# **Equity Research**

# PRA Health Sciences, Inc.

PRAH: Q2 2015 Earnings Full Analysis

- What to do from here. What to do from here. PRAH reported an in-line revenue quarter, an EPS beat (due to margin), and strong bookings. The margin outperformance was primarily related to FX, but we believe results were still fundamentally strong. We point, in particular, to the 1.2 book-to-bill, which is stronger than we anticipated (typically PRAH would have a lower book-to-bill than competitors due to a conservative bookings policy in its very large functional business). Maintain Outperform. Raising our 2015/2016E EPS to \$1.70/2.02 from \$1.61/1.96 and raising our valuation range to \$44-46 from \$32-34.
- Financial highlights. PRAH reported Q2 EPS of \$0.44 (including stock comp). Excluding stock comp, EPS would have been \$0.47 compared to consensus of \$0.40 due to better-than-expected gross margin and lower SG&A costs. Operating margin improved 340bps YoY to 16.1% due primarily to a favorable FX impact on direct costs (330bps) and a slight decrease in SG&A costs attributed to more efficient cost management. Reported revenue was \$337MM, which was in line with estimates and included a 4% FX headwind. The net book-to-bill in the quarter was 1.21 versus our estimate of 1.18 due to stronger-than-expected gross bookings. Backlog conversion fell 30bps YoY to 15.4%.
- Guidance highlights. PRAH maintained its current 2015 revenue guidance of \$1.34-1.39B. The company increased the EPS guidance to \$1.75-1.85 from \$1.62-1.72 previously primarily based on current foreign exchange rates and some improvement in the underlying business.

## Valuation Range: \$44.00 to \$46.00 from \$32.00 to \$34.00

Our valuation range is DCF-based (WACC = 8.5%; terminal NOPLAT growth = 2%) and represents 16.8x our 2016E EPS estimate. Risks include: (1) project cancellations or delays due to client M&A, economic weakness, pipeline reprioritization, or compound failure; (2) a reversal in the trend toward increased outsourcing; (3) regulatory risks; (4) significant financial leverage; (5) integration risks, and (6) controlled company status.

### **Investment Thesis:**

Between high-single digit revenue growth, ongoing margin expansion, and a reduction in interest expense, we believe the company will be able to generate solid 20%+ earnings growth for several years, which we believe is attractive growth at current valuation levels.

# **SECURITIES**

# Outperform / V

# **Sector: Pharmaceutical Services** Overweight

# Earnings Estimates Revised Up

	2014A	2015H	E	2016E			
EPS		Curr.	Prior	Curr.	Prior		
<b>Q1</b> (Mar.)	\$0.20	\$0.38 A	NC	\$0.48	0.46		
Q2 (June)	0.32	0.44 A	0.38	0.50	0.48		
<b>Q3</b> (Sep.)	0.30	0.43	0.41	0.51	0.50		
<b>Q4</b> (Dec.)	0.31	0.45	0.44	0.53	0.52		
FY	\$1.12	\$1.70	1.61	\$2.02	1.96		
CY	\$1.12	\$1.70		\$2.02			
FY P/EPS	36.3x	23.9x		20.1X			
Rev.(MM)	\$1,267	\$1,372		\$1,500			

ource: Company Data, Wells Fargo Securities, LLC estimates, and Reuters  $NA = Not \ Available, \ NC = No \ Change, \ NE = No \ Estimate, \ NM = Not \ Meaningful \ V = Volatile, \ Ne = Company \ is on the Priority Stock \ List$ 

Non-GAAP EPS excludes amortization of purchased intangibles and certain non-recurring items

Ticker	PRAH
Price (07/27/2015)	\$40.61
52-Week Range:	\$18-41
Shares Outstanding: (MM)	59.8
Market Cap.: (MM)	\$2,429.6
S&P 500:	2,067.64
Avg. Daily Vol.:	144,928
Dividend/Yield:	\$0.00/0.0%
LT Debt: (MM)	\$919.0
LT Debt/Total Cap.:	57.0%
ROE:	30.0%
3-5 Yr. Est. Growth Rate:	19.0%
CY 2015 Est. P/EPS-to-Growth:	1.3x
Last Reporting Date:	07/27/2015

Source: Company Data, Wells Fargo Securities, LLC estimates, and Reuters

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Please see page 6 for rating definitions, important disclosures and required analyst certifications All estimates/forecasts are as of 07/27/15 unless otherwise stated.

