# Global Aerospace Covid-19 Outlook

BI Aerospace & Defense, Global Dashboard





## 1. Covid-19 Outlook: Global Aerospace

(Bloomberg Intelligence) -- THESIS: Coronavirus has significantly degraded business conditions for aircraft manufacturers, suppliers and engine makers in 2020 as the extreme decline in travel demand likely leads to lower production rates and less aftermarket maintenance work. Profit and cash flow at Airbus and Boeing will be pressured by a lower build rate, even with six years of backlog for their most profitable, narrow-body planes. Wide-bodies are in worst shape, oversupplied before Covid-19 choked off

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international travel amid quarantines. Engine and parts makers must contend with reduced demand for new aircraft components and high-margin aftermarket parts, as cash-strapped airlines fighting to survive delay all but necessary maintenance.

Lessor profits will be depressed as some airlines return aircraft, some fail and few need additional lift. (04/02/20)

# **Key Topics**

#### Revenue: Virus Lowers Airbus, Boeing Builds

Boeing, Airbus 2020 Builds Miss Targets, Airlines Defer on Virus

Revenue at Boeing, Airbus and Embraer will be lower than expected in 2020 as Covid-19 crushes air-travel demand and airlines put off new-aircraft deliveries as they manage cash and struggle to survive. The rebound in production rates will likely lengthen as slower economic growth due to social-distancing prolongs airline recoveries. (03/30/20)

## 2. Excess Airline Capacity on Virus Fears

Airframers' delivery plans will be lowered in 2020 as coronavirus batters demand for flying and airlines park planes, keeping fleets in surplus into 2021. Though it's still early, most European and U.S. airlines have cut capacity by more than 70% as we approach April, and this will likely persist into at least May. Past that, even if the market begins to recover, the ramp-up in demand takes time as customers get comfortable with flying in the era of Covid-19.

Airlines will be strapped for cash after significantly curtailing flights, and that cash crunch will be larger the longer there is an extreme decline in capacity, hurting the ability and desire to take new aircraft. Given the depth of airline cuts and the breadth of carriers affected, it's hard to see how manufacturers deliver much more than 50% of planned 2020 output. (03/30/20)

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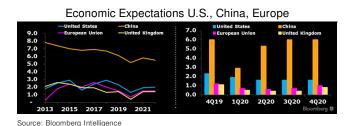
# Parked Aircraft Fleet Parked Fleet in service 3 of Parked Fleet 25% % Parked Fleet 20% Fleet 15% 15% Parked Fleet 20% Fleet 10% Soft Parked Fleet 20% Fleet

#### Source: Cirium, Bloomberg Intelligence

#### 3. Recession a Blow to Airbus, Boeing Deliveries

The economic impacts of Covid-19 are intense as social distancing has throttled activity extensively in the world's largest markets, which will have a punishing effect on airlines once virus concerns fade. It's likely that the economic damage will push Europe -- and possibly the U.S. -- into recession and significantly slow Chinese growth, putting a second hit on travel demand and slowing its recovery. This subsequent damage to demand will likely extend the recovery period for airline earnings, depressing demand for new aircraft from Boeing and Airbus and prolonging the rebound in shipments.

The extent to which Covid-19 has spread seems to indicate no major economy will be spared, making it harder to find markets that need additional airplanes after a decade of rising production rates. (03/30/20)



# 4. Coronavirus Affects Most Narrow-Body Markets

Narrow-body deliveries should miss stated rates in 2020, in our view. Airbus will have difficulty delivering its target of 60 aircraft a month. Boeing has no guidance, so it could ramp up builds more slowly or flex workers to ready its inventory of 400 parked 737 Max aircraft. Cirium's data show 324 Boeing planes scheduled to be delivered in 2020, likely coming from both parked aircraft and new builds. Over one-third of the aircraft listed to be delivered in Cirium's database are going to Southwest, United, Ryanair, SpiceJet and American, all hard-pressed right now.

