

ZS Pharma

Notes from the Road

We're reiterating our OW rating on ZSPH after hosting CEO Robert Alexander, CFO Todd Creech, and SVP, Corporate Development Adam Tomasi for investor meetings this week. After the company recently announced that the Phase 3 ZS004 trial was successful (see our note [here](#)) but didn't (couldn't) release any data due to the AHA embargo, many of the questions focused on general progress towards NDA filing (on track for 1H15) and the commercial opportunity. Given ZS just went public in June, not much new came out of the meetings though there are 3 incremental updates worth noting, incl 1) the patents that provide protection to 2032 have issued; 2) 6 month rat and 9 month dog toxicology studies are complete to facilitate extended dosing in the ZS004e and ZS005 studies; and 3) the company is now manufacturing ZS-9 at commercial scale. More detailed takeaways are outlined below.

- **Data in the ZS004 press release was light due to an AHA embargo; full results will be presented at the conference (Chicago) on November 17th.** A common question throughout meetings was around the lack of data in the recent press release announcing that the ZS004 trial was successful (see our note [here](#)). Mgmt indicated that AHA is very strict around their embargo, and noted that they had to negotiate for even what little information was included in the PR. Thus commentary was limited, but mgmt reiterated that ZS004 data are directionally very similar to the ZS003 trial. Mgmt also indicated that they expect data from ZS002, ZS003 and ZS004 trials will be published within the next 6 mo.
- **The NDA is on track for 1H15, with an MAA to follow.** With ZS004 now complete, the company noted that it has everything it needs on the clinical front to file the NDA. The remaining rate limiting steps are CMC and the process of actually compiling the NDA. In the EU, the company thinks the EMA will stick to the ICH guidelines, and thus will require a total of 1,500 pts exposed – including 300 at 6 months and 100 at 1 year – for approval. The company intends to have the appropriate patient numbers next year (the exact timing of which is dependent on the enrollment rates on the ongoing ZS004 extension study, and the ZS005 trial). Upon approval, the company plans to have approximately 150 sales reps hired and ready to go; reps will target high prescribing cardiologists, nephrologists, as well as targeted hospital systems to get ZS-9 on formulary for use in the acute setting.

ZS Pharma, Inc (ZSPH;ZSPH US)

| FYE Dec | 2013A | 2014E | 2015E | 2016E |
|-------------------|--------|---------|--------|--------|
| EPS Reported (\$) | | | | |
| Q1 (Mar) | (1.35) | (2.57)A | - | - |
| Q2 (Jun) | - | (4.72)A | - | - |
| Q3 (Sep) | - | (0.82) | - | - |
| Q4 (Dec) | - | (0.85) | - | - |
| FY | (8.52) | (5.01) | (3.16) | (4.71) |

Source: Company data, Bloomberg, J.P. Morgan estimates.

Overweight

ZSPH, ZSPH US

Price: \$37.02

Price Target: \$43.00

Biotechnology

Cory Kasimov ^{AC}

(1-212) 622-5266

cory.w.kasimov@jpmorgan.com

Bloomberg JPMA KASIMOV <GO>

Whitney G Ijem

(1-212) 622-4668

whitney.g.ijem@jpmorgan.com

Matthew J. Lowe, Ph.D.

(1-212) 622-0848

matthew.j.lowe@jpmorgan.com

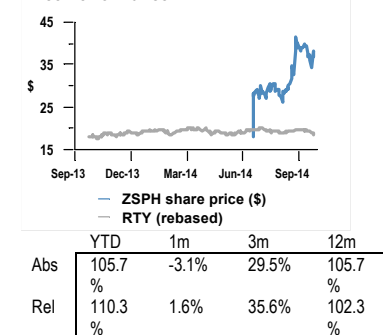
Brittany Turner

(1-212) 622-8527

brittany.turner@jpmorgan.com

J.P. Morgan Securities LLC

Price Performance



Company Data

| | |
|-----------------------|-------------|
| Price (\$) | 37.02 |
| Date Of Price | 25 Sep 14 |
| 52-week Range (\$) | 43.00-25.51 |
| Market Cap (\$ mn) | 128.92 |
| Fiscal Year End | Dec |
| Shares O/S (mn) | 3 |
| Price Target (\$) | 43.00 |
| Price Target End Date | 31-Dec-15 |

See page 6 for analyst certification and important disclosures.

