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May 12, 2014

Stock Rating
Overweight
Industry View
In-Line

# Relypsa, Inc.

# Ph 1 Onset-Of-Action Patiromer Data Solid

Relypsa announced positive Ph 1 patiromer onset of action data. 1Q earnings were reported last week.

Relypsa reported top-line Ph 1 patiromer onset-of-action data. We comment on the data below. We have also updated our model for the quarter post-1Q earnings, and look forward to the 3Q14 patiromer NDA submission.

**Data:** The topline data show that 8.4g BID of patiromer stat. sig. lowered potassium (K+) levels 7 hours after the start of treatment, and this benefit was sustained out to 48 hours. K+ levels were lowered, on avg., from 5.93 mEq/L at baseline to 5.1 mEq/L (max reduction of 0.83 mEq/L) without any loss of effect/rebound during non-dosing, night-time hours. Key data points we would like to see with full data include 1) K+ lowering stratified by baseline K+, 2) the exact K+ trends over time including overnight K+ levels, and 3) the degree of any K+ excursions either high or low.

While we need to see full data, we do believe these data compare quite favorably with the ZS-9 48 hr data, acknowledging that the influence of the different baseline K+ levels (~5.9 for patiromer vs. ~5.1 for ZS-9) is unclear. First, Relypsa notes no night-time rebound for patiromer, while the ZS-9 data show a nighttime rebound of ~0.2 mEq/L, with the ZS-9 placebo arm also showing variability. Second, patiromer reduced K+ by the same amount as ZS-9 (~0.8-0.9mEq/L) but at a ~50% of the total daily tested ZS-9 dose (~16.8 gm for patiromer vs. 30 gm for ZS-9) and with seemingly more durability. To us, this implies a potential "potency" edge for patiromer. Third, Relypsa notes a sustained K+ decline at 48 hrs. This compares to ZS-9 where we see a ~0.2+ mEg/L rise from hour 38-48, similar to the nighttime rebound. Given, that durability of coverage and margin of safety are key for K+ control, we see these topline data as favorable for patiromer.

**Acute Hyperkalemia Market:** Our Relypsa valuation is predicated on chronic patiromer use, and we do not currently model patiromer use in the acute market. However, with ~30k Kayexalate TRx/month likely to be mostly in the acute setting, we will be evaluating the revenue potential in this setting as an incremental source of sales to our model. We view Kayexelate as an inferior drug to patiromer or ZS-9.

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#### **Key Ratios and Statistics**

Reuters: RLYP.O Bloomberg: RLYP US

Biotechnology / United States of America

Price target	\$57.00
Shr price, close (May 9, 2014)	\$19.60
Mkt cap, curr (mm)	\$263
52-Week Range	\$52.74-11.55

Fiscal Year ending	12/13	12/14e	12/15e	12/16e
ModelWare EPS (\$)	(20.40)	(0.33)	(5.58)	(3.89)
Prior ModelWare EPS (\$)	-	(0.58)	(5.58)	(3.63)
P/E	NM	NM	NM	NM
Consensus EPS (\$)§	(3.41)	(2.69)	(3.11)	(2.59)
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Unless otherwise noted, all metrics are based on Morgan Stanley ModelWare framework (please see explanation later in this note).

§ = Consensus data is provided by Thomson Reuters Estimates.

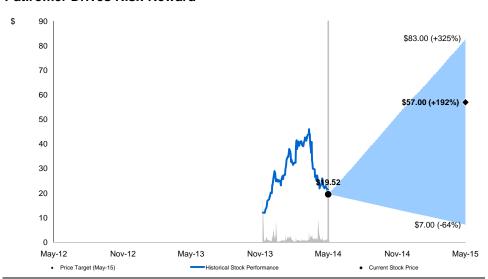
e = Morgan Stanley Research estimates

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## Risk-Reward Snapshot: Relypsa (RLYP, OW, PT \$57)

#### **Patiromer Drives Risk-Reward**



Source: Morgan Stanley Research estimates, Thomson Reuters

Price **Target** \$57

We derive our PT from a discounted cash flow analysis that uses a WACC of 10% and a 0% terminal growth rate. The main revenue driver in our model is the launch of patiromer in the US in 2015 and in the EU in 2016.

Bull Case \$83

DCF

**US 2022 Sales:** CKD: ~\$1.3bn

HF: ~\$150mn

#### WW 2022 Sales:

~\$2.0bn (~\$1.5bn to Relypsa)

Patiromer success in addressable CKD and heart failure patients with higher share of the addressable market. We assume (2022):

- 1) ~27% share of addressable US chronic kidney disease market,
- 2) ~14% share of addressable US heart failure market,
- 3) The percentage of patients on RAASi grows by 2%/year, and
- 4) Relypsa partners patiromer in the EU with a low to mid-20% royalty.