Wells Fargo Securities, LLC does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of the report and investors should consider this report as only a single factor in making their investment decision.

Together we'll go far



**Exhibit 1. Variance Table** 

				Re	epoi	rt Date:		7/27/2015					
FY ending December		Act				Est		ctual		Cons	Yr / Yr	Seq	
In MM except EPS	Q	2 2014		2015		2015		2015		2015	change	change	Notes
Total revenues	\$	311	\$	332	\$	337	\$	337	\$	337	8.1%	1.4%	
Cost of revenues	_	213	_	219		224	_	220			2.9%	0.4%	
Gross profit		98		113		113		117			19.2%	3.3%	
Selling, general & administrative		54		59		59		58			7.4%	(1.9%)	
Depreciation		5		5	l —	5	_	5			3.6%	(0.8%)	
Operating income		39		49		48		54			37.3%	9.9%	
Interest expense and other, net	_	19	_	14	l —	13	_	14			(28.8%)	0.3%	
Pretax income		20		35		35		40			101.3%	13.7%	
Provision for income taxes		6		11	۱ —	10	_	12			98.5%	13.4%	
Income before equity in affiliates		14		25	\$	24	\$	28			102.5%	13.8%	
Equity in earnings from JV		(0)		(1)	l <del></del>	(1)	_	(1)			125.5%	(14.1%)	
Net income		14		24	\$	24	\$	27			101.9%	14.9%	
Non-GAAP EPS	\$	0.34	\$	0.38	\$	0.38	\$	0.44	١.		29.1%	14.5%	
Non-GAAP EPS (company method)	\$	0.36	\$	0.41	\$	0.40	\$	0.47	\$	0.40	29.7%	14.8%	
Diluted shares outstanding		40		63		63		63			56.3%	0.3%	
EBITDA	\$	44	\$	54	\$	54	\$	59	<u> </u>		33.6%	8.9%	][
MARGIN ANALYSIS													
Cost of revenue		68.5%		65.9%		56.5%		55.3%			(330) bps	(60) bps	1 1
Gross margin		1.5%		4.1%		3.5%		4.7%			330 bps	60 bps	11 ' ' '
SG&A / revenue		17.3%		17.7%	-	17.6%	-	17.2%			(10) bps	(60) bps	1 1
Depreciation / revenue		1.6%		1.5%		1.5%		1.5%			(10) bps	0 bps	11 '
Operating margin	1	2.6%		4.8%		4.4%		6.1%			340 bps	120 bps	1 1
Pretax margin	_	6.4%		10.7%		10.4%		12.0%			550 bps	130 bps	1 1
Tax rate	3	0.4%	3	0.1%	3	0.0%	3	0.0%			(40) bps	(10) bps	
Net margin		4.5%		7.5%		7.3%		8.4%			390 bps	90 bps	
EBITDA margin		14.2%		16.4%		15.9%	_	17.6%			340 bps	120 bps	,
REVENUE ANALYSIS													
Total revenues	\$	311	\$	332		337	\$	337			8.1%	1.4%	
Growth: core		4.1%		9.6%		12.4%		12.1%					
Growth: FX		3.7%		(3.0%)		(4.3%)		(4.0%)					
Growth: acquisitions		65.7%		0.0%		0.0%		0.0%					
Growth: total		73.5%		6.6%		8.1%	_	8.1%					
BOOKINGS & BACKLOG	<b>.</b>	1,987	<b>_</b>	2,141	<b>.</b>	2,185	<b>_</b>	2,185			10.0%	2 10/	
Beginning backlog Revenue	\$	(311)	\$	(332)	<b>→</b>	(337)	<b>Þ</b>	(337)			10.0%	2.1%	]
Gross bookings		424		(332) 444		451		462			9.1%	4.1%	
Cancellations		(52)		(46)		(55)		(55)			9.1%	4.170	
Other adjustments		(32)		(22)		(9)		6					
Ending backlog	\$	2,045	\$	2,185	\$	2,236	\$	2,262			10.6%	3.5%	II I
Total net bookings	\$	372	\$	398	\$	396	\$	408			9.7%	2.5%	
Gross book-to-bill	, .	1.36		1.34		1.34	, i	1.37	1				]
Net book-to-bill		1.19		1.20		1.18		1.21					]
Backlog burn rate		15.7%		15.5%		15.4%		15.4%					]]
Course FootCate Course and date Wa	<del></del>	23.770		20.070	_	13.170		20.170					,

