Equity Research

PRA Health Sciences, Inc.

PRAH: Q4 2014 Earnings Full Analysis

- What to do from here. PRAH has strong momentum following its first quarter as a public company. Revenue, EPS, and bookings all beat consensus, and the company issued 2015 guidance with a mid-point above consensus. With a conservative coverage ratio, the outlook for continued high-single digit revenue growth and 20%+ EPS growth seems realistic, which we believe offers support for the current valuation. We are raising our valuation range to \$32-34 from \$27-28 and increasing our 2015E EPS to \$1.34 from \$1.31. Establishing our 2016E EPS of \$1.73.
- **Financial highlights.** Revenue of \$324MM beat consensus of \$320MM. EPS of \$0.31 beat our estimate of \$0.29 (recall that we include stock comp, JV, and non-cash rent, which the company excludes, making consensus EPS somewhat unreliable). Book-to-bill of 1.20x beat our estimate of 1.16x. The stand-out line item driving the EPS beat was gross margin, which came in 100 bps above our estimate on better utilization.
- Guidance highlights. The company issued 2015 EPS guidance of \$1.35-1.45 on revenue of \$1.35-1.40B. The revenue guidance assumes 8-12% constant currency growth and uses "first of January" FX rates. We note that rates have since deteriorated, so our revenue estimate is toward the low end of the range. However, we think a stronger USD can offer a margin benefit, so our EPS estimate (when adjusted for about \$0.06 of stock comp, JV, and non-cash rent) would be at the mid-point of the range. Management indicated the current backlog covers 88% of 2015 revenue guidance, which compares favorably to the other two companies that give this metric (Q and ICLR), causing us to view guidance as relatively conservative.

Valuation Range: \$32.00 to \$34.00 from \$27.00 to \$28.00

Our valuation range is DCF-based (WACC = 8.5%; terminal NOPLAT growth = 2%) and represents 18.8x our 2016E EPS estimate. Risks include: (1) project cancellations or delays due to client M&A, economic weakness, pipeline reprioritization, or compound failure; (2) a reversal in the trend toward increased outsourcing; (3) regulatory risks;(4) significant financial leverage; (5) integration risks, and (6) controlled company status.

Investment Thesis:

Between high-single digit revenue growth, ongoing margin expansion, and a reduction in interest expense, we believe the company will be able to generate solid 20%+ earnings growth for several years, which we believe is attractive growth at current valuation levels.



Outperform / V

Sector: Pharmaceutical Services
Overweight

Earnings Estimates Revised Up

	2014A	2015	E	2016E		
EPS		Curr.	Prior	Curr.	Prior	
Q1 (Mar.)	\$0.18	\$0.31	0.29	\$0.41		
Q2 (June)	0.34	0.32	NC	0.42		
Q3 (Sep.)	0.30	0.34	NC	0.44		
Q4 (Dec.)	0.31	0.37	0.36	0.46		
FY	\$1.12	\$1.34	1.31	\$1.73		
CY	\$1.12	\$1.34		\$1.73		
FY P/EPS	25.0x	20.9x		16.2x		
Rev.(MM)	\$1,267	\$1,357		\$1,476		

Source: Company Data, Wells Fargo Securities, LLC estimates, and Reuters $NA = Not \ Available, \ NC = No \ Change, \ NE = No \ Estimate, \ NM = Not \ Meaningful \ V = Volatile, \ = Company is on the Priority Stock List$

Non-GAAP EPS excludes amortization of purchased intangibles and certain non-recurring items

Ticker	PRAH
Price (02/19/2015)	\$28.04
52-Week Range:	\$18-29
Shares Outstanding: (MM)	57.3
Market Cap.: (MM)	\$1,606.7
S&P 500:	2,097.45
Avg. Daily Vol.:	169,071
Dividend/Yield:	\$0.00/0.0%
LT Debt: (MM)	\$949.0
LT Debt/Total Cap.:	58.0%
ROE:	30.0%
3-5 Yr. Est. Growth Rate:	22.0%
CY 2015 Est. P/EPS-to-Growth:	1.0x
Last Reporting Date:	02/18/2015

Source: Company Data, Wells Fargo Securities, LLC estimates, and Reuters

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Please see page 4 for rating definitions, important disclosures and required analyst certifications
All estimates/forecasts are as of 02/19/15 unless otherwise stated.