Base Case \$57

**DCF** 

US 2022 Sales: CKD: ~\$800mn

HF: ~\$100mn

#### WW 2022 Sales:

~\$1.2bn (~\$950mn to Relypsa)

#### Patiromer success in addressable CKD and heart failure patients with solid share of the addressable market. We assume (2022):

- 1) ~18% share of addressable US chronic kidney disease market.
- 2) ~9% share of addressable US heart failure market,
- 3) The percentage of patients on RAASi grows by 1%/year, and
- 4) Relypsa partners patiromer in the EU with a low to mid-20% royalty.

Bear Case \$7

**DCF** 

**US 2022 Sales:** 

CKD: ~\$230mn HF: ~\$30mn

#### WW 2022 Sales:

#### Patiromer fails to gain sig. share of the addressable CKD and heart failure market. We assume (2022):

- 1) ~6% share of addressable US chronic kidney disease market.
- 2) ~3% share of addressable US heart failure market,
- 3) The percentage of patients on RAASi grows by 0.5%/year,
- ~\$260mn (~\$260mn to Relypsa))<sup>4)</sup> No EU sales or partnership, and 5) Relypsa is not able to sig. lower patiromer's COGS. Ultra-bear case: If the FDA does not approve patiromer, we see the stock trading down to the low single digits.

#### **Investment Thesis**

- We are OW Relypsa as we believe patiromer has \$850+mn revenue potential in hyperK+.
- Patiromer has shown solid data reducing serum K+ levels in hyperkalemic patients out to 52 weeks.
- Patiromer's safety profile is clean, with manageable mild-to-moderate GI tolerability and low levels of hypokalemia and hypomagnesemia, which have not led to clinically meaningful issues.
- We expect patiromer to be approved in the US following a 3Q14 NDA filing; the EU path forward is less clear to us.
- Many HF and CKD patients must reduce or discontinue RAASi therapy, drugs which have been shown to improve long-term outcomes, given high K+ levels. We see a compelling opportunity for patiromer as the drug reduces K+ levels and may allow HF and CKD patients to remain on their RAASi therapy.
- We expect that limited long-term data and tolerability issues will moderate the impact of competitors such as ZS-9 and kayexalate.

#### Risks to our price target

1) Patiromer may fail to receive FDA approval, 2) Relypsa may struggle to develop patiromer ex-US and/or find an ex-US partner, 3) Relypsa may have difficulty optimizing COGS, 4) Patiromer sales may disappoint, 5) the future lock-up expiry may weigh on the stock.

## **Relypsa Valuation and Catalysts**

Exhibit 1

#### **DCF Drives Valuation**

(\$ in mn)	2012	2013A	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E
Free Cash Flow	(38)	(66)	(14)	(84)	(62)	(39)	32	134	274	309	411	479	518	539	550	556	559	560	56
YoY growth	60.9%	74%	-78.9%	498%	-26%	-37%	-182%	324.1%	104.3%	12.8%	32.9%	16.4%	8.2%	4.1%	2.1%	1.0%	0.5%	0.3%	-90.0%
Net Cash Proxy for Dilution	\$0.0	-\$0.5	-\$8.4	-\$7.5	-\$6.7	-\$5.9	-\$5.2	-\$4.5	-\$4.7	-\$4.9	-\$5.1	-\$5.1	-\$5.1	-\$5.1	-\$5.1	-\$5.1	-\$5.1	-\$5.1	-\$5.1
Free Cash Flow for DCF	-\$38.2	-\$66.9	-\$22.4	-\$91.1	-\$68.5	-\$44.5	\$26.5	\$129.9	\$269.8	\$304.6	\$406.0	\$473.6	\$512.9	\$534.2	\$545.3	\$550.9	\$553.8	\$555.2	\$50.9
PV of Free Cash Flow			-22.4	-84.8	-57.9	-34.3	18.5	82.6	155.9	160.1	194.0	205.7	202.5	191.7	177.9	163.4	149.3	136.1	11.3

Source: Company data, Morgan Stanley Research estimates

Exhibit 2

#### **DCF Valuation Suggests Significant Upside**

Valuation Date	2014.25
Discount Rate	10%
Terminal Growth Rate	0%
Terminal Value Year	2030
Sum of Discounted FCF (\$mn)	\$1,655.4
Discounted Terminal Value (\$mn)	\$113.5
Net Cash (\$mn)	\$161.2
, , ,	
Equity Value (\$mn)	\$1,930
Equity Value/Sh	\$57
Shares Outstanding	33.9

Source: Company Data, Morgan Stanley Research estimates

#### \$57 PT includes patiromer in CKD and HF patients.

We derive our PT from a discounted cash flow (DCF) analysis that uses a WACC of 10% and a terminal growth rate of 0% post 2030. We incorporate the cash cost of stock options

Valuation Methodology: We use a DCF to value Relypsa as well as most other companies under coverage. We believe a DCF best captures the longer term nature of drug development and commercialization. We do not feel that a multiples analysis accomplishes the same goal, as it only evaluates a company during a snapshot in time.

**Discount Rate**: We typically use a discount rate of 10% for commercial stage companies or ones close to that level. We see this rate as reasonable for Relypsa as patiromer has little FDA approval risk given a clean Ph 3 program and an SPA.

