July 28, 2015

PRA Health Sciences, Inc.

Second-Quarter Analysis; Guidance Increased Thanks to Strong Dollar and Solid Execution

- **Conclusions.** PRA reported impressive second-quarter results on Monday evening, July 27, with adjusted EPS that were \$0.07 above our model (including stock-based compensation expense) and consensus. Relative to our expectations, operating margin drove 6.5 cents of the outperformance in the period given favorable foreign exchange impact on gross margin and cost savings initiatives. The remaining 0.5 cents were driven by a stronger top line, which was \$3 million above our target. Note that management typically excludes foreign exchange losses that are incurred below the operating line from adjusted EPS. If we did not exclude such currency losses, PRA's results would have exceeded our target by \$0.03 instead of the \$0.07 noted above.
- Following another impressive quarter, management increased guidance for the year by \$0.13 to a revised range of \$1.75 to \$1.85 (excluding roughly \$0.07 of stock option expense). While we believe foreign exchange is a significant contributor to the performance in the quarter and guidance increase, we believe the respectable bookings and strong revenue growth of 12% (constant currency) suggest underlying business trends are strong for PRA and the broader clinical CRO group. As a result, we are increasing our 2015 EPS target for PRA by \$0.13, to \$1.73 (including \$0.07 of stock compensation expense), up from \$1.60 previously. In 2016, we now model EPS of \$2.00, up from \$1.86 previously. We maintain our Outperform rating.
- Net New Business and Revenue Growth Ahead of Our Target. PRA's net book-to-bill ratio was a strong 1.21 times, thanks to net bookings of \$407.8 million. These were up 10% from a year ago and \$24 million above our \$383.3 million estimate. We believe bookings are being driven by a return to R&D spending growth by large pharma and yet another extremely strong quarter capital flows into the biotech industry. More specific to PRA, we believe it is executing well in cross-selling full-service capabilities to larger pharma clients and improving the returns within the Strategic Solutions business. Revenue growth in the quarter was 12% constant currency—about 250 basis points ahead of our 9.5% estimate.
- Margins Well Above Our Model. Better leverage of technology, efficiency initiatives, and foreign exchange movement all appeared to drive adjusted EBITDA margin to an impressive 17.9% in the second quarter, 170 basis points above our estimate and up more than 360 basis points from a year ago. Foreign exchange likely contributed at least half of the margin upside, but tighter cost controls also held the SG&A spending ratio 47 basis points below our model.



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Stock Rating: Outperform
Company Profile: Aggressive Growth

Symbol: PRAH (NASDAQ)
Price: \$40.61 (52-Wk.: \$18-\$41)
Market Value (mil.): \$2,430
Fiscal Year End: December
Long-Term EPS Growth Rate: 17%
Dividend/Yield: None

	2014A	2015E	2016E
Estimates			
EPS Q1	\$0.18	A\$0.40	NA
Q2	\$0.34	A\$0.46	NA
Q3	\$0.33	\$0.43	NA
Q4	\$0.34	\$0.44	NA
FY	\$1.20	\$1.73	\$2.00
CY		\$1.73	\$2.00
Valuation			
FY P/E	33.8x	23.5x	20.3x
CY P/E		23.5x	20.3x

Trading Data (FactSet)	
Shares Outstanding (mil.)	60
Float (mil.)	20
Average Daily Volume	193,469

Financial Data (FactSet)	
Book Value Per Share (MRQ)	10.8
Return on Equity (TTM)	-6.2

Two-Year Price Performance Chart



Sources: FactSet, William Blair & Company estimates

PRA Health Sciences is one of the largest clinical CROs in the world, serving both the pharmaceutical and biotechnology industries. The company has a revenue base of \$1.2 billion and more than 10,000 employees serving clients across 80 countries.

Please consult pages 5-6 of this report for all disclosures. Analyst certification is on page 5.