Airbus shows 555 deliveries total, with the best prospects for 77 going to various airlines in China, though Cirium reports a 60% decline in daily hours and usage per aircraft in that country in late March. Cirium shows about 17 Boeings to China in 2020. (03/30/20)

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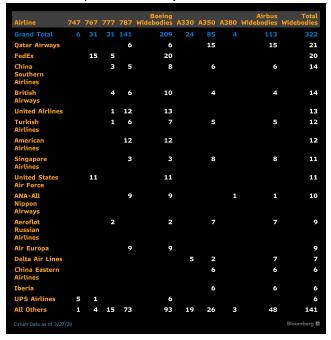
## 5. Wide-Body Deliveries Hurt Most on Restrictions

Wide-body aircraft are likely to be much more interrupted as governments control access across borders longer to limit the spread of the coronavirus. Qatar Airways has the largest number in the 2020 delivery book that could be delivered, with more potentially pulled forward. We could also see deliveries continuing or being advanced for freight operators FedEx and UPS. The most important airliners to Boeing and Airbus -- the 787 and A350 -- don't have a primary freight function, and the airlines scheduled to take them, including United, American, ANA, Delta, IAG subsidiaries and others, will likely defer deliveries as they wait for borders to reopen and demand to improve.

Even China, which should be first to emerge from the virus, probably won't want many wide-bodies given global restrictions. (03/30/20)

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## Expected Wide-Body Deliveries 2020



## 6. Deliveries Fall for Regional Aircraft Makers

Regional aircraft makers Embraer, Bombardier and ATR face the same challenges as Boeing and Airbus, with customers looking to defer aircraft until at least 2021, hurting deliveries and revenue in 2020. The largest customers for these smaller commercial jets are U.S. regional airlines, which are likely to fly a lot less this year. Over the medium term, we believe U.S. mainline carriers, such as United, American and Delta, will want more regional flying because lower traffic makes smaller aircraft more desirable for many markets.

We believe scope clauses in pilot contracts, which regulate the size and number of aircraft that can be flown for mainline airlines, could be lifted during current contract negotiations, spurring even more demand for regionals. (03/30/20)

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## Regional Aircraft Backlog



## Costs: Scale Economies Fall With Build Rates

Aerospace Manufacturers Costs Rise as Production Rates Fall

Costs for aerospace manufacturers will rise as build rates fall on fewer airplane deliveries and less maintenance. The extreme decline in air traffic and severe cash crunch at airlines will lead to deferrals of new aircraft and maintenance. After interruptions this year, we expect delivery rates to be lowered in 2021, hurting economies of scale. (04/09/20)

## 7. Economy of Scale Fades, Inefficiencies Rise

Aerospace manufacturers such as Boeing, Airbus, Embraer, General Electric, Spirit Aerosystems, Raytheon Technologies, Safran and MTU will certainly pay higher costs in 2020 as lower volume hurts economies of scale. We expect new-aircraft delivery rates will suffer significantly in 2Q-3Q -- with 2Q likely near zero -- as the coronavirus effects spread globally, crushing air-travel demand and putting airlines in survival mode. Airlines will defer as much as possible as they focus on retaining cash, which will hurt manufacturers' ability to deliver planes and suppliers to follow suit on components.

The shutdown of factories due to illness -- or even the specter of infection -- will also make it difficult to deliver aircraft or components at anywhere near expected build rates. (04/09/20)

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Airbus and Boeing Planned Production Rates