**Terminal Growth Rate:** Our modeled cash flows extend to 2022. Beyond this, we grow free cash flow from 2023-2029 at 50% of the prior year's growth rate. We decline cash flows by 90% in 2030 due to the 2030 composition of matter patent expiry. Beyond 2030, we use a terminal growth rate of 0%.

**Revenue:** The revenue driver in our model is patiromer in hyperkalemic HF and CKD patients.

**Economics:** Relypsa currently has full rights to patiromer, but we model Relypsa partnering patiromer in the EU with a low to mid 20% royalty.

**COGS:** We model COGS of 60+% of US sales at patiromer launch (2015) and improving to 20% by 2022. Relypsa benefits from pre-approval inventory build in the early stages of commercialization.

#### **Operating Expenses:**

**R&D:** We model R&D decreasing through 2022 as Relypsa better matches costs with revenues.

**SG&A:** We model SG&A increasing significantly in 2015-16 as Relypsa begins building out a US sales force. Post 2016, SG&A increases modestly.

**Financings:** We model a ~\$90mn raise in 2016 to support commercial development.

**Key Risks To Our Price Target Include:** 1) Patiromer may fail to receive FDA approval, 2) Relypsa may struggle to develop patiromer ex-US and/or find an ex-US partner, 3) Relypsa may have difficulty optimizing COGS, 4) Patiromer sales may disappoint.

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Exhibit 3

### **Relypsa Catalyst Calendar**

Drug	Туре	Event	Expected Timing
Patiromer	Regulatory	NDA filing	3Q14

Source: Company Data, Morgan Stanley Research

Exhibit 4

### **Relypsa Variance Table**

	4Q13	1Q14	1Q14	% Var.	Q/Q
	Actual	MS Est	Actual	from est	% chg
Total Revenues	\$0	\$0	\$0		
R&D	\$10	\$12	\$9	-21.6%	-2.7%
SG&A	\$3	\$5	\$4	-14.1%	34.0%
Total Operating Expenses	\$13	\$17	\$14	-19.4%	6.4%
Operating Income (Loss)	(\$13)	(\$17)	-\$14	-19.4%	6.4%
Net Income (Loss)	(\$2)	(\$20)	-\$16	-21.2%	824.0%
EPS - Diluted (GAAP)	(\$1.74)	(\$20.40)	(\$16.07)	-21.2%	824.0%
Basic Shares Outstanding	13	30	30	-0.3%	121.2%

Source: Company Data, Morgan Stanley Research

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May 12, 2014 Relypsa, Inc.

Exhibit 5

### **Relypsa Changes to Model**

7.	2012	2013E	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E
<b>US Patirome</b>	r Sales (\$	mn)									
Current	0	0	0	15	82	169	268	391	541	691	868
Prior	0	0	0	15	82	169	268	391	541	691	868
<b>WW Patirome</b>	er Sales(\$	Smn)									
Current	0	0	0	15	89	210	352	525	736	961	1,213
Prior	0	0	0	15	89	210	352	525	736	961	1,213
Total Revenu	ies (\$mn)										
Current	0	0	75	15	83	178	286	420	584	751	946
Prior	0	0	75	15	83	178	286	420	584	751	946
COGS (\$mn)											
Current	0.0	0.0	0.0	0.0	25.6	93.1	127.2	156.3	175.7	172.8	173.5
Prior	0.0	0.0	0.0	0.0	25.6	93.1	127.2	156.3	175.7	172.8	173.5
SG&A (\$mn)											
Current	6.6	10.5	26.2	65.0	105.7	114.1	110.8	112.7	114.5	116.2	117.8
Prior	6.6	10.5	26.0	64.8	100.5	108.9	110.6	112.5	119.3	121.0	122.6
R&D (\$mn)											
Current	35.6	56.5	49.6	40.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
Prior	35.6	56.5	54.0	40.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
Interest, Othe	er Income	e, net									
Current	(0.4)	(1.5)	0.1	0.6	0.5	0.5	0.5	0.9	1.9	3.4	5.2
Prior	(0.4)	(1.5)	(4.0)	0.6	0.5	0.5	0.5	0.9	1.9	3.4	5.2
Net Income, i	non-GAA	P, ex-ESO	(\$mn)								
Current	(44)	(74)	(11)	(101)	(76)	(58)	17	119	262	299	400
Prior	(44)	(74)	(19)	(101)	(71)	(53)	18	119	257	297	397
Diluted EPS	•	•									
Current	(\$8.36)	(\$20.40)	(\$0.33)	(\$5.58)	(\$3.89)	(\$2.75)	\$0.75	\$5.10	\$11.26	\$12.85	\$17.19
Prior	(\$8.36)	(\$20.40)	(\$0.58)	(\$5.58)	(\$3.63)	(\$2.51)	\$0.76	\$5.11	\$11.05	\$12.75	\$17.06
Diluted Share	es Outsta	nding									
Current	5.2	3.6	32.8	18.1	19.6	21.0	23.2	23.2	23.2	23.3	23.3
Prior	5.2	3.6	33.0	18.1	19.6	21.0	23.2	23.2	23.2	23.3	23.3