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Together we'll go far



Exhibit 1. Variance Table

FY ending December	Act	ual	Est	Actual	Cons	Yr / Yr	Seq
In millions except EPS	Q4 2013	Q3 2014	Q4 2014	Q4 2014	Q4 2014	change	change
Total revenues	\$ 299	\$ 320	\$ 322	\$ 324	\$ 320	8.4%	1.2%
Cost of revenues	205	216	217	215		4.8%	(0.4%)
Gross profit	94	104	105	109		16.1%	4.3%
Selling, general & administrative	59	59	59	60		1.4%	2.0%
Depreciation	5	6	6	5		(1.3%)	(9.5%)
Operating income	29	40	40	43		49.2%	9.9%
Interest expense and other, net	20	20	16	17		(16.5%)	(13.2%)
Pretax income	9	20	24	27		200.2%	32.3%
Provision for income taxes	(1)	7	8	9		NA	30.5%
Income before equity in affiliates		13	\$ 16	\$ 17		73.1%	33.3%
Equity in earnings from JV	(1)	(0)	(0)	(1)		67.4%	118.6%
Net income	9	12	\$ 16	\$ 16		73.5%	30.1%
Non-GAAP EPS	\$ 0.24	\$ 0.30	\$ 0.29	\$ 0.31			3.3%
Non-GAAP EPS (company method)	\$ 0.26	\$ 0.34	\$ 0.31	\$ 0.35			4.3%
Diluted shares outstanding	39	42	53	53			
EBITDA	\$ 35	\$ 46	\$ 46	\$ 49	\$ 47	41.2%	7.3%
MARGIN ANALYSIS							
Cost of revenue	68.6%	67.4%	67.4%	66.4%		(220) bps	(100) bps
Gross margin	31.4%	32.6%	32.6%	33.6%		220 bps	100 bps
SG&A / revenue	19.8%	18.4%	18.3%	18.5%		(130) bps	10 bps
Depreciation / revenue	1.8%	1.9%	1.8%	1.7%		(20) bps	(20) bps
Operating margin	9.8%	12.4%	12.5%	13.4%		370 bps	110 bps
Tax rate	(13.0%)	35.3%	34.0%	34.8%		4780 bps	(50) bps
Net margin	3.3%	4.1%	5.0%	5.3%		200 bps	130 bps
EBITDA margin	11.6%	14.2%	14.3%	15.1%		350 bps	90 bps
REVENUE ANALYSIS							
Total revenues	\$ 299	\$ 320	\$ 322	\$ 324		8.4%	1.2%
Growth: core	17.6%	10.4%	8.4%	8.3%			
Growth: FX	0.0%	0.2%	(3.1%)	(1.6%)			
Growth: acquisitions	<u>74.1%</u>	<u>59.5%</u>	<u>2.3%</u>	<u>1.7%</u>			
Growth: total	91.7%	70.1%	7.7%	8.4%			
BOOKINGS & BACKLOG							
Beginning backlog	\$ 1,466	\$ 2,045	\$ 2,091	\$ 2,091		42.7%	2.3%
Revenue	(299)	(320)	(322)	(324)			
Gross bookings	270	442	435	457			
Cancellations	(68)	(60)	(61)	(68)			
Other adjustments	<u>571</u>	(15)	(9)	(15)			
Ending backlog	\$ 1,940	\$ 2,091	\$ 2,135	\$ 2,141		10.4%	2.4%
Total net bookings	\$ 202	\$ 382	\$ 374	\$ 388		92.3%	1.6%
Gross book-to-bill	0.90	1.38	1.35	1.41			
Net book-to-bill	0.68	1.19	1.16	1.20			
Backlog burn rate	20.4%	15.7%	15.4%	15.5%			
Source: FactSet; Company data; We				13.370			

