

E216 Distribution and Transportation

P10 What Terms to use



SCHOOL OF ENGINEERING E216 Distribution &Transportation









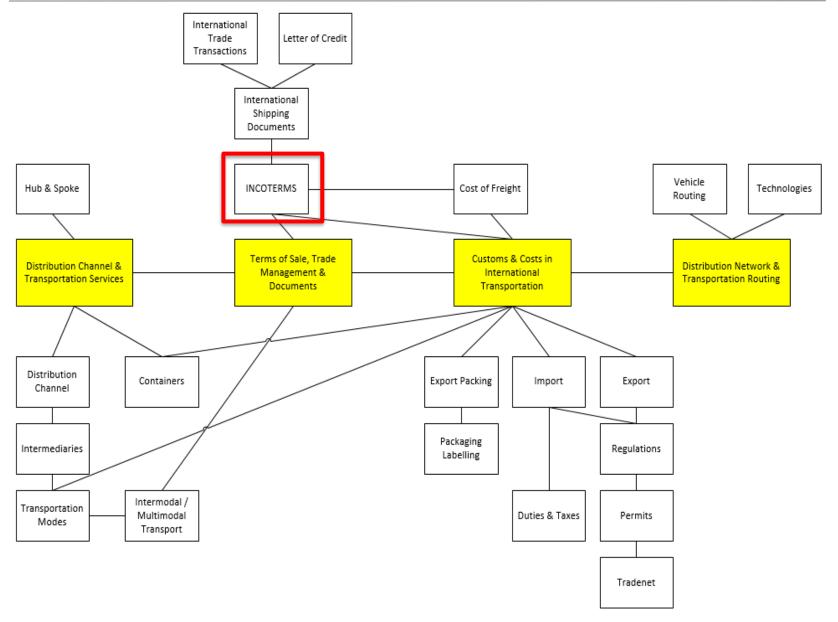






E216 Distribution & transportation - Topic Tree





INCOTERMS®



- Stands for "International Commercial Terms"
- Published by ICC (International Chamber of Commerce, <u>www.iccwbo.org</u>) in 1936
 - Since 1936, ICC has updated INCOTERMS® several times, most recently in 2010. Please note that all contracts made under INCOTERMS® 2000 remain valid even after 2011. It is important to clearly specify the chosen version INCOTERMS® 2010, INCOTERMS® 2000 or any earlier version in the contract
- Contractual code / acronyms
- Standardized common international language for buyers & sellers
 - Not legal binding but exporters & importers around the world accept them as contracts of carriage
- Prevent misunderstandings when conducting business deals globally
- Also known as sales term, trade term, delivery term or shipment term
- Note: Incoterms are NOT Payment Terms (E.g. Advance Payment, Letter of Credits)

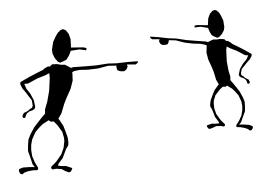
Purposes of Incoterms®



- Eliminate barriers caused by distance, language and local business practices
 - To minimize misunderstanding and disputes
- Eliminate uncertainties and different interpretation of trade terms on a worldwide scale
 - To lessen international trade friction
- Reduce risks & time wasted caused by disputes & litigation
- As universal language with banks
- Clarify some contractual obligations of buyers and sellers
- Needed for export clearance and to declare the correct customs value
 - Prevent penalties & delays
 - Protect valuable trade privileges

What is in INCOTERMS®?





It spells out who is responsible for:

- Risk of Loss
- Delivery
- Export License and Custom Clearance
- Contract of insurance
- Loading of goods on vehicles

Common Misconception
Note: Incoterms® do not
provide regulations on the
transfer of ownership

Identify the Delivery Point where Risk of Loss is Transferred



 Risk of Loss (ROL): The party that bears the physical risk of loss or damage to the goods during transit

Note: ROL does not cover other types of risk, such as delay or nonfulfillment of the contract

- If goods are damaged or destroyed:
 - ROL on buyer: Buyer pays full price of goods.
 - ROL on seller: Damages awarded based on local laws or contract terms



Who is Responsible for Paying What?



