

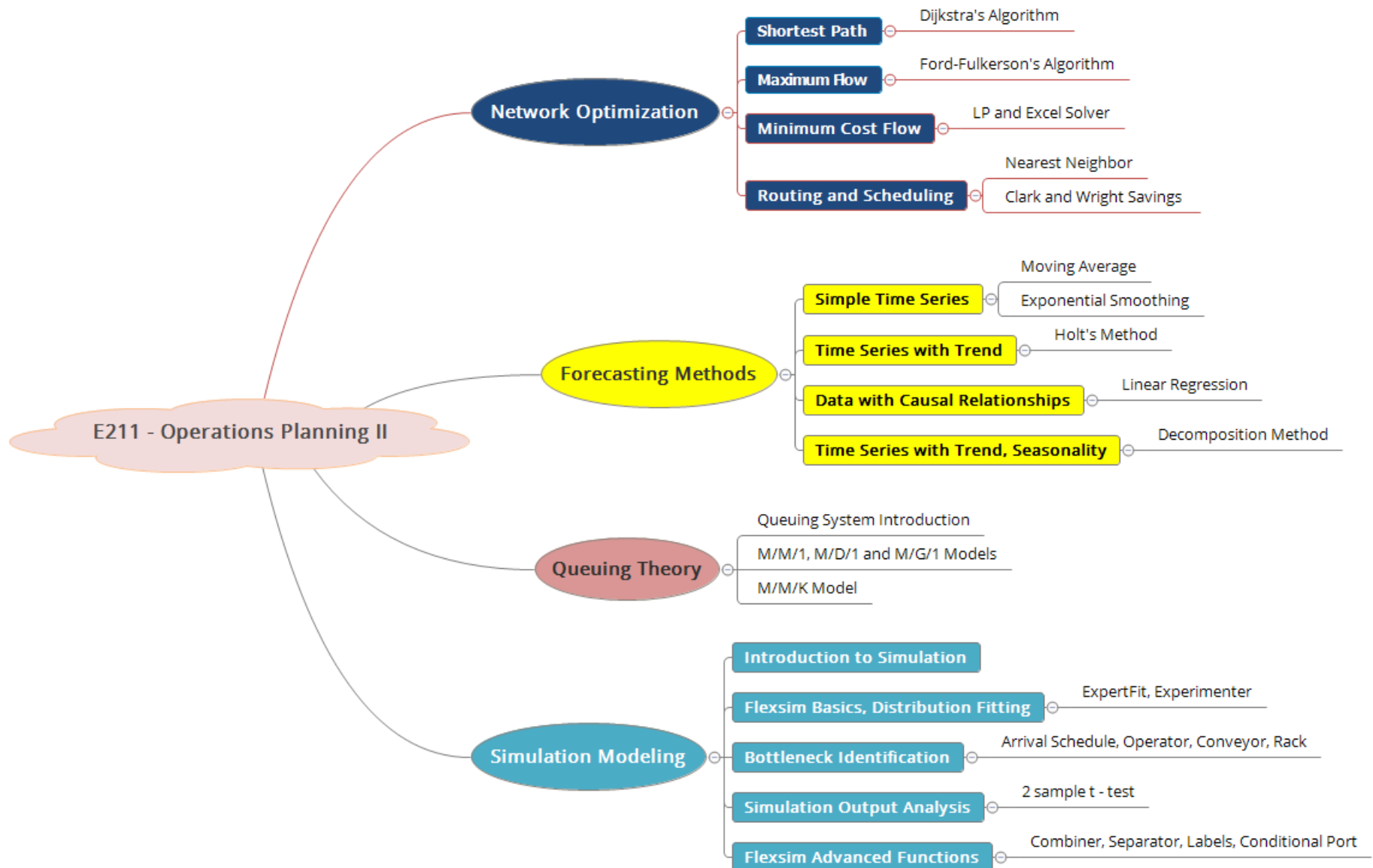
# Problem 03

## The Right Delivery Sequence

### E211 – Operations Planning II

SCHOOL OF  
ENGINEERING

# Module Coverage: E211 Topic Tree



# Routing and Scheduling Problems

---



- The scheduling of customer service and the routing of service vehicles are at the heart of many service operations.
  - Service routing: dispatching of installation or repair technicians
  - Passenger routing: routing and scheduling of school buses, public buses, ambulances
  - Freight routing: pickup and delivery service of logistics firms; postal and parcel delivery
- Scheduling involves planning **the timing** for each location to be visited.
- Routing involves forming **the sequence** in which locations are to be visited.