Exhibit 2. Guidance Table

Guidance	Q1 2015	Q2 2015	Q3 2015	Q4 2015	2015	Notes
Consolidated	Revenue (MM)				
2/19/2015					\$1,350-1,400	8-12% cc growth; Assumes first of January FX rates
Taxes (MM)						
2/19/2015					30%	
Adjusted EPS	Ş					
2/19/2015					\$1.35-1.45	

Source: Company data; Wells Fargo Securities, LLC

Exhibit 3. Earnings Model

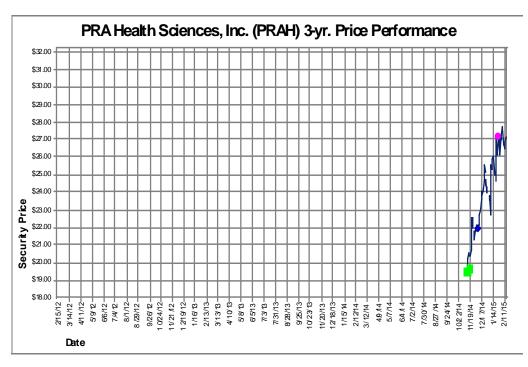
In millions, except per share	0011	0040	0040	01				0014	015	005	005	0.45	00455	004/5
INCOME STATEMENT	2011	2012	2013	Q1	Q2		Q4		Q1E	Q2E	Q3E	Q4E	2015E	2016E
Total revenues	\$ 548	\$ 597	\$ 833	\$ 311	\$ 311	\$ 320	\$ 324	\$ 1,267	\$ 330	\$ 336	\$ 341	\$ 350	\$ 1,357	\$ 1,476
Cost of revenues	<u>321</u> 226	<u>359</u> 239	<u>527</u> 306	<u>215</u> 96	213 98	216 104	215 109	<u>859</u> 407	223 107	229 108	232 109	237 113	920 437	999 477
Gross profit		1												
Selling, general & administrative	135 13	154	201 18	58 6	54	59	60 5	230	59	59	60	62	240	255
Depreciation	78	<u>15</u>	87	32	<u>5</u> 39	<u>6</u>	43	22 155	42	43	43	<u>6</u>	<u>23</u> 173	26 196
Operating income Interest expense and other, net	31	28	53	20	19	20	17	76	13	13	13	13	53	48
Pretax income	47	41	34	12	20	20	27	79	29	29	30	32	120	148
Provision for income taxes	15		24	5		7	9		9	9	9		_	42
Income before equity in affiliate		<u>16</u> \$ 25	\$ 10	\$ 7	\$ 14	\$ 13	\$ 17	<u>27</u> \$ 52	\$ 20	\$ 20	\$ 21	<u>10</u> \$ 23	36 \$ 84	\$ 106
Equity in earnings from unconsolida	\$ 32	\$ 25	(1)	(0)	\$ 14 (0)	(0)	\$ 17 (1)	(2)	(1)	\$ 20 (1)	Φ 21	\$ 23 1	(1)	\$ 106
Net income	\$ 32	\$ 25	\$ 9	\$ 7	\$ 14	\$ 12	\$ 16	\$ 50	\$ 19	\$ 20	\$ 21	\$ 23	\$ 83	\$ 109
									*					
Non-GAAP EPS	\$ 0.78	\$ 0.63	\$ 0.22	\$ 0.18	\$ 0.34	\$ 0.30	\$ 0.31	\$ 1.12	\$ 0.31	\$ 0.32	\$ 0.34	\$ 0.37	\$ 1.34	\$ 1.73
Non-GAAP EPS (company method)	\$ 0.84	\$ 0.80	\$ 0.63	\$ 0.20	\$ 0.36	\$ 0.34	\$ 0.35	\$ 1.26	\$ 0.33	\$ 0.34	\$ 0.35	\$ 0.38	\$ 1.40	\$ 1.73
Diluted shares outstanding	41	40	40	40	40	42	53	44	62	62	62	62	62	63
EBITDA	\$ 92	\$ 85	\$ 105	\$ 38	\$ 44	\$ 46	\$ 49	\$ 177	\$ 48	\$ 48	\$ 49	\$ 51	\$ 197	\$ 221
	Ψ /2	ψ 05	ψ 103	ψ 55	Ψ	Ψ 40	Ψ 47	Ψ 177	Ψ 40	Ψ 40	Ψ +7	Ψ 51	Ψ 177	Ψ 22.
MARGIN ANALYSIS														
Cost of revenue	58.7%	60.1%	63.3%	69.1%	68.5%	67.4%	66.4%	67.8%	67.6%	68.0%	68.0%	67.7%	67.8%	67.7%
Gross margin	41.3%	39.9%	36.7%	30.9%	31.5%	32.6%	33.6%	32.2%	32.4%	32.0%	32.0%	32.3%	32.2%	32.3%
SG&A / revenue	24.6%	25.8%	24.1%	18.6%	17.3%	18.4%	18.5%	18.2%	17.9%	17.6%	17.6%	17.6%	17.7%	17.3%
Depreciation / revenue	2.4%	2.5%	2.2%	1.9%	1.6%	1.9%	1.7%	1.8%	1.7%	1.7%	1.7%	1.7%	1.7%	1.8%
Operating margin	14.3%	11.6%	10.5%	10.4%	12.6%	12.4%	13.4%	12.2%	12.8%	12.7%	12.7%	13.0%	12.8%	13.2%
Tax rate	32.3%	39.4%	70.5%	38.9%	30.4%	35.3%	34.8%	34.4%	30.0%	30.0%	30.0%	30.0%	30.0%	28.5%
Net margin EBITDA margin	5.8% 16.7%	4.2% 14.2%	1.2% 12.6%	2.4% 12.3%	4.5% 14.2%	4.1% 14.2%	5.3% 15.1%	4.1% 14.0%	6.1% 14.5%	6.1% 14.4%	6.1% 14.4%	6.5% 14.7%	6.2% 14.5%	7.2% 15.0%
	16.7%	14.2%	12.6%	12.3%	14.2%	14.2%	15.1%	14.0%	14.5%	14.4%	14.4%	14.7%	14.5%	15.0%
CHANGE ANALYSIS YR / YR														
Total revenues	21.4%	9.0%	39.5%	87.0%	73.5%	70.1%	8.4%	52.1%	5.9%	8.0%	6.6%	8.0%	7.1%	8.8%
Gross profit	11.7%	5.3%	28.3%	45.0%	33.6%	43.7%	16.1%	33.1%	11.1%	9.7%	4.7%	3.8%	7.2%	9.2%
SG&A	15.9%	14.1%	30.4%	12.3%	29.4%	21.1%	1.4%	14.7%	2.0%	10.1%	2.2%	2.7%	4.1%	6.5%
Depreciation	9.9%	13.6%	20.0%	42.3%	23.4%	34.7%	(1.3%)	23.0%	(6.0%)	17.1%	(0.8%)	12.9%	5.1%	10.7%
Operating income	5.4%	(11.2%)	25.5%	204.7%	41.4%	101.7%	49.2%	77.5%	30.2%	8.4%	9.2%	4.1%	12.0%	12.8%