Source: FactSet; Company data; Wells Fargo Securities, LLC estimates

Exhibit 2. Estimate Change
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FY ending December		201	.5E				201			
In MM except EPS	P	rior		rrent	Change	F	rior		ırrent	Change
Total revenues	\$	1,365	\$	1,372	0.5%		1,492		1,500	0.5%
Cost of revenues	Ι΄.	906	•	899	(0.7%)	Ι΄.	992		982	(1.0%)
Gross profit		459		473	2.9%		500	_	517	3.5%
Selling, general & administrative		239		239	(0.1%)		258		259	0.5%
Depreciation		21		21	(0.4%)		26		26	(0.8%)
Operating income	_	199	_	213	7.0%	l —	216	_	232	7.6%
Interest expense and other, net		53		54	2.0%		47		48	3.3%
Pretax income	-	146	_	158	8.8%	l —	169	_	184	8.8%
Provision for income taxes		44		48	8.8%		48		52	8.8%
Income before equity in affiliates	-	102	\$	111	8.8%	l —	121	\$	132	8.8%
Equity in earnings from JV		(1)	Ψ	(4)	299.4%		3	Ψ	(3)	(200.0%)
Net income		101	\$	107	6.1%	l —	124	\$	129	3.8%
			•		0.170					3.6%
Non-GAAP EPS	\$	1.61	\$	1.70		\$	1.96	\$	2.02	
Non-GAAP EPS (company method)	\$	1.67	\$	1.83		\$	1.95	\$	2.13	
Diluted shares outstanding		63		63			63		64	
EBITDA	\$	220	\$	234	6.3%	\$	242	\$	258	6.7%
MARGIN ANALYSIS										
Cost of revenue	(	56.4%	Ć	55.5%	(80) bps	6	56.5%	6	55.5%	(100) bps
Gross margin	3	3.6%	3	4.5%	80 bps	3.	3.5%	3	4.5%	100 bps
SG&A / revenue		17.5%		17.4%	(10) bps	1	17.3%	i	17.3%	0 bps
Depreciation / revenue	1.5%		1.5%		0 bps	1.7%			1.7%	0 bps
Operating margin	1	4.6%	15.5%		90 bps	1	4.5%	1.	5.5%	100 bps
Pretax margin		10.7%	11.5%		90 bps	11.3%		12.3%		90 bps
Tax rate	30.0%	3	30.0%	0 bps	2	28.5%	28.5%		0 bps	
Net margin		7.5%		8.1%	60 bps		8.1%		8.8%	70 bps
EBITDA margin		16.1%		17.0%	90 bps		16.2%	i	17.2%	100 bps
REVENUE ANALYSIS										
Total revenues	\$	1,365	\$	1,372	0.5%	\$	1,492	\$	1,500	0.5%
Growth: core		11.1%		11.3%		Ι΄.	9.5%	•	9.3%	
Growth: FX		(3.4%)		(3.0%)		Ι.	(0.1%)		(0.0%)	
Growth: acquisitions		0.0%		0.0%			0.0%		0.0%	
Growth: total		7.8%		8.3%			9.3%		9.3%	
BOOKINGS & BACKLOG										
Beginning backlog	\$	2,141	\$	2,141	0.0%	\$	2,367	\$	2,379	0.5%
Revenue		(1,365)		(1,372)	0.070		(1,492)		(1,500)	0.570
Gross bookings		1,835		1,842		l '	2,014	,	2,025	
Cancellations		(214)		(215)			(285)		(286)	
Other adjustments		(31)		(17)			-		-	
Ending backlog	\$	2,367	\$	2,379	0.5%	\$	2,604	\$	2,618	0.5%
Total net bookings	\$	1,621	\$	1,627	0.4%	Ι'	1,730		1,739	0.5%
Gross book-to-bill		1.34	ŕ	1.34		•	1.35	т	1.35	
Net book-to-bill		1.34		1.34			1.16		1.16	
									-	
Backlog burn rate Source: FactSet: Company data: We		63.7%		64.1%		Щ	63.0%		63.0%	