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- **Model changes.** Following the better quarter and increased guidance, we have made the following changes to our model:
 - We now model 2015 revenue of \$1.359 billion (up 7.3%), adjusted EBITDA margin of 17.0%, and EPS of \$1.73 (up 45%). This compares with our previous estimates of \$1.356 billion (up 7.1%), adjusted EBITDA margin of 16.1%, and EPS of \$1.60 (up 33%).
 - For 2016, we now model revenue of \$1.468 billion (up 8.0%), adjusted EBITDA margin of 17.3%, and EPS of \$2.00 (up 16%). This compares with our previous estimates of \$1.460 billion (up 7.7%), adjusted EBITDA margin of 16.4%, and EPS of \$1.86 (up 16%).
- Valuation and stock thoughts. PRA now trades at 20.3 times our revised 2016 EPS estimate of \$2.00 (up 16%). This multiple is right in line with the clinical CRO peer group average of 20.0 times (Icon [ICLR \$64.95; Outperform] 15.9 times, Quintiles [Q \$74.58; Outperform] 21.2 times, INC [INCR \$41.50; Outperform] 23.9 times, and Parexel [PRXL \$66.70; Outperform] 19.2 times). Given its broad client mix, double-digit revenue growth, and respectable bookings, we view the stock's relative valuation as reasonable and believe the group's fundamentals remain robust. We maintain our Outperform rating on PRA given the group's solid demand trends. Exhibits 1-3 below compare PRA's second-quarter performance and guidance update to our model. Exhibit 4 summarizes our updated model.

Exhibit 1. Second-Quarter Variance Analysis

July 27, 2015	2Q 2015 (Actual)	2Q 2014 (Actual)	Year/Year % Change	2Q 2015 (Estimate)	Year/Year % Change	ActEst. Difference
				<u> </u>		
Total Net Revenue	\$336,518	\$311,422	8.1%	\$333,322	7.0%	\$3,196
Direct Costs	219,626	213,222	3.0%	221,659	4.0%	(2,033)
Selling, general and administrative	56,818	53,914	5.4%	57,831	7.3%	(1,013)
Depreciation	<u>5,085</u>	<u>4,910</u>	<u>3.6%</u>	<u>5,000</u>	<u>1.8%</u>	<u>85</u>
Total operating expenses	281,529	272,046	3.5%	284,490	4.6%	(2,961)
Operating income	54,989	39,376	39.7%	48,832	24.0%	6,157
Interest and other income (net)	(13,779)	(19,359)	-28.8%	(13,687)	NM	(92)
Earnings before tax	41,210	20,017	105.9%	35,145	75.6%	6,065
Income taxes	12,364	6,231	98.4%	10,543	69.2%	1,821
Net income (excl. extraod, incl. option	28,847	13,786	109.2%	24,602	78.5%	4,245
Extraordinary item, net of tax	(17,303)	(17,842)		(14,896)		
Net income (incl. extraord. and options)	\$11,544	(\$4,056)	-384.6%	\$9,706	-339.3%	1,838
Shares outstanding	62,951	40,268	56.3%	62,802	56.0%	149
EPS (excl. extraord., incl options)	\$0.46	\$0.34	33.8%	\$0.39	14.4%	\$0.0665
EPS (incl. extraord. and options)	\$0.18	(\$0.10)	-282.1%	\$0.15	-253.4%	\$0.03
% of Net Revenue:			Channa		Channa	
Direct costs	65.26	68.47	<u>Change</u> (3.20)	66.50	<u>Change</u> (2.0)	(1.24)
Gross profit	34.74	31.53	3.20	33.50	2.0	1.24)
SG&A	16.88	17.31	(0.43)	17.35	0.0	(0.47)
Depreciation and amortization	1.51	1.58	(0.07)	1.50	(0.1)	0.01
Operating income (incl. options)	16.34	12.64	3.70	14.65	2.0	1.69
Net income	8.57	4.43	4.15	7.38	3.0	1.19
Effective tax rate	30.00	31.13	(1.13)	30.00	(1.1)	0.00
New Business Awards						
Adjusted Net New Business Asserts	\$407,800	\$371,900	9.7%	#202.200	2.40/	COA 400
Adjusted Net New Business Awards Adjusted Net Book-to-Bill Ratio	\$407,800 1.21	\$371,900 1.19	9.1%	\$383,320 1.15	3.1%	\$24,480
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Sources: Company reports and William Blair estimates

