

**Sagent Pharmaceuticals****(SGNT: NNM; \$21.99)****Buy | Target: \$27**

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12-month Price Target:	\$27
Current Price:	\$21.99
Fully Diluted Shares (M):	27.9
Market Cap (M):	\$613.5
EV (M):	\$513.5
52-wk Range:	\$13.50-\$29.23
Avg. Daily Vol. (000):	103
Book Value/sh:	\$5.36

**Financials**

FYE Dec		2011A	2012E	2013E
Revenue (M):	Q1	\$30.3	\$44.0	--
	Q2	\$32.3	\$54.0	--
	Q3	\$55.9	\$62.5	--
	Q4	\$48.5	\$67.5	--
<b>Total</b>		<b>\$149.3</b>	<b>\$228.0</b>	<b>\$280.0</b>
EPS:	Q1	-\$0.02	-\$0.19	--
	Q2	-\$0.37	-\$0.07	--
	Q3	-\$0.17	-\$0.00	--
	Q4	-\$0.33	\$0.08	--
<b>Total</b>		<b>-\$0.89</b>	<b>-\$0.18</b>	<b>\$0.33</b>

**Company Description**

Located in Schaumburg, IL, SGNT was founded in 2006 and currently markets 30 products in various presentations and dosage formulations of injectable generic drugs. It has a sizeable pipeline of over 140 ANDA filed with the FDA since 2007 and counts 48 worldwide business partners. The Company completed a successful IPO in April, 2011. With approximately 100 employees in total, SGNT has developed a strong sales and marketing organization that has a worldwide footprint.

**SGNT: BEATS ON TOP LINE - ADJUSTED EPS LOWER THAN FORECAST - BUY**

- **SGNT finished 2011 with very strong revenue growth.** Revs of \$48.5 million were \$3 million greater than either we or the street expected and represented a Y/Y increase of 44%. The loss per share of \$0.33 exceeded our estimate of a loss of \$0.11 (also street consensus) as SGNT exited the dialysis heparin business which caused it to write-off \$4 million in inventory which was accounted for in COGS, dropping the GM to 9.3%. GM would have been 17.5% without the write-off and SGNT would have had an adjusted loss per share of \$0.18.
- **Launches 12 new products in 2011 including 3 in Q4.** Company launched 12 new products (33 presentations) during the year and filed an additional 17 bring its pipeline to 41 new products with 76 ANDAs either pending launch or awaiting FDA approval. 20 of these products are currently on the FDA's shortage list. A remarkable \$42 million or 54% of the net revenue increase in 2011 came from products launched in December 2010 or in 2011. SGNT expects to file an additional 12-15 ANDAs in 2012, many of which could be approved in 2H 2012. In total, SGNT expects to launch 18 new products this year.
- **SG&A lower than forecast, offset by higher R&D.** On the positive side, SGNT is beginning to experience some leverage of its SG&A base as revenues continue to rise but this was offset by a strategic decision to increase R&D spending to further enhance product approvals going forward.
- **SGNT embarks on drug shortage program.** In an effort to address the overwhelming of shortage of injectable drugs which now numbers 300, SGNT is attempting to develop relationships with hospitals and other healthcare providers that would guarantee a supply of these drugs *but* at a reasonable price. The 2003 Medicare cost cap has made it difficult for manufacturers to make a profit, a situation that has contributed greatly to the drug shortage problem. Mgt. also hopes to entice the FDA into an early inspection of its state-of-the-art Chengdu, China facility where it plans where it plans to manufacture oncology drugs on the shortage list. SGNT also hopes to favorably conclude an FDA inspection of a plant in India which will manufacture 14 drugs, 4 of which are very large.
- **Continue to believe SGNT's WW partnering strategy will support superior revenue growth and profitability Q4 2012.** Maintain strong BUY recommendation and PT of \$27.

## **WW COLLABORATION STRATEGY KEY TO FUTURE SUCCESS**

As we note in our recent initiation of Sagent, the company has pursued a business model that pursues long-term strategic partnerships with pharmaceutical development and manufacturing companies around the globe. SGNT currently has 48 such relationships which, in our opinion, makes it unique in the generic injectable drug industry.

First, this strategy gives SGNT access to numerous pharmaceutical compounds and active pharmaceutical ingredients (API) which the company can pursue and bring to market based on its focus on customer needs. This allows SGNT to rapidly identify and file for regulatory approval, thereby constantly maintaining and building a strong new product pipeline.