Airbus						Boeing						
Announced	Effective	A320	A330	A350	A380	Announced	Effective	737	767	777	787	747
Jan 2012	2012	42	9.5	-	2	Dec 2014	Sep 2015	-	-	-	-	1.3
Feb 2011	20 2013		10			-	2015	-	1.5	-	-	-
Feb 2011	reb 2011 2Q 2013 -	-	10		-	June 2015	Mar 2016	-	-	-	-	1
July 2014	Nov 2015	-	-	5	-	Sep 2015	1Q 2016	-	2	-	-	-
Oct 2014	4Q 2015	-	9	-	-	Jan 2016	Mid 2016	-	-	-	12	-
2010	Jan 2016	A32	0 neo en	iters ser	vice							
Feb 2015	Q1 2016	-	6	-	-	Jan 2016	Sep 2016	-	-	-	-	0.5
Feb 2014	Spring 2016	46	-	-	-	Jan 2016	Jan 2017	-	-	7	-	-
Feb 2015	Q2 2017	50	-	-	-	Oct 2013	3Q 2017	47	-	-	-	-
Feb 2016	H2 2017	-	7	Cano	elled	Dec 2016	Aug 2017	-	-	5	-	-
July 2016	2018					Sep 2015	Late 2017	-	2.5	-	-	-
	Late 2018	A330 n	eo enter	s servic	е							
Feb 2015	Jan 2019	-	4	10	-	May 2016	Jan-18	-	-	3.5 (2)	-	-
July 2017	Jan 2019				0.66	Oct 2014	2018	52	-	-	-	-
Oct 2015	Mid 2019	60	-	-	-	Jan 2016	2019	57	-	-	-	-
Jan 2020	Immediately		3.33	9-10		Oct-17	2019	-	-	-	14	-
Latest Rate		60	3.33	9-10	0.66	Latest Rate		0 (1)	3	3 (2)	12	0.5
May 2015	2021	63 (1)	-	-	-	Apr-18	2020	-	3	-	0.0	-
						Oct-19	2020	-	-	3 (2)	12	-
						Jan-20	2021	57(?)	-	-	10	-
						Jan-20	2023	-	-	-	12	-
						Oct-19	2021			7X Enters		
(1) With increases of 1 to 2 a year after 2021 discussed on Q419 earnings call						(1) Temporary cut from 52 to 42 on April 5th, 2019 then to 0 December 16, 2019 (2) effective rate in transition to the 777X						
Notes: A320 and 737	include each manufac	turer's fami	lly of narrowb									
Source: Boeing, Airbus, Compiled by Bloomberg Intelligence												

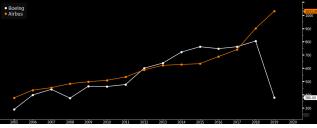
Source: Bloomberg Intelligence

## 8. Production Cuts in 2021; Investments Stranded

Build rates at Airbus, Boeing and Embraer likely will decrease over the medium term due to the effects of Covid-19 on global airlines, trimming margin and cash generation gains seen at aerospace manufacturers over the past decade. It's likely a number of airlines will fail and even more see significant degradation in financials, hurting the ability or desire to take additional aircraft. We expect this reduced demand to lead to production-rate declines well below the targeted 60 a month at Airbus and 57 at Boeing.

Rates in 2021 are likely to be much closer to 40 a month, with effects cascading through suppliers such as Safran, Raytheon, Spirit and Triumph. Costs to expand in recent years work against companies as excess capacity sits idle, denting margins. (04/09/20)





Source: Bloomberg Intelligence

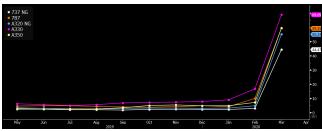
# 9. Overhead Costs Rise as Throughput Falls

Supplier costs will rise as demand for spares and services falls on significantly less air travel and a greater number of older aircraft being torn down for parts, which hurts throughput and increases overhead. Strong profit and cash flow at component and engine suppliers including GE, Raytheon, MTU, Safran and Rolls-Royce over the past years have been largely driven by robust traffic trends, which in turned fueled maintenance work. We believe global traffic growth won't be back to 2019 levels until mid-2021 at best.

This decline in flying, combined with a rising supply of cheaper spare parts as aircraft are dismantled, will significantly impede the group. We believe these effects will only be partially offset by a decreasing volume of new parts, which typically earn lower margins. (04/09/20)

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#### Source: Bloomberg Intelligence

## Supply Chain: Aerospace Suppliers Disrupted

Aerospace Supply Chain Rattled, Offset by Aircraft Deferrals

Aerospace supply chains will remain disrupted by Covid-19, mitigated in the near term by lower build rates as airlines defer aircraft. Longer term, difficulty replacing failed suppliers could have a multiyear ripple effect through the industry. (04/07/20)

#### 10. Weak Supply-Chain Diversity Hurts Aerospace

Aerospace supply chains will be challenged by their global scope and a lack of redundancy. Much of the aerospace supply chain is single-source and geographically diverse, given small volume and rigorous standards, amplifying the effects of an interruption. Boeing and Airbus count on a handful of suppliers such Spirit Aerosystems, United Technologies, Safran, Honeywell, General Electric, Rolls-Royce and MTU for many of the components used to build aircraft. We expect interruptions in manufacturing to occur throughout the chain as the coronavirus forces factories to close for cleaning and to redefine work flow to keep employees safe.

