

Reason for report:

**INITIATION****DERMIRA, INC.****Advancing the Next Wave in Dermatology with Big Pot'l in Acne; Initiating at OP**

• **Bottom Line:** We are initiating coverage of Dermira (DERM) with an Outperform rating and a \$32 price target based on our DCF analysis. DERM is a development stage specialty pharmaceutical company exclusively focused on advancing therapeutics used by dermatologists to treat skin-related conditions. DERM's business development strategy is validated, with 5 in-licensed products, 3 of which have positive Ph II data. With two Ph III ready assets in development for psoriasis and axillary hyperhidrosis (HH; excessive underarm sweating), a major pot'l advance for acne in Ph II, and a focused management team with deep dermatology & business development expertise, we believe DERM is well positioned to become a leader in medical dermatology. We believe the current valuation is justified by DERM's partnership with UCB to develop Cimzia for psoriasis and a first-in-class topical pharmaceutical wipe for HH alone. However, our excitement is keyed to DRM01, a first-in-class agent that could be the "holy grail" of topical acne therapy, potentially driving share price >\$50/shr in 18 mos.

• **DRM01: Uncovering the "holy grail" of acne.** MEDACorp KOLs call DERM's topical sebum inhibitor a potentially transformative therapy for acne. KOLs note that statistically significant and clinically meaningful improvements on all three of the FDA's co-primary endpoint evaluations in its 108-pt Ph IIa data is "unparalleled." These early results compare favorably to the efficacy of the leading branded acne therapy, Epiduo. We believe that a similar result when the planned Ph IIb study reads out in 1H16 would position DERM to be a long-term leader in medical dermatology or a major strategic acquisition target.

• **DRM04: First-in-class topical treatment for severe sweating with topical Botox-like efficacy.** Originally in-licensed from GSK's (MP) Stiefel, DRM04 is a novel salt formulation of glycopyrrolate, in development for reducing sweat production under the arms. Ph IIb data on the reference agent in 198 pts demonstrated a clear dose response benefit with efficacy that appears comparable to Botox. While we believe DRM04's pot'l could be best optimized by large pharma, we believe DERM can successfully build it into a \$300M+ product over time.

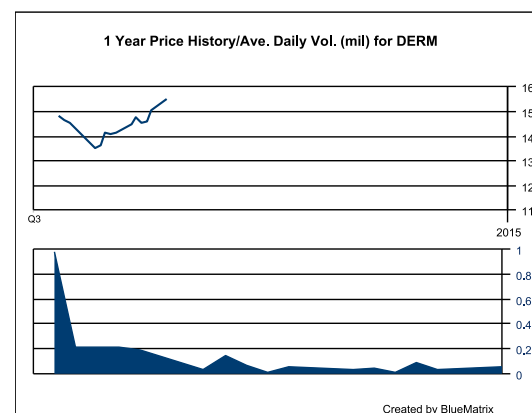
• **Cimzia & UCB: Strong biologic asset with partnership synergies.** In our view, DERM's partnership to develop Cimzia for the treatment of psoriasis provides an opt'y for DERM to "hit the ground running" with a 2018 launch. Despite a highly competitive market, access to a pot'l best-in-class anti-TNF for treatment of psoriasis should help put DERM on the map with medical dermatologists. While there is pot'l upside to our \$250M forecast of dermatology end-user sales, we view the Cimzia partnership as a foot in the door with payers and dermatologists to help fund commercial development ahead of the DRM04 & DRM01 launches.

**Key Stats:****(NASDAQ:DERM)**

|                                       |  |
|---------------------------------------|--|
| <b>S&amp;P 600 Health Care Index:</b> | <b>1,342.30</b>                                      |
| <b>Price:</b>                         | <b>\$15.50</b>                                       |
| Price Target:                         | \$32.00  |
| Methodology:                          | DCF with 12% discount rate & 2% terminal growth rate |
| 52 Week High:                         | \$18.50  |
| 52 Week Low:                          | \$12.68  |
| Shares Outstanding (mil):             | 24.6   |
| Market Capitalization (mil):          | \$381.3  |
| Book Value/Share:                     | \$6.80   |
| Cash Per Share:                       | \$7.30   |
| Net Debt to Total Capital:            | 0%   |
| Dividend (ann):                       | \$0.00   |
| Dividend Yield:                       | 0.0%   |
| Est LT EPS Growth:                    | NM   |

*Book Value/Share: Pro Forma including proceeds from recent stock offering.*

*Cash Per Share: Pro Forma including proceeds from recent stock offering.*



| Dec Yr | 1Q   | 2Q   | 3Q  | 4Q  | FY Rev | 1Q        | 2Q        | 3Q       | 4Q       | FY EPS   | P/E |
|--------|------|------|-----|-----|--------|-----------|-----------|----------|----------|----------|-----|
| 2013A  | 0.0  | 0.0  | 0.0 | 0.0 | 0.0    | (\$1.33)  | (\$1.07)  | (\$1.00) | (\$1.47) | (\$2.31) | NM  |
| 2014E  | 0.0A | 0.0A | 0.0 | 0.0 | 0.0    | (\$0.88)A | (\$0.80)A | (\$0.67) | (\$0.59) | (\$2.78) | NM  |
| 2015E  | --   | --   | --  | --  | \$9.0  | --        | --        | --       | --       | (\$2.80) | NM  |

Source: Company Information and Leerink Partners LLC Research  
Revenues in \$MM.  
GAAP EPS.

Please refer to Pages 66 - 68 for Analyst Certification and important disclosures. Price charts and disclosures specific to covered companies and statements of valuation and risk are available at <https://leerink2.bluematrix.com/bluematrix/Disclosure2> or by contacting Leerink Partners Editorial Department, One Federal Street, 37th Floor, Boston, MA 02110. Rx trends derived from IMS Health. A description of the benchmarks is available by contacting the Leerink Partners Publishing Department.



## DERMIRA (NASDAQ: DERM)

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Advancing the Next Wave in Dermatology

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## Dermira (DERM): Investment Summary

### Dermira

|                           |   |
|---------------------------|---|
| <b>Investment Thesis</b>  | <p><b>We rate DERM Outperform.</b> DERM represents an unique investment opportunity, with a highly experienced and proven management team developing three late-stage dermatology assets, each with robust, positive Phase II data and multi-hundred million dollar commercial potential.</p> <ul style="list-style-type: none"> <li>• Cimzia is an extremely high probability psoriasis biologic partnered with UCB and likely to provide profits and milestones sufficient to fund Dermira's standalone operations</li> <li>• DRM04 represents the first topical pharmaceutical wipe for hyperhidrosis with a high probability of success given a well-characterized mechanism, positive Phase II data, in an area of high unmet need</li> <li>• DRM01 is a first-in-class topical sebum inhibitor with an on-target mechanism that acne KOLs have called the "holy grail" of topical acne treatment</li> </ul> |
| <b>Valuation</b>          | <p>We value DERM at \$32/share. Our price target is based on a DCF valuation which assumes a 12% discount rate on probability-adjusted sales and profits through 2026E and applies a 2% terminal growth rate. Our valuation assumes late-stage assets Cimzia, DRM04, and DRM01 have 90%, 75%, and 50% probabilities of success, respectively, and each contributes \$10-12 per share. This price target equates to 18x 2021E EPS of \$3.56 discounted back 6 years at 12%. Fully valued, with 100% probability for all three programs, we arrive at a DCF-based price target of \$49/share with Cimzia and DRM04 contributing \$10/share and \$12/share, respectively, and DRM01 contributing \$27/share.</p>   |
| <b>Risks to Valuation</b> | <p>An investment in DERM involves a pooling of different risks including technical, regulatory, and commercial risk for three fundamentally different pipeline products. Most significant to DERM's overall valuation, in our opinion, is clinical success of DRM01 in acne. Important for Cimzia and DRM04 is commercial execution associated with launches into the highly competitive psoriasis and the underdeveloped hyperhidrosis markets, respectively. There are also competitive risks from other pipeline therapies. Finally, DERM may face financing risk beyond mid-2017.</p>   |

## Management: Experienced Leadership Behind Multiple Successful Dermatology Companies

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### Tom Wiggins *Chairman & CEO*

- Chairman & CEO, Connetics, Peplin
- Chairman, Excaliard; director, Abgenix, Onyx
- 25 years in specialty pharma, 18 years in dermatology

### Gene Bauer, MD *CMO*

- Co-Founder, Connetics; CMO, Peplin
- Chairman, Dermatology, and Dean, Stanford Medical School
- Internationally recognized leader in dermatology

- **Chairman & CEO Tom Wiggins and CMO Gene Bauer have been the key mgmt behind multiple successful dermatology companies.** Wiggins was Chairman and CEO of Peplin through its ~\$300M acquisition by LEO Pharma A/S in 2009 as well as of Connetics until its ~\$650M acquisition by Stiefel Laboratories, Inc. in 2006. Bauer was President and CMO at Connetics as well as CEO of Neosil, and a co-founder of Peplin. The unique combination of their expertise and years of collaboration gives us confidence in their ability to execute and bring value to shareholders.
- **KOLs highlight mgmt team as solid scientists who are “uniquely good listeners.”** KOL commentary not only confirmed the scientific leadership and executional prowess of DERM’s management team, but highlighted Wiggins and Bauer’s genuinely aligned interests and unique attentiveness to their scientific advisory board. KOLs across multiple areas of dermatologic medicine cite that Bauer’s scientific leadership in dermatology and previous role as the Dean of Stanford Medical School bring him undeniable credibility in the field. Wiggins is equally recognized, even among dermatologists, for his track record of executing from early stage assets through to their sales, particularly with “grass roots” dermatology therapeutics.

## Dermira (DERM): DRM01 (Acne) Is the Primary Long-Term Value Driver, in Our View

- **Our analysis highlights DERM's acne program as the primary valuation catalyst.** Our sum of the parts DCF valuation is based on probability of success, expected launch timing, and peak net sales contribution of each of DERM's three programs to the company's overall valuation. While we view each of the programs as relatively equal contributors in the near term, at "full value" we view the DRM01 acne program as the most critical valuation driver based on high gross margins and peak sales to DERM expected to be ~2x that of the other two programs.

| Product               | Launch (LOE) | Peak Net Sales (\$M)      | \$/Share Contribution at 100% POS | Assigned POS | \$/shr contribution at Assigned POS |
|-----------------------|--------------|---------------------------|-----------------------------------|--------------|-------------------------------------|
| Cimzia (psoriasis)    | 2018 (2024)  | \$330M, (\$250M to Derms) | \$10/shr                          | 90%          | \$10/shr                            |
| DRM04 (hyperhidrosis) | 2018 (2029)  | \$300M                    | \$12/shr                          | 75%          | \$10/shr                            |
| DRM01 (acne)          | 2019(2030)   | \$540M                    | \$27/shr                          | 50%          | \$12/shr                            |
| DERM                  |              |                           | \$ 49/shr                         |              | \$ 32/shr                           |

## DRM01: First-in-Class Topical Sebum Inhibitor Could Be the “Holy Grail” of Topical Acne Treatment

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- **Topical, on-target sebum inhibition has been described as the “hoy grail” of acne treatment.** Inhibiting sebum is akin to turning off one of the major drivers of acne. Two oral drugs, Accutane (isotretinoin) and spironolactone, have the best efficacy against the worst forms of acne, yet are severely limited by safety risks. Topical agents offer the opportunity for significantly better tolerability and lower risk of systemic side effects. DRM01’s inhibition of acetyl coenzyme-A carboxylase (ACC) is a novel approach to turn off the synthesis of lipids as opposed to blocking the male hormone. DRM01 also appears to penetrate the skin sufficiently to directly inhibit sebum production at the sebaceous gland. Others have failed to accomplish this with topical Accutane and only one other pipeline agent, Novan’s nitrous oxide releasing gel, has shown promising early results, to our knowledge.
- **KOLs highlight “strikingly good” Ph 2 data which suggest DRM01 monotherapy can potentially rival combination therapy with Epiduo.** Noting that acne drugs rarely reach significance on any endpoint in Phase 2 studies, KOLs argue DRM01’s highly significant and clinically meaningful reductions on both lesion counts and Investigator’s Global Assessment (IGA) in a 108-patient, placebo-controlled study make it extremely likely that the drug will advance to Phase 3. With Phase 2 endpoints that are directly aligned with the FDA’s guidance for the approval of acne agents, we echo specialists’ confidence that DRM01 results will be corroborated in larger studies. Though cautioning against cross-trial comparisons, KOLs highlight that DRM01 as a single agent looks even better than Epiduo – Galderma’s combination of adapalene and benzoyl peroxide – which has the most branded scripts on the market and took a much larger study to demonstrate significance.
- **We view DRM01’s Ph 2b readout, estimated for 1H16, as a critical valuation inflection point for DERM.** Given the novel mechanism of action and limited number of successful new single agents launched in acne, we apply a 50% probability of success to DRM01. The company plans to initiate a Ph 2b 300-patient dose selection study in 1H15. Confirmatory Ph 2b results, which we estimate will be available in 1H16 would significantly bolster our confidence in the compound’s probability of success. Following Ph 3 and an assumed 2019 launch, we model un-risk-adjusted revenues at ~\$540 million by 2026E based on 7% penetration of overall scripts and Epiduo-like pricing. Success in acne trials would, in our opinion, make DERM a highly attractive takeout target for one of the large strategics in this promotion-sensitive market, where innovation has been severely lacking, in our view.