Net income	51.5%	(21.8%)	(64.1%)	2669.9%	15.9%	NA	73.1%	455.2%	164.9%	47.0%	67.9%	42.6%	68.0%	30.6%
EPS	47.8%													
		(19.9%)	(64.7%)					406.7%	71.6%	(4.9%)	13.4%	21.3%	19.1%	29.5%
Diluted shares outstanding	2.5%	(2.4%)	1.6%	450.004				9.6%	54.4%	54.5%	48.0%	17.5%	19.1% 41.1%	0.8%
Diluted shares outstanding EBITDA				159.2%	39.1%	89.3%	41.2%						19.1%	
	2.5%	(2.4%)	1.6%	159.2%	39.1%	89.3%	41.2%	9.6%	54.4%	54.5%	48.0%	17.5%	19.1% 41.1%	0.8%
EBITDA	2.5%	(2.4%)	1.6%	159.2% \$ 311	<i>39.1%</i> \$ 311	<i>89.3%</i> \$ 320	\$ 324	9.6%	54.4%	54.5%	48.0%	17.5%	19.1% 41.1%	0.8%
EBITDA REVENUE ANALYSIS	2.5% 6.0%	(2.4%) (7.6%)	1.6% 24.5%					9.6% 68 .1%	54.4% 24.7%	54.5% 9.3%	48.0% 7.8 %	17.5% 5.1%	19.1% 41.1% 11.1%	0.8% 12.5%
REVENUE ANALYSIS Total revenues	2.5% 6.0% \$ 548	(2.4%) (7.6%) \$ 597	1.6% 24.5% \$ 833	\$ 311	\$ 311	\$ 320	\$ 324	9.6% 68.1% \$ 1,267	54.4% 24.7% \$ 330	54.5% 9.3% \$ 336	48.0% 7.8% \$ 341	17.5% 5.1% \$ 350	19.1% 41.1% 11.1% \$1,357	0.8% 12.5% \$1,476
REVENUE ANALYSIS Total revenues Growth: core	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7%	\$ 311 11.7% 2.5% 72.8%	\$ 311 4.1% 3.7% 65.7%	\$ 320 10.4% 0.2% 59.5%	\$ 324 8.3% (1.6%) 1.7%	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8%	\$ 330 10.1% (4.2%) 0.0%	\$ 336 12.2% (4.3%) 0.0%	\$ 341 10.1% (3.5%) 0.0%	17.5% 5.1% \$ 350 10.0% (2.0%) 0.0%	\$1,357 10.6% (3.5%) 0.0%	0.8% 12.5% \$1,476 8.8% 0.0% 0.0%
EBITDA REVENUE ANALYSIS Total revenues Growth: core Growth: FX	2.5% 6.0% \$ 548 19.1% 2.3%	(2.4%) (7.6%) \$ 597 10.2% (1.2%)	1.6% 24.5% \$ 833 15.2% (0.4%)	\$ 311 11.7% 2.5%	\$ 311 4.1% 3.7%	\$ 320 10.4% 0.2%	\$ 324 8.3% (1.6%)	9.6% 68.1% \$ 1,267 8.5% 0.8%	\$ 330 10.1% (4.2%)	\$ 336 12.2% (4.3%)	\$ 341 10.1% (3.5%)	\$ 350 10.0% (2.0%)	19.1% 41.1% 11.19 \$1,357 10.6% (3.5%)	0.8% 12.5% \$1,476 8.8% 0.0%
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7%	\$ 311 11.7% 2.5% 72.8%	\$ 311 4.1% 3.7% 65.7%	\$ 320 10.4% 0.2% 59.5%	\$ 324 8.3% (1.6%) 1.7%	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8%	\$ 330 10.1% (4.2%) 0.0%	\$ 336 12.2% (4.3%) 0.0%	\$ 341 10.1% (3.5%) 0.0%	17.5% 5.1% \$ 350 10.0% (2.0%) 0.0%	\$1,357 10.6% (3.5%) 0.0%	0.8% 12.5% \$1,476 8.8% 0.0% 0.0%
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total BOOKINGS & BACKLOG	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0% 9.0%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5%	\$ 311 11.7% 2.5% 72.8% 87.0%	\$ 311 4.1% 3.7% 65.7% 73.5%	\$ 320 10.4% 0.2% <u>59.5%</u> 70.1%	\$ 324 8.3% (1.6%) 1.7% 8.4%	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1%	\$ 330 10.1% (4.2%) 0.0% 5.9%	\$ 336 12.2% (4.3%) 0.0% 8.0%	\$ 341 10.1% (3.5%) 0.0% 6.6%	\$ 350 10.0% (2.0%) 0.0% 8.0%	19.1% 41.1% 11.1% \$1,357 10.6% (3.5%) 0.0% 7.1%	\$1,476 8.8% 0.0% 0.0% 8.8%
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7%	\$ 311 11.7% 2.5% 72.8% 87.0%	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045	\$ 324 8.3% (1.6%) 1.7%	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8%	\$ 330 10.1% (4.2%) 0.0%	\$ 336 12.2% (4.3%) 0.0%	\$ 341 10.1% (3.5%) 0.0%	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285	19.1% 41.1% 11.1% \$1,357 10.6% (3.5%) 0.0% 7.1%	0.8% 12.5% \$1,476 8.8% 0.0% 0.0%