- Incoterms® set forth the division of costs between the seller and buyer for transporting goods to their destination
- Costs include:
 - Costs of dispatch, carriage and delivery;
 - Export and import clearance
 - Contract of insurance
 - Loading of goods
 - Services provided by one party to another to assist in carrying out an obligation



Incoterms® 2000 —13 Incoterms®



Group E— Departure

•EXW — EX WORKS ...named place

Group F— Main Carriage Unpaid

- •FCA Free Carrier... named place
- •FAS Free Alongside Ship... named port of shipment
- •FOB Free on Board... named port of shipment



Group C — Main Carriage Paid

- •CFR Costs & Freight ... named port of destination
- •CIF Costs, Insurance & Freight ... named port of destination
- •CPT Costs Paid To ... named destination
- •CIP— Carriage, Insurance Paid... named destination

Group D — Arrival

- •DAF Delivered At Frontier...named place
- •DES Delivered Ex-Ship ... named port of destination
- •DDU Delivered Duty Unpaid ... named place of destination
- •DEQ Delivered Ex-Quay ... named port of destination
- •DDP Delivered Duty Paid ... named place of destination

Replace by two new terms DAT and DAP in Incoterms® 2010

Incoterms® 2010 —11 Incoterms®

Group E— Departure

•EXW — EX WORKS ...named place used where the seller does not want to arrange transport.

Group F— Main Carriage Unpaid

- •FCA Free Carrier... named place
- •FAS Free Alongside Ship... named port of shipment
- •FOB Free on Board... named port of shipment used where the seller can arrange some transport within his/her own country.

Group C — Main Carriage Paid

- •CFR Costs & Freight ... named port of destination
- •CIF Costs, Insurance & Freight ... named port of destination
- •CPT Costs Paid To ... named destination
- •CIP— Carriage, Insurance Paid... named destination used where the seller can arrange and pay for most of the freight charges up to the foreign country.

Group D — Arrival

- •DAT Delivered At Terminal...named terminal of delivery
- •DAP Delivered At Place ... named place of delivery
- •DDP Delivered Duty Paid ... named place of destination used where the seller can pay for most of the delivery charges to the destination country.



Also known as **Shipment**

Contracts

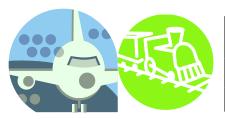
As seller's risk ends at point of shipment

Also known as Arrival Contracts

As seller's risk ends when goods arrive at buyer's appointed destination point

Rules for Incoterms® 2010









Any Mode of Transport

- EXW
- FCA
- CPT
- CIP
- DAT
- DAP
- DDP

For truck, train, plane and sea shipment when ship's rail are not used as delivery point E.g. RORO ship & container ship



For Sea & Inland Waterway Transport

FAS

FOB

CFR

-CIF

Relevant for sea shipment when the ship's rail are used as legal delivery point

The Incoterms® 2010 Rules



- "I" must be a capital letter
- Incoterms must have an "s"
- Use the ® register trademark next to the Incoterms
- Specify the place or the port as precisely as possible

Example: US\$1,000 EXW (20, XYZ Road, Singapore 123456) Incoterms® 2010

 Incoterms® rules do not give a complete contract of sales

Example: It mentions the obligation of the seller and buyer but does not mention the method of payment. Such terms have to be negotiated on a separate matter