The effects will be mitigated as airlines slow deliveries, shed capacity and preserve cash. Final-assembly plant closures also help reduce the need. (04/07/20)

Boeing Supply Chain Function



Source: Bloomberg Intelligence

# 11. Smaller Suppliers Crushed as Cash Flow Falls

The largest challenge in the global aerospace supply chain will be loss of smaller, less financially stable companies. These supply chains, especially for engine makers, are full of modestly sized shops that produce small-lot components. Many serve the automotive industry, too, and will likely see decreased demand from both sectors. Lacking the financial wherewithal to survive an extended downturn, a number of them will fail unless they get support from larger manufacturers or governments.

Some suppliers must manage stranded investments after spending to prepare for higher production rates that

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may not happen for some time. In an extended downturn, these companies could fold, forcing higher-tier manufacturers to find new suppliers, which will take time and lead to interruptions and delays. (04/07/20)

Airbus and Boeing Production Rates

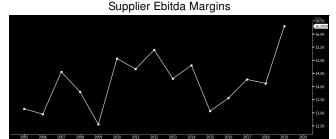
	Į.		Boeing									
Announced	Effective	A320	A330	A350	A380	Announced	Effective		767		787	747
Jan 2012	2012	42	9.5	-	2	Dec 2014	Sep 2015	-	-	-	-	1.3
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Oct 2014	4Q 2015	-	9	-	-	Jan 2016	Mid 2016	-	-	-	12	-
2010	Jan 2016	A320 neo enters service										
Feb 2015	Q1 2016	-	6	-	-	Jan 2016	Sep 2016	-	-	-	-	0.5
Feb 2014	Spring 2016	46	-	-	-	Jan 2016	Jan 2017	-	-	7	-	-
Feb 2015	Q2 2017	50	-	-	-	Oct 2013	3Q 2017	47	-	-	-	-
Feb 2016	H2 2017	-	7	Cano	elled	Dec 2016	Aug 2017	-	-	5	-	-
July 2016	2018				1	Sep 2015	Late 2017	-	2.5	-	-	-
	Late 2018	A330 n	eo enter	s service	е							
Feb 2015	Jan 2019		4	10	-	May 2016	Jan-18	-	-	3.5 (2)	-	-
July 2017	Jan 2019				0.66	Oct 2014	2018	52	-	-	-	-
Oct 2015	Mid 2019	60	-	-	-	Jan 2016	2019	57	-	-	-	
						Oct-17	2019	-	-	-	14	-
Latest Rate		60	4	10	0.66	Latest Rate		42 (1)	2.5	3.5 (2)	14	0.5
May 2015	2021	63	-	-	-	Apr-18	2020	-	3	-	-	-
						Oct-19	2020	57	-	3 (2)	12	-
						Oct-19	2021	777X Enters Service				
		(1) Temporary cut to 42 from 52 announced on April 5th, 2019								2019		
							(2) effective rate in transition to the 777X					

Source: Bloomberg Intelligence

## 12. High Standards Slow New Aerospace Suppliers

Aviation manufacturing requires high standards and certification, slowing the entrance of suppliers and lengthening the recovery time from downturn-induced failures. Tight manufacturing tolerances typically require investment in expensive machine tools and trained operators. Products are built to demanding specifications amid stringent regulatory oversight, which creates a barrier to entry and thwarts competition. It will likely take several years to return to production rates seen just before this downturn.