# Objectives and Constraints of Routing and Scheduling Problems

---

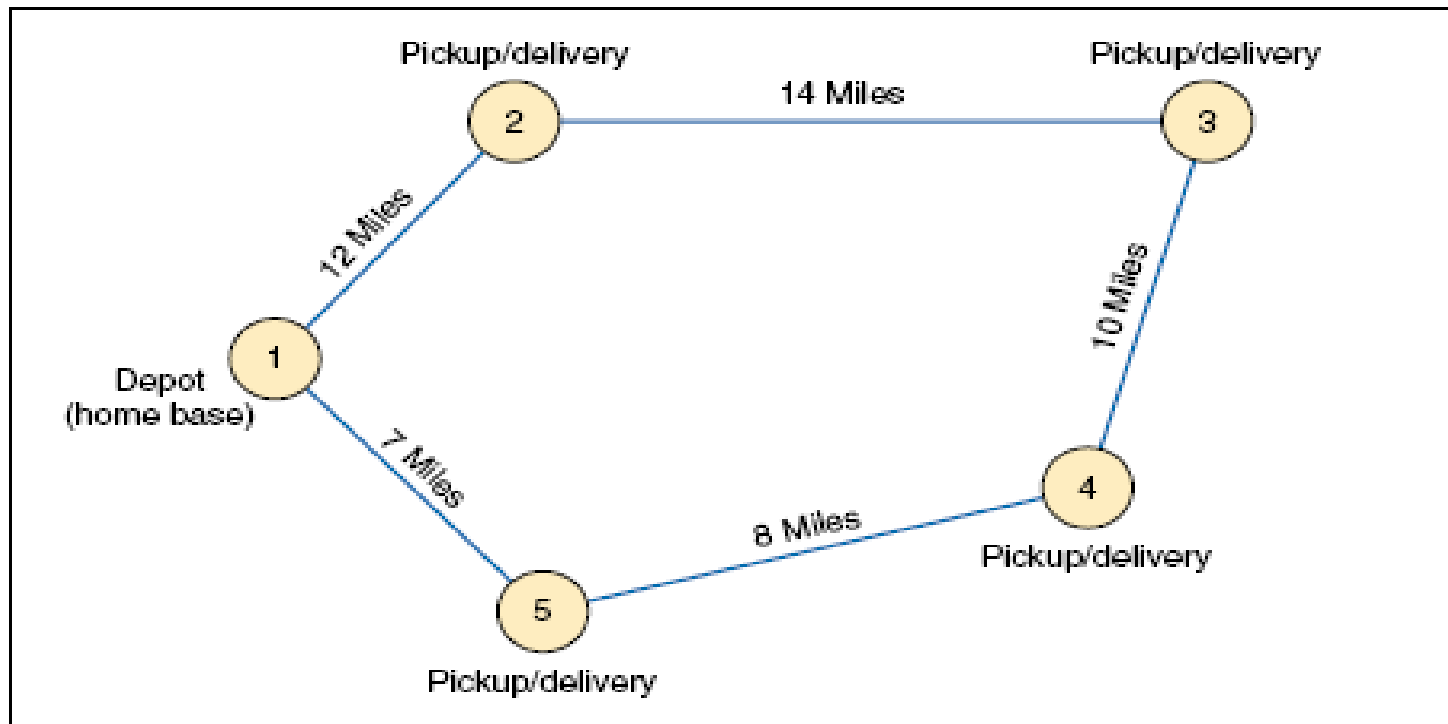


- Minimize total cost of service delivery or route by one or more of the following:
  - Minimize total distance traveled
  - Minimize total time traveled
  - Minimize number of vehicles utilized
  - Minimize number of personnel on duty
  
- Subject to the following considerations:
  - Vehicles
    - ✓ Capacities
    - ✓ Release Time, Maximum Time and Down Time
  - Customers
    - ✓ Time windows (Timing open for receiving of goods)
    - ✓ Priority
    - ✓ Pickup and delivery



- Often can be represented using network diagrams
- Consist of nodes and arcs
  - Nodes represent locations to be visited. Depot node is the begin/end location
  - Arcs represent the possible paths among the locations. Arcs can be directed (one-way, represented by arrow) or undirected (two ways, represented by line)
- Schedule – time for each node to be visited
- Route – sequence in which nodes are to be visited

# Feasibility of a Tour



Example of a tour for the above network:  $1 \rightarrow 2 \rightarrow 3 \rightarrow 4 \rightarrow 5 \rightarrow 1$

**For a tour to be feasible,**

1. It must start and end with the depot node
2. All nodes must be included
3. A node must be visited only once

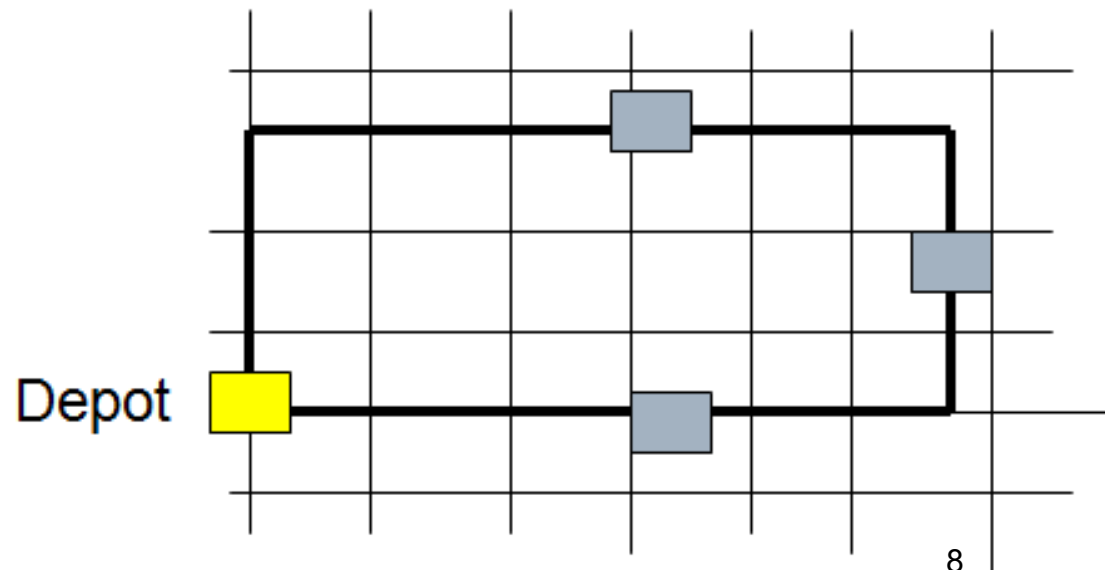


- Most commonly seen routing and scheduling problems can be classified into the following categories:
  - Traveling salesman problem (TSP) (Today's Problem)
  - Multiple traveling salesman problem (MTSP)
  - Vehicle routing problem (VRP) (Today's Problem)
  - Vehicle routing problem with time windows (VRPTW)
  - Pickup and delivery problem with time windows (PDPTW)

# Travelling Salesman Problem



- Given a set of towns and the distances between them, the TSP determines the shortest tour starting from a given town, passing through all the other towns exactly once and returning to the first town.
- Example - sales representative attending appointments at a number of different locations before returning to base.
- Type of decisions
  - Routing