## **DRM04: First Topical Pharmaceutical Wipe for Axillary Hyperhidrosis (Excessive Underarm Sweating) with a Well-Characterized Mechanism & Strong Phase II Data**

- **Our KOL checks confirm a vast hyperhidrosis market where treatment options are limited to ineffective antiperspirants or burdensome Botox injections.** Hyperhidrosis (HH) is an area of severe unmet need where patients' excessive sweating can carry significant psychosocial burden and most noninvasive treatments provide little relief. We estimate that of the nearly 9 million Americans estimated to have hyperhidrosis (HH), only one in five are on treatment. Though we expect inexpensive industrial strength deodorants and anticholinergic orals to remain first-line treatments, KOLs note significant need for noninvasive second-line treatment options to challenge the effective but burdensome use of every-6-month Botox injections.
- **Well-characterized glycopyrrolate mechanism and clear dose-response curve give us confidence in DRM04's clinical effect headed into 1H15 data from DRM04's Ph 2b bridging study.** DRM04 – a convenient, easy to use glycopyrrolate wipe – is initially intended to inhibit axillary sweat production by blocking acetylcholine neurotransmission. Phase 2b data from DERM's 200 patient HH01 dose-finding study demonstrated a dose-dependent, statistically significant impact on sweat production measured via gravimetry as well as the widely used patient-reported outcome (PRO) score (Hyperhidrosis Disease Severity Scale or HDSS) with the reference agent. The demonstrated -76% change in sweat production and 52% improvement in HDSS response rate with the 3% dose are both clinically meaningful and comparable to data for standard-of-care Botox injections. The data remove much of the technical risk in KOLs' opinions. The 2 & 3% doses, while highly active, appear to have a low incidence of dry mouth and blurred vision – data from HH01 together with the bridging study data will determine the likely go-forward dose(s).
- **Potential competition from topical botulin toxins is factored into our assumptions, although there are significantly more questions and fewer patients exposed via this approach.** Commercial risk is expected to be much greater in the hyperhidrosis market where we note that underreporting by patients and under-diagnosis by providers underlies the challenges of market growth. In fact, the potential introduction of topical Botox options from Anterios (ANT-1207) and RVNC (RT001) in a similar 2018-19 timeframe could be positive for increasing overall HH awareness and investment. We forecast peak sales estimates of ~\$300M based on relatively modest mid-to-high teens percent penetration of the overall market and similar monthly pricing to Botox. We apply a 75% probability of technical success as we look forward to confirmatory data with the wipes in the Phase 2b dataset.

## Cimzia: High Probability of Success with Partner UCB Should Provide Resources to Fund Dermira's Operations Over Time

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- **We expect branded tumor necrosis factor (TNF) inhibitors to remain a pillar of psoriasis treatment as increasing biologic penetration expands the US market.** Despite expected competitive pressure from the 2015 launch of IL-17 antibodies, our checks with KOLs validate the favorable long-term prospects for TNFs to remain the first-line agent for the majority of patients based on: (a) years of safety experience, (b) preferential effects in the third of psoriasis (PsO) patients with joint pain. We further assume the introduction of biosimilar Humira ~2018 yet believe, as corroborated by payer discussions, that that branded contracting and discounts will likely keep biosimilar penetration in check for these broadly-indicated agents.
- **Cimzia has the potential to demonstrate Humira-like or better efficacy, with a potentially better safety profile.** In a class where ABBV's Humira is rapidly becoming the first-line agent of choice, Cimzia's Phase 2 data suggest skin clearance at least as good as Humira at standard doses and possibly better at higher doses. KOLs familiar with the data suggest Cimzia could become the preferred 2<sup>nd</sup> line TNF in Humira failures over AMGN's (MP) Enbrel, where they continue to look for an another anti-TNF option with 70%+ skin clearance and Q2W dosing, as opposed to <50% clearance on QW dosing with Enbrel. DERM will initiate its Phase 3 in 1H15. The program will include two placebo-controlled and one active comparator (vs. Enbrel) study which, together, we expect to: (a) satisfy US and EU regulatory requirements, (b) confirm and expand skin clearance data at 12 & 16 weeks while demonstrating superiority to Enbrel, and (c) support lower maintenance dosing from 12 & 16 through 52 weeks of treatment.
- **<10% penetration into the anti-TNF market and ~5% of all psoriasis biologics for Cimzia assumes only modest differentiation vs. existing agents.** We expect Cimzia to launch in PsO in 2018, following completion of Phase 3 trials in mid-2017. While we believe 1-2% penetration of the anti-TNF market is achievable based on off-label dermatologist prescribing prior to the PsO indication, we expect dermatologist-focused promotion and improved reimbursement/formulary access to increase uptake from 2019 to 2022, with loss of exclusivity (LOE) currently expected in 2024. We apply a 90% probability of success on peak potential US sales of ~\$250M among dermatologists.

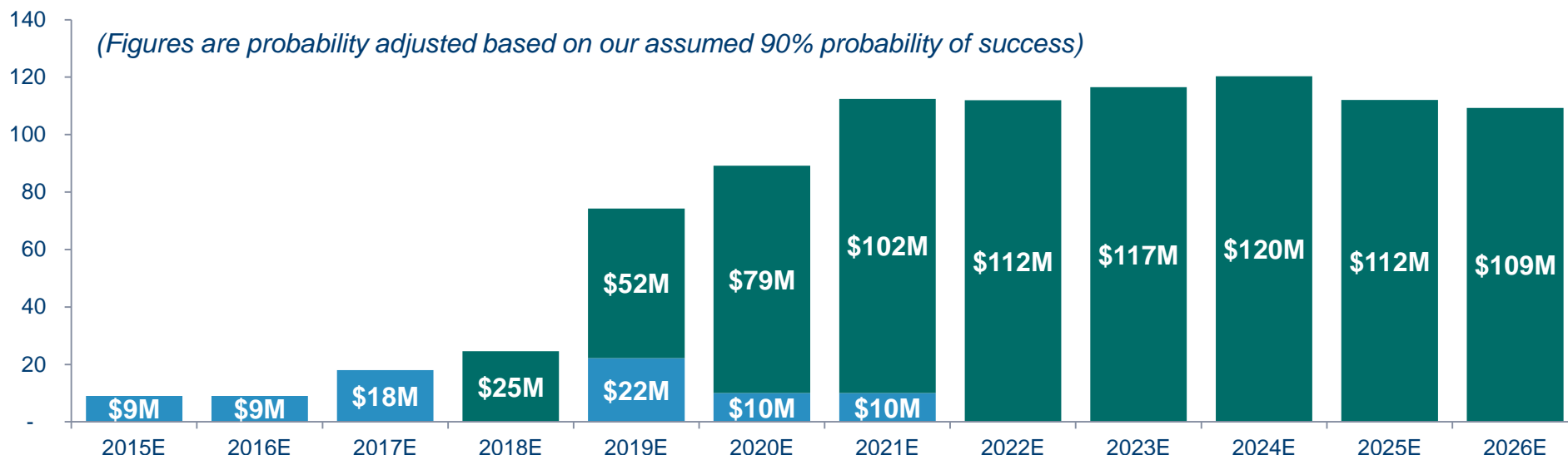


## Cimzia cont'd: UCB Partnership Provides >\$89M in Pot'l Milestones as Well as US Managed Care Infrastructure

- **UCB's strategic support and an attractive collaboration agreement solidify our conviction that these high-probability revenues can help fund DERM's early operating expenses.** UCB's efforts to further Cimzia's benefits in joint pain, contracting position and expertise, and equity investment bolster DERM's strategic interests while allowing the company to retain promotional control to dermatologists. Financially, we view the collaboration structure as favorable given DERM's disproportionate share of early gross margins and oppt'y for a "running start."

### Psoriasis Program Milestones

### Psoriasis-Indication Royalties



Up to...

- \$36M development milestone payments
- \$13.5M EU approval milestone payment
- \$40M commercial milestone payments

- Dermira receives share of gross margin from Cimzia sales attributed to dermatologists for all indications in US, Canada
- Share tiered based upon increasing levels of annual net sales attributed to dermatologists in a given year, retaining a higher share of gross margin initial sales dollars
- Dermira is likely to have a "running start" in 2018 as current IMS scripts among derms show some adoption likely to occur prior to PsO indication

Source: Company Information; Leerink Partners Estimates

## Catalysts: Estimated Timing of Key Catalysts

| Timing                  | Event / Description                                |
|-------------------------|--|
| <b>2015 Events</b>      |  |
| 1H15                    | Initiate Phase 3 program for Cimzia (psoriasis)    |
| 1H15                    | Phase 2b data for DRM04 (hyperhidrosis)            |
| 1H15                    | Initiate Phase 2b program for DRM01 (acne)         |
| 2H15                    | Initiate Phase 3 program for DRM04 (hyperhidrosis) |
| 2015                    | Preclinical data for DRM02 (inflammatory diseases) |
| 2015                    | Preclinical data for DRM05 (acne)                  |
| <b>2016-2018 Events</b> |  |
| 1H16                    | Phase 2b data for DRM01 (acne)                     |
| 2H16                    | Phase 3 data for DRM04 (hyperhidrosis)             |
| mid-2017                | Phase 3 data for Cimzia (psoriasis)                |
| 2018                    | Phase 3 data for DRM01 (acne)                      |

Source: Leerink Partners LLC estimates & company information

- **2015 is an execution year for DERM; major data catalysts likely will be limited.** 1H15 data from a Ph 2b hyperhidrosis bridging study should help confirm the ultimate commercial potential of the glycopyrrolate wipes and should boost our current 75% probability of success for the compound. Beyond this, 2015 will largely be focused on planning and execution as DERM initiates Ph 3 programs for Cimzia and DRM04 as well as it's Ph 2b in acne. Any acceleration of timelines, particularly in acne, would be meaningful in our opinion. An earlier-than-expected Ph 2b start could mitigate headline risk associated with the slight current lead for Novan's SB204 development program, which investigates topical nitrous-oxide gel for acne.
- **Value inflection keyed to Phase 2b acne data expected in 1H16.** Given the novel mechanism of action and limited number of successful new topical monotherapy treatments launched in acne during the last two decades, we conservatively apply a 50% probability of success to DRM01. Confirmatory Ph 2b results, which we estimate will be available in 1H16 would significantly bolster our confidence in the compound's probability of success. With the delta between the probability weighted \$12/shr contribution of DRM01 vs. a peak contribution of \$27/shr, we expect the confirmatory Ph IIb data to be the major valuation driver for DERM in the next 18 months. On its own, we believe that success in later-stage acne trials would make DERM a compelling acquisition target.