Secondly, this strategy provides SGNT unprecedented access to world class, modern manufacturing capacity that meets or exceeds FDA standards and is fact, FDA inspected and approved. Unlike most of its competitors, such as Hospira with its 35 year old Rocky Mount facility, Sagent's manufacturing facilities average 3 to 5 years in age with several brand new plants awaiting FDA inspection. These new facilities are highly automated and require very little human intervention.

Finally, this collaborative strategy provides SGNT access to new markets around the world, many of which are classified as emerging. In many of these markets, such as China, demand is very strong and pricing is almost on a par with that of Western countries.

We continue to believe this business model/global partnering strategy will assure SGNT a steady and constant source of new injectable drugs for the foreseeable future, insuring superior revenue growth deep into this decade.

## **2012 OUTLOOK**

Our 2012 and 2013 estimates, for which there was no previous guidance, are substantially scaled back from our previous optimistic outlook for more rapid gross margin improvement although our revenue estimates remain virtually unchanged. We now look for a loss of \$0.18 per share in 2012 vs. our previous guesstimate of a profit of \$0.30 per share. Likewise, using a more sober and flatter, trajectory for gross margin improvement in 2013 we now estimate EPS of \$0.33 where once we had projected \$0.88.

2012 will see a sequentially down Q1 both at the top line and also at the gross margin as a percentage of revenues. Top line of \$ 44 mil. will be down because SGNT shipped more product in Q4 than it had anticipated and even though it had built inventory prior to the three product launches in Q4, its inventory is below optimal levels to be able to meet or exceed Q4. Unfortunately, inventory in the injectable pharmaceutical business takes 3 to 4 months to replenish.

Q1 will also be negatively impacted by a one-time expense for debt prepayment of about \$1 mil. as the company has restructured its debt, lowering the interest rate.

We do expect gross margin to improve throughout 2012 and into 2013 on high manufacturing levels and improve manufacturing efficiencies. The second half of 2012 should experience the bulk of product approvals and launches and as such, we expect SGNT to be at about break-even in Q3 and to make a small profit in Q4 and thereafter.

#### **INVESTMENT RISK**

SGNT faces regulatory risks associated with the FDA and manufacturing challenges associated with foreign manufacturing.

#### **VALUATION METHODOLOGY**

Based on an EV/Revenue multiple of 3.1X our preliminary 2012 revenue forecast of \$228 million results in a PT of \$27.00 and as such, we rate the shares a BUY.

**Figure 1: Sagent Earnings Model**

**Sagent Pharmaceuticals, Inc.**

INCOME STATEMENT, 2010A-2012E

(\$ thousands, except per-share data)