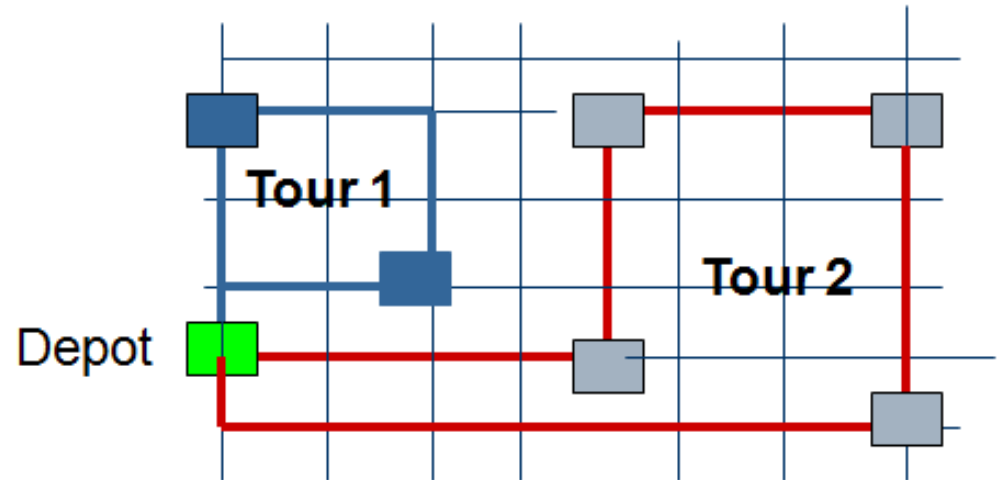




# Multiple Travelling Salesman Problem



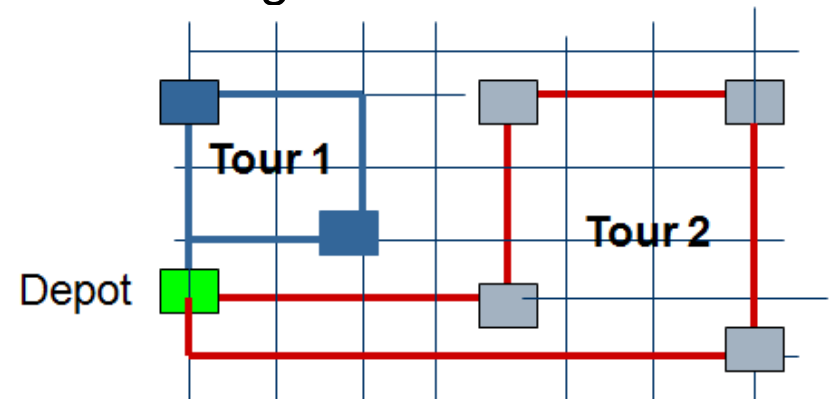
- The MTSP is a generalization of the TSP, where more than one salesman (vehicle) is needed to form the tours due to the limit on time (distance) travelled by each salesman.
- In MTSP, all the salesman (vehicle) are to leave from and return to a common depot.
- Typical applications of MTSP are in service routing
  - Example - dispatching of more than one installation/repair technician
- Type of decisions
  - Assigning
  - Routing



# Vehicle Routing Problem



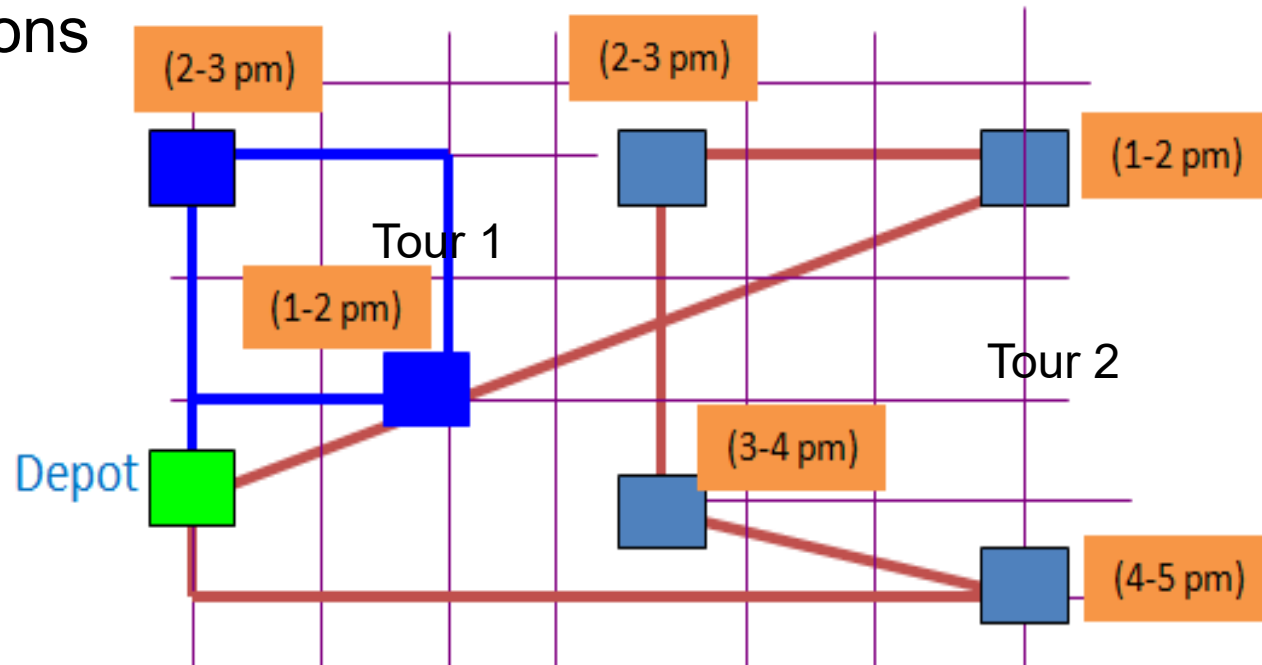
- In VRP, a fleet of vehicles located at a central depot has to serve a set of geographically dispersed customers and return to depot.
- Each vehicle has a given capacity and each customer has a given demand.
- The objective is to minimize the total cost (travelling distance) of serving the customers.
- Example - delivery of goods located at a central depot to customers who have placed orders for such goods.
- Type of decisions
  - Assigning
  - Routing