Diminished build rates likely equate to lower returns on investments in machine tooling and could lead to increased cost of components, hurting profitability up the supply chain. (04/07/20)



Source: Bloomberg Intelligence

# Lessors, ABS Roiled on Excess Aircraft

Aviation Lessors, Banks See Profit Fall on Less Aircraft Demand

Aircraft Lessors and aviation bankers will see lower profit and revenue in 2020 as a surplus of aircraft reduces new deliveries and financings, while existing customers have difficulty paying bills, leading to idle assets, forbearance and repossessions. The largest public lessors are Air Lease, Aercap and BOC Aviation. (04/02/20)

## 13. Returns, Repossessions, Forbearance to Clip Returns

Profit for aircraft lessors and lenders will fall in 2020 as failing airlines, aircraft returns and lower lease rates reduce revenue and boost nonperforming assets. Even the strongest global airlines are cutting flights to survive

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extreme demand declines caused by the pandemic and we don't expect airlines to be flying at 80% of 2019 levels by year-end. Less flying will increase the number of aircraft coming off lease, reduce demand for new ones, and encourage forbearance, lease holidays and reduced lease rates. Failing airlines will compound the drag as lessors and bankers repossess aircraft. Aircraft asset-backed securities (ABS) will suffer as nonperforming assets decrease deal cash flow. We don't expect new ABS deals until demand improves significantly, hurting lessors' ability to manage portfolio concentration and risk. (04/02/20)

alized As Of 01/02/2019

Air Lease, BOC Aviation and Aercap Performance

Source: Bloomberg Intelligence

## Wide-Bodies Most Impacted by Virus

Wide-Body Aircraft Hit Harder by Coronavirus Than Narrow-Bodies

The coronavirus will likely hit wide-body aircraft significantly more than narrow-bodies, given a supply glut for the former, and our expectations for international travel to remain restricted longer than domestic flights as countries try to contain the virus' re-emergence. The Boeing 777 and Airbus A330 face the greatest pressure. (04/06/20)

# 14. Wide-Body Orders Crushed by Coronavirus

Wide-bodies are likely to garner very few orders in 2020 and we wouldn't be surprised to see a negative book-tobill as airlines cancel orders and production rates fall. Covid-19 has hurt twin-aisle aircraft even more than singleaisle given heavier restrictions on overseas flights, and we see intra-country quarantine requirements as last to be lifted. Compounding the challenge, prior to the pandemic, order books were suffering on oversupply, which was seen in weak long-haul fares. We expect slowing global GDP will continue to depress long-haul travel after the pandemic, which may be worse and linger longer in the developing world. Longer-range narrow-bodies such as the Airbus A321 and Boeing Max-9 likely will continue to take market share from wide-bodies, especially as demand shrinks in many markets. (04/06/20)

**Airbus** Boeing (1) Nide-Body Aircraft Net Orders YTD 51 Vide-Body Aircraft Deliveries YTD 147 224 Wide-Body Aircraft Book-to-Bill 0.3 0.5 Total Net Orders Year-to-Date 718 56 Total Deliveries Year-to-Date 725 345 xpected 2019 Deliveries 860 368 xpected Deliveries in January 2019 880 - 890 895 -905

Wide-Body Book-to-Bill for 2019 (YTD)

Source: Bloomberg Intelligence

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# 15. Boeing 787, Airbus A350 Likely See Rate Cuts

The 787 and A350 were being built above sales rates before the coronavirus and despite adjustments to Boeing's 787 production rate, we believe there's high potential for cuts for both. Of particular concern is the concentration at struggling Emirates, which is dependent on long-haul flights. India is an important market for Emirates, making the airline vulnerable should the virus significantly affect the country. Further concentrations at Lufthansa, United, Singapore and American, which are preserving cash to survive the downturn, increase the likelihood for deferrals and rate cuts.

The 787 and A350 are the most produced wide-bodies at Boeing and Airbus, and while margins are below that of the narrow-bodies, the size of the order book and build rates could bring strong margins and cash flow. (04/06/20)



Orders for 787, A350 by Operators

## 16. Boeing 777, Airbus A330 Smallest Backlog

Airbus and Boeing's most profitable wide-bodies, the A330 and 777, entered 2020 short on orders and running the largest risk of a rate cut. We expect the coronavirus pandemic to add to that difficulty. Both programs contribute close to double-digit profitability, yet are waning. Boeing adjusted its monthly build rate on the 777 to three, from 3 1/2 as it transitions to the 777x. Both the size and concentration to Middle East carriers makes us believe a further cut is likely with no strong bounceback on the horizon.