An Incoterms® 2010 Chart

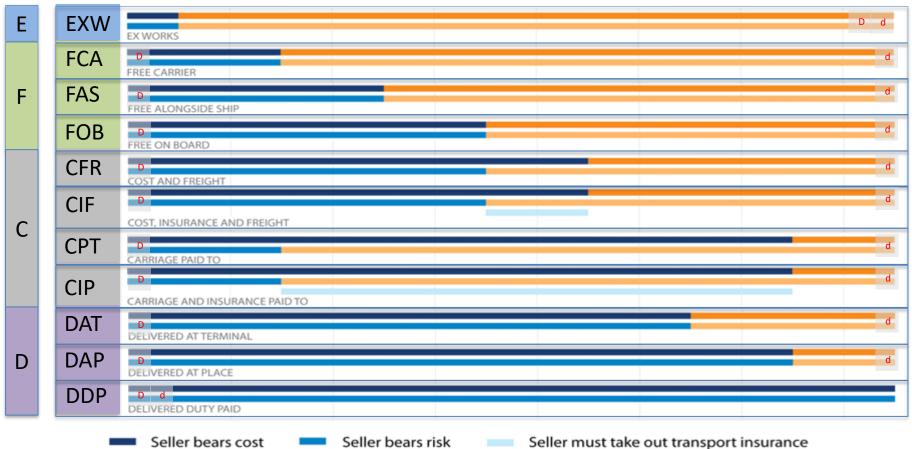
Buyer bears cost





Import Clearance





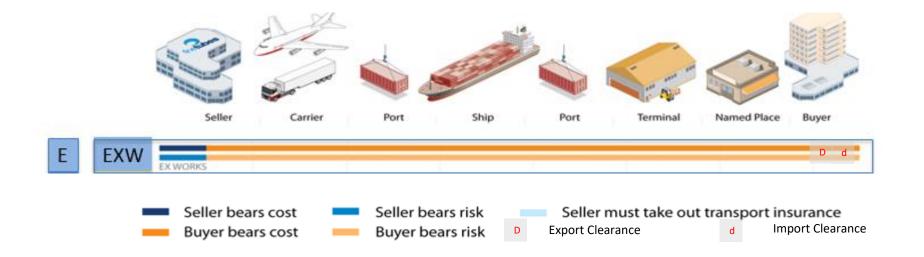
Export Clearance

Buyer bears risk

Take note of how the full incoterms® is written

EXW - Ex Works (.. Named place) (E.g. US\$1,000 ExW, Jurong Factory, S'pore, Incoterms® 2010)

- The seller delivers when he places the goods at the disposal of the buyer at the seller's premises or another named place (e.g. warehouse). Not cleared for Export and not loaded on any vehicles
- The buyer assumes all risks and costs including export charges & import duties/charges, from point of delivery Group E
- Minimum risk to seller
- If seller loads, it loads at buyer's risk





FCA – Free Carrier (.. Named place) (E.g. FCA Changi Airport, S'pore, Incoterms® 2010)

- The seller delivers the goods, cleared for export, to the carrier chosen by buyer at the named place.
- The seller assumes all risks & costs to the named place of delivery including export charges.
- The buyer assumes all risks and costs from point of delivery.
- FCA Seller's premises Seller load to carrier
- FCA named places Buyer to load to carrier

Group F





FAS – Free Alongside Ship (.. named port of shipment) (E.g. FAS, Jurong Port, S'pore, Incoterms® 2010) Only used for sea shipment

- The seller delivers when the goods are placed alongside the vessel at the named port of shipment.
- Seller clears for Export and not loaded on any vessels. The seller assumes all risks and costs including export charges, from seller's premises to alongside ship, named port of shipment.
- E.g. Oversize or non-standard goods with special handling requirements
 (More often for Oil & Gas, Rail, Aerospace industry)
 Group F





FOB – Free On Board (.. named port of shipment) (E.g. FOB Jurong Port, S'pore, Incoterms® 2010) Only used for sea shipment

- The seller delivers when the goods are on board the vessel at the named port of shipment, cleared for export.
- The seller assumes all risks & costs including export charges till the goods pass the ship's rail.
- E.g. Bulk Cargo Fuel Oil (See picture on the right)



Picture of Bulk Carrier

Group F





CFR – Cost and Freight (.. named port of destination) (E.g. CFR New York, USA, Incoterms® 2010) Only used for sea shipment

- Seller delivers when the goods are loaded on vessel at port of shipment. (Origin)
- Seller assumes all risks from seller's premises to the port of shipment. (Origin)
- Seller assumes all costs including export charges from seller's premises to the named port of destination.
- Buyer assumes risk from port of shipment and cost from port of destination.





CIF – Cost, Insurance and freight (.. named port of destination) (E.g. CIF New York, USA, Incoterms® 2010) Only used for sea shipment

- The seller delivers when the goods pass the ship's rail at the named port of destination, cleared for export. The seller is also required to provide insurance for the goods.
- Same as CFR for the seller + paying for insurance
- It is advised that buyer get insurance from 3rd party where seller's insurance coverage ends.