# Vehicle Routing Problem with Time Windows



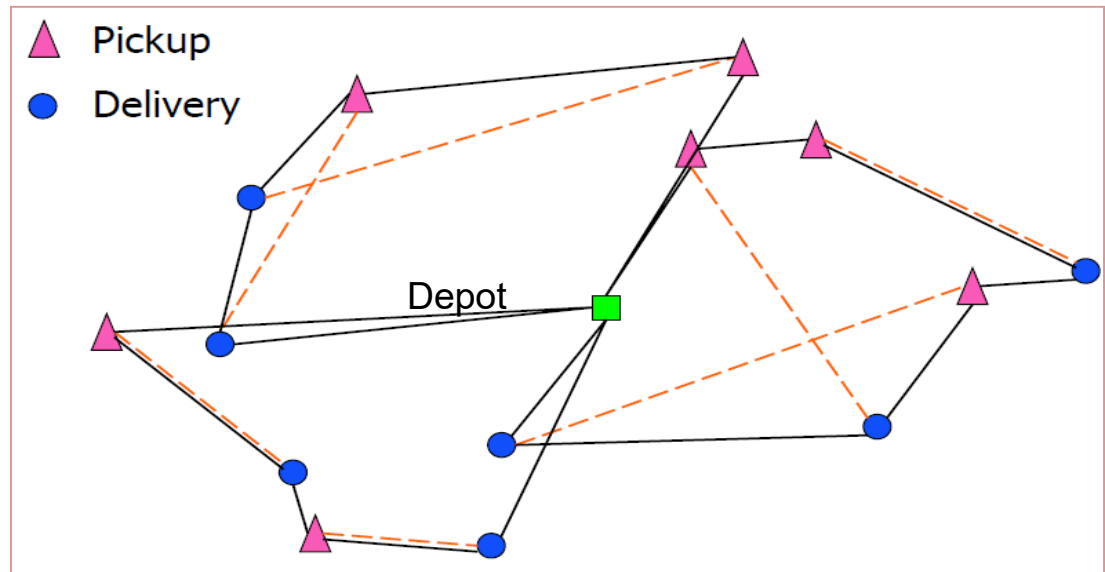
- The VRPTW is similar to the VRP except that, each customer may require to be served within a given time window.
- Example - Delivery of perishable food supplies
- Type of decisions
  - Assigning
  - Routing
  - Scheduling



# Pickup and Delivery Problem with Time Windows



- The PDPTW is similar to the VRP except that, in addition to the size of the load to be transported, each customer service also specifies
  - The location where the load is to be picked up and the pickup time window;
  - The location where the load is to be delivered and the delivery time window;
- Example – Public Bus
- Type of decisions
  - Assigning
  - Routing
  - Scheduling



**The PDPTW determines how to form the routes and schedule the pickup and delivery.**

# Solution approaches to the Routing and Scheduling Problems

---



- Exact algorithms such as integer programming algorithms
  - For a problem with  $n$  drop-off points, there are  $n!$  possible routings. E.g. 8 drop-off points → 40320 possible routings!
  - The solution space increases extremely fast as the number of drop-off points increases, and therefore exact algorithms are often not suitable for large size problems.
- Heuristic algorithms
  - Rule-of-thumb methods
  - May not achieve optimality but solutions are often reasonably good.
- Meta-heuristics
  - Top-level heuristics guiding other heuristics to search for better feasible solutions in the solution space, such as Genetic Algorithms, Ant Colony Optimization, Simulated Annealing, Tabu search.
  - They are very commonly used in solving complex vehicle routing and scheduling problems.

# Solution approaches to the Routing and Scheduling Problems



- Commonly used vehicle routing heuristics
  - **Construction algorithm:** an algorithm that determines a tour according to some construction rules, but does not try to improve upon this tour. Examples are **Nearest Neighbor method** and **Clarke and Wright Savings method**.
  - **Improvement algorithm:** an algorithm that performs a sequence of edge or vertex exchanges within or between vehicle routes to improve the current tour. Examples are **2-opt, 3-opt, 1-relocate, 2-swap**.
  - **Two-phase algorithm:** an algorithm that constructs vehicle routes in two phases
    - ✓ **Cluster-first-route-second method:** customers are first organized into feasible clusters, and a vehicle route is constructed for each of the clusters.
    - ✓ **Route -first-cluster-second method:** a tour is first built on all customers and the tour is then segmented into feasible vehicle routes.

# Tour construction—Nearest Neighbor Method

---



- Select a node 1 (depot) to start with
- Add the closest node to node 1
- Repeat by adding to the last node the closest unvisited node until no more nodes are available
- Connect the last node with the first node

# Tour construction—Clarke and Wright Savings Method

- Select a node 1 (depot)
- Compute the savings  $S_{ij}$ , for linking nodes  $i$  and  $j$

$$S_{ij} = c_{1i} + c_{1j} - c_{ij} \text{ for } i \text{ and } j = \text{nodes } 2, 3, \dots, n.$$

where  $c_{ij}$  = the cost of travelling from node  $i$  to node  $j$ .

- Rank the savings from the largest to the smallest
- Starting from the top of the list, form larger subtours by linking ‘**appropriate**’ nodes  $i$  and  $j$  (so that  $j$  is visited immediately after  $i$  on the resulting route)
- Stop when a complete tour is formed

## ‘appropriate’ means:

- Not violating route constraints such as vehicle capacity or time window constraints;  
**AND**
- $i$  and  $j$  fulfil one of the following conditions:

### Elearning Videos:

<https://docs.google.com/open?id=0B9sGwZfXz0MkTjJYODczRFIzcFE>

<https://docs.google.com/open?id=0B9sGwZfXz0MkSjlxMzVYUTMtbGs>



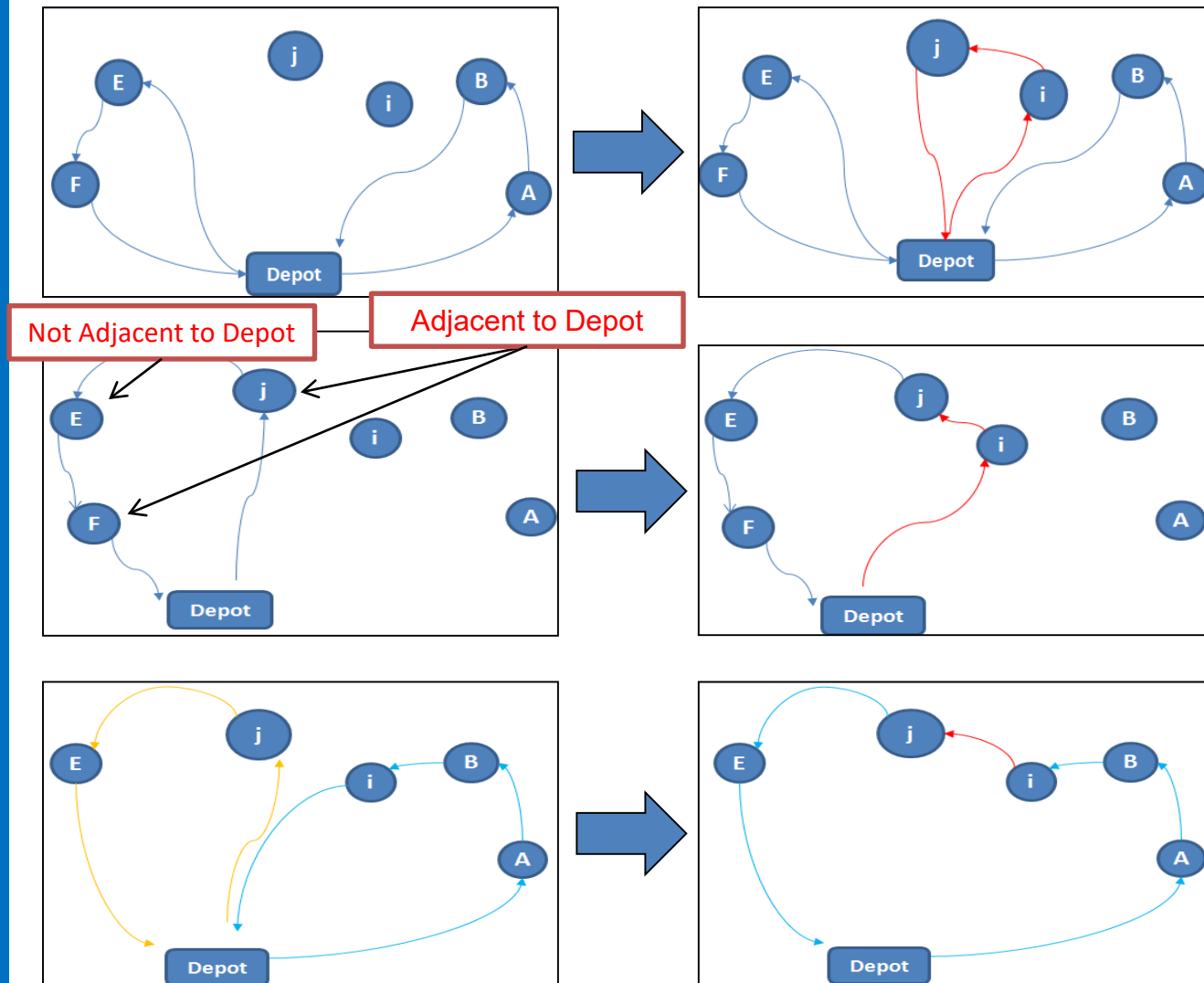
# Tour construction—Clarke and Wright Savings Method

➤  $i$  and  $j$  fulfil one of the following conditions:

A. Neither  $i$  nor  $j$  has already been assigned to a route. Initiate a new route including both  $i$  and  $j$

B. Exactly *one* of the two points ( $i$  or  $j$ ) has already been included in an existing route and that point is adjacent to the depot. Add link ( $i, j$ ) to that same route.

C. Both  $i$  and  $j$  have already been included in two different existing routes and both of them are adjacent to the depot. Merge the two routes.



# Clarke and Wright Savings Method – An Example



Distance Table

From	To (Distance in km)						
	A (Depot)	B	C	D	E	F	G
A (Depot)	0	22	19	15	7	12	26
B	22	0	5	16	18	12	30
C	19	5	0	6	14	8	16
D	15	16	6	0	8	3	21
E	7	18	14	8	0	6	25
F	12	12	8	3	6	0	28
G	26	30	16	21	25	28	0

Clarke and Wright Savings Table

$$S_{BD} = D_{AB} + D_{AD} - D_{BD} \rightarrow S_{BD} = 22 + 15 - 16 = 21$$

From	Savings						
	A (Depot)	B	C	D	E	F	G
A (Depot)	0	0	0	0	0	0	0
B	0	0	36	21	11	22	18
C	0	36	0	28	12	23	29
D	0	21	28	0	14	24	20
E	0	11	12	14	0	13	8
F	0	22	23	24	13	0	10
G	0	18	29	20	8	10	0

# Clarke and Wright Savings Method – An Example



Rank(Dist.)	From	To
1(36)	B	C
2(29)	C	G
3(28)	C	D
4(24)	D	F
5(23)	C	F
6(22)	B	F
7(21)	B	D
8(20)	D	G
9(18)	B	G
10(14)	D	E
11(13)	E	F
12(12)	C	E
13(11)	B	E
14(10)	F	G
15(8)	E	G

Path

A - B - C - A

A - B - C - G - A

- ← C is not adjacent to A (Depot)

A - D - F - A, A - B - C - G - A,

-

A - D - F - B - C - G - A,

-

-

-

A - E - D - F - B - C - G - A, End.

Both C and F are assigned to two different existing routes but C is not adjacent to A (Depot)

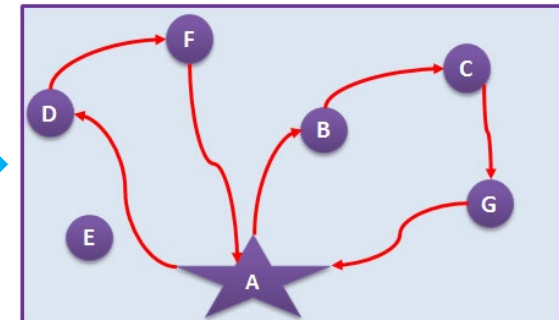
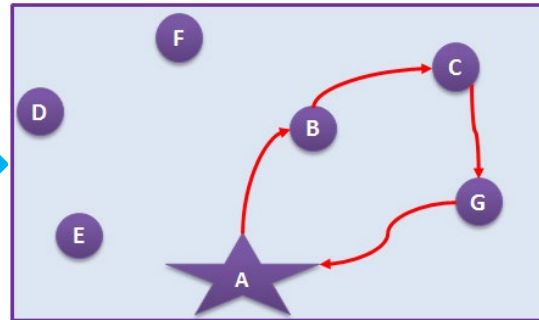
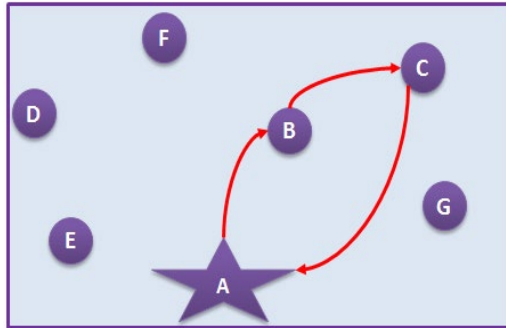
B, D and G are already assigned to the same route