## Revenues: We Forecast Probability-Weighted Total Revenues of ~\$430M by 2022

### Dermira – Income Statement Analysis 2013-2022E

(\$ in Millions, Except EPS)

| (Year Ended December 31)                |     |      | 2013A | 2014E | 2015E | 2016E | 2017E | 2018E | 2019E | 2020E | 2021E | 2022E |
|---|-----|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
|   | POS | LOE  |       |       |       |       |       |       |       |       |       |       |
| <b>Product Revenue (POS adj.)</b>       |     |      | -     | -     | -     | -     | -     | 9     | 61    | 147   | 232   | 319   |
| DRM04                                   | 75% | 2029 | -     | -     | -     | -     | -     | 9     | 23    | 61    | 102   | 148   |
| DRM01                                   | 50% | 2030 | -     | -     | -     | -     | -     | -     | 38    | 86    | 131   | 171   |
| Other DRM Pipeline                      | 0%  |      | -     | -     | -     |       |       |       |       |       |       |       |
| <b>Royalty Revenue (POS adj.)</b>       |     |      | -     | -     | -     | -     | -     | 25    | 52    | 79    | 102   | 112   |
| Cimzia End User Sales                   | 90% | 2024 | -     | -     | -     | -     | -     | 42    | 85    | 133   | 185   | 206   |
| Cimzia Royalty (from UCB)               | 90% |      | -     | -     | -     | -     | -     | 25    | 52    | 79    | 102   | 112   |
| <b>Other Revenue (POS adj.)</b>         |     |      | -     | -     | 9     | 9     | 18    | -     | 22    | 10    | 10    | -     |
| Cimzia Development Milestones           |     |      |       |       | 9     | 9     | 18    |       |       |       |       |       |
| Cimzia Regulatory Milestones            | 90% |      |       |       |       |       |       |       | 12    |       |       |       |
| Cimzia Commercialization Milestones     |     |      |       |       |       | -     | -     | -     | 10    | 10    | 10    | -     |
| <b>Total Revenue Incl 1x Milestones</b> |     |      | -     | -     | 9     | 9     | 18    | 34    | 135   | 236   | 345   | 431   |
| <b>Total Revenue</b>                    |     |      | -     | -     | -     | -     | -     | 34    | 113   | 226   | 335   | 431   |
| <b>Growth (% y/y)</b>                   |     |      |       |       |       |       |       |       |       | 100%  | 48%   | 29%   |

|               | Launch (LOE) | Peak Net Sales (\$M)         | Assigned POS | Pot'I Probability of Success<br>Inflection Milestones |
|---------------|--------------|------------------------------|--------------|---|
| <b>Cimzia</b> | 2018 (2024)  | \$330M,<br>(\$250M to Derms) | 90%          | Phase III Data, Mid-2017                              |
| <b>DRM04</b>  | 2018 (2029)  | \$300M                       | 75%          | Phase IIb Data, 1H15<br>Phase III Data, 2H16          |
| <b>DRM01</b>  | 2019(2030)   | \$540M                       | 50%          | Phase IIb Data, 1H16<br>Ph III Data, 2018             |

Source: Leerink Partners and Company Reports

# P&L: We Expect Dermira to Become Profitable in 2020E

## Dermira – Income Statement Analysis 2013-2022E

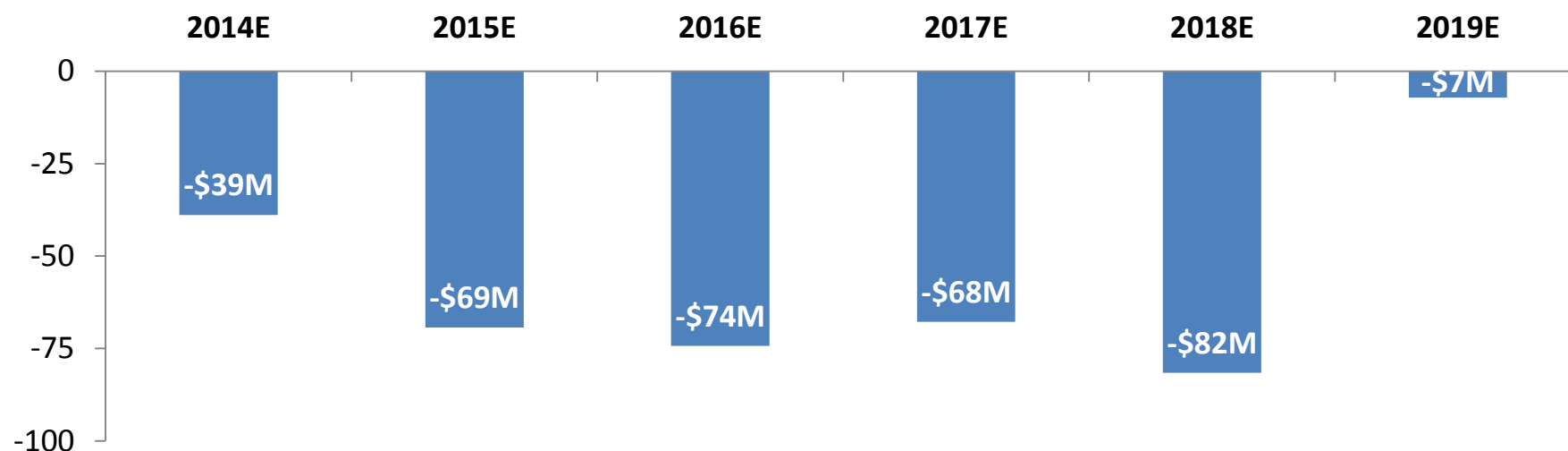
| (\$ in Millions, Except EPS)               |          |          |          |          |          |          |          |        |        |        |
|--|----------|----------|----------|----------|----------|----------|----------|--------|--------|--------|
| (Year Ended December 31)                   | 2013A    | 2014E    | 2015E    | 2016E    | 2017E    | 2018E    | 2019E    | 2020E  | 2021E  | 2022E  |
| Total Revenue                              | -        | -        | -        | -        | -        | 34       | 113      | 226    | 335    | 431    |
| Growth (% y/y)                             |          |          |          |          |          |          |          | 100%   | 48%    | 29%    |
| COGS                                       | -        | -        | -        | -        | -        | 2        | 9        | 24     | 38     | 54     |
| COGS (% of sales)                          |          |          |          | nm       | nm       | 7%       | 8%       | 11%    | 11%    | 13%    |
| Gross Profit                               | -        | -        | 9        | 9        | 18       | 32       | 125      | 212    | 306    | 377    |
| Gross Profit (% of sales)                  |          | nm       | nm       | nm       | nm       | 93%      | 111%     | 94%    | 91%    | 87%    |
| SG&A                                       | 4.4      | 8.1      | 12       | 14       | 32       | 73       | 91       | 91     | 134    | 151    |
| SG&A (% of sales)                          |          | nm       | nm       | nm       | nm       | 216%     | 81%      | 40%    | 40%    | 35%    |
| R&D  | 18       | 35       | 66       | 69       | 54       | 40       | 35       | 50     | 67     | 86     |
| R&D (% of sales)                           |          | nm       | nm       | nm       | nm       | 118%     | 31%      | 22%    | 20%    | 20%    |
| Operating Income                           | (22.3)   | (42.7)   | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    |
| Operating Margin (% of sales)              |          |          |          |          |          | -241.6%  | -0.7%    | 31.5%  | 31.5%  | 32.5%  |
| Total Interest and Other Income/ (Expense) | (0.0)    | (0.1)    | -        | -        | -        | -        | -        | -      | -      | -      |
| Pre-tax Income                             | (22)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    |
| Change in Unrealized Gain / loss           |          |          |          |          |          |          |          |        |        |        |
| Taxes                                      |          |          |          |          |          |          | 0        | 0      | 0      | 0      |
| Rate (% of pre-tax income)                 |          |          |          |          |          |          | 0%       | 0%     | 0%     | 0%     |
| Net Income                                 | (22.4)   | (42.8)   | (69.0)   | (74.0)   | (67.5)   | (81.7)   | (0.8)    | 71.1   | 105.4  | 139.8  |
| EPS  | (\$2.31) | (\$2.78) | (\$2.80) | (\$3.01) | (\$2.28) | (\$2.76) | (\$0.03) | \$2.40 | \$3.56 | \$4.72 |
| Average Shares Outstanding                 | 10       | 15.4     | 24.6     | 24.6     | 29.6     | 29.6     | 29.6     | 29.6   | 29.6   | 29.6   |



## Cash Burn: We Expect One Additional Raise Prior to Profitability in 2020E

- We expect cash burn of ~\$70M per year through 2017E, with increased spend beginning to be offset by revenues in 2018E and reaching profitability in 2020E.
- We assume DERM will need to raise ~\$150M in additional financing in 2017E, assumed to be executed through offering of 5M additional shares.

### DERM Operating Cash Flow, 2014E-2020E



| Est. YE Cash | 2014E  | 2015E | 2016E | 2017E | 2018E | 2019E |
|--------------|--------|-------|-------|-------|-------|-------|
|              | \$160M | \$90M | \$14M | \$99M | \$17M | \$10M |

## Valuation: We Arrive at a \$32 Price Target Based on Our DCF Analysis to 2026E

### Dermira – Discounted Cash Flow Analysis 2014-2022E

| Dermira DCF Valuation Assumptions         |       |
|---|-------|
| Growth Rate                               | 2.0%  |
| WACC used                                 | 12.0% |
| Cash 2Q14                                 | \$157 |
| Debt 2Q14                                 | \$2.1 |
| % of Enterprise Value from Terminal Value | 83%   |

| Dermira DCF Valuation Analysis |               |       |       |             |       |       |
|--------------------------------|---------------|-------|-------|-------------|-------|-------|
| Terminal Value                 | Discount rate |       |       |             |       |       |
|                                |               | 10.0% | 11.0% | 12.0%       | 13.0% | 14.0% |
|                                | -1.0%         | \$37  | \$31  | \$27        | \$23  | \$20  |
|                                | 0.0%          | \$39  | \$33  | \$28        | \$24  | \$21  |
|                                | 1.0%          | \$42  | \$35  | \$30        | \$26  | \$22  |
|                                | 2.0%          | \$46  | \$38  | <b>\$32</b> | \$27  | \$23  |
|                                | 3.0%          | \$50  | \$41  | \$34        | \$29  | \$25  |
|                                | 4.0%          | \$57  | \$46  | \$37        | \$31  | \$26  |

| (\$ in Millions, Except EPS)       | Year Ended December 31st, |        |        |        |        |       |      |       |       |       |       |       |       |
|------------------------------------|---------------------------|--------|--------|--------|--------|-------|------|-------|-------|-------|-------|-------|-------|
|                                    | 2014                      | 2015   | 2016   | 2017   | 2018   | 2019  | 2020 | 2021  | 2022  | 2023  | 2024  | 2025  | 2026  |
| Free Cash Flow (Net Income)        | (\$43)                    | (\$69) | (\$74) | (\$68) | (\$82) | (\$1) | \$71 | \$105 | \$140 | \$164 | \$184 | \$192 | \$209 |
| Discounted Free Cash Flow          | (\$43)                    | (\$67) | (\$64) | (\$52) | (\$57) | (\$0) | \$39 | \$52  | \$61  | \$65  | \$65  | \$60  | \$58  |
| Terminal Value                     | \$2,086                   |        |        |        |        |       |      |       |       |       |       |       |       |
| Discounted Terminal Value          | \$583                     |        |        |        |        |       |      |       |       |       |       |       |       |
| Enterprise Value                   | \$700                     |        |        |        |        |       |      |       |       |       |       |       |       |
| Less Debt                          | (\$2)                     |        |        |        |        |       |      |       |       |       |       |       |       |
| Plus Cash                          | \$157                     |        |        |        |        |       |      |       |       |       |       |       |       |
| Implied Cash From Options Exercise | \$5                       |        |        |        |        |       |      |       |       |       |       |       |       |
| Equity Value                       | \$859                     |        |        |        |        |       |      |       |       |       |       |       |       |
| Shares Outstanding                 | 25                        |        |        |        |        |       |      |       |       |       |       |       |       |
| Shares Outstanding Incl. Options   | 27                        |        |        |        |        |       |      |       |       |       |       |       |       |
| Price/Share                        | \$31.96                   |        |        |        |        |       |      |       |       |       |       |       |       |