Source: FactSet; Company data; Wells Fargo Securities, LLC estimates

**Exhibit 3. Guidance Table** 

Exhibit 3. Gui	idance rai	ne				
Guidance	Q1 2015	Q2 2015	Q3 2015	Q4 2015	2015	Notes
Consolidated Re	evenue (MM	)				
2/19/2015 5/6/2015 7/27/2015					\$1,340-1,390	8-12% cc growth; Assumes first of January FX rates Assumes April FX rates (1.1 for Euro) Assumes July FX rates
Taxes (MM)						
2/19/2015 5/6/2015 7/27/2015					30% 30% 30%	
Adjusted EPS						
2/19/2015 5/6/2015 7/27/2015					\$1.35-1.45 \$1.62-1.72 \$1.75-1.85	Primarily due to current FX rates and some margin improvement

Source: Company data; Wells Fargo Securities, LLC

## PRA Health Sciences Summary Data (FY Ending December)

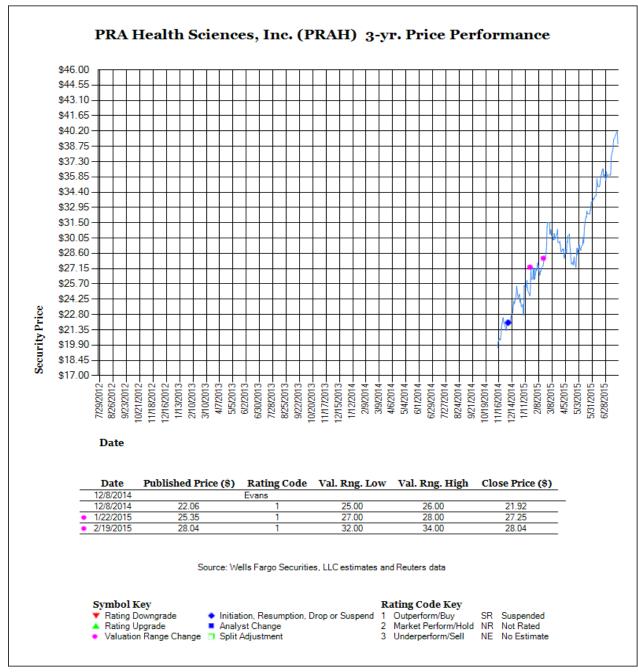
In millions, except per share or where otherwise noted															
INCOME STATEMENT	2011	2012	2013	Q1	Q2	Q3	Q4	2014	Q1	Q2	Q3E	Q4E	2015E	2016E	2017E
Total revenue	\$ 548	\$ 597	\$ 833	\$ 311	\$ 311	\$ 320	\$ 324	\$ 1,267	\$ 332	\$ 337	\$ 348	\$ 355	\$ 1,372	\$ 1,500	\$ 1,627
Cost of revenues	321	359	527	215	213	216	215	859	219	220	228	232	899	982	1,066
Gross profit	226	239	306	96	98	104	109	407	113	117	120	122	473	517	561
Selling, general & administrative	135	154	201	58	54	59	60	230	59	58	61	61	239	259	278
Depreciation	13	15	18	6	5	6	5	22	5	5	5	6	21	26	27
Operating income	78	70	87	32	39	40	43	155	49	54	54	56	213	232	256
Interest expense and other, net	31	28	53	20	19	20	17	76	14	14	14	13	54	48	43
Pretax income	47	41	34	12	20	20	27	79	35	40	40	42	158	184	213
Provision for income taxes	15	16	24	4	7	7	9	27	11	12	12	13	48	52	61
Income before equity in affiliate		\$ 25	\$ 10	\$ 8	\$ 13	\$ 13	\$ 17	\$ 52	\$ 25	\$ 28	\$ 28	\$ 30	\$ 111	\$ 132	\$ 153
Equity in earnings from unconsolida	9 52	φ 25	(1)	(0)		(0)	(1)	(2)	(1)	(1)	(1)	φ J0	(4)	φ 132 (2)	\$ 133
Net income	\$ 32	\$ 25	\$ 9	\$ 8	\$ 13	\$ 12	\$ 16	\$ 50	\$ 24	\$ 27	\$ 27	\$ 29	\$ 107	\$ 129	\$ 153
	I '	φ 23		l '				\$ 50		φ 2 <i>/</i>		p 29	\$ 107	<b>р</b> 129	
Non-GAAP EPS	\$ 0.78	\$ 0.63	\$ 0.22	\$ 0.20	\$ 0.32	\$ 0.30	\$ 0.31	\$ 1.12	\$ 0.38	\$ 0.44	\$ 0.43	\$ 0.45	\$ 1.70	\$ 2.02	\$ 2.37