**Route Constructed: A - E - D - F - B - C - G - A**

**Total Distance**

**= 7 + 8 + 3 + 12 + 5 + 16 + 26 = 77 km**

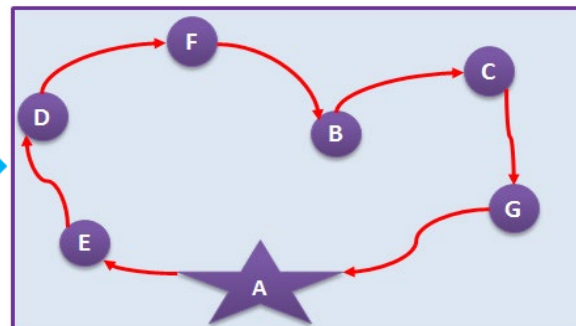
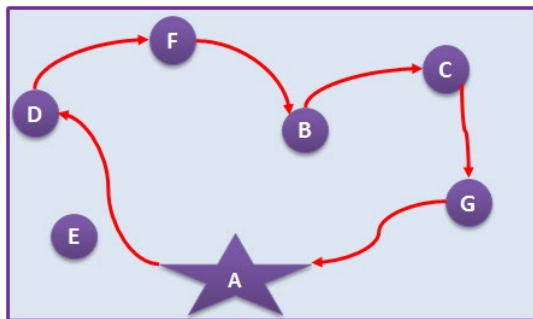
# Clarke and Wright Savings Method – An Example



Initiate a new route: A-B-C-A

Link G to C: A-B-C-G-A

Initiate another route: A-D-F-A



Join both routes by linking B and F:  
A-D-F-B-C-G-A

Link E to D: A-E-D-F-B-C-G-A

**Total Distance  
= 77 km**

# Clarke and Wright Savings Method – An Example Considering Vehicle Capacity



**Customer demand:**

Location	B	C	D	E	F	G
Demand	20	19	15	25	18	22

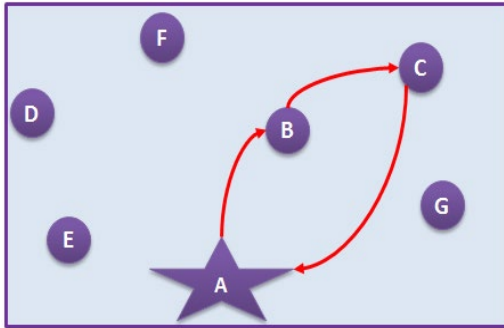
Rank (Dist.)	From	To	Current Tour	Cumulative Load	Remark
1(36)	B	C	A - B - C - A	$20 + 19 = 39$	Initiate a new route: A-B-C-A
2(29)	C	G	A - B - C - G - A	$20 + 19 + 22 = 61$	Link G with C
3(28)	C	D	-	-	C is not adjacent to A (Depot)
4(24)	D	F	A - D - F - A, A - B - C - G - A	$15 + 18 = 33$ , $20 + 19 + 22 = 61$	Initiate another route: A-D-F-A
5(23)	C	F	-	-	C is not adjacent to A (Depot)
6(22)	B	F	A - D - F - B - C - G - A	$15 + 18 + 20 + 19 +$ $22 = 94$	Link B and F.
7(21)	B	D	-	-	Both B and D are already in a route
8(20)	D	G	-	-	Both D and G are already in a route
9(18)	B	G	-	-	Both B and G are already in a route
10(14)	D	E	A - D - F - B - C - G - A, A - E - A	$15 + 18 + 20 + 19 +$ $22 = 94, 25$	Cannot link D and E, because truck capacity (100 boxes) will be violated, start new route for E. End
11(13)	E	F			
12(12)	C	E			
13(11)	B	E			
14(10)	F	G			
15(8)	E	G			
Truck 1: A - D - F - B - C - G - A with load 94 boxes and total distance 77km					
Truck 2: A - E - A with load 25 boxes and total distance 14km					

**Vehicle Capacity:**  
100 boxes

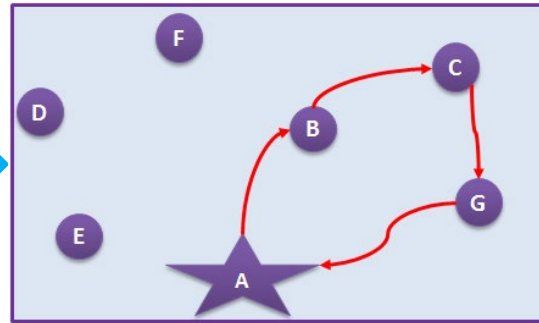
# Clarke and Wright Savings Method – An Example



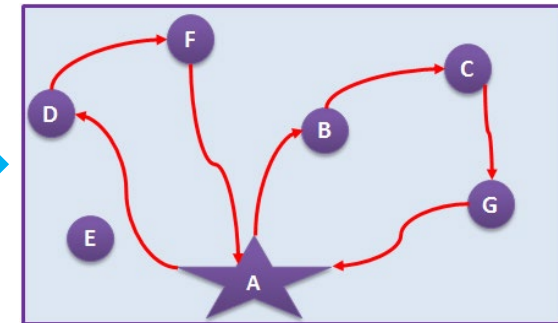
## Tour 1 Construction



Initiate a new route: A-B-C-A

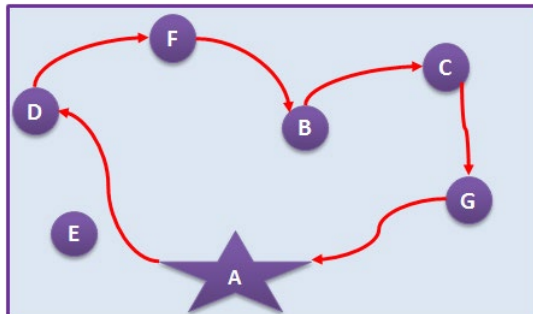


Link G to C: A-B-C-G-A

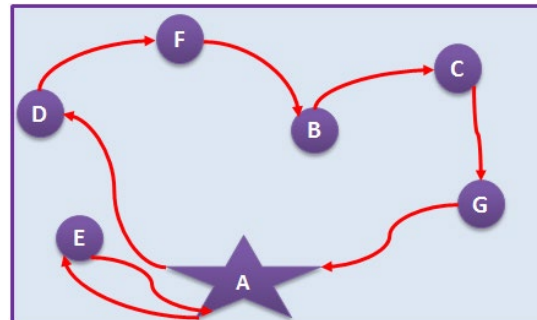


Initiate another route: A-D-F-A

## Tour 2 Construction



Join both routes by linking B and F:  
A-D-F-B-C-G-A



Initiate new route: A-E-A

Route (s)	Demand (boxes)	Distance
A - D - F - B - C - G - A	94	77
A - E - A	25	14
Total Distance		<b>91</b> km