Source: Leerink Partners and Company Reports

### Dermira - Implied P/E Analysis

|                              |        |
|------------------------------|--------|
| 2021 EPS                     | \$3.56 |
| Implied P/E Multiple of DCF  | 18x    |
| Discount rate                | 12%    |
| Price target                 | \$32   |
| 2021 Sales                   | \$335  |
| Implied P/S Multiple for DCF | 5.2x   |
| Discount rate                | 12%    |
| Price target                 | \$32   |

**\$32 Price Target implies a P/E of 18x on 2021E EPS, assuming a 12% discount rate.**

Source: Leerink Partners and Company Reports



## Valuation: We Believe Dermira's Portfolio Warrants a Valuation in Line with Biotech Assuming Success, Particularly of DRM01

- As DERM develops a portfolio of unique dermatology products, we believe there are a number of comparable companies that demonstrate strong market and takeout values.
  - RVNC trades at a ~\$450M market cap driven by its Phase 2/3 development of non-injectable Botox in multiple indications
  - KYTH (OP) trades at a ~\$830M market cap driven by its FDA-filled submental fat injection, a high unmet need indication
  - Medicis's \$2.6B sale to VRX in 2012 occurred at 3.5-4x sales despite the impending launch of Solodyn generics.

| Stock                        | Price as of<br>10/24/2014 | Calendar Year P/E |       |       |       | Price / Sales |        |       |       |
|------------------------------|---------------------------|-------------------|-------|-------|-------|---------------|--------|-------|-------|
|                              |                           | 2016E             | 2017E | 2018E | 2019E | 2016E         | 2017E  | 2018E | 2019E |
| Lg Cap Biotech               |                           |                   |       |       |       |               |        |       |       |
| Large Cap<br>Biotech Index   | Average                   | 22.8x             | 20.9x | 16.4x | 13.2x | 6.9x          | 6.0x   | 5.7x  | 5.2x  |
|                              | Median                    | 16.7x             | 14.6x | 12.6x | 12.2x | 6.0x          | 5.4x   | 5.4x  | 5.2x  |
|                              |                           |                   |       |       |       |               |        |       |       |
| Mid Cap Biotech              |                           |                   |       |       |       |               |        |       |       |
| Mid Cap<br>Biotech Index     | Average                   | 27.8x             | 40.2x | 17.0x | 24.9x | 6.7x          | 5.3x   | 4.8x  | 4.0x  |
|                              | Median                    | 22.1x             | 16.7x | 13.0x | 12.2x | 6.6x          | 5.0x   | 3.9x  | 3.9x  |
|                              |                           |                   |       |       |       |               |        |       |       |
| Speculative Biotech          |                           |                   |       |       |       |               |        |       |       |
| Speculative<br>Biotech Index | Average                   | 459.6x            | 60.2x | 20.5x | 54.4x | 72.9x         | 107.3x | 10.4x | 8.7x  |
|                              | Median                    | 193.8x            | 24.5x | 13.3x | 15.3x | 19.2x         | 7.5x   | 4.2x  | 3.2x  |
|                              |                           |                   |       |       |       |               |        |       |       |
| Dermatology                  |                           |                   |       |       |       |               |        |       |       |
| AGN                          | \$184.2                   | 18.42             | 16.12 | 14.32 | 13.03 | 6.41          | 5.80   | 5.32  | 4.94  |
| KYTH                         | \$36.5                    | na                | 35.68 | 11.69 | 7.69  | 6.01          | 3.58   | 2.40  | 1.75  |
| RVNC                         | \$19.5                    | na                | na    | na    | 10.27 | na            | na     | 4.09  | 1.69  |
| FOMX                         | \$5.5                     | na                | na    | 15.60 | 6.07  | 11.17         | 4.84   | 1.12  | 0.69  |
| Dermatology<br>Index         | Average                   | 18.4x             | 25.9x | 13.9x | 9.3x  | 7.9x          | 4.7x   | 3.2x  | 2.3x  |
|                              | Median                    | 18.4x             | 25.9x | 14.3x | 9.0x  | 6.4x          | 4.8x   | 3.2x  | 1.7x  |

Source: FactSet Consensus; Leerink Partners

## Company Overview

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# DERMIRA

## **Growth Investment Opportunity: Development Stage Dermatology Company**

- **Strong management with a history of creating value for shareholders**
  - Experienced leaders behind multiple successful dermatology companies
  - Development, regulatory, and commercial expertise
  
- **Significant market opportunity addressing unmet dermatologic needs**
  - Dermatology long overlooked by Pharma Industry
  - Industry Consolidation (VRX, GSK acq of Stiefel) creating opportunity given few active players supporting the specialty
  - Large, growing specialty market supported by strong patient and prescriber demand
  - Ripe for innovation with significant commercial opportunities
  
- **Established regulatory pathway and low-cost development;** addressing 11K dermatologists in US
  
- **Promising pipeline**
  - Three late-stage assets addressing psoriasis, hyperhidrosis, acne
  - Near-term catalysts as value creation opportunities

## Experienced Leadership Behind Multiple Successful Dermatology Companies

### **Tom Wiggins** *Chairman & CEO*

- Chairman & CEO, Connetics, Peplin
- Chairman, Excaliard; director, Abgenix, Onyx
- 25 years in specialty pharma, 18 years in dermatology

### **Gene Bauer, MD** *CMO*

- Co-Founder, Connetics; CMO, Peplin
- Chairman, Dermatology, and Dean, Stanford Medical School
- Internationally recognized leader in dermatology

### **Andrew Guggenheimer** *COO and CFO*

- CFO, Calistoga, Facet, PDL, CardioDx, Neoforma
- Banking, Merrill Lynch, Wells Fargo
- 24 years in finance and corporate development

### **Luis Peña** *EVP, Product Development*

- VP & Head, Global Prescription Product Development, Stiefel/GSK
- VP, Portfolio Planning & Management, Connetics
- 25 years in development (Genentech, Theravance, Nuvelo)

### **Chris Griffith** *VP, Corp. Dev. & Strategy*

- Corporate dev., strategy at Gilead, Genentech, Bay City Capital
- 13 years in business dev., strategy, investment management

Key management behind multiple successful dermatology companies  
(7 NDA approvals, \$200M annual sales, >\$1B market value)

## Dermira Product Portfolio

| Program  | Preclinical | Phase 1 | Phase 2a | Phase 2b | Phase 3 | Market |
|--|-------------|---------|----------|----------|---------|--------|
| <b>CIMZIA</b><br><i>Injectable TNF inhibitor (psoriasis)</i>           |             |         |          |          |         |        |
| <b>DRM04</b><br><i>Topical anticholinergic (hyperhidrosis)</i>         |             |         |          |          |         |        |
| <b>DRM01</b><br><i>Topical sebum inhibitor (acne)</i>                  |             |         |          |          |         |        |
| <b>DRM02</b><br><i>Topical PDE4 inhibitor<br/>(Infl. skin disease)</i> |             |         |          |          |         |        |
| <b>DRM05</b><br><i>Topical photodynamic<br/>therapy (acne)</i>         |             |         |          |          |         |        |

**DRM01:** Topical Sebum Inhibitor  
for Acne

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**DERMIRA**



## DRM01 Summary: Product Overview & KOL Commentary

### MARKET OPPORTUNITY & UNMET NEED

- Two oral drugs, Accutane (isotretinoin) and spironolactone, have the best efficacy against the worst forms of acne, yet are severely limited by safety risks
- Need for novel mechanism of action (MOA) targeting key aspect of acne pathogenesis not addressed by current topicals

### SAFETY & TOLERABILITY

- KOLs highlight the advantage of sebum inhibition with the potential of avoiding systemic side effects of oral Accutane.
- No treatment-related serious adverse events were reported, with slightly more treatment related events in the DRM01 arm (23% vs. 15%).

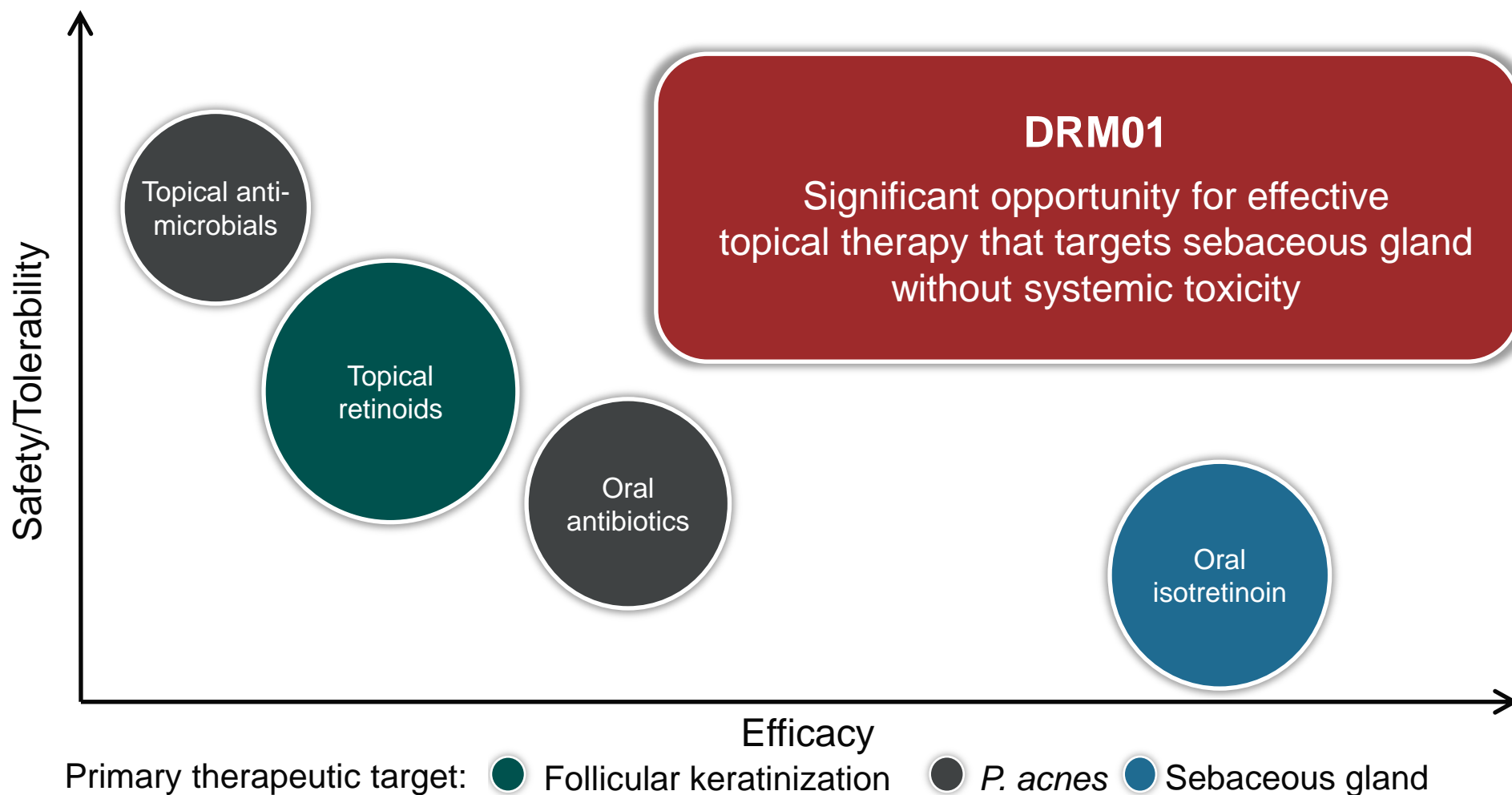
### EFFICACY DATA

- KOLs highlight “strikingly good” Ph 2 data which suggests **DRM01 monotherapy can potentially rival combination therapy with Epiduo**. Epiduo is Galderma’s combination of adapalene and benzoyl peroxide which has the most branded scripts on the market and took a much larger study to demonstrate significance.
- KOLs believe it is extremely likely that the drug will advance to Phase 3 based on DRM01’s highly significant and clinically meaningful reductions on both lesion counts and **Investigator’s Global Assessment (IGA) in a 108-patient, placebo-controlled study**. KOLs note that acne drugs rarely reach significance on any endpoint in Phase 2 studies.