EBITDA REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total BOOKINGS BACKLOG Beginning backlog Revenue	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383	\$ 311 11.7% 2.5% 72.8% 87.0%	\$ 311 4.1% 3.7% 65.7% 73.5%	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045	\$ 324 8.3% (1.6%) 1.7% 8.4%	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141	\$4.5% 9.3% \$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341)	\$ 350 10.0% (2.0%) 0.0% 8.0%	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357)	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total BOOKINGS & BACKLOG Beginning backlog	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314 (597)	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833)	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311)	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311)	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320)	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324)	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330)	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336)	\$ 341 10.1% (3.5%) 0.0% 6.6%	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472	19.1% 41.1% 11.1% \$1,357 10.6% (3.5%) 0.0% 7.1%	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476)
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 9.0% \$ 1,314 (597) 948	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267)	\$4.4% 24.7% \$330 10.1% (4.2%) 0.0% 5.9% \$2,141 (330) 447	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350)	19.1% 41.1% 11.1% \$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations	2.5% 6.0% \$ 548 19.1% 2.3% 0.0%	\$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314 (597) 948 (294)	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223)	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72)	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52)	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60)	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68)	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252)	\$4.4% 24.7% \$330 10.1% (4.2%) 0.0% 5.9% \$2,141 (330) 447 (62)	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472	19.1% 41.1% 11.1% \$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256)	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993
EBITDA REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) 	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 2,342	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993 (282) \$2,577
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (33) \$ 2,045 \$ 372	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388	9.6% 68.1% \$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494	\$4.4% 24.7% \$330 10.1% (4.2%) 0.0% 5.9% \$2,141 (330) 447 (62) (220) \$2,176 \$385	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) 	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) 	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	19.1% 41.1% 11.1% \$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993 (282) \$\frac{2}{5},277 \$1,711
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) - \$ 2,231 \$ 391 1.35	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.00% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1.993 (282) \$2,577 \$1,711 1.35
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36 1.13	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38 1.18	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17	\$ 336 12.2% (4.3%) 0.0% \$ 2,176 (336) 454 (63) \$ 2,231 \$ 391 1.35 1.16	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) \$ 2,285 \$ 396 1.35 1.16	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.00% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1,35 1.16	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1.993 (282)