Source: Company Data, Morgan Stanley Research

#### MORGAN STANLEY RESEARCH

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(\$ in millions except per-share data)	1Q14A	2Q14E	3Q14E	4Q14E	2014E
Sales					
US Patiromer Sales					
EU Patiromer Sales					
WW Patiromer Sales					
Revenue to Relypsa					
US Patiromer Sales					
EU Patiromer Royalty					
WW Patiromer Revenue to Relypsa					
Other				75	75
Total Revenues	0.0	0.0	0.0	75.0	75.0
QoQ Revenue Growth	n/a	n/a	n/a	n/a	
Costs & Expenses:					
COGS	0	0	0	0	0
QoQ Growth		n/a	n/a	n/a	
% of Sales	n/a	n/a	n/a	0.0%	0.0%
R&D	9	11	13	15	50
QoQ Growth	-2.7%	21.3%	17.5%	14.9%	
% of Sales	n/a	n/a	n/a	0.0%	0.0%
SG&A	4	6	7	9	26
QoQ Growth	34.0%	34.9%	25.9%	20.6%	20
% of Sales	n/a	n/a	23.9 /6 n/a	0.0%	0.0%
Total Operating Expenses	13.7	17.2	20.7	24.2	75.8
Operating Income (Loss)	(14)	(17)	(21)	51	(1)
Operating Margin	(1-7)	(,	()		(')
Other Income	0.0	0.0	0.0	0.0	0.1
Interest (Expense) Income	(0.39)	(0.4)	(0.4)	(0.4)	(1.59)
Pretax Income (Loss)	(\$14)	(\$18)	(\$21)	\$50	(\$2)
Provision For Income Taxes	0	0	0	0	0
Effective Tax Rate					
Non-GAAP Net Income (Loss)	(14.1)	(\$18)	(\$21)	\$50	(2.3)
Stock Compensation Expense	\$2.0	\$2.00	\$2.25	\$2.25	\$8.50
% of Operating Expenses	14.59%	11.63%	10.87%	9.30%	11.21%
Non-GAAP Net Income (incl. ESO)	(\$16.1)	(\$19.6)	(\$23.3)	\$48.2	(\$10.8)
GAAP Net Income (Loss)	(\$16.068)	(\$19.6)	(\$23.3)	\$48.2	(\$10.8)
	(ψ10.000)	(ψ.13.0)	(ψ20.0)	ψτυ.Δ	
EPS, Basic (Non-GAAP, Pre-ESO)	(\$0.47)	(\$0.52)	(\$0.62)	\$1.48	(\$0.07)
EPS, Diluted (Non-GAAP, Pre-ESO)	(\$0.47)	(\$0.52)	(\$0.62)	\$1.48	(\$0.07)
EPS - Diluted (GAAP, Post- ESO)	(\$0.54)	(\$0.58)	(\$0.69)	\$1.41	(\$0.33)
Shares Outstanding - Basic	29.71	33.61	33.95	34.05	32.83
Shares Outstanding - Diluted	29.71	33.61	33.95	34.05	32.83