### DEVELOPMENT & COMMERCIAL POTENTIAL

- **Well-defined and consistent endpoints.** For the Ph 2b dose finding study, the co-primary endpoints are the absolute reduction in lesion counts and 2-point drop in IGA. These are the same as the Ph 2a study and will be the same going forward into Ph 3.
- KOLs highlight that cont’d success in trials would have meaningful impact for DRM01, even as monotherapy.
- KOLs emphasize the novel MOA and thus complementary nature ... which likely will allow specialists to mix and match for likely additive effect and pot’l for lifecycle extension
- **Competitive agent from Novan may be a near-term headline risk.** Despite its different mechanism of action, Novan’s SB204 is backed by an experienced team, has solid early data from a Latin American study, and recently posted its Ph 2b on clinicaltrials.gov,

## Background: Attractive Oppt'y to Cope with Limitations of Decade-Old Acne Therapies



| Therapy           | Limitations                                       |
|-------------------|---|
| Oral Isotretinoin | Significant efficacy, but safety risks            |
| Retinoids         | Skin Irritation and moderate efficacy             |
| Antimicrobials    | Concerns of bacterial resistance, waning efficacy |

## Competition: Examples of Acne Treatment Options

### Oral Isotretinoin

| Agent    |              | Company   |
|----------|--------------|---|
| Accutane | isotretinoin | Multiple Branded Generics: Ranbaxy, Teva, Dr. Reddy's |

Targets excess sebum production with dramatic efficacy but significant systemic toxicity

### Antimicrobials

| Agent  |         | Company  |
|--------|---------|----------|
| Aczone | dapsone | Allergan |

Target bacteria that drive acne production

### Topical Retinoids

| Agent    |            | Company      |
|----------|------------|--------------|
| Differin | adapelene  | Galderma     |
| Tazorac  | tazorotene | Allergan     |
| Fabior   | tazorotene | Stiefel, GSK |

Target alteration of skin cells that contribute to clogged pores; skin irritation and moderate efficacy

### Topical Fixed-dose Combinations

| Agent  |                   | Company      |
|--------|-------------------|--------------|
| Epiduo | adapelene + BPO   | Galderma     |
| Duac   | clindamycin + BPO | Stiefel, GSK |

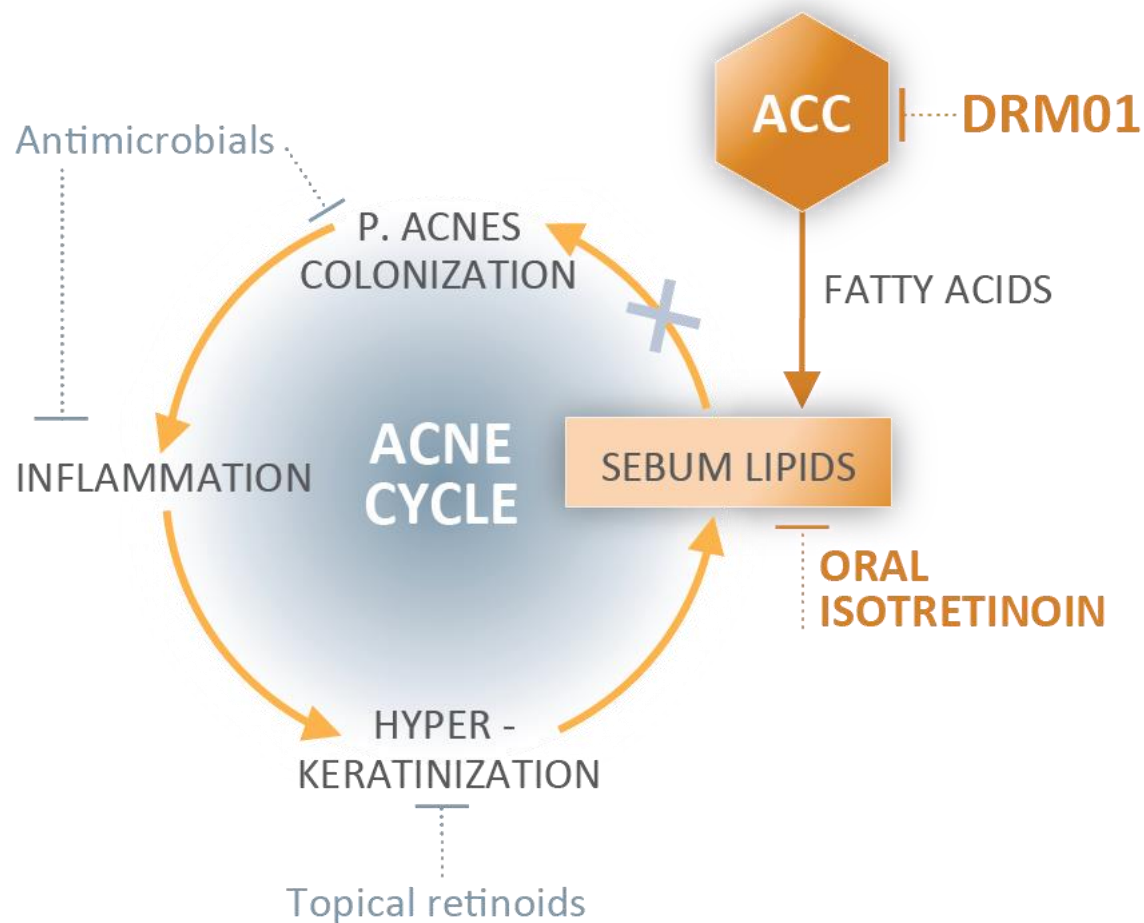
Aim to increase compliance beyond single agent topicals

### Novel Topical Agents

| Agent |                             | Company            | Phase              |
|-------|-----------------------------|--------------------|--------------------|
| DRM01 | Sebum inhibitor             | Dermira            | 2b initiating 1H15 |
| SB204 | Nitrous-oxide releasing gel | Novan Therapeutics | 2b initiated 2H14  |

Novel mechanisms aimed at more direct sebum targeting and efficacious lesion reduction, without systemic side effects

## DRM01 MOA: Inhibiting Sebum Production to Break Acne Cycle



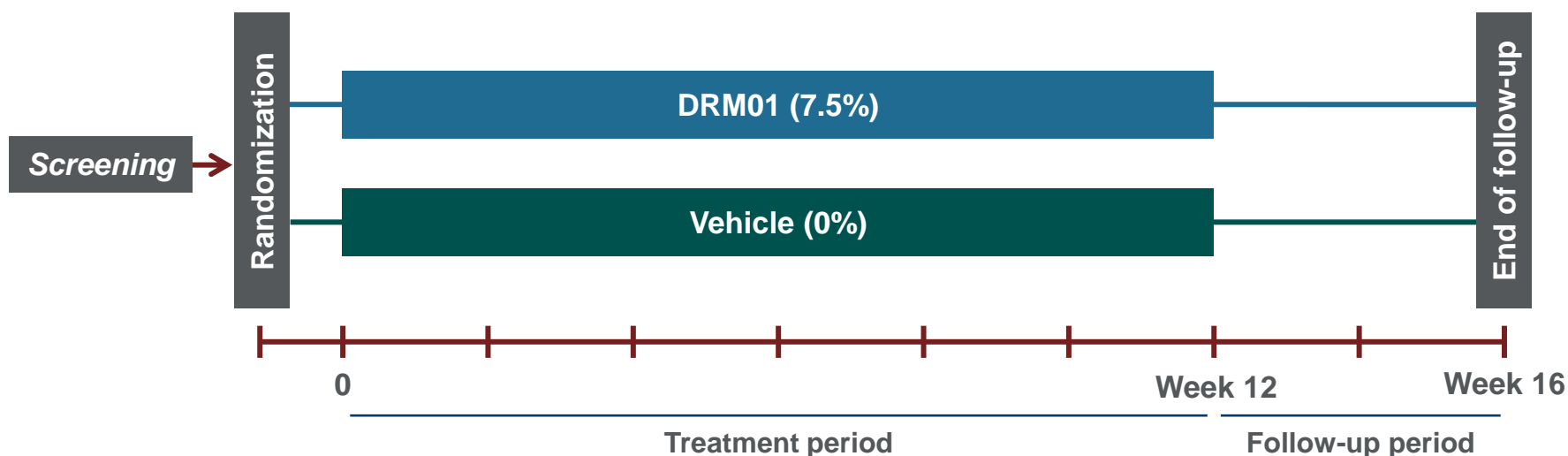
- Acetyl coenzyme-A carboxylase (ACC) drives first, rate-limiting step in fatty acid synthesis, required to build vast majority of sebum lipids
- ACC inhibition via topical DRM01 reduces sebum production in primary human sebocytes, animal models
- Opportunity for isotretinoin-like effects without systemic toxicity
- DRM01 targets key aspect of acne pathophysiology not addressed by available topical therapies

Specifically targeting ACC, key regulator of sebum production

## Phase 2a: 108-Patient Randomized, Double-Blind, Vehicle-Controlled Trial Completed

### STANDARD DESIGN BASED ON PUBLISHED FDA DRAFT GUIDANCE

|                                   |   |
|-----------------------------------|---|
| <b>Population</b>                 | 108 moderate-to-severe acne adult patients <ul style="list-style-type: none"><li>• <math>\geq 20</math> inflammatory lesions</li><li>• <math>\geq 20</math> non-inflammatory lesions</li><li>• Investigator's Global Assessment (IGA) score of <math>\geq 3</math></li></ul>  |
| <b>Duration</b>                   | DRM01 7.5% gel applied BID for 12 weeks   |
| <b>Primary Efficacy Endpoints</b> | FDA-recommended primary efficacy endpoints (week 12) <ul style="list-style-type: none"><li>• Inflammatory lesion count: Absolute change from baseline</li><li>• Non-inflammatory lesion count: Absolute change from baseline</li><li>• IGA: Proportion of patients achieving <math>\geq 2</math>-point reduction in IGA score</li></ul> |



## Efficacy: Improvement in Lesion Counts Comparable to Epiduo; Significant Impact on 2-FDA Recommended Primary Endpoints