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) - \$ 2,231 \$ 391 1.35	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.00% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1.993 (282)
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	\$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93 60.2%	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 1,987 \$ 351 1.36 1.13 16.1%	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19 15.7%	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7%	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20 15.5%	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38 1.18 65.3%	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17	\$ 336 12.2% (4.3%) 0.0% \$ 2,176 (336) 454 (63) \$ 2,231 \$ 391 1.35 1.16 15.5%	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) \$ 2,285 \$ 396 1.35 1.16 15.3%	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35 1.16 63.4%	\$1,476 8.8% 0.0% 8.8% 0.0% 8.8% \$2,342 (1,476) 1,993 (282)
EBITDA REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burnate OTHER Cash and equivalents	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	\$ 597 10.2% (1.2%) 0.0% 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09 45.4%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93 60.2%	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36 1.13 16.1%	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (33) \$ 2,045 \$ 372 1.36 1.19 15.7%	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7%	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20 15.5%	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38 1.18 65.3%	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4%	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) \$ 2,231 \$ 391 1.35 1.16 15.5%	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) 	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35 1.16 63.4%	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993 (282) 2,577 \$1,711 1.35 1.16 63.0%
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burn rate OTHER Cash and equivalents Total debt	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09 45.4%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 0.93 60.2%	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36 1.13 16.1%	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19 15.7%	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7%	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20 15.5% \$ 949	\$ 1,267 8.5% 0.8% 42.8% 52.17% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1.38 1.18 65.3% \$ 85 949	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4%	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) - \$ 2,231 \$ 391 1.35 1.16 15.5% \$ 86 926	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35 1.16 15.3% 8 88 902	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.00% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35 1.16 63.4%	0.8% 12.5% \$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993 (282) \$2,577 \$1,711 1.35 1.16 63.0%