Exhibit 2. EPS Outperformance Relative to Our Expectations

Revenues	\$ 0.005
Gross Profit	\$ 0.047
SG&A	\$ 0.020
Depreciation	\$ (0.000)
Interest	\$ (0.001)
Taxes	\$ -
Share Count	\$ (0.001)
Total	\$ 0.069

Sources: Company reports and William Blair estimates

Exhibit 3. PRA Guidance Changes for 2015

	2015 - Guidance			2015			
	<u>Current</u> <u>Previous</u>			'B - est.	Consensus - est.		
Revenue	\$1,340 to \$1,390	\$1,340 to \$1,390	\$	1,356	\$ 1,367		
% growth	5.8% to 9.7%	5.8% to 9.7%		7.1%	7.9%		
Adjusted EPS (excl. SBC)	\$1.75 to \$1.85	\$1.62 to \$1.72	\$	1.67	\$1.67		
% growth	39% to 47%	29% to 37%		32.5%	32.5%		
Adjusted EPS (incl. SBC)	\$1.68 to \$1.78	\$1.55 to \$1.65	\$	1.60	NA		
% growth	40% to 48%	29% to 38%		33.3%			

Sources: Company reports and William Blair estimates

Exhibit 4: Updated Income Statement for PRA Health Sciences, 2012 to 2017(E)