Seller bears cost
Buyer bears cost
Buyer bears risk

INCOTERMS® 2000/ 2010: Key Terms



<u>CPT – Carriage Paid To (.. named place of destination) (E.g. CPT Los Angeles, Incoterms® 2010)</u>

- The seller delivers when the goods are loaded to a seller's carrier.
- The seller assumes all risks till goods are delivered to the carrier.
- The seller pays all costs including export charges from seller's premises to the named destination.
- Common issue Terminal handling charges is typically included in the freight rates by seller, but it is not always the case.



INCOTERMS® 2000/ 2010: Key Terms



<u>CIP – Carriage and Insurance Paid to (.. named place of destination) (E.g. CIP New York Airport, Incoterms® 2000)</u>

 Same as CPT for the seller. + seller pays Insurance for the goods to named destination

Seller bears cost
Buyer bears cost
Buyer bears risk



<u>DAT</u> – Delivered at Terminal...named Terminal at Port or place of destination (E.g. DAT, New York Airport, Incoterms® 2010)

 Delivered at Terminal means that the seller delivers when the goods are placed at the disposal of the buyer on the arriving means of transport <u>unloaded</u> at the named destination terminal or place of destination.

Group D

<u>DAP- Delivered at Place...named place of destination (E.g. DAP, New York Port, USA, Incoterms® 2010)</u>

 Delivered at Place means that the seller delivers when the goods are placed at the disposal of the buyer on the arriving means of transport <u>not</u> <u>unloaded</u> at the named place of destination <u>not cleared for import</u>





<u>DDP</u> – Delivered Duty Paid (... named place of destination) (E.g. DDP,5th Avenue New York, USA, Incoterms® 2010)

- Very commonly used
- DAP + Import duties and taxes
- Seller is responsible for delivering the goods to the named place in the country of the buyer, and pays all costs in bringing the goods to the destination including import duties and taxes
- DDP represents the seller's maximum obligation

Group D Port Seller Ship Named Place Carrier Port Terminal Buyer DDP Seller bears risk Seller must take out transport insurance Seller bears cost Buyer bears cost Buyer bears risk Import Clearance **Export Clearance**



<u>DDU – Delivered Duties Unpaid (..named place)</u>

Similar to DAP (Deleted and replaced in Incoterms® 2010)

*DAF – Delivered At Frontier (.. named place)

- The seller delivers when the goods are loaded to a seller's carrier to a named place at frontier but before the custom border of the adjoining country
- The seller assumes all risks till goods are delivered to the carrier and pays all costs from point of delivery to the named place including export charges
- The buyer assumes all risk (after goods loaded on carrier) and all cost from named place to final destination including any import duties and charges (Deleted and replaced in Incoterms® 2010)

*DES/ DEQ - Delivered Ex-Ship/Quay (.. named port of destination)

- The seller delivers when the goods are placed at the disposal of the buyer on board the ship/ on the quay at the named port of destination. For Sea shipment only
- The buyer assumes all risk and all cost from named port of destination to final destination including any import duties and charges.
- Difference between DES & DEQ is that seller is unloading goods from Vessel for DEQ.

(*Deleted and replaced in Incoterms® 2010)

INCOTERMS® – BUYER AND SELLER RESPONSIBILITIES



- Seller is responsible to:
 - Have goods ready on time, packed for export
 - Meet quality assurance to sample or specification
 - Make delivery in accordance with Incoterms[®] used
- Seller is responsible for export clearance Buyer is responsible for import clearance

Exception for EXW: Buyer responsible for both export & import clearance

Exception for DDP: Seller responsible for both import & export clearance

- Seller prepares:
 - Invoice;
 - Packing List

 Buyer always has the right to inspect goods to ensure conformance with specification or sample

Buyer is responsible to accept

delivery in accordance with

Incoterms® used

INCOTERMS® - AREAS OF NEGOTIATION



- Export Clearance
- Import Clearance
- Insurance
- Carriage
- Loading &Unloading