Non-GAAP EPS (company method)	\$ 0.84	\$ 0.80	\$ 0.63	\$ 0.22	\$ 0.34	\$ 0.34	\$ 0.35	\$ 1.26	\$ 0.41	\$ 0.47	\$ 0.46	\$ 0.48	\$ 1.83	\$ 2.13	\$ 2.43
Diluted shares outstanding	41	40	40	40	41	42	53	44	63	63	63	63	63	64	65
Diluted shares outstanding		40	40	40	41	42	33	44			03	03	03	04	
EBITDA	\$ 92	\$ 85	\$ 105	\$ 38	\$ 44	\$ 46	\$ 49	\$ 177	\$ 54	\$ 59	\$ 59	\$ 61	\$ 234	\$ 258	\$ 283
MARGIN ANALYSIS															
Cost of revenue	58.7%	60.1%	63.3%	69.1%	68.5%	67.4%	66.4%	67.8%	65.9%	65.3%	65.5%	65.5%	65.5%	65.5%	65.5%
Gross margin	41.3%	39.9%	36.7%	30.9%	31.5%	32.6%	33.6%	32.2%	34.1%	34.7%	<b>34.5%</b>	34.5%	34.5%	34.5%	34.5%
	24.6%	25.8%	24.1%	18.6%	17.3%	18.4%	18.5%	18.2%	17.7%	17.2%	17.5%	17.3%	17.4%	17.3%	17.1%
SG&A / revenue			24.170												
Depreciation / revenue	2.4%	2.5%	2.2%	1.9%	1.6%	1.9%	1.7%	1.8%	1.5%	1.5%	1.5%	1.6%	1.5%	1.7%	1.7%
Operating margin	14.3%	11.6%	10.5%	10.4%	12.6%	12.4%	13.4%	12.2%	14.8%	16.1%	15.5%	15.6%	15.5%	15.5%	15.7%
Pretax margin	8.6%	6.9%	4.1%	3.9%	6.4%	6.3%	8.2%	6.2%	10.7%	12.0%	11.6%	11.9%	11.5%	12.3%	13.1%
Tax rate	32.3%	39.4%	70.5%	33.7%	33.6%	35.3%	34.8%	34.4%	30.1%	30.0%	30.0%	30.0%	30.0%	28.5%	28.5%
Net margin	5.8%	4.2%	1.2%	2.6%	4.3%	4.1%	5.3%	4.1%	7.5%	8.4%	8.1%	8.3%	8.1%	8.8%	9.4%
EBITDA margin	16.7%	14.2%	12.6%	12.3%	14.2%	14.2%	15.1%	14.0%	16.4%	17.6%	17.0%	17.2%	17.0%	17.2%	17.4%
CHANGE ANALYSIS (Y/Y)															
Total revenues	21.4%	9.0%	39.5%	87.0%	73.5%	70.1%	8.4%	52.1%	6.6%	8.1%	8.9%	9.6%	8.3%	9.3%	8.5%
Cost of revenue	29.3%	11.6%	46.9%	114.8%	101.2%	86.7%	4.8%	63.1%	1.7%	2.9%	5.8%	8.2%	4.6%	9.3%	8.5%
Gross profit	11.7%	5.3%	28.3%	45.0%	33.6%	43.7%	16.1%	33.1%	17.7%	19.2%	15.2%	12.5%	16.0%	9.5%	8.5%
SG&A	15.9%	14.1%	30.4%	12.3%	29.4%	21.1%	1.4%	14.7%	1.7%	7.4%	3.8%	2.5%	3.8%	8.6%	7.2%
Depreciation	9.9%	13.6%	20.0%	42.3%	23.4%	34.7%	(1.3%)	23.0%	(13.0%)	3.6%	(11.0%)	1.8%	(5.2%)	21.1%	6.0%
Operating income	5.4%	(11.2%)	25.5%	204.7%	41.4%	101.7%	49.2%	77.5%	51.6%	37.3%	36.2%	27.7%	37.3%	9.3%	10.1%
Pretax income	15.9%	(12.6%)	(16.2%)	1263.3%	18.8%	156.5%	200.2%	128.9%	192.5%	101.3%	101.4%	59.3%	101.2%	16.3%	15.9%