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burn rate OTHER Cash and equivalents Total debt Net cash (debt)	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	\$ 1,314 (597) 9,0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09 45.4% \$ 109 45.4%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93 60.2%	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 1,987 \$ 351 1.36 1.13 16.1% \$ 1,283 \$ (1,225)	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19 15.7% \$ 1,251 \$ (1,194)	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7% \$ 49 1,249 \$ (1,200)	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20 15.5% \$ 949 \$ (863)	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (261) \$ 2,141 1,494 1.38 1.18 65.3% \$ 85 949 \$ (863)	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4% \$ 83 950 \$ (866)	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) 	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35 1.16 15.3% \$ 88 902 \$ (813)	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1,35 1.16 63.4% \$90 878 \$(787)	0.8% 12.5% \$1,476 8.8% 0.0% 8.8% \$2,342 (1,476) 1.933 (282)
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burn rate OTHER Cash and equivalents Total debt	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	(2.4%) (7.6%) \$ 597 10.2% (1.2%) 9.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09 45.4%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 0.93 60.2%	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36 1.13 16.1%	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19 15.7%	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7% \$ 49 1,249 \$ (1,200)	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20 15.5% \$ 949	\$ 1,267 8.5% 0.8% 42.8% 52.17% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1.38 1.18 65.3% \$ 85 949	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4%	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) - \$ 2,231 \$ 391 1.35 1.16 15.5% \$ 86 926	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35 1.16 15.3% 8 88 902	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.00% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35 1.16 63.4%	\$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993 (282) \$2,577 \$1,711 1.35 1.16 63.0%
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burn rate OTHER Cash and equivalents Total debt Net cash (debt) Debt to TTM EBITDA	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	\$ 1,314 (597) 9,0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09 45.4% \$ 109 45.4%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93 60.2% \$ 72 1.265 \$ (1,193) 11.3x	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 \$ 1,987 \$ 351 1.36 1.13 16.1% \$ 1,283 \$ (1,225) 9.5x	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19 15.7% \$ 1,251 \$ 1,251 \$ 4,44	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7% \$ 49 1,249 \$ (1,200) 7.4x	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 1.20 15.5% \$ 388 1.41 1.20 15.5% \$ 949 \$ (863) 4.9x	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38 1.18 65.3% \$ 949 \$ (863) 4.9x	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4% \$ 83 950 \$ (866) 4.6x	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) - \$ 2,231 \$ 391 1.35 1.16 15.5% \$ 926 \$ (839) 4.4x	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35 1.16 15.3% \$ 88 902 \$ (813) 4.2x	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35 1.16 63.4% \$90 878 \$(787) 4.0x	\$1,476 8.8% 0.0% 8.8% 0.0% 8.8% \$2,342 (1,476) 1,993 (282)