**Total Distance = 91 km**

# P03 Suggested Solution

# Today's Problem: Nearest Neighbor Method



From	To (Traveling time in minutes)						
	FS	A	B	C	D	E	F
<b>FS</b>	0	32	38	40	26	47	52
<b>A</b>	32	0	42	48	42	54	66
<b>B</b>	38	42	0	30	44	48	64
<b>C</b>	40	48	30	0	36	46	56
<b>D</b>	26	42	44	36	0	39	45
<b>E</b>	47	54	48	46	39	0	28
<b>F</b>	52	66	64	56	45	28	0

## Nearest Neighbor Method

From	Nearest Neighbor	Traveling Time
FS (Depot)	D	26
D	C	36
C	B	30
B	A	42
A	E	54
E	F	28
F	FS (Depot)	52

Total time **268** Mins

Total Distance =

$$26+36+30+42+54+28+52 = 268 \text{ minutes}$$

Since the total demand = 48 Boxes

is less than the truck capacity of 50 boxes, one delivery truck is sufficient.

Route:

FS (Depot) - D - C - B - A - E - F - FS (Depot)



# Today's Problem: Clarke and Wright Savings Method



## Clarke and Wright Savings Table

From	Savings						
	FS(Depot)	A	B	C	D	E	F
FS(Depot)	0	0	0	0	0	0	0
A	0	0	28	24	16	25	18
B	0	28	0	48	20	37	26
C	0	24	48	0	30	41	36
D	0	16	20	30	0	34	33
E	0	25	37	41	34	0	71
F	0	18	26	36	33	71	0

## Distance Table

From	To (Distance in km)						
FS	FS	A	B	C	D	E	F
FS	0	32	38	40	26	47	52
A	32	0	42	48	42	54	66
B	38	42	0	30	44	48	64
C	40	48	30	0	36	46	56
D	26	42	44	36	0	39	45
E	47	54	48	46	39	0	28
F	52	66	64	56	45	28	0

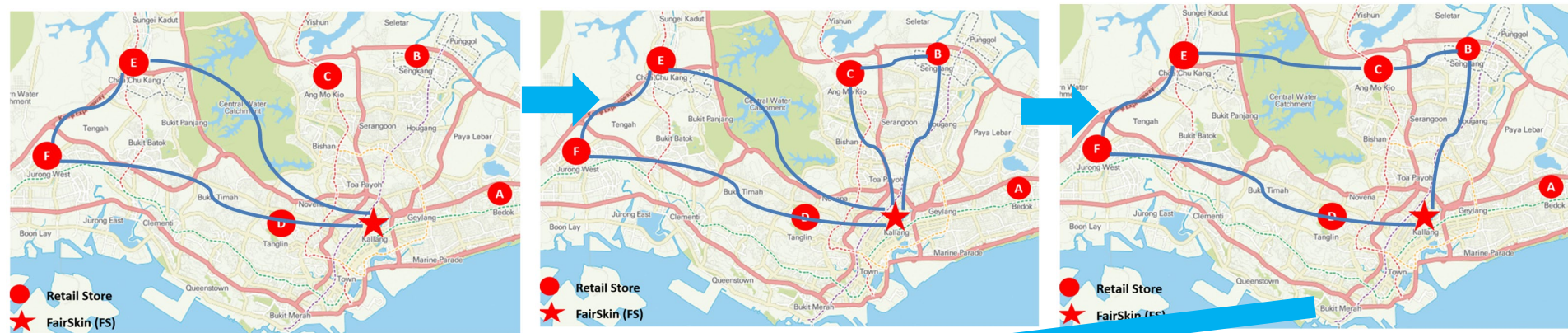
$$S_{BC} = 38 + 40 - 30 = 48$$

Rank(Minutes)	From	To	Current Tour	Remarks
71	E	F	FS - E - F - FS	Initiate a new tour
48	B	C	FS - B - C - FS	Initiate a new tour
41	C	E	FS - B - C - E - F - FS	Link C with E as both of them are adjacent to depot
37	B	E	-	Cannot link B with E as both of them are in the same tour
36	C	F	-	Cannot link C with F as both of them are in the same tour
34	D	E	-	Cannot link D with E as E is not adjacent to depot
33	D	F	FS - B - C - E - F - D - FS	Link D with F as F is adjacent to depot
30	C	D	-	Cannot link C with D as both of them are in the same tour
28	A	B	FS - A - B - C - E - F - D - FS	Link A with B as B is adjacent to depot
26	B	F		
25	A	E		
24	A	C		
20	B	D		
18	A	F		
16	A	D		

**Route Constructed: FS - A - B - C - E - F - D - FS**

**Total Distance = 32 + 42 + 30 + 46 + 28 + 45 + 26 = 249 minutes**

# Today's Problem: Clarke and Wright Savings Method



Initiate new route: FS-E-F-FS

Initiate another route: FS-B-C-FS

Link C to E: FS-B-C-E-F-FS



Link D to F: FS-B-C-E-F-D-FS



Link A to B: FS-A-B-C-E-F-D-FS

**Total traveling time  
 = 249 minutes [vs 268  
 minutes from the Nearest  
 Neighbor method]**

# Today's Problem: Considering Vehicle Capacity

## By Nearest Neighbor Method



From	To (Distance in km)						
	FS	A	B	C	D	E	F
FS	0	32	38	40	26	47	52
A	32	0	42	48	42	54	66
B	38	42	0	30	44	48	64
C	40	48	30	0	36	46	56
D	26	42	44	36	0	39	45
E	47	54	48	46	39	0	28
F	52	66	64	56	45	28	0

Location	A	B	C	D	E	F
Demand	5	8	7	6	9	13



Location	A	B	C	D	E	F
Demand	11	17	14	9	19	21

From	Nearest Neighbor	Distance	Boxes
FS (Depot)	D	26	9
D	C	36	14
C	B	30	17
B	FS (Depot)	38	
FS (Depot)	A	32	11
A	E	54	19
E	FS (Depot)	47	
FS (Depot)	F	52	21
F	FS (Depot)	52	

Tour (s)	Demand (box)	Traveling Time (minutes)
FS - D - C - B - FS	40	130
FS - A - E - FS	30	133
FS - F - FS	21	104

Total traveling time 367 minutes

- With partial tour FS-D-C-B-FS, any other customers can not be added due to the capacity limit.
- Another tour is formed by applying the nearest neighbour method for the rest customers, A, E and F. After forming the tour FS-A-E-FS, customer F cannot be added due to the capacity limit.
- Lastly, a tour FS-F-FS is formed.