### Primary Endpoints: Absolute Changes in Lesion Counts at Week 12

Avg %  
reduction in  
P-value

| Inflammatory Lesion Count |       |            |
|---------------------------|-------|------------|
| Vehicle                   | DRM01 | Difference |
| 45.9%                     | 63.9% | 18.0%      |

0.0006

| Non-inflammatory Lesion Count |       |            |
|-------------------------------|-------|------------|
| Vehicle                       | DRM01 | Difference |
| 28.8%                         | 48.1% | 19.3%      |

0.0025

Avg %  
reduction in  
P-value

| Inflammatory Lesion Count |        |            |
|---------------------------|--------|------------|
| Vehicle                   | Epiduo | Difference |
| 30.2%                     | 53.4%  | 23.2%      |

< 0.001

| Non-inflammatory Lesion Count |        |            |
|-------------------------------|--------|------------|
| Vehicle                       | Epiduo | Difference |
| 23.2%                         | 48.1%  | 24.9%      |

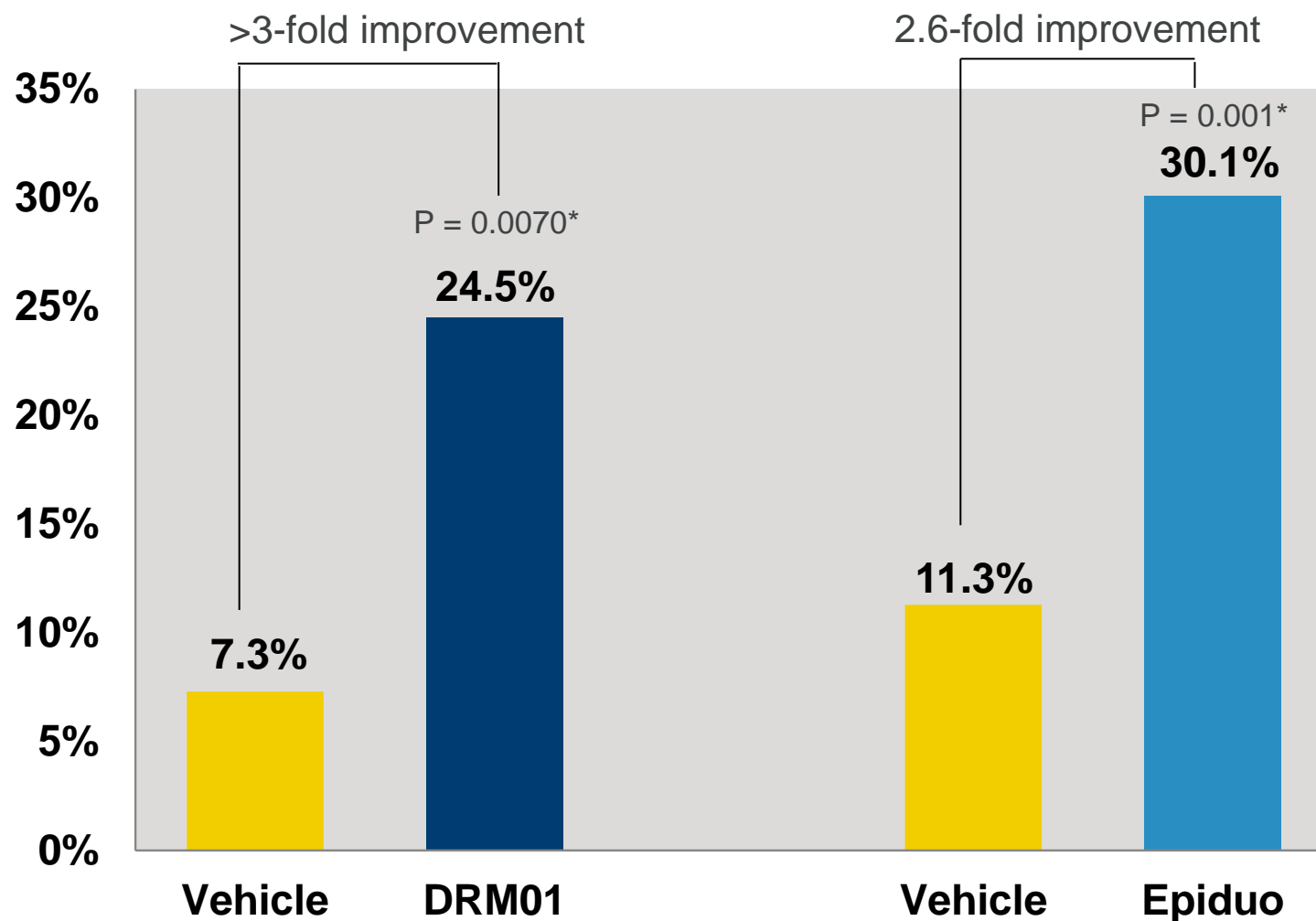
< 0.001

- DRM01 demonstrates superiority in a Phase 2a relative to vehicle following 12 weeks of treatment duration in investigating inflammatory and non-inflammatory lesion count, measured as absolute change from baseline in the number of acne lesions
- Efficacy was assessed at the end of the 12-week treatment period
- DRM01 appears comparable to approved Epiduo
- Two clinical endpoints are in accordance with FDA draft guidance regarding the development of acne products and supporting a marketing approval application.



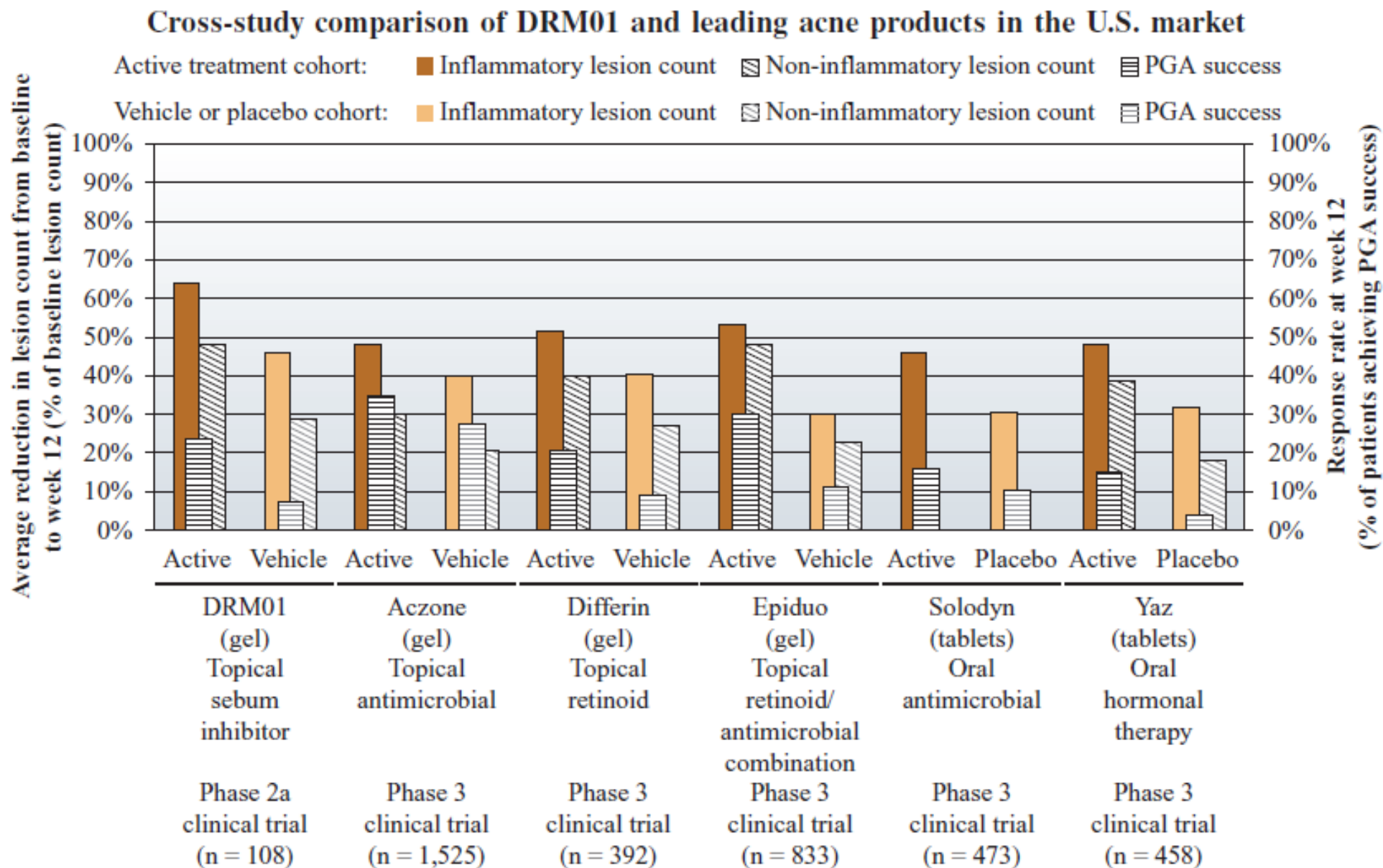
## Efficacy: Improvement in IGA Response Comparable to Epiduo (3<sup>rd</sup> FDA-Recommended Co-Primary Endpoint)

Primary Endpoint: Investigator's Global Assessment (IGA) Response Rate at Week 12



DRM01 patients were >3x more likely to respond than vehicle-only patients

## Efficacy: Cross Agent Comparison of DRM01 to Acne Agents

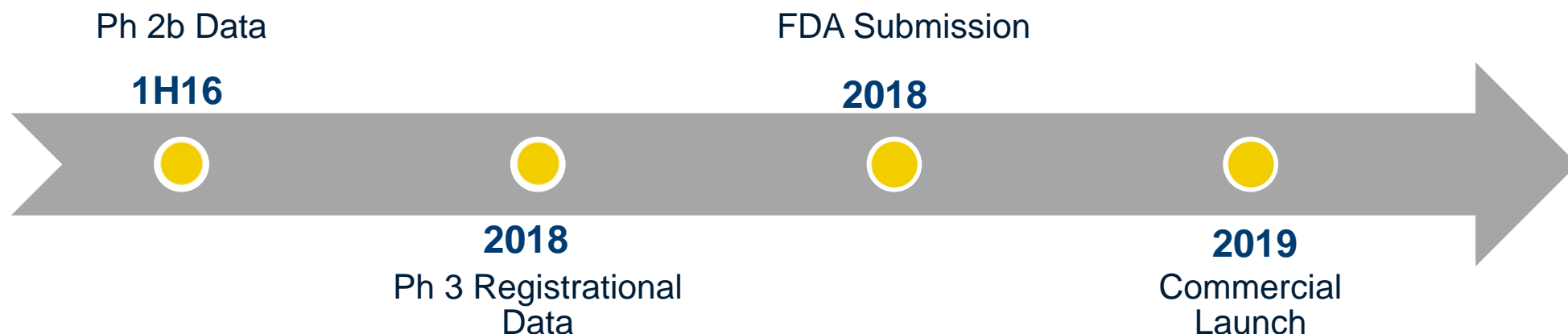


Source: Dermira Company Information and Leerink Partners

## Development: Initiating Ph 2b Dose-Finding Program in 1H15, Readout Expected 1H16

|                        | Ph 2a: Clinical POC  | Ph 2b: Dose-finding  | Ph 3 Registration  |
|------------------------|--|--|--|
| Objective              | Safety and preliminary efficacy  | Dose-selection   | <ul style="list-style-type: none"> <li>Confirmatory</li> <li>Safety &amp; Efficacy</li> </ul>                    |
| Pop                    | Adults with Acne Vulgaris<br>N= 100  | Adults with Acne Vulgaris<br>N= 300  | ≥ 9 years Acne Vulgaris<br>N= 600  |
| Dosing                 | 7.5% Topical<br>12 Weeks BID   | Multiple Topical Doses<br>12 Weeks   | Dose/ Frequency TBD<br>12 Weeks  |
| Key Efficacy / Results | <ul style="list-style-type: none"> <li>Acne lesion count</li> <li>Acne IGA</li> <li>Sebum excretion profile</li> </ul> | <ul style="list-style-type: none"> <li>Acne lesion count</li> <li>Acne IGA</li> <li>1H15 Start Ph 2b</li> <li>1H16 data readout</li> </ul> | <ul style="list-style-type: none"> <li>Acne lesion count</li> <li>Acne IGA</li> <li>2018 data readout</li> </ul> |