Year ends December 31	2010A					2011A					2012E					2013E
	1Q	2Q	3Q	4Q	2010	Q1	2Q	3Q	4Q	2011	Q1	2Q	3Q	4Q	2012E	
Net Product Sales	\$ 8,644	\$ 10,560	\$ 21,269	\$ 33,583	\$ 74,056	\$ 30,344	\$ 32,254	\$ 41,281	\$ 48,526	\$ 149,277	\$ 44,000	\$ 54,000	\$ 62,500	\$ 67,500	\$ 228,000	\$ 280,000
Costs and Expenses:																
Cost of Revenues	8,351	10,658	18,535	27,469	65,013	21,544	29,505	34,344	44,032	129,425	36,740	42,660	47,500	49,275	176,175	201,600
Gross Profit	\$ 293	\$ (98)	\$ 2,734	\$ 6,114	\$ 9,043	\$ 8,800	\$ 2,749	\$ 6,937	\$ 4,494	22,980	\$ 7,260	\$ 11,340	\$ 15,000	\$ 18,225	51,825	\$ 78,400
Product Development	2,794	3,272	2,534	2,623	11,223	2,357	2,374	3,460	4,572	12,763	3,960	5,130	5,938	6,413	21,440	25,200
SG&A	4,166	4,355	4,481	5,929	18,931	4,976	6,476	6,688	7,009	25,149	6,160	7,290	8,375	8,775	30,600	39,200
Equity in Net Loss of JV	435	332	212	497	1,476	673	524	401	933	2,531	250	250	250	250	1,000	2,800
Total Operating Expenses	7,395	7,959	7,227	9,049	31,630	8,006	9,374	10,549	12,514	40,443	10,370	12,670	14,563	15,438	53,040	67,200
EBIT	\$ (7,102)	\$ (8,057)	\$ (4,493)	\$ (2,935)	\$ (22,587)	\$ 794	\$ (6,625)	\$ (3,612)	\$ (8,020)	(17,463)	\$ (3,110)	\$ (1,330)	\$ 438	\$ 2,788	(1,215)	\$ 11,200
Interest Income	\$ 4	\$ 4	\$ 14	\$ 12		\$ 19	\$ 56	\$ 104	\$ 105	284	\$ 19	\$ 56	\$ 104	\$ 100	279	\$ 150
Interest Expense	\$ (239)	\$ (228)	\$ (243)	\$ (419)	\$ (1,129)	\$ (520)	\$ (1,242)	\$ (1,223)	\$ (1,210)	\$ (4,195)	\$ (2,200)	\$ (600)	\$ (600)	\$ (600)	\$ (4,000)	\$ (2,000)
Chg. In F.V. Pref. Stk. War.	\$ -	\$ (408)	\$ (140)	\$ (265)	\$ (813)	(480)	(384)	-		(864.0)			\$ -		-	
Earnings before income taxes	\$ (7,337)	\$ (8,689)	\$ (4,862)	\$ (3,607)	\$ (24,495)	\$ (187)	\$ (8,195)	\$ (4,731)	\$ (9,125)	\$ (22,238)	\$ (5,291)	\$ (1,874)	\$ (59)	\$ 2,288	\$ (4,936)	\$ 9,350
Provision for income taxes					\$ -					-					-	
Net earnings	\$ (7,337)	\$ (8,689)	\$ (4,862)	\$ (3,607)	\$ (24,495)	\$ (187)	\$ (8,195)	\$ (4,731)	\$ (9,125)	\$ (22,238)	\$ (5,291)	\$ (1,874)	\$ (59)	\$ 2,288	\$ (4,936)	\$ 9,350
Avg. shares outst. (diluted)	1,891.0	1,943.8	1,972.0	2,000	1,952	9,773	22,149	27,875	27,891	21,922	27,891	27,891	27,891	27,891	27,891	28,500
EPS (Basic & FD)	\$ (3.88)	\$ (4.47)	\$ (2.47)	\$ (1.80)	\$ (12.62)	\$ (0.02)	\$ (0.37)	\$ (0.17)	\$ (0.33)	\$ (0.89)	\$ (0.19)	\$ (0.07)	\$ (0.00)	\$ 0.08	\$ (0.18)	\$ 0.33
Adjusted EPS									\$ (0.18)							
RATIOS:																
(as a percentage of total revenues)																
Gross Margin	3.4%	-0.9%	12.9%	18.2%	12.2%	29.0%	8.5%	16.8%	9.3%	15.4%	16.5%	21.0%	24.0%	27.0%	22.7%	28.0%
Product Development	32.3%	31.0%	11.9%	7.8%	15.2%	7.8%	7.4%	8.4%	9.4%	8.5%	9.0%	9.5%	9.5%	9.5%	9.4%	9.0%
SG&A	48.2%	41.2%	21.1%	17.7%	25.6%	16.4%	20.1%	16.2%	14.4%	16.8%	14.0%	13.5%	13.4%	13.0%	13.4%	14.0%
Equity in Net Loss of JV	5.0%	3.1%	1.0%	1.5%	2.0%	2.2%	1.6%	1.0%	1.9%	1.7%	1.0%	1.0%	1.0%	1.0%	0.4%	1.0%
Interest Income	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest Expense	-2.8%	-2.2%	-1.1%	-1.2%	-1.5%	-1.7%	-3.9%	-3.0%	-2.5%	-2.8%	-5.0%	-1.1%	-1.0%	-0.9%	-1.8%	-2.0%
Chg. In F.V. Pref. Stk. War.	0.0%	0.0%	0.0%	0.0%	-1.1%											
Tax Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Margin	-82.2%	-76.3%	-21.1%	-8.7%	-30.5%	2.6%	-20.5%	-8.7%	-16.5%	-11.7%	-7.1%	-2.5%	0.7%	4.1%	-0.5%	4.0%
Pretax Margin	-84.9%	-82.3%	-22.9%	-10.7%	-33.1%	-0.6%	-25.4%	-11.5%	-18.8%	-14.9%	-12.0%	-3.5%	-0.1%	3.4%	-2.2%	3.3%
Net Margin	-84.9%	-82.3%	-22.9%	-10.7%	-33.1%	-0.6%	-25.4%	-11.5%	-18.8%	-14.9%	-12.0%	-3.5%	-0.1%	3.4%	-2.2%	3.3%

Source: Company reports and CapStone Investments estimates

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Price charts generated by Jovus, Inc

HSP

1) 12/17/09	2) 06/23/10	3) 09/13/11	4) 10/19/11
Hold \$52	Buy \$65	Buy \$57	Hold \$37



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Sagent Pharmaceuticals (SGNT)	None

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