Source: Company Data, Morgan Stanley Research

tatement 2010A												
	2011A	2012A	2013A	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E
					15	02	160	260	201	E41	601	868
												346
					15	89	210	352	525	736	961	1,213
					15	02	160	260	201	E/11	601	868
												78
					15	83	178	286	420	584	751	946
		_							_	_	_	_
			-									0
0.0	0.0	0.0	0.0	75.0	14.6	83.5						945.5
							113%	61%	47%	39%	29%	26%
			0	0	0	26	03	127	156	176	173	174
			O	U								0.4%
												20.0%
					0.0%	31.3%	33.0%	47.5%	40.0%	32.5%	25.0%	20.0%
14	20	36	57	50	40	15	15	15	15	15	15	15
	40.7%	80.1%	59.0%	-12.2%	-19.4%	-62.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
				66.2%	273.5%	18.0%	8.4%	5.2%	3.6%	2.6%	2.0%	1.6%
3	5	7	10	26	65	106	11/	111	113	115	116	118
9												1.4%
	30.470	39.170	36.7 %									12.5%
17.4	24.5	42.2	67.0									306.4
												639
-	-	-	-	(1.1%)	(617.9%)	(75.2%)	(24.6%)	11.7%	32.4%	47.7%	59.5%	67.6%
0.5	0.1	(0.4)	(1.5)	0.1	0.6	0.5	0.5	0.5	0.9	1.9	3.4	5.2
(1.46)	(0.42)	(0.01)	(1.45)	(1.59)	(0.63)	(1.42)	0.00	0.00	0.00	0.00	0.00	0.00
(\$18.4)	(\$25)	(\$43)	(\$70)	(\$2)	(\$90)	(\$64)	(\$43)	\$34	\$137	\$280	\$450	\$644
0	0	0	0	0	0	0	0	0	0	0	133	226
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	29.5%	35.0%
(\$18)	(\$25)	(\$43)	(\$70)	(\$2)	(\$90)	(\$64)	(\$43)	\$34	\$137	\$280	\$317	\$419
\$1	<b>\$1</b>	<b>\$</b> 1	\$4	\$9	\$11	<b>\$13</b>	\$15	\$17	\$10	\$10	\$10	\$19
												6.0%
3.076	4.570	2.076	3.070	11.270	10.076	0.576	0.576	0.576	0.576	0.176	0.176	0.078
(\$19)	(\$26)	(\$44)	(\$74)	(\$11)	(\$101)	(\$76)	(\$58)	\$17	\$119	\$262	\$299	\$400
(\$19)	(\$26)	(\$44)	(\$74)	(\$11)	(\$101)	(\$76)	(\$58)	\$17	\$119	\$262	\$299	\$400
(\$5.60)	(\$5.82)	(\$8.14)	(\$19.32)	(\$0.07)	(\$5.00)	(\$3.26)	(\$2.07)	\$1.60	\$6.43	\$13.07	\$14.73	\$19.34
												\$17.99
												\$17.19
												21.65
												23.28
	3 17.4 (17.4) - 0.5 (1.46) (\$18.4) 0 0.0% (\$18) \$1 3.6%	14 20 40.7%  3 5 38.4%  17.4 24.5 (17.4) (24.5)	14 20 36 40.7% 80.1%  3 5 7 38.4% 39.7%  17.4 24.5 42.2 (17.4) (24.5) (42.2)  0.5 0.1 (0.4) (1.46) (0.42) (0.01) (\$18.4) (\$25) (\$43) 0 0 0 0 0.0% 0.0% 0.0% (\$18) (\$25) (\$43)  \$1 \$1 \$1 3.6% 4.3% 2.8%  (\$19) (\$26) (\$44) (\$19) (\$26) (\$44) (\$55.60) (\$5.82) (\$8.14) (\$5.60) (\$5.82) (\$8.14) (\$55.79) (\$6.07) (\$8.36)	0.0 0.0 0.0 0.0 0.0  14 20 36 57 40.7% 80.1% 59.0%  3 5 7 10 38.4% 39.7% 58.7%  17.4 24.5 42.2 67.0 (17.4) (24.5) (42.2) (67)	0.0         0.0         0.0         0.0         75.0           0         0         0         0         0           14         20         36         57         50         -12.2%         66.2%           3         5.7         10         26         66.2%         58.7%         150.1%         34.9%           17.4         24.5         42.2         67.0         75.8         (17.4)         (24.5)         (42.2)         (67)         (1)         -         -         -         (1.1%)         -         -         -         (1.1%)         -         -         -         (1.1%)         -         -         -         (1.1%)         -         -         -         -         (1.1%)         - <t< td=""><td>15 0 0 15 15 0 15 0 15 0 0 0 0 0 0 0 0 0</td><td>0 7 15 89  15 82 0 2 15 83  0 0 0 75 0 0 0.0 0.0 0.0 0.0 75.0 14.6 83.5  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0</td><td>  15   89   210    </td><td>  15 82 169 268   15 82 169 268   15 83 178 286   15 83 178 286   15 83 178 286   15 83 178 286   15 83 178 286   15 83 178 286   16 9 268   15 83 178 286   16 9 268</td><td>  15</td><td>  15   89   210   352   525   736    </td><td>  15   89   210   352   525   736   961    </td></t<>	15 0 0 15 15 0 15 0 15 0 0 0 0 0 0 0 0 0	0 7 15 89  15 82 0 2 15 83  0 0 0 75 0 0 0.0 0.0 0.0 0.0 75.0 14.6 83.5  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	15   89   210	15 82 169 268   15 82 169 268   15 83 178 286   15 83 178 286   15 83 178 286   15 83 178 286   15 83 178 286   15 83 178 286   16 9 268   15 83 178 286   16 9 268	15	15   89   210   352   525   736	15   89   210   352   525   736   961