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- **In addition to the powder formulation, ZSPH is working on a tablet formulation, which could be a key differentiator vs. competition.** Both ZS-9 and patiromer are powder formulations that are dosed as suspensions. ZSPH is working on a tablet (tablets have been produced but not yet optimized), though the co noted that it is still working on market research to determine if there is a demand for a pill. As such, and as the tablet has not yet been optimized, the co will launch with the powder formulation, and a tablet (if they decide to move forward with it) could come to market ~1yr post launch. Given the large amount of API per dose (~5g in a maintenance setting) ZSPH noted the pills are large and a patient would need to take several at a time, so a tablet/capsule formulation may not be ideal. On the other hand, using Renagel/Renvela (phosphate binder with a similarly high dose) as a comp points in the opposite direction: ~75% of usage is in the pill form vs. the powder despite the significant pill burden.
- **ZS-9's specificity for K is differentiating, leading to a highly predictable and rapid onset of action.** The co reiterated the importance of the speed of the onset of action (ZS-9 shows a stat sig effect 1hr post 1st dose) in the acute treatment setting given that the goal of acute treatment is to prevent a potentially deadly arrhythmia. Currently most pts are admitted to the ER when hyperkalemia is discovered, where docs immediately administer insulin and albuterol (which gets K out of the blood by moving it into cells), and then load patients with kayexalate to facilitate fecal excretion of the K (as it effluxes from the cells). ZS-9's ability to rapidly and predictably remove K from the body is a key benefit (especially vs. kayexalate which has no randomized data showing efficacy or speed of effect).
- **Recently issued composition of matter and utility patents extend IP to 2032.** ZSPH highlighted the recently issued COM (patent no. 8,802,152) and utility (patent no. 8,808,750) patents, which expire in 2032 and 2030, respectively. The COM patent covers an API slightly different than the one described in the UOP composition of matter patents (which are set to expire in 2017) - ZSPH improved upon the original by making tweaks to the composition in order to "avoid increase in pH of urine in patients and/or avoid potential entry of particles into the bloodstream of the patient." The newly issued utility patent has claims around the use of the new patent composition in the treatment of hyperkalemia. The co noted that it doesn't intend to seek IP around the manufacturing process given 1) trade secrets involved in the process and 2) it manufactures the API in house (and is the only API manufacturer in the world).
- **The risk of hypokalemia with Z-9 (or competitor patiromer) is low given the body's ability to regulate K.** ZSPH noted that rates of hypokalemia are very low in their trials to date. They haven't seen any significant cases as defined by serum K ≤ 3 mmol/L, and mgmt noted that docs don't tend to get worried until serum K drops to around 2.5 mmol/L. While the company believes that the risk is likely to be mentioned in the label for both drugs, based on data to date it doesn't believe it will be an issue in real world use given the body tends to begin to "fight back" around serum K levels of ~4.5mmol/L. Further, the co noted that hypokalemia can be quickly reversed by taking a potassium supplement or drinking a Gatorade.

- **The co is now up to commercial manufacturing scale using 2000L reactors, with potential to move up to 5000L reactors.** CMC work is progressing on schedule, and the co noted it is up to commercial scale. At peak, ZSPH is planning for production of ~600,000kg of API per year (one 2000L reactor can produce ~30,000kg/year). Post scale up, the co believes that further scale up to 5000L reactors would be possible. On a CapEx basis, the all in cost of a 2000L reactor suite (which contains two 2000L reactors) is ~\$10M, while a 5000L suite (also 2 reactors) is ~\$15M.
- **The co ended 2Q14 with \$130M in cash; should be sufficient through the expected 1H16 approval of ZS-9.** The company raised ~\$112M in its June IPO (J.P. Morgan acted as a joint book-runner) and believes the current cash position should be sufficient into early 2016. The cash guidance includes CapEx related to manufacturing scale up/build out as well as launch prep (including having the ~150 person sales force ready to go at the time of launch).

