

A medium-sized Steel manufacturing, " KSL," faces increasing pressure to reduce operational costs due to fluctuating raw material prices, rising energy expenses, and intense competition. Currently, KSL's cost control efforts primarily rely on manual data analysis and reactive maintenance strategies. They are exploring the potential of Artificial Intelligence (AI) to optimize their processes and achieve significant cost savings across their operations, including:

- Raw Material Management: Optimizing purchasing decisions, minimizing waste, and managing inventory levels effectively. OMS & WMS - Sterling + Manhattan
- Energy Efficiency: Reducing energy consumption in various stages of the production process. OMS and WMS in sustainability
- Production Optimization: Streamlining production workflows, reducing bottlenecks, and improving throughput. Monitoring Dashboards, Critical Path, SLA, Ecommerce?
- Predictive Maintenance: Minimizing equipment downtime and repair costs through proactive maintenance scheduling. Reactive -> Proactive - AI Anomaly detection
- Quality Control: Reducing scrap rates and ensuring consistent product quality.

IoT + AI Intersection for Manufacturing

#### Case Study Questions

1. AI Implementation Strategy: What specific AI technologies and tools would be most suitable for KSL Solutions to address its key cost reduction areas (raw material, energy, production, maintenance, and quality)? Rely on IBM's Decade+ Experience in AI
2. Outline a phased approach for KSL to implement these AI solutions, considering factors like data availability, integration with existing systems, and initial investment costs. Data to Cloud + on Prem -> OMS + WMS -> ERP -> Ecommerce
3. Data Requirements and Management: Identify the critical data sources KSL needs to collect and analyze to effectively implement AI for cost reduction across its operations. Front end Events from e-comm + OMS & WMS Data + IoT Sensors Data
4. Discuss the challenges KSL might face in collecting, integrating, and managing this data, and propose solutions to overcome these challenges. CapEx, TTV, Scalability
5. How can KSL leverage big data analytics and potentially cloud computing to handle and process the vast amounts of data generated by sensors and operations? FE Events + OMS & WMS Data -> Processed over PowerBI or IBM Cognos
6. Impact and Benefits Assessment: Quantify the potential cost savings and other benefits KSL could realistically expect from implementing AI in each of the identified areas (raw material, energy, production, maintenance, and quality).

Impact Cost Effort Matrix

7. Discuss how AI-driven cost reduction initiatives at KSL can contribute to improved competitiveness and long-term sustainability in the evolving metals industry landscape. **AI + IoT as business growth Drivers + Scale**
8. Challenges and Mitigation: Identify potential challenges KSL might encounter during the adoption and integration of AI technologies, including potential concerns around job displacement, cybersecurity, and data privacy. **Cybersec, Governance, phased implementation**
9. Propose strategies to mitigate these challenges, such as investing in workforce retraining, addressing data security concerns, and ensuring ethical AI implementation. **Change Management in Organisation - Interest, aware, trial, adopt**
10. Innovation and Future Prospects: Explore how the successful implementation of AI for cost reduction at KSL could pave the way for further innovation, such as the adoption of advanced robotics, digital twins, or generative AI in metal materials design and manufacturing. **Digital twin of Factories, Siemens case study**
11. Discuss the potential for KSL to leverage its AI experience to develop new services or business models within the metal industry. **Steel Manufacturing Twin as a service**
12. Please also assume revenue of Revenue INR 10000 Cr and EBITDA of INR 2500 Cr. Please provide a working of additional EBITDA savings and a 3 year projection of cash flow. Identify potential investments and calculate the IRR for the entire initiative **Perplexity ftw**