Source: Company Data, Morgan Stanley Research estimates

Exhibit 8													
Relypsa Balance Sheet													
(\$ in millions)	2010A	2011A	2012A	2013A	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E
Assets													
Cash and Cash Equivalents	10.3	15.2	15.2	94.8	171.9	84.8	112.7	75.6	108.6	244.2	519.8	830.6	1,243.0
Short-term Investments	12.2	13.3	39.1	-	-	-	-	-	-	-	-	-	-
Other Receivables	-	-	3.0	0.2	-	-	-	-	-	-	-	-	-
Prepaid Expenses and Other Current Assets	0.6	1.0	1.0	1.7	1.9	2.6	3.6	5.5	6.3	7.0	7.5	7.5	7.6
Inventory	-	-	-	-	6.0	1.2	6.7	14.3	22.9	31.5	40.8	48.8	56.7
Total current assets	23.0	29.6	58.4	96.7	179.7	88.6	123.0	95.4	137.8	282.7	568.2	886.9	1,307.3
Property and Equipment, Net	1.2	0.6	5.4	5.6	8.0	10.7	10.0	9.8	8.3	7.4	7.3	7.2	7.3
Intangible Assets	0.1	0.0	0.0	0.0	-	-	-	-	-	-	-	-	-
Other Assets	0.0	0.2	0.3	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7	3.7
Total assets	24.366	30.5	64.1	106.031	191.42994	103.1	136.7	108.9	149.9	293.9	579.3	897.8	1,318.4
Liabilities													
Accounts Payable	1.1	2.0	6.0	4.7	5.4	7.4	10.3	15.7	17.9	20.1	21.6	21.5	21.7
Accrued Payroll and Related Expenses	0.4	0.4	1.3	1.8	2.0	2.8	3.9	5.9	6.8	7.6	8.2	8.1	8.2
Accrued Liabilities	0.7	0.5	3.0	5.9	6.7	9.3	13.0	19.7	22.5	25.2	27.1	27.0	27.2
Deferred Rent	0.0	-	0.6	0.6	_	-	_	_	_	_	-	_	_
Convertible Preferred Stock Warrant Liability	-	0.3	19.5	-	_	-	-	-	-	-	-	-	-
Line of Credit	0.4	0.1	-	0.4	0.7	0.3		-			-	-	-
Capital Loan	4.8	0.7	-	4.3	_	-	-	-	-	-	-	-	
Total current liabilities	7.4	3.9	30.4	17.8	14.8	19.9	27.2	41.4	47.1	52.9	56.8	56.6	57.0
Deferred Rent		-	3.6	4.4	-			-			-		-
Line of Credit - Non-Current Portion	0.1	-	-	0.6	-	-	-	-	-	-	-	-	-
Capital Loan - Non-Current Portion	0.6	-	-	8.3	7.6	2.5		-			-		-
Total Liabilities	8.1	3.9	34.1	31.2	22.4	22.4	27.2	41.4	47.1	52.9	56.8	56.6	57.0
Shareholder's Equity													
Convertible Preferred Stock	77.9	112.8	177.4	_		_			_				_
Common Stock (Plus APIC)	11.2	12.3	0.0	300.7	405.7	418.1	523.1	539.2	557.0	576.7	596.4	616.2	636.0
Accumulated Other Comprehensive Income	0.0	0.0	0.0	300.7	403.7	410.1	-	-	-	57 5.7	-	- 010.2	- 030.0
Accumulated Deficit	(72.8)	(98.6)	(147.4)	(225.8)	(236.6)	(337.5)	(413.7)	(471.6)	(454.3)	(335.7)	(74.0)	225.0	625.4
Total Shareholder's Equity	16.3	26.6	30.057	74.9	169.0	80.6	109.4	67.5	102.7	241.0	522.5	841.2	1,261.4
Total Liabilities and Shareholder's Equity	24.4	30.5	64.132	106.0	191.4	103.1	136.7	108.9	149.9	293.9	579.3	897.8	1,318.4