	2042	2042	2014	04145	00145	031455	0.414.55	20455	204.05	20475
Net revenue	2012 \$597,072	2013 \$832,901	2014 \$1,266,596	Q1'15 \$331,968	Q2'15 \$336,518	Q3'15E \$341,125	Q4'15E \$349,912	2015E \$1,359,522.8	2016E \$1,468,455	2017E \$1,580,863
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Cost of revenue	357,812	525,488	858,493	218,786	219,626	223,096	229,192	890,700	969,278	1,040,208
Gross profit	239,260	307,413	408,103	113,182	116,892	118,029	120,720	468,823	499,177	540,655
Selling, general and administrative expense	143,077	177,338	226,494	57,440	55,573	58,674	59,835	231,521	238,962	254,904
Stock comp	1,010	1,141	3,467	775	1,245	1,876	2,099	5,996	6,261	7,202
EBITDA	95,173	128,934	178,142	54,967	60,074	57,480	58,785	231,306	253,955	278,549
Depreciation	15,041	18,053	22,211	5,128	5,085	5,117	5,249	20,579	22,771	24,514
Operating income (inlcuding options beg Q105)	80,132	110,881	155,931	49,839	54,989	52,363	53,536	210,727	231,184	254,035
Interest and other income (expense), net	(28,499)	(52,898)	(76,202)	(13,744)	(13,779)	(13,743)	(13,723)	(54,989)	(50,788)	(44,588)
Pretax income	51,633	57,983	79,729	36,095	41,210	38,620	39,814	155,739	180,396	209,448
Income tax expense	20,347	33,556	27,188	10,829	12,364	11,586	11,944	46,723	54,119	62,834
Net income (excl. nonrecurring items, excl. amort., incl.	31,286	24,427	52,541	25,267	28,846	27,034	27,870	109,016	126,277	146,613
options and deferred rent)	31,200	24,421	32,341	233	20,040	27,004	21,010	103,010	120,277	140,013
Nonrecurring items	(56,188)	(185,581)	(123,626)	(10,886)	(24,417)	(\$21,280)	(\$21,290)	(77,873)	(50,044)	(37,632)
Tax adjustment	22,195	72,821	35,343	2,806	7,114	6,384	6,387	22,691	15,013	11,290
Nonrecurring items (net of tax)	(33,993)	(112,760)	(88,283)	(8,080)	(17,303)	(14,896)	(14,903)	(55,182)	(35,031)	(26,342)
Net income (GAAP)	(\$2,707)	(\$88,333)	(\$35,742)	\$17,187	\$11,543	\$12,138	\$12,967	\$53,834	\$91,246	\$120,271
EPS (excl. nonrecurring items, excl. amort. incl. options and def rent)	\$0.79	\$0.62	\$1.20	\$0.40	\$0.46	\$0.43	\$0.44	\$1.73	\$2.00	\$2.32
EPS (excl. nonrecurring items, excl. amort. incl. options and def rent)				_						
EPS (as reported)	(\$0.07)	(\$2.25)	(\$0.75)	\$0.27	\$0.18	\$0.19	\$0.21	\$0.86	\$1.45	\$1.90
Weighted average shares outstanding (diluted)	39,641	39,337	43,457	62,777	62,951	62,976	63,001	62,926	63,064	63,164
MARGIN ANALYSIS:										
Gross profit	40.1%	36.9%	32.2%	34.1%	34.7%	34.6%	34.5%	34.5%	34.0%	34.2%
SG&A	24.0%	21.3%	17.9%	17.3%	16.5%	17.2%	17.1%	17.0%	16.3%	16.1%
Stock comp	0.2%	0.1%	0.3%	0.2%	0.4%	0.6%	0.6%	0.4%	0.4%	0.5%
Total SG&A	24.1%	21.4%	18.2%	17.5%	16.9%	17.8%	17.7%	17.5%	16.7%	16.6%
EBITDA	15.9%	15.5%	14.1%	16.6%	17.9%	16.9%	16.8%	17.0%	17.3%	17.6%
Depreciation & amortization	2.5%	2.2%	1.8%	1.5%	1.5%	1.5%	1.5%	1.5%	1.6%	1.6%
Operating income	13.4%	13.3%	12.31%	15.0%	16.3%	15.4%	15.3%	15.50%	15.7%	16.1%
					30.0%	30.0%	30.0%	30.0%	30.0%	30.0%
l lax rate	39.4%	57.9%	34.1%	30.0%						9.3%
Tax rate Net income	39.4% 5.2%	57.9% 2.9%	34.1% 4.1%	30.0% 7.6%	8.6%	7.9%	8.0%	8.0%	8.6%	3.57
Net income							8.0%	8.0%	8.6%	3.370
Net income GROWTH RATES:		2.9%	4.1%	7.6%	8.6%	7.9%				
Net income GROWTH RATES: Revenue				7.6% 6.6%	8.6% 8%	7.9% 7%	8%	7.3%	8.6%	7.7%
Net income GROWTH RATES: Revenue Revenue (excl. foreign exchange effect)		2.9% 39.5%	4.1% 52.1%	7.6% 6.6% 9.8%	8.6% 8% 12%	7.9% 7% 9%	8% 9%	7.3% 10.0%	8.0%	7.7%