# Today's Problem: Considering Vehicle Capacity

By Clarke and Wright Savings Method



Clarke & Wright Savings Table

Distance Table

From	Savings						
	FS(Depot)	A	B	C	D	E	F
FS (Depot)	0	0	0	0	0	0	0
A	0	0	28	24	16	25	18
B	0	28	0	48	20	37	26
C	0	24	48	0	30	41	36
D	0	16	20	30	0	34	33
E	0	25	37	41	34	0	71
F	0	18	26	36	33	71	0

From	To (Distance in km)						
	FS	A	B	C	D	E	F
FS	0	32	38	40	26	47	52
A	32	0	42	48	42	54	66
B	38	42	0	30	44	48	64
C	40	48	30	0	36	46	56
D	26	42	44	36	0	39	45
E	47	54	48	46	39	0	28
F	52	66	64	56	45	28	0

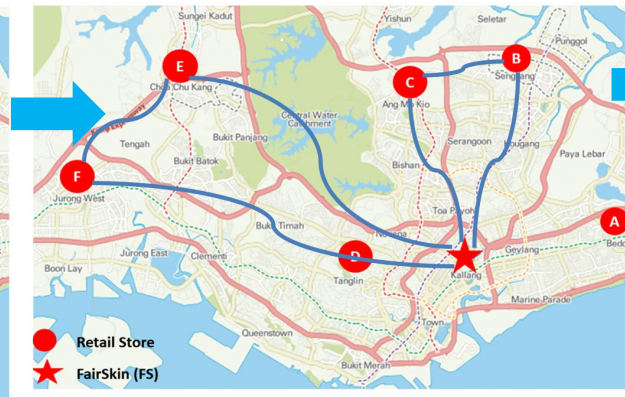
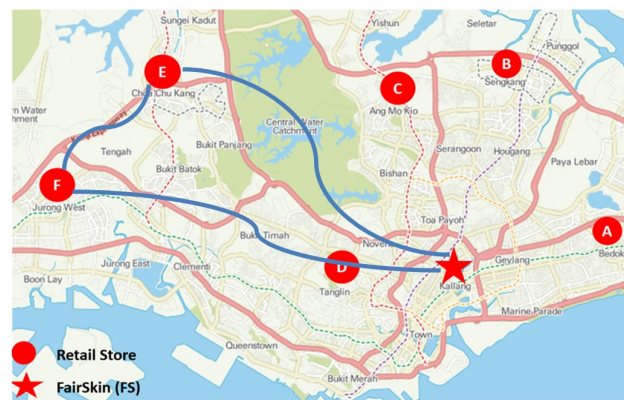
Rank(Dist.)	From	To	Current Tour	Cumulative Load	Remark
71	E	F	FS - E - F - FS	19 + 21 = 40	Initiate a new tour: FS - E - F - FS
48	B	C	FS - B - C - FS	17 + 14 = 31	Initiate a new tour: FS - B - C - FS
41	C	E	-	40 + 31 = 71	Cannot link C and E because of capacity limit
37	B	E	-	40 + 31 = 71	Cannot link B and E because of capacity limit
36	C	F	-	40 + 31 = 71	Cannot link C and F because of capacity limit
34	D	E	FS - D - E - F - FS	40 + 9 = 49	Link D with E because E is adjacent to depot
33	D	F	-		Cannot link D with F because both of them are already in the tour
30	C	D	-	49 + 31 = 80	Cannot link C and D because of capacity limit
28	A	B	FS - A - B - C - FS	31 + 11 = 42	Link A with B because B is adjacent to depot
26	B	F			
25	A	E			
24	A	C			
20	B	D			
18	A	F			
16	A	D			

Route (s)	Demand (box)	Traveling Time (minutes)
FS - A - B - C - FS	42	144
FS - D - E - F - FS	49	145
Total traveling time:		<b>289</b> minutes



# Today's Problem: Clarke and Wright Savings Method



Initiate new route: FS-E-F-FS

Initiate another route: FS-B-C-FS

Link D with E: FS-D-E-F-FS

**Tour 1: FS-A-B-C-FS**

**Tour 2: FS-D-E-F-FS**

**Total traveling time**

**= 289 minutes [vs 367 minutes  
from Nearest Neighbour method]**



Link A to B: FS-A-B-C-FS

# Recommendations



- Linda should:
  - Apply Clarke & Wright Savings Method to construct the delivery routes.
  - Deploy two trucks to cater for the increase in demand.
  - When demand is less than vehicle capacity

Route (s)	Traveling Time (minutes)
FS - A - B - C - E - F - D - FS	249

- When demand is more than the vehicle capacity:

Route (s)	Demand (box)	Traveling Time (minutes)
FS - A - B - C - FS	42	144
FS - D - E - F - FS	49	145

Total traveling time: 289 minutes

- If certain customers require that delivery to be done within given time periods, Linda would need to consider vehicle routing with time windows. The delivery problem becomes a routing and scheduling problem.

# Conclusion

---



- Routing and scheduling problems can be found in our daily lives and operations.
- The objective is to find the shortest tour that covers all the places (nodes) without a repeat visit and begins / ends at one node.
- General algorithms for solving the vehicle routing and scheduling problems are heuristics:
  - Tour construction algorithms such as nearest neighbor and Clarke and Wright Savings methods;
  - Tour improvement algorithms such as 2-opt, 3-opt, and 1-relocate.

# Learning Objectives

---



- Identify what a Vehicle Routing and Scheduling problem is.
- Differentiate the different classifications of Routing and Scheduling Problems.
- Apply the general algorithms: Nearest Neighbour Method and Clarke and Wright Savings Method in obtaining a solution with feasible route(s).



# Overview of E211 Operations Planning II Module