Source: Company Data, Morgan Stanley Research estimates

Exhibit 9

Relynsa Cash Flow Statement

(\$ in millions)	2010A	2011A	2012A	2013A	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E
CASH FLOWS FROM OPERATING ACTIVITIES													
Net Income (Loss)	(19.1)	(25.8)	(43.7)	(73.8)	(10.8)	(100.9)	(76.2)	(57.9)	17.4	118.6	261.7	299.0	400.3
Depreciation and Amortization	0.9	0.8	0.4	1.1	1.9	3.1	3.7	4.6	4.0	3.7	3.2	3.2	2.9
Loss on Disposal of Property and Equipment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Acquired In-Process R&D	0.0	0.00	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Stock Based Compensation for Non-Employee Stock													
Option Grants	0.2	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Stock Based Compensation for Employee Stock Option													
Grants	0.4	0.7	1.2	3.9	8.5	10.5	12.5	14.5	16.5	18.5	18.5	18.5	18.5
Amortization of Debt Discount	0.0	0.0	0.0	0.1									
Amortization of Noncash Debt Issuance Costs	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Accretion of final debt payment	0.0	0.0	0.0	0.4									
Conversion of bridge financing interest into Series B													
Preferred Stock	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(Loss)/gain on remeasurement of fair value of Series A													
Preferred Stock													
warrant liabilities	0.0	(0.0)	0.5	1.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(Loss)/gain on remeasurement of fair value of Series B													
Preferred Stock													
warrant liabilities	0.0	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Change in assets and liabilities:													
Other Receivables	0.0	0.0	(3.0)	2.7	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Prepaid Expenses and Other Current Assets	0.2	(0.5)	0.0	(0.7)	(0.2)	(0.7)	(1.0)	(1.9)	(0.8)	(8.0)	(0.5)	0.0	(0.1)
Other Assets	0.6	(0.2)	(0.1)	(3.4)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Accounts Payable	(0.5)	0.9	1.5	1.3	0.6	2.1	2.9	5.4	2.2	2.2	1.5	(0.1)	0.2
Accrued and Other Liabilities	(0.2)	0.3	3.5	3.5	1.0	3.4	4.8	8.8	3.6	3.6	2.5	(0.1)	0.3
Deferred Rent	(0.0)	(0.0)	4.3	0.8	(5.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Inventories	0.0	0.0	0.0	0.0	(6.0)	4.8	(5.5)	(7.6)	(8.7)	(8.6)	(9.3)	(8.0)	(7.9)
Net cash provided by (used in) operating activities	(17.215)	(23.561)	(35.510)	(62.6)	(9.7)	(77.7)	(58.8)	(34.2)	34.2	137.2	277.5	312.5	414.2
	(2.0)	(20.001)	(00.010)	(02.0)	(0)	()	(00.0)	(02)	U.I.2		21110	0.2.0	
CASH FLOWS FROM INVESTING ACTIVITIES													
Purchases of Short-Term Investments	(12.2)	(18.1)	(46.2)	(10.1)	0	0	0	0	0	0	0	0	0
Proceeds from Sales of Short-Term Investments	2.8	17.0	20.4	49.2	0	0	0	0	0	0	0	0	0
Purchases of Property and Equipment	(0.1)	(0.2)	(3)	(4)	(4)	(6)	(3)	(4)	(3)	(3)	(3)	(3.0)	(3.1)
Net cash used in investing activities	(9.5)	(1)	(28.478)	35.3	(4.3)	(5.9)	(2.9)	(4.4)	(2.5)	(2.8)	(3.1)	(3.0)	(3.1)
	(/	(-)	(==:::=)		(114)	(5.5)	(=)	()	(=:-)	(=:-)	(+)	(5.5)	(411)
CASH FLOWS FROM FINANCING ACTIVITIES													
Proceeds from Issuance of Convertible Preferred Stock	28.6	34.9	65	15	0	0	0	0	0	0	0	0	0
Proceeds from Bridge Debt Financing	6.0	0.0	0	0	0	0	0	0	0	0	0	0	0
Proceeds from Exercise of Stock Options	0.1	0.1	0	0	2	2	2	2	1	1	1	1	1
Proceeds from Exercise of Warrants	0.0	0.0	0	0									
Proceeds from Issuance of Stock	0.0	0.0	0	78	94	0	91	0	0	0	0	0	0
Proceeds from Series Investments	0.0	0.0	0	0	0	0	0	0	0	0	0	0	0
Proceeds from Term Loan	0.0	0.0	0	12	0	0	0	0	0	0	0	0	0
Repayment on Term Loan	0.0	0.0	0	0	(5)	(5)	(3)	0	0	0	0	0	0
Proceeds from Capital Loan	(2.4)	(4.8)	(1)	0	0	0	0	0	0	0	0	0	0
Proceeds from Line of Credit	0.0	0.0	0	1	0	0	0	0	0	0	0	0	0
Repayment on Line of Credit	(0.5)	(0.4)	(0)	(0)	(0)	(0)	(0)	0	0	0	0	0	0
Net cash provided by financing activities	31.8	29.8	63.960	106.843	91.1	(3.4)	89.6	1.5	1.4	1.2	1.2	1.3	1.3
Net cash provided by illiancing activities	31.0	23.0	03.900	100.043	31.1	(3.4)	09.0	1.0	1.4	1.2	1.2	1.3	1.3
Change in Cash and Cash Equivalents	5.050	4.972	(0.028)	79.5	77.1	(87.0)	27.9	(37.1)	33.0	135.5	275.7	310.7	412.5
Cash and Cash Equivalents at Beginning of Year	5.2	10.3	15.249	15.2	94.8	171.9	84.8	112.7	75.6	108.6	244.2	519.8	830.6
Cash and Cash Equivalents at End of Year	10.28	15.249	15.221	94.8	171.9	84.8	112.7	75.6	108.6	244.2	519.8	830.6	1,243.0
Cash and Cash Equivalents at End of Year Marketable Securities Cash and Marketable Securities at End of Year	10.28 12.16 22.44	15.249 13.29 28.54	15.221 39.1	94.8 0.0	171.9 0.0	84.8 0.0	112.7 0.0	75.6 0.0	108.6 0.0	244.2 0.0	519.8 0.0	830.6 0.0	1,243.0 0.0 1,243.0

Source: Company Data, Morgan Stanley Research estimates



Morgan Stanley ModelWare is a proprietary analytic framework that helps clients uncover value, adjusting for distortions and ambiguities created by local accounting regulations. For example, ModelWare EPS adjusts for one-time events, capitalizes operating leases (where their use is significant), and converts inventory from LIFO costing to a FIFO basis. ModelWare also emphasizes the separation of operating performance of a company from its financing for a more complete view of how a company generates earnings.

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(as of April 30, 2014)

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	Coverage U	niverse	Investment Banking Clients (IBC						
_		% of		% of % of Rating					
Stock Rating Category	Count	Total	Count	Total IBC	Category				
Overweight/Buy	1045	35%	355	38%	34%				
Equal-weight/Hold	1301	43%	455	48%	35%				
Not-Rated/Hold	110	4%	22	2%	20%				
Underweight/Sell	543	18%	109	12%	20%				
Total	2,999		941						

Data include common stock and ADRs currently assigned ratings. Investment Banking Clients are companies from whom Morgan Stanley received investment banking compensation in the last 12 months.