Revenue (excl. foreign exchange effect) Revenue (organic)		2.9% 39.5% 17.2%	4.1% 52.1% 10.0%	7.6% 6.6% 9.8% 9.8%	8.6% 8% 12% 12%	7.9% 7% 9% 9%	8% 9% 9%	7.3% 10.0% 10.0%	8.0% 8%	7.7% 8%
Revenue (excl. foreign exchange effect) Revenue (organic) Gross profit		2.9% 39.5% 17.2% 28%	4.1% 52.1% 10.0% 33%	7.6% 6.6% 9.8% 9.8% 18%	8.6% 8% 12% 12% 19%	7.9% 7% 9% 9% 13%	8% 9% 9% 11%	7.3% 10.0% 10.0% 15%	8.0% 8% 6%	7.7% 8% 8%
Revenue (corganic) Gross profit SG&A		2.9% 39.5% 17.2% 28% 24%	4.1% 52.1% 10.0% 33% 28%	7.6% 6.6% 9.8% 9.8% 18% 1%	8.6% 8% 12% 12% 19% 5%	7.9% 7% 9% 9% 13% 1%	8% 9% 9% 11% 2%	7.3% 10.0% 10.0% 15% 2%	8.0% 8% 6% 3%	7.7% 8% 8% 7%
Net income GROWTH RATES: Revenue Revenue (excl. foreign exchange effect) Revenue (organic) Gross profit SG&A EBITDA		2.9% 39.5% 17.2% 28% 24% 35%	4.1% 52.1% 10.0% 33% 28% 38%	7.6% 6.6% 9.8% 9.8% 18% 1% 43%	8.6% 12% 12% 19% 5% 36%	7.9% 7% 9% 9% 13% 1% 26%	8% 9% 9% 11% 2% 18%	7.3% 10.0% 10.0% 15% 2% 30%	8.0% 8% 6% 3% 10%	7.7% 8% 8% 7% 10%
Net income GROWTH RATES: Revenue Revenue (excl. foreign exchange effect) Revenue (organic) Gross profit SG&A EBITDA Operating income		2.9% 39.5% 17.2% 28% 24% 35% 38%	4.1% 52.1% 10.0% 33% 28% 38% 41%	7.6% 6.6% 9.8% 9.8% 18% 43% 54%	8.6% 8% 12% 12% 19% 5% 36% 40%	7.9% 7% 9% 9% 13% 1% 26% 32%	8% 9% 9% 11% 2% 18% 20%	7.3% 10.0% 10.0% 15% 2% 30% 35%	8.0% 8% 6% 3% 10% 10%	7.7% 8% 8% 7% 10% 10 %
Net income GROWTH RATES: Revenue Revenue (excl. foreign exchange effect) Revenue (organic) Gross profit SG&A EBITDA Operating income Net income (excl. non-recurring items)		2.9% 39.5% 17.2% 28% 24% 35% 38% -22%	4.1% 52.1% 10.0% 33% 28% 38% 41% 115%	7.6% 6.6% 9.8% 9.8% 18% 43% 54% 248%	8.6% 8% 12% 12% 19% 5% 36% 40%	7.9% 7% 9% 9% 13% 1% 26% 32% 103%	8% 9% 9% 11% 2% 18% 20%	7.3% 10.0% 10.0% 15% 2% 30% 35% 107%	8.0% 8% 6% 3% 10% 10%	7.7% 8% 8% 7% 10% 10%
Net income GROWTH RATES: Revenue Revenue (excl. foreign exchange effect) Revenue (organic) Gross profit SG&A EBITDA Operating income Net income (excl. non-recurring items) EPS (exlc. non-recurring items, incl. options)		2.9% 39.5% 17.2% 28% 24% 35% 38% -22% -21%	4.1% 52.1% 10.0% 33% 28% 38% 41% 115% 92.6%	7.6% 6.6% 9.8% 9.8% 18% 1% 43% 54% 248% 123%	8.6% 8% 12% 12% 19% 5% 36% 40% 109% 34%	7.9% 7% 9% 9% 13% 1% 26% 32% 103% 30%	8% 9% 9% 11% 2% 18% 20% 53% 29%	7.3% 10.0% 10.0% 15% 2% 30% 35% 107% 45%	8.0% 8% 6% 3% 10% 16% 16%	7.7% 8% 8% 7% 10% 16% 16%
Net income GROWTH RATES: Revenue Revenue (excl. foreign exchange effect) Revenue (organic) Gross profit SG&A EBITDA Operating income Net income (excl. non-recurring items)		2.9% 39.5% 17.2% 28% 24% 35% 38% -22%	4.1% 52.1% 10.0% 33% 28% 38% 41% 115%	7.6% 6.6% 9.8% 9.8% 18% 43% 54% 248%	8.6% 8% 12% 12% 19% 5% 36% 40%	7.9% 7% 9% 9% 13% 1% 26% 32% 103%	8% 9% 9% 11% 2% 18% 20%	7.3% 10.0% 10.0% 15% 2% 30% 35% 107%	8.0% 8% 6% 3% 10% 10%	

Sources: Company reports and William Blair estimates

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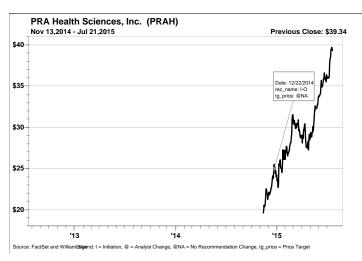
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DOW JONES: 17,440.59 S&P 500: 2,067.64 NASDAQ: 5,039.78



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Outperform (Buy)	66	Outperform (Buy)	15
Market Perform (Hold)	32	Market Perform (Hold)	2
Underperform (Sell)	2	Underperform (Sell)	0

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