The A330 has five years of backlog, though we would characterize 40% of it from AirAsia X (78) and Iran Air (36) at risk. AirAsia X is managing weak profitability and has just parked the majority of its fleet after not taking an airplane in four years. Iran Air can't take deliveries due to renewed U.S. sanctions. (04/06/20)

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Notes: A320 and 737	Notes: A120 and 737 include each manufacturer's family of narrowbody aircraft											
Source: Boeing, Airb	Source: Boeing, Airbus, Compiled by Bloomberg Intelligence											

Source: Bloomberg Intelligence

# 17. Boeing 777, Airbus A350 Largest Survivors

The number of markets served by the new, larger 777 is rapidly diminishing, which could continue for years, due to Covid-19. We expect shrinking air-travel demand and slower growth as economies recover from the pandemic. This will cut the average size needed for a long-haul airplane. Also, the concentration of 777s at Emirates and Qatar is a challenge as the aircraft serve long-haul fliers between India, Southwest Asia and Europe, regions likely to be hampered by travel restrictions for at least the rest of 2020. About 54% of Boeing's 777 backlog is to Gulf carriers, with almost 32% at Emirates.

We expect the pandemic to hasten parking of the A380 and 747 passenger aircraft. The 777 and A350 are likely to survive yet fewer will be flown. (04/06/20)

Gulf Carriers' Order Books

	777	787	A330	A350	Total				
United Arab Emirates	140			66	269				
Emirates Airline	115	30		50	195				
Etihad Airways	25	33		16	74				
Qatar		23			115				
Qatar Airways	65	23		27	115				
			36						
Iran Air			36	16	52				
Other Middle East Countries					115				
Grand Total	205	115	50	129	499				
Percentage of Backlog	55%	22%	15%	22%	28%				
Only firm orders are considered. "Other Middle East Countries" includes Kuwait, Iraq, Israel, Lebanon, Oman, Saudi Arabia, and Yenen.									

## 18. Airbus A350 Could Gain on Chinese Backlog

The trade dispute and slowing GDP growth were hurting Boeing's Chinese wide-body orders before the pandemic and could give the Airbus A350 an advantage as travel restrictions unwind. China had the virus first and could lead the way out, though we are still concerned international flights will be restricted much longer than domestic as governments protect against reinfection. Chinese carriers have significantly more orders for the A350 than Boeing's 787 and 777, a relationship significantly different in other regions. The region's 777 order book could be at risk for deferral or cancellation as Cathay Pacific and Hong Kong Airlines were struggling amid unrest before the pandemic.

The A330 runs similar risks with a large order to financially struggling Hong Kong airlines and no large order book at other carriers. (04/06/20)

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Chinese Wide-Body Orders



## **Engine-Makers Profit Dims on Cash Crunch**

Engine-Makers' Profits Fall as Virus Dents High-Margin Spares

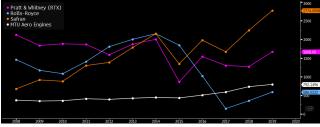
Engine-makers' strong results will fall victim to the coronavirus as airlines conserve cash in a fight for survival. Large numbers of aircraft are being parked as demand falls significantly, while airlines will cancel repairs and use planes that don't need maintenance. We expect surplus airplanes to be torn down for usable spare parts. (04/15/20)

## 19. Engine Makers See About-Face as Travel Falls

Engine makers will be hurt significantly by falling air traffic as a result of the coronavirus. Rising profit and operating margin at General Electric's engine business, Raytheon Technologies' (formerly United Technologies) Pratt and Whitney division, Rolls-Royce, Safran and MTU have been driven in large part by healthy airline capacity growth over the past four years, as carriers flew everything they had. Then the 737 Max grounding left many airlines flying older planes. With the extreme decline in demand and airlines fighting for survival, they'll defer maintenance and park aircraft.