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Overweight (O). The stock's total return is expected to exceed the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months.

on a risk-adjusted basis, over the next 12-18 months.

Equal-weight (E). The stock's total return is expected to be in line with the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months.

Not-Rated (NR). Currently the analyst does not have adequate conviction about the stock's total return relative to the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months.

Underweight (U). The stock's total return is expected to be below the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 12-18 months.

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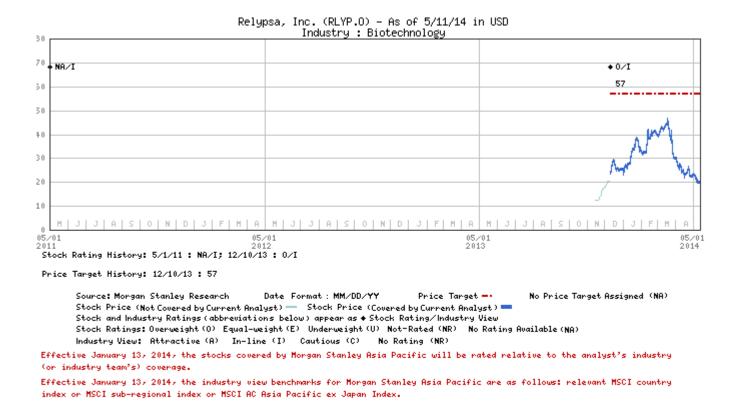
Attractive (A): The analyst expects the performance of his or her industry coverage universe over the next 12-18 months to be attractive vs. the relevant broad market benchmark, as indicated below.

In-Line (I): The analyst expects the performance of his or her industry coverage universe over the next 12-18 months to be in line with the relevant broad market benchmark, as indicated below.

Cautious (C): The analyst views the performance of his or her industry coverage universe over the next 12-18 months with caution vs. the relevant broad market benchmark, as indicated below.

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### Industry Coverage:Biotechnology

Company (Ticker) Rating (as of) Price\* (05/09/2014) David Friedman, M.D. AMAG Pharmaceuticals. Inc. E (11/21/2011) \$17.29 (AMAG.O) Akebia Therapeutics Inc (AKBA.O) O (04/14/2014) \$22 21 Alexion Pharmaceuticals (ALXN.O) O (09/07/2010) \$152.87 Alnylam Pharmaceuticals (ALNY.O) E (01/14/2014) \$54.33 Auxilium Pharmaceuticals U (03/06/2014) \$20.78 (AUXL.O) O (05/06/2013) Chimerix Inc (CMRX.O) \$15.4 Cubist Pharmaceuticals Inc. O (11/13/2013) \$67.47 (CBST.O) **GW Pharmaceuticals PLC** O (04/22/2014) \$68.62 (GWPH.O) Idenix Pharmaceuticals, Inc. E (03/18/2011) \$5.12 U (01/23/2013) Incyte Corporation (INCY.O) \$52.08 InterMune (ITMN.O) E (09/07/2010) \$36.07 Ironwood Pharmaceuticals, Inc. E (04/24/2013) \$12.65 (IRWD.O) Lexicon Pharmaceuticals, Inc. U (06/11/2013) \$1.42 (LXRX O) NPS Pharmaceuticals (NPSP.O) O (10/03/2012) \$27.52 Neurocrine Biosciences Inc E (01/08/2014) \$13.84 (NBIX.O) Ophthotech Corp (OPHT.O) O- (10/21/2013) \$30.79 Portola Pharmaceuticals Inc O (06/17/2013) \$23.8 (PTLA.O) Relypsa, Inc. (RLYP.O) O (12/10/2013) \$19.6 Synageva Biopharma Corp O (04/20/2012) \$83.8 (GEVA.O) Tesaro Inc. (TSRO.O) E (02/04/2014) \$24.01 Theravance Inc (THRX.O) U (07/22/2013) \$26.86 Ultragenyx Pharmaceutical Inc O (02/25/2014) \$36.55 (RARE.O) Versartis, Inc. (VSAR.O) O (04/15/2014) \$28.02 Vertex Pharmaceuticals (VRTX.O) E (05/08/2012) \$65.05 XenoPort Inc (XNPT.O) U (06/11/2013) \$3.28 **Matthew Harrison** Amgen Inc. (AMGN.O) O (03/26/2014) \$111.48 Biogen Idec Inc. (BIIB.O) O (03/26/2014) \$286.65 E (03/26/2014) Celgene Corp (CELG.O) \$146.67 Gilead Sciences Inc. (GILD.O) E (03/26/2014) \$79.76 Pharmacyclics Inc. (PCYC.O) E (03/26/2014) \$95.08 Regeneron Pharmaceuticals Inc. E (03/26/2014) \$279.41 (REGN.O)

Stock Ratings are subject to change. Please see latest research for each company. 
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