• IGA = Investigator Global Assessment



## Script-Based US Acne (DRM01) Market Model & Assumptions

|   | 2019        | 2020         | 2021         | 2022         | 2023         | 2024         | 2025         | 2026         |
|---|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>US Topical Acne Market</b>                     |             |              |              |              |              |              |              |              |
| Total Prescriptions (Rx)                          | 13,246,137  | 14,042,750   | 14,820,994   | 15,585,255   | 16,261,386   | 17,026,479   | 17,742,102   | 18,489,332   |
| Growth Rate                                       | 6%          | 6%           | 6%           | 5%           | 4%           | 5%           | 4%           | 4%           |
| <b>Retinoid (Isotretinoin / Tretinoin) Market</b> |             |              |              |              |              |              |              |              |
| Growth Rate                                       | 3.8%        | 3.8%         | 3.8%         | 3.8%         | 3.8%         | 3.8%         | 3.8%         | 3.8%         |
| % of Overall Rx                                   | 42%         | 41%          | 40%          | 40%          | 39%          | 39%          | 39%          | 39%          |
| <b>Antimicrobials</b>                             |             |              |              |              |              |              |              |              |
| Growth Rate                                       | 3.7%        | 3.7%         | 3.7%         | 3.7%         | 3.7%         | 3.7%         | 3.7%         | 3.7%         |
| % of Overall Rx                                   | 43%         | 42%          | 41%          | 40%          | 40%          | 40%          | 39%          | 39%          |
| <b>Fixed Dose Combinations</b>                    |             |              |              |              |              |              |              |              |
| Growth Rate                                       | 5.9%        | 5.9%         | 5.9%         | 5.9%         | 5.9%         | 5.9%         | 5.9%         | 5.9%         |
| % of Overall Rx                                   | 14%         | 14%          | 14%          | 14%          | 14%          | 14%          | 15%          | 15%          |
| <b>Novel Therapies</b>                            |             |              |              |              |              |              |              |              |
| Growth Rate                                       |             | 127%         | 48%          | 27%          | 9%           | 15%          | 6%           | 6%           |
| % of Overall Rx                                   | 2%          | 3%           | 5%           | 6%           | 6%           | 7%           | 7%           | 7%           |
| (Dermira) DRM01 Topical                           | 214,812     | 486,778      | 718,469      | 913,315      | 996,166      | 1,143,068    | 1,214,493    | 1,290,369    |
| Price per Rx (\$)                                 | \$471       | \$471        | \$485        | \$500        | \$515        | \$530        | \$546        | \$562        |
| Price Growth                                      |             |              | 3%           | 3%           | 3%           | 3%           | 3%           | 3%           |
| <b>DRM01 Gross to Net Adjusted (\$ MM)</b>        | <b>\$76</b> | <b>\$172</b> | <b>\$261</b> | <b>\$342</b> | <b>\$384</b> | <b>\$454</b> | <b>\$497</b> | <b>\$544</b> |

|                              |   |
|------------------------------|---|
| <b>Commercial Launch</b>     | 2019E   |
| <b>Peak Sales Year</b>       | 2023E – 2025E   |
| <b>Gross to Net Adjusted</b> | 25%   |
| <b>Pricing</b>               | In line with isotretinoin agent, Galderma Epiduo  |
| <b>Launch</b>                | Epiduo based launch trajectory with initial uptake dampened to potential launch with less sales resources |

**DRM04:** Topical Anticholinergic  
for Hyperhidrosis (HH) Treatment

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**DERMIRA**

## DRM04 Summary: Product Overview & KOL Commentary

### MARKET OPPORTUNITY & UNMET NEED

- Our KOL checks confirm a vast hyperhidrosis market where treatment options are limited to ineffective antiperspirants or burdensome Botox injections.
  - 9M Americans suffer from excessive sweating, 1M from severe hyperhidrosis (HH)
  - Significant psychosocial burden
  - Most noninvasive treatments provide little relief
- KOLs note significant need for noninvasive second-line treatment options to challenge the effective but burdensome use of every-6-month Botox injections. DRM04 – a convenient, easy to use glycopyrrolate wipe – is initially intended to inhibit axillary sweat production.

### EFFICACY DATA

- In KOLs' opinions, Ph 2 demonstration of statistically significant reduction in sweat production and 40-50% improvement in HH score (HDSS) removes much of the technical risk for DRM04 program.
- Sweat production, though reported differently, seems to demonstrate Botox-like results. Botox trials show 80-85% of subjects demonstrating at least 50% reduction from baseline in axillary sweating at 4 weeks, while **DRM04 achieving greater than 50% reduction in sweat production** in various doses 1%, 2%, 3%, and 4% providing 53%, 61%, 76%, and 77% change from baseline, respectively.

Source: Leerink Partners

### SAFETY & TOLERABILITY

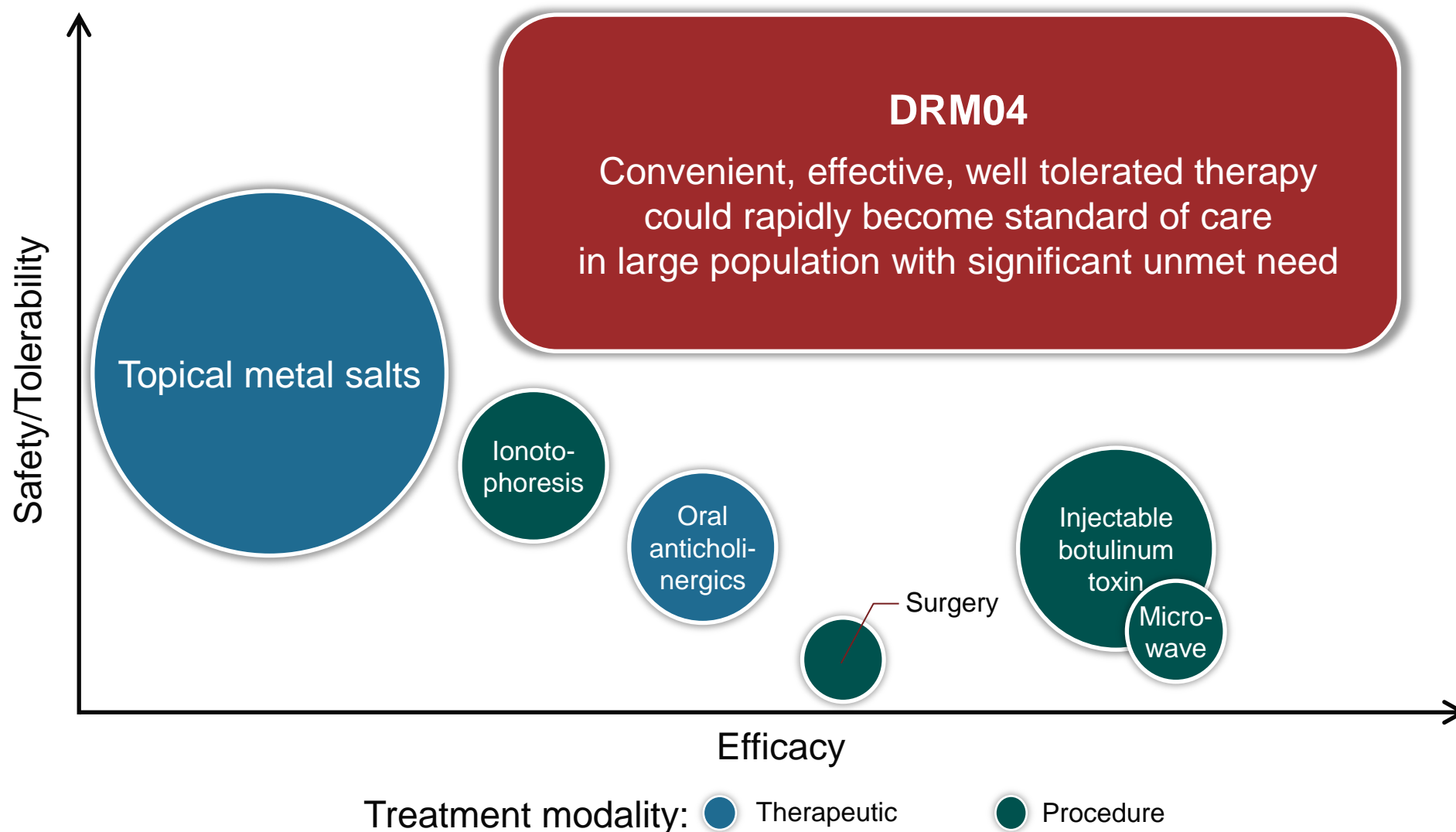
- The 2% dose, while highly active, appears to have a low incidence of dry mouth and blurred vision.
- KOLs do not believe low-grade dry mouth is worrisome at maximum tolerated dose (MTD). Oral administration glycopyrrolate shows therapeutic effect with tolerable degree of dry mouth and dry eye. KOLs highlight that in practice they are convinced the locally applied wipe will result in noticeably less side effect concerns.
- Ph 2 data give the boundaries and show a sweet spot of 2-3% dose range; DERM could theoretically even go to 2.5% for pivotals; data from HH01 together with the bridging study data will determine the like go-forward dose(s).

### DEVELOPMENT & COMMERCIAL POTENTIAL

- Ph 3 endpoints TBD – gravimetric test will definitely be used,  $\geq 2$  point reduction in HDSS also possible.
- KOLs believe that if successful and priced correctly, DRM04 could be the next step after antiperspirants followed by Botox or device use. Insurance coverage ought to follow given Botox's current coverage for HH.
- "RT-001 hasn't been as great as we might have expected," according to specialists, who also expect a high price. Price sensitivity for topical Botox agents is expected to be geared toward aesthetic / cosmetic uses.