As these aircraft exit fleets, they'll likely be torn down for usable parts, hurting the manufacturers even more. (04/15/20)

Operating Income at Key Engine Makers



Source: Bloomberg Intelligence

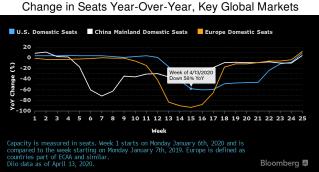
## 20. Spare-Parts Business Declines on Parked Fleet

We expect spare parts and maintenance demand to fall more than 50% in the short run as airlines have parked significant portions of their fleets amid the precipitous decline in flying. With airlines intensely protecting cash, demand for overhaul work and spare parts will tumble. We expect carriers will put aircraft needing heavy maintenance back in the hangar for now, which won't be difficult as Europe has parked over 80% of its fleet and

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the U.S. 40%. We expect the U.S. number to grow. Engine manufacturers with maintenance businesses, such as MTU, and airlines with significant outside repair work, including Lufthansa, will see results hurt -- albeit less due to lower margins -- from reduced shop visits.

Many airlines, such as Air France, Delta, American and IAG, farm out some maintenance work. (04/15/20)



Source: Diio, Bloomberg Intelligence

## 21. Grounding Leads to Tear-Downs, Hurts Spare Parts

Aircraft tear-downs, which harvest usable parts, are likely to rise, squeezing new spare-part demand further and pressuring engine-makers' margins. Airlines will likely return planes to lessors and other financial interests due to much lower demand for flying, boosting the number of tear-downs. Carriers are also likely to cannibalize parked aircraft, maximizing the value of owned assets and reducing the purchase of new parts. The age of the average tear-down is likely to fall, especially as financial owners attempt to salvage returns through used-part sales.

The increase in used materials will hurt demand for new and overhauled components. Companies that make engines, landing gear and seats, such as Safran, and those that sell carbon brakes will see declining demand across the spectrum of offerings. (04/15/20)



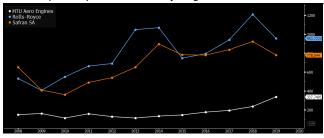
Parked Fleets: China, U.S. and Europe

# 22. Stranded Investment Drags on Profit Margins

As Boeing and Airbus lower production rates, new-engine manufacturers will build fewer loss-making powerplants that dilute profit and margins. All the engine manufacturers were recently investing to increase production capacity as airframers planned to boost output of narrow-bodies into the 60s and potentially beyond. Some of this investment was slowed in 2019 as the Boeing Max was grounded and bottlenecks were inconsequential. For the next several years, we expect deliveries well below targets of 57 a month at Boeing and 63 at Airbus. Recent investments will likely be stranded, hurting financial performance. (04/15/20)

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Source: Bloomberg Intelligence

## 23. Wide-Body Franchises Most Clipped by Virus

Spending on maintenance and spare parts for long-haul planes will be most damaged by Covid-19, as we see restrictions such as mandatory quarantines on international travel being lifted last. Reduced spending on wide-bodies will hurt Rolls-Royce, GE and United Technologies most. GE's pain will be offset by its strong position in narrow-bodies, which we see rebounding faster, though not without the pain of airline cash conservation and usable spare parts. United Technologies has several older aircraft powered by its engines, including 767s and 777s, and the business isn't well-supported by its relatively new narrow-body franchise as difficulties launching have led to a lot of warranty work.

Rolls-Royce has franchises other than aviation, though its engine business is sharply focused on wide-body power. (04/15/20)

Key Wide-Body Programs by Manufacturer

	In-Service Aircraft	Average Age	Stored Aircraft	Average Age
Engine Alliance (P&W, GE)				
A380	2	5	127	7
General Electric				
747	249	15	122	17
767	433	18	213	20
777	590	7	626	10
787	229	3	385	4
A300	79	24	24	29
A310	25	31	15	30
A330	77	10	226	11
DC-10	89	37	7	43
MD-11	67	26	13	23
Pratt & Whitney				
707	82	44	7	51
727	55	42	32	42
747	85	26	53	24
757	149	26	133	24
767	76	16	142	23
777	47	18	90	19
A300	101	22	8	22
A330	61	12	137	14
MD-11	38	26	4	28
Rolls-Royce	2,917	13		
747	19	21	33	23
757	266	26	201	23
777	35	18	153	19
787	155	4	201	4
A330	235	7	679	9
A340	18	14	84	14
A350	135	2	229	2
A380	4	11	107	7
Cirium data as of 4/14/2020				Bloomberg 👨

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