Investment Thesis, Valuation and Risks

ZS Pharma (Overweight; Price Target: \$43.00)

Investment Thesis

We have an OW rating on ZSPH based on the potential of ZS-9 for the treatment of hyperkalemia – a relatively common and potentially lethal condition in CKD and CHF patients. We see ZS-9 as a differentiated treatment option in a large market with significant unmet need, which we think could lead to a majority market share over time vs. competitor RLYP's patiomer. Even assuming equal share, we believe ZSPH's valuation is highly compelling on both a comp and absolute basis. Maintain Overweight.

Valuation

Our probability-weighted Dec-15 PT of \$43 is based on a blended average of our proprietary probability-adjusted sum-of-the-parts scenario analysis (50% weighting) and risk-adjusted NPV model (50% weighting).

ZSPH Valuation Summary

| ZSPH Valuation Summary | | | |
|--------------------------------|------------------|--------------------------------------|-------------------|
| Discount rate | 13% | | |
| 4Q15 Fully Diluted Shares (mm) | 27.8 | | |
| Main value drivers | Prob of approval | Peak WW sales est (avg. scenario) | Avg peak yr |
| ZS-9 US | 70% | \$ 1,105 | 2020 |
| ZS-9 EU/Japan | 50% | \$ 570 | 2022 |
| Valuation methodology | Value / share | Weighting | Adj. value/ share |
| DCF | | | |
| P/E 2016 | | | |
| Real options scenario analysis | \$ 45.04 | 50% | 22.52 |
| Risk adjusted NPV analysis | \$ 40.51 | 50% | 20.25 |
| Total | | | \$ 42.77 |
| Catalyst/liquidity discount | | | 0% |
| YE15 Price Target | | | \$ 43 |

Source: J.P. Morgan estimates.

Risks to Rating and Price Target

ZSPH is susceptible to the standard risks that apply to the entire biotech industry, including development, regulatory, commercial, manufacturing, financing, and IP pitfalls. More specific risks to the downside include clinical setbacks for ZS-9, regulatory hurdles, commercial setbacks, and personnel risk.

ZS Pharma: Summary of Financials

| Income Statement - Annual | FY13A | FY14E | FY15E | FY16E | Income Statement - Quarterly | 1Q14A | 2Q14A | 3Q14E | 4Q14E |
|-------------------------------------|--------|--------|--------|--------|---------------------------------|----------|----------|----------|----------|
| Revenues | 0 | 0 | 0 | 52 | Revenues | 0A | 0A | 0 | 0 |
| Cost of products sold | 0 | 0 | 0 | (16) | Cost of products sold | 0A | 0A | 0 | 0 |
| Gross profit | - | - | - | - | Gross profit | - | - | - | - |
| SG&A | (8) | (18) | (26) | (114) | SG&A | (4)A | (5)A | (5) | (5) |
| R&D | (25) | (37) | (41) | (44) | R&D | (5)A | (10)A | (11) | (11) |
| Operating income | (32) | (55) | (67) | (122) | Operating income | (9)A | (15)A | (15) | (16) |
| EBITDA | (32) | (55) | (67) | (122) | EBITDA | (9)A | (15)A | (15) | (16) |
| Net interest (income) / expense | (2) | (7) | (2) | (2) | Net interest (income) / expense | (1)A | (2)A | (2) | (2) |
| Other income / (expense) | - | - | - | - | Other income / (expense) | - | - | - | - |
| Income taxes | 0 | 0 | 0 | 0 | Income taxes | 0A | 0A | 0 | 0 |
| Net income - GAAP | (34) | (62) | (69) | (124) | Net income - GAAP | (11)A | (16)A | (17) | (18) |
| Net income - recurring | (34) | (62) | (69) | (124) | Net income - recurring | (11)A | (16)A | (17) | (18) |
| Diluted shares outstanding | 4 | 12 | 22 | 26 | Diluted shares outstanding | 4A | 3A | 21 | 21 |
| EPS - excluding non-recurring | (8.52) | (5.01) | (3.16) | (4.71) | EPS - excluding non-recurring | (2.57)A | (4.72)A | (0.82) | (0.85) |
| EPS - recurring | (8.52) | (5.01) | (3.16) | (4.71) | EPS - recurring | (2.57)A | (4.72)A | (0.82) | (0.85) |
| Balance Sheet and Cash Flow Data | FY13A | FY14E | FY15E | FY16E | Ratio Analysis | FY13A | FY14E | FY15E | FY16E |
| Cash and cash equivalents | 9 | 89 | 22 | 51 | Sales growth | - | - | - | - |
| Accounts receivable | - | - | - | - | EBIT growth | 295.6% | 70.3% | 21.3% | 83.5% |
| Inventories | - | - | - | - | EPS growth - recurring | 224.3% | (41.2%) | (36.9%) | 49.1% |
| Other current assets | 0 | 0 | 0 | 0 | Gross margin | - | - | - | - |
| Current assets | 9 | 89 | 22 | 51 | EBIT margin | - | - | - | (236.1%) |
| PP&E | 5 | 10 | 12 | 12 | EBITDA margin | - | - | - | (236.1%) |
| Total assets | 14 | 99 | 34 | 64 | Tax rate | 0.0% | 0.0% | 0.0% | 0.0% |
| Total debt | - | - | - | - | Net margin | - | - | - | (240.6%) |
| Total liabilities | 8 | 8 | 8 | 8 | Net Debt / EBITDA | - | - | - | - |
| Shareholders' equity | 6 | 91 | 25 | 55 | Net Debt / Capital (book) | - | - | - | - |
| Net income (including charges) | (34) | (62) | (69) | (124) | Return on assets (ROA) | (172.9%) | (109.6%) | (103.7%) | (255.4%) |
| D&A | 1 | 3 | 6 | 7 | Return on equity (ROE) | (235.2%) | (126.9%) | (117.9%) | (307.6%) |
| Change in working capital | 3 | 0 | 0 | 0 | Enterprise value / sales | - | - | - | 1.0 |
| Other | 4 | 2 | 3 | 4 | Enterprise value / EBITDA | NM | NM | NM | NM |
| Cash flow from operations | (27) | (57) | (60) | (113) | Free cash flow yield | (18.9%) | (12.6%) | (8.1%) | (12.1%) |
| Capex | (4) | (8) | (8) | (8) | | | | | |
| Free cash flow | (28) | (58) | (65) | (118) | | | | | |
| Cash flow from investing activities | (4) | (8) | (8) | (8) | | | | | |
| Cash flow from financing activities | 15 | 145 | 0 | 150 | | | | | |
| Dividends | - | - | - | - | | | | | |
| Dividend yield | - | - | - | - | | | | | |

