies and Adaptation Examples

Amazon Basin Indigenous Federation UBES Implementation

The Amazon Indigenous UBES Cooperative demonstrates successful large-scale implementation across multiple indigenous territories with traditional governance integration and digital sovereignty protection. Implementation began with 18-month community consultation processes that respected traditional governance timelines and cultural protocols.

Traditional Knowledge Integration Success included elder guidance councils, traditional agricultural practice recognition, medicinal plant cultivation credits, and traditional craft production support while maintaining intellectual property sovereignty and cultural protocol compliance throughout system operation.

Community-controlled technical infrastructure included mesh networking across traditional territories, solar-powered blockchain nodes, and multilingual interfaces in indigenous languages while maintaining traditional backup systems and cultural authority over technology operation.

Regional Coordination Achievement demonstrated successful cross-territory UBES exchange, traditional knowledge sharing networks, and coordinated ecosystem restoration while maintaining individual community sovereignty and traditional governance authority over local system operation.

Pacific Islands Marine Stewardship UBES Network

The Pacific Islands UBES Network illustrates successful marine ecosystem restoration integration with traditional navigation knowledge and customary marine tenure systems. Implementation adapted UBES concepts to island contexts with emphasis on marine biodiversity and climate adaptation.

Traditional Marine Knowledge Integration included traditional fishing practice recognition, coral reef restoration credits, traditional navigation knowledge sharing, and customary marine tenure system support while maintaining traditional authority over marine resource management and cultural protocol compliance.

Community adaptation included boat-based UBES meetings, inter-island credit exchange, traditional ceremony integration with restoration activities, and elder knowledge keeper leadership while respecting traditional governance and cultural protocols throughout system operation.

Climate Adaptation Success demonstrated UBES effectiveness for community resilience building, traditional adaptation knowledge application, and ecosystem restoration for climate protection while maintaining traditional knowledge sovereignty and cultural authority over adaptation strategies.

Arctic Indigenous Climate Adaptation UBES

Arctic Indigenous UBES implementation illustrates traditional knowledge integration for climate change adaptation with emphasis on traditional hunting and fishing practice protection while supporting community economic diversification and cultural preservation.

Traditional Adaptation Knowledge Integration included traditional weather pattern observation, traditional hunting practice adaptation, traditional food preservation method enhancement, and elder climate wisdom sharing while maintaining traditional authority over adaptation knowledge and cultural protocol compliance.

Community innovation included traditional knowledge documentation projects, youth-elder learning programs, traditional skill development initiatives, and cultural preservation activities while ensuring traditional knowledge sovereignty and appropriate compensation for knowledge sharing.

Community Resilience Building demonstrated UBES effectiveness for economic diversification, traditional skill development, youth employment creation, and community preparedness enhancement while strengthening traditional knowledge systems and cultural identity throughout system operation.

Implementation Support and Resources

For additional implementation support, communities can access:

- Community Peer Networks: Connect with other UBES communities for mutual learning and support
- Technical Assistance: Request ongoing technical support that builds local capacity rather than creating dependency
- Traditional Knowledge Protection: Access legal and cultural resources for protecting traditional knowledge within UBES systems
- **Regional Coordination**: Participate in bioregional UBES networks for cross-community learning and collaboration

Emergency Support Protocols: Communities experiencing challenges can access rapid response support through regional biodiversity hubs while maintaining community control over problem-solving and system modification.

This implementation guide represents community wisdom and traditional knowledge from multiple successful UBES implementations. It evolves through community feedback and traditional knowledge enhancement while maintaining cultural competency and community sovereignty throughout all adaptation and improvement processes.

Cross-Reference Integration: This guide integrates with other framework components including Indigenous-Led Governance, Economic Transformation, Implementation Tools, and

Regional Adaptation Guidelines while maintaining community sovereignty and traditional knowledge integration throughout all implementation phases.