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burn rate OTHER Cash and equivalents Total debt Net cash (debt)	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	\$ 109 \$ 109 \$ 1,314 \$ 1,314 \$ (597) 9.0% \$ 1,314 \$ (597) 948 \$ (294) 12 \$ 1,383 653.50 1.59 1.09 45.4% \$ (345) 4.1x	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93 60.2%	\$ 311 11.7% 2.5% 72.8% 87.0% \$ 1,940 (311) 423 (72) 8 1,987 \$ 351 1.36 1.13 16.1% \$ 1,283 \$ (1,225)	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (3) \$ 2,045 \$ 372 1.36 1.19 15.7% \$ 1,251 \$ 1,251 \$ 4,44	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7% \$ 49 1,249 \$ (1,200) 7.4x	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 \$ 388 1.41 1.20 15.5% \$ 949 \$ (863)	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (261) \$ 2,141 1,494 1.38 1.18 65.3% \$ 85 949 \$ (863)	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4% \$ 83 950 \$ (866)	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) 	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) - \$ 2,285 \$ 396 1.35 1.16 15.3% \$ 88 902 \$ (813)	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1,35 1.16 63.4% \$90 878 \$(787)	\$1,476 8.8% 0.0% 8.8% 0.0% 8.8% \$2,342 (1,476) 1,993 (282)
REVENUE ANALYSIS Total revenues Growth: core Growth: FX Growth: acquisitions Growth: total BOOKINGS & BACKLOG Beginning backlog Revenue Gross bookings Cancellations Other adjustments Ending backlog Total net bookings Gross book-to-bill Net book-to-bill Backlog burn rate OTHER Cash and equivalents Total debt Net cash (debt) Debt to TTM EBITDA Cash flow from operations	2.5% 6.0% \$ 548 19.1% 2.3% 0.0% 21.4%	\$ 10.9 \$ 10.2% (1.2%) 0.0% \$ 1,314 (597) 948 (294) 12 \$ 1,383 653.50 1.59 1.09 45.4% \$ 109 45.4%	1.6% 24.5% \$ 833 15.2% (0.4%) 24.7% 39.5% \$ 1,383 (833) 998 (223) 615 \$ 1,940 774 1.20 0.93 60.2% \$ 72 1.265 \$ (1,193) 11.3x \$ 25	\$ 311 11.7% 2.5% 2.5% 87.0% \$ 1,940 (311) 423 (72) 8 1,987 \$ 351 1.36 1.13 16.1% \$ 58 1,283 \$ (1,225) 9.5x \$ (40)	\$ 311 4.1% 3.7% 65.7% 73.5% \$ 1,987 (311) 424 (52) (33) \$ 2,045 \$ 372 1.36 1.19 15.7% \$ 1,251 \$ (1,194) 8.4x \$ 37 (6)	\$ 320 10.4% 0.2% 59.5% 70.1% \$ 2,045 (320) 442 (60) (15) \$ 2,091 \$ 382 1.38 1.19 15.7% \$ 49 1,249 \$ 1,249 \$ 1,249 \$ 7,4x \$ 5,560 \$ 5,560 \$ 70.1%	\$ 324 8.3% (1.6%) 1.7% 8.4% \$ 2,091 (324) 457 (68) (15) \$ 2,141 1.20 15.5% \$ 85 949 \$ (863) 4.9x \$ 21	\$ 1,267 8.5% 0.8% 42.8% 52.1% \$ 1,940 (1,267) 1,745 (252) (26) \$ 2,141 1,494 1.38 1.18 65.3% \$ 949 (863) 4.9x	\$ 330 10.1% (4.2%) 0.0% 5.9% \$ 2,141 (330) 447 (62) (20) \$ 2,176 \$ 385 1.36 1.17 15.4% \$ 83 950 \$ (866) 4.6x \$ 6	\$ 336 12.2% (4.3%) 0.0% 8.0% \$ 2,176 (336) 454 (63) \$ 2,231 \$ 391 1.35 1.16 15.5% \$ 86 926 (839) 4.4x \$ 36	\$ 341 10.1% (3.5%) 0.0% 6.6% \$ 2,231 (341) 461 (65) \$ 2,285 \$ 396 1.35 1.16 15.3% \$ 88 902 \$ (813) 4.2x	\$ 350 10.0% (2.0%) 0.0% 8.0% \$ 2,285 (350) 472 (66) 	\$1,357 10.6% (3.5%) 0.0% 7.1% \$2,141 (1,357) 1,833 (256) (20) \$2,342 \$1,577 1.35 1.16 63.4% \$90 878 \$(787) 4.0x \$113	\$1,476 8.8% 0.0% 0.0% 8.8% \$2,342 (1,476) 1,993 (282) \$2,577 \$1,711 1.35 1.16 63.0% \$95 (686) 3.1x \$137

Source for all: Company reports and Wells Fargo Securities, LLC estimates

Company Description:

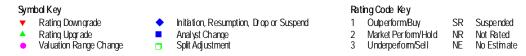
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	Date 11/13/2014	Publication Price (\$)	RatingCode IPO at \$18.00	I	Val. Rng. Low	Val. Rng. High	Close Price(\$)
	12 <i>/</i> 8/ 2014		Evans				
•	12 <i>/</i> 8/ 2014	22.06	1		25.00	26.00	21.92
•	1/22/2015	25.35	1		27.00	28.00	27.25

Source: Wells Fargo Securities, LLC estimates and Reuters data



Additional Information Available Upon Request

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