Source: Company reports and J.P. Morgan estimates.

Note: \$ in millions (except per-share data). Fiscal year ends Dec

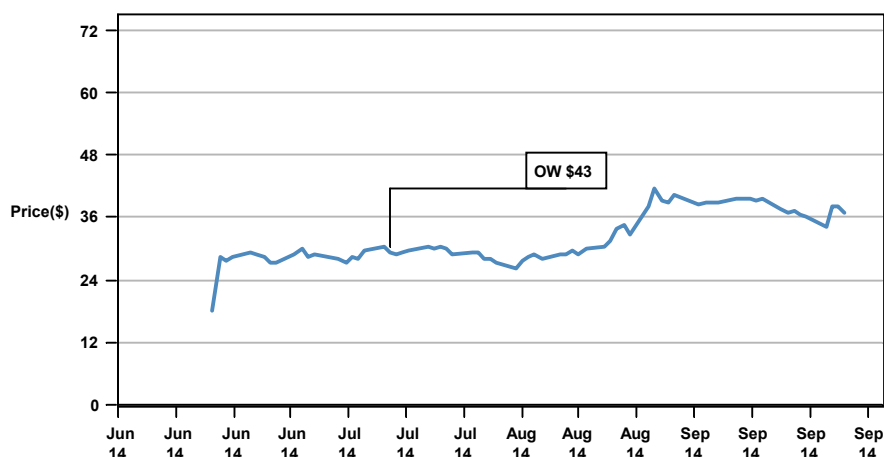
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ZS Pharma (ZSPH, ZSPH US) Price Chart



| Date | Rating | Share Price (\$) | Price Target (\$) |
|-----------|--------|------------------|-------------------|
| 14-Jul-14 | OW | 30.49 | 43.00 |

Source: Bloomberg and J.P. Morgan; price data adjusted for stock splits and dividends.
Initiated coverage Jul 14, 2014.

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|---|---------------------|-------------------|-----------------------|
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| IB clients* | 75% | 66% | 54% |

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