Net income	51.5%	(21.8%)	(64.1%)	2910.2%	10.5%	NA	73.1%	455.1%	203.5%	111.7%	118.2%	75.8%	116.1%	20.1%	18.6%
EPS	47.8%	(19.9%)	(64.7%)					406.7%	94.6%	36.9%	45.1%	47.2%	51.2%	18.9%	17.2%
Diluted shares outstanding	2.5%	(2.4%)	1.6%					9.6%	55.9%	54.7%	50.4%	19.4%	43.0%	1.0%	1.3%
EBITDA	6.0%	(7.6%)	24.5%	159.2%	39.1%	89.3%	41.2%	68.1%	41.7%	33.6%	30.0%	24.8%	32.0%	10.4%	9.7%
REVENUE ANALYSIS															
Total revenues	\$ 548	\$ 597	\$ 833	\$ 311	\$ 311	\$ 320	\$ 324	\$ 1,267	\$ 332	\$ 337	\$ 348	\$ 355	\$1,372	\$1,500	\$1,627
	19.1%	10.2%	15.2%	11.7%	4.1%	10.4%	8.3%	8.5%	9.6%	12.1%	12.0%	11.6%	11.3%	9.3%	8.5%
Growth: core															
Growth: FX	2.3%	(1.2%)	(0.4%)	2.5%	3.7%	0.2%	(1.6%)	0.8%	(3.0%)	(4.0%)	(3.2%)	(2.0%)	(3.0%)	(0.0%)	0.0%
Growth: acquisitions	0.0%	0.0%	24.7%	<u>72.8%</u>	65.7%	<u>59.5%</u>	1.7%	<u>42.8%</u>	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Growth: total	21.4%	9.0%	39.5%	87.0%	73.5%	70.1%	8.4%	52.1%	6.6%	8.1%	8.9%	9.6%	8.3%	9.3%	8.5%
BOOKINGS & BACKLOG															
Beginning backlog		\$ 1,314	\$ 1,383	\$ 1,940	\$ 1,987	\$ 2,045	\$ 2,091	\$ 1,940	\$ 2,141	\$ 2,185	\$ 2,262	\$ 2,320	\$ 2,141	\$ 2,379	\$ 2,618
Revenue		(597)	(833)	(311)	(311)	(320)	(324)	(1,267)	(332)	(337)	(348)	(355)	(1,372)	(1,500)	(1,627)
Gross bookings		948	998	423	424	442	457	1,745	444	462	463	472	1,842	2,025	2,196
Cancellations		(294)	(223)	(72)	(52)	(60)	(68)	(252)	(46)	(55)	(57)	(58)	(215)	(286)	(315)
Other adjustments		12	615	8	(3)	(15)	(15)	(26)	(22)	6	(37)	(30)	(213)	(200)	(313)
Ending backlog	\$ 1,314	\$ 1,383	\$ 1,940	\$ 1,987	\$ 2,045	\$ 2,091	\$ 2,141	\$ 2,141	\$ 2,185	\$ 2,262	\$ 2,320	2,379	\$ 2,379	\$ 2,618	\$ 2,873
Lituing backlog	\$ 1,314	\$ 1,363	\$ 1,540	l ' '	\$ 2,043	\$ 2,091	<b>э 2,141</b>	э 2,141	\$ 2,103	\$ 2,202		2,3/9	\$ 2,3/5	\$ 2,010	\$ 2,073
Total net bookings		653.50	774	\$ 351	\$ 372	\$ 382	\$ 388	1,494	\$ 398	\$ 408	\$ 407	\$ 414	\$ 1,627	\$ 1,739	\$ 1,882
Gross book-to-bill		1.59	1.20	1.36	1.36	1.38	1.41	1.38	1.34	1.37	1.33	1.33	1.34	1.35	1.35
Net book-to-bill		1.09	0.93	1.13	1.36	1.38	1.41 <b>1.20</b>	1.38	1.34	1.37 1.21	1.33	1.33	1.19	1.35	1.35 1.16