Risks of loss/damage along supply chain





22-Feb-14

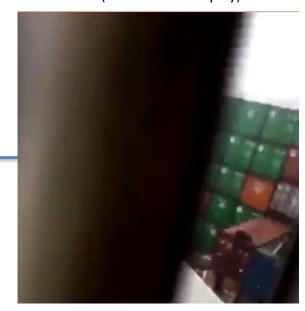
Ship loses more than 500 containers at sea





3-Feb-16
Fiery truck
crash causes
more than \$1
million damage

13-Sep-16
Typhoon Meranti Topples
Containers at Terminal —
Taiwan (Video – Click to play)



Cost reduction Strategy



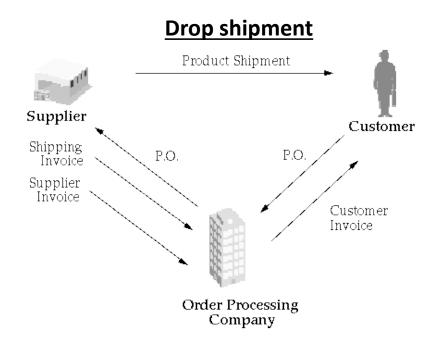
- Short Term Strategy
- Hinting to the vendor that customer service is a key and more & more of her competitors are doing DDP delivery for cheaper prices
- Provide demand forecast to the vendor so that they could use this to reduce operational costs E.g. production planning & scheduling, lower level material inventory cost, etc. and at the same time, assurance to vendor that you will be a long term, repeating customer
- Mid Term Strategy
- State your aim to achieve true collaboration where each partner takes some risks and responsibilities for any transaction
- Engage common 3PL services to reduce the supply chain costs by either taking over delivery from vendor at their factory with FCA terms or DAT since the local trucking provided by vendor is on the high side.
 Emma has high chances of getting cheaper local trucking services in Singapore, as she knows the local delivery scene better



Cost reduction Strategy



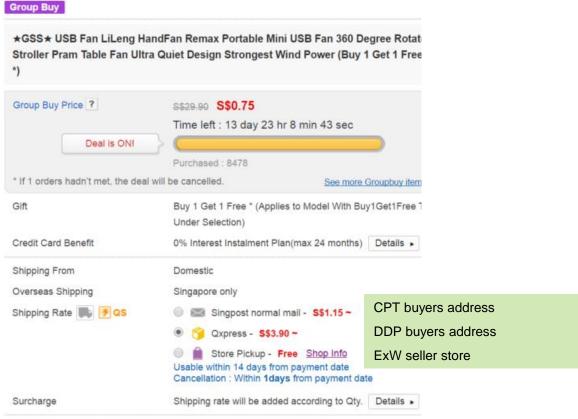
- Long Term Strategy
- Think Win-Win & create a successful supply chain alliance, lower the overall supply chain cost together. E.g. Possibility of drop shipment to save cost.
- Possibility of ordering larger quantity, reducing variety of products, increasing spend



Incoterms® in your life







Other Considerations (Going Further)



- Different sellers and buyers, will have varying experience, relationship and purchasing power at different segments of the route from seller to buyer.
- Below are a few examples of changing Incoterms® such that both parties can benefit
- Sellers delivering goods to developed countries where ports are well-equipped and developed with good labor conditions, e.g. **DAT/DAP**Here, Sellers' cost or risk is maximized, but able to provide door to door services for customer who do not wishes to spend resources on in bound logistics.
- If Sellers can get good freight rates, but don't want the risk. The following terms could be used. e.g. CFR/CIF/CPT/CIP

- If buyers has better rates for ocean transportation insurance, it would be beneficial to both parties for FCA/FAS/FOB terms
- delivery at destination, the following terms could be used: e.g. DAT, DAP

Special items to note



Shipping special/Project cargo

- FOB L/S/D
 - Lashed secured dunnage
 - Huge cost difference with FOB





Learning Outcome



- Explain INCOTERMS®
 - Incoterms® 2000
 - Incoterms® 2010
- Apply Negotiation Strategies in Delivery Terms
 - Short, Mid & Long Term