		45.4%	60.2%	16.1%	1.19 15.7%	1.19 15.7%	15.5%	65.3%	1.20 15.5%	1.21 15.4%	15.4%		64.1%	63.0%	62.1%
Backlog burn rate		45.4%	60.2%	10.1%	15.7%	13.7%	13.5%	03.3%	13.3%	15.4%	13.4%	15.3%	04.1%	63.0%	02.1%
OTHER															
Cash and equivalents		\$ 109	\$ 72	\$ 58	\$ 58	\$ 49	\$ 85	\$ 85	\$ 64	\$ 61	\$ 90	\$ 104	\$ 104	\$ 125	\$ 168
Total debt		454	1,265	1,283	1,251	1,249	949	949	934	919	905	891	891	795	699
Net cash (debt)		\$ (345)	\$(1,193)	\$(1,225)	\$ (1,194)	\$(1,200)	\$ (863)	\$ (863)	\$ (870)	\$ (858)		\$ (787)	\$ (787)	\$ (670)	
Debt to TTM EBITDA		4.1x	11.3x	9.5x		7.4x	4.9x	4.9x	4.5x	2.6x	3.7x	3.4x	3.4x	2.6x	1.9x
								:							
Cash flow from operations		\$ 99	\$ 25	\$ (40)		\$ 5	\$ 21	\$ 23	\$ 3	\$ 27	\$ 52	\$ 37	\$ 118	\$ 153	\$ 173
6 1		(18)	(20)	(6)	(6)	(7)	(8)	(27)	(8)	(9)	(8)	(8)	(33)	(32)	(30)
Capital expenditures															
Capital expenditures Free cash flow		\$ 81	\$ 6	\$ (46)	\$ 31	\$ (2)	\$ 13	\$ (5)	\$ (4)	\$ 17	\$ 44	\$ 29	\$ 85	\$ 121	\$ 143
Free cash flow					\$ <b>31</b> 10.300				\$ <b>(4)</b> 11.125				\$ <b>85</b>		
Free cash flow Headcount (actual)		\$ 81	<b>\$ 6</b> 10,200	10,250	10,300	10,600	11,000	11,000	11,125	11,250	11,375	11,500	11,500	12,000	12,500
Free cash flow Headcount (actual) Book value per share		<b>\$ 81</b> \$ 4	\$ 6 10,200 \$ 12	10,250 \$ 11	10,300 \$ 11	10,600	11,000 \$ 13	11,000 \$ 15	11,125 \$ 10	11,250 \$ 11	11,375 \$ 11	11,500 \$ 11	11,500 \$ 11	12,000 \$ 13	12,500 \$ 15
Free cash flow Headcount (actual)		\$ 81	<b>\$ 6</b> 10,200	10,250	10,300 \$ 11	10,600	11,000 \$ 13	11,000	11,125	11,250 \$ 11	11,375 \$ 11	11,500 \$ 11	11,500	12,000	12,500 \$ 15

Source for all: Company reports and Wells Fargo Securities, LLC estimates

# **Company Description:**

Raleigh, North Carolina-based PRA Health Sciences, Inc. (NASDAQ: PRAH) is a top-five clinical contract research organization by revenue. The company is a pure play in clinical (phase I-IV) development and is differentiated by a large footprint in non-programatic outsourcing (e.g., functional outsourcing). It operates in one segment.

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