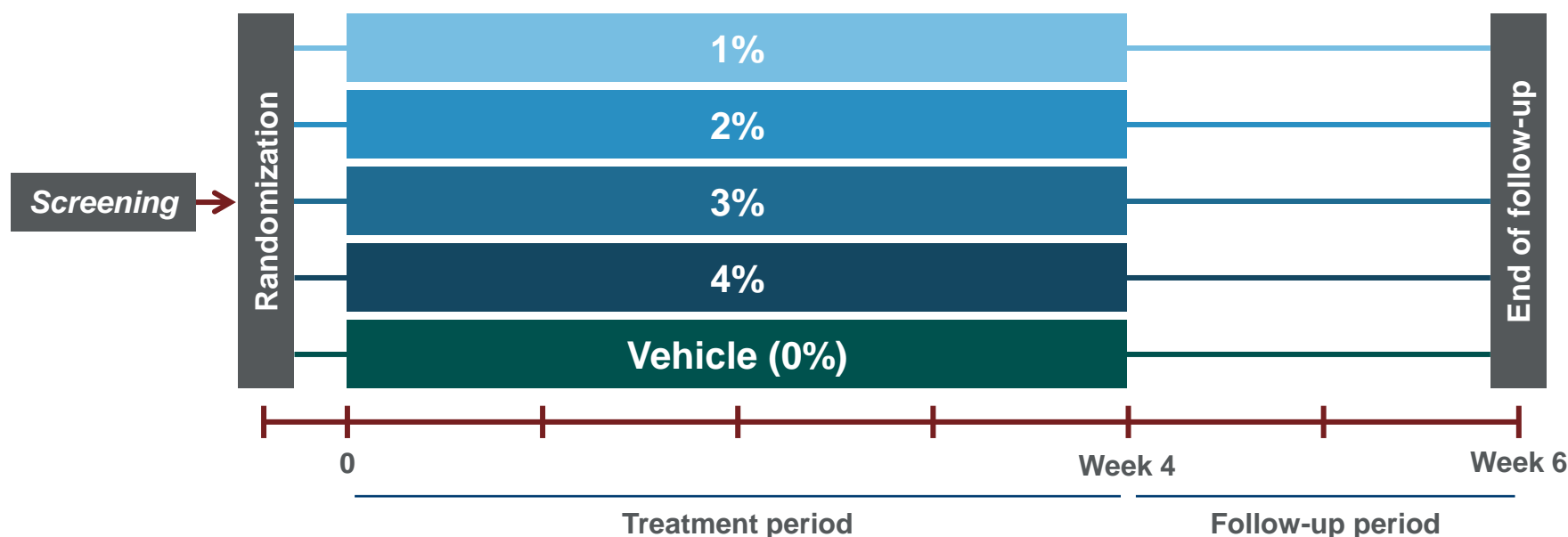


## Background: Current Therapies Largely Ineffective/Inconvenient/Poorly Tolerated



## Phase 2b: HH01 Dose-Ranging Completed for Reference Agent

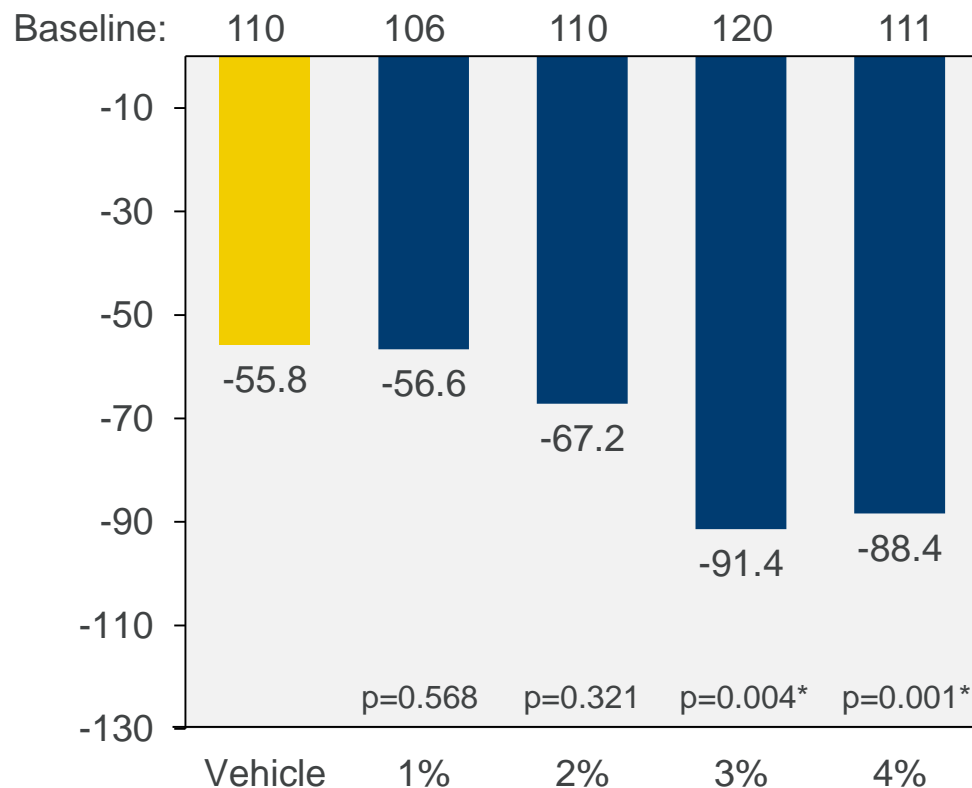
- Well-characterized glycopyrrolate mechanism with clear dose-response curve
- Randomized double blinded vehicle controlled trial
  - 198 severe, primary axillary hyperhidrosis patients
  - Principal inclusion criteria: Adults with sweat production of  $\geq 50$  mg/5 min in each axilla (gravimetry), HDSS (Hyperhidrosis Disease Severity Score) score of 3-4
  - Topical formulation of reference agent applied via wipe QD for 4 weeks
  - 2 Key Efficacy Measures (Week 4)
    - ♦ Axillary Sweat Production: Absolute change from baseline (gravimetric sweat test)
    - ♦ PRO: Proportion of patients achieved  $\geq 2$ -point reduction in HDSS score



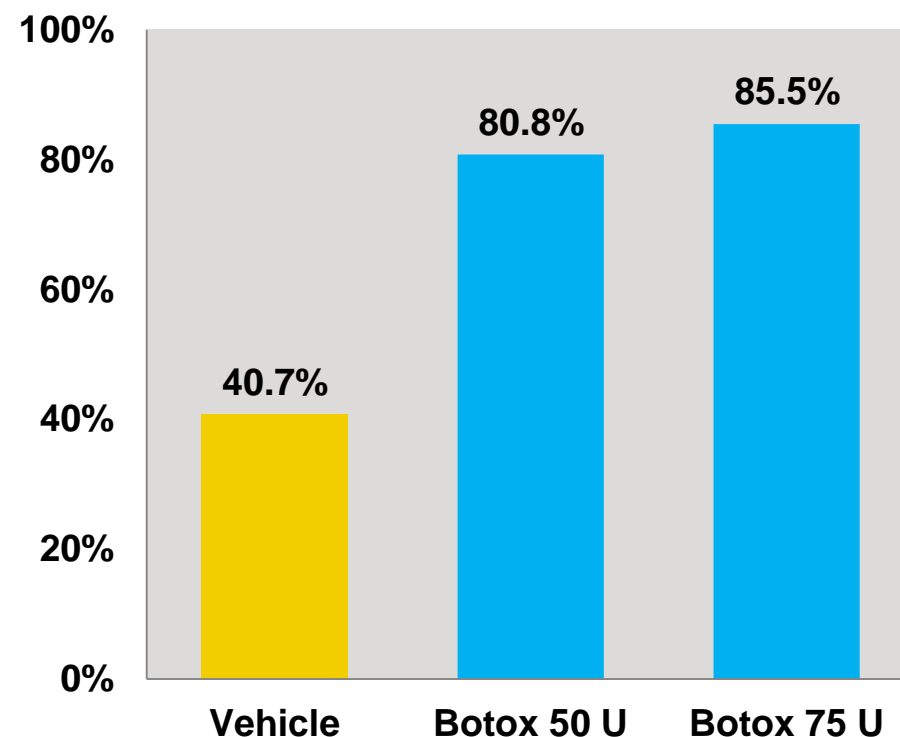
## Efficacy: Statistically Significant Impact on Sweat Production (Gravimetry)

### Additionally Appears Comparable to Results Seen with Botox

#### DRM04 Change in Sweat Production at Week 4

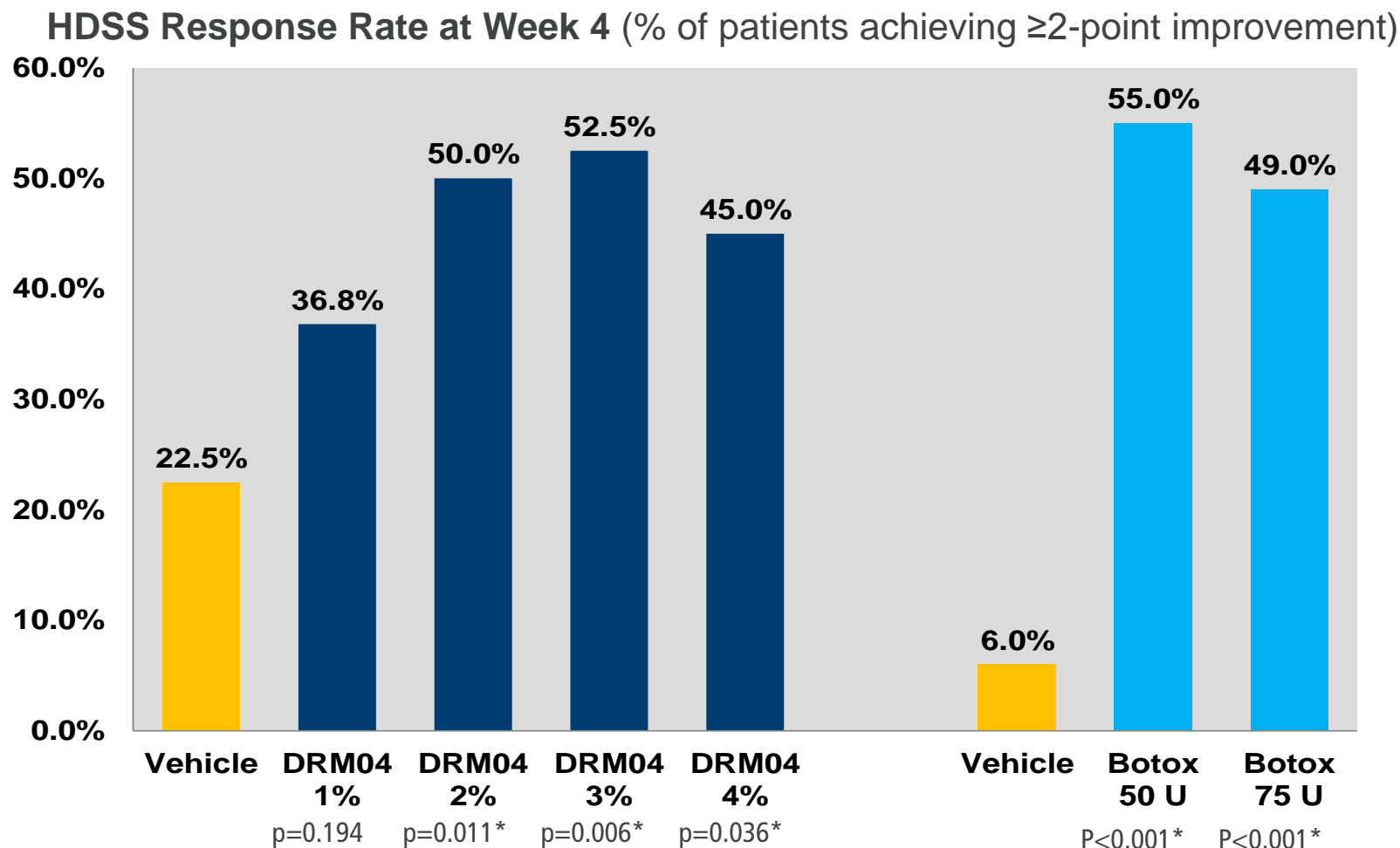


#### Botox % achieve >50% decrease in Sweat Production at Week 4



- **DRM04 demonstrated impact on sweat production** as the average absolute change from baseline at the end of the 4-week treatment period
- **Botox efficacy defined** as percentage of subjects demonstrating at least 50% reduction from baseline in axillary sweating at 4 weeks
- **DRM04 appears comparable in achieving greater than 50% reduction in sweat production** in various doses 1%, 2%, 3%, and 4% providing 53% (55.6/106), 61% (67.2/110), 76% (91.4/120), and 77% (88.4/111), respectively

## Efficacy: Statistical Significance, Dose-Dependence, and Comparability to Botox Validated on Patient Reported Outcome Scale



Positive impact on widely-used PRO (HDSS)

## Development: DRM04 Clinical Development Plan

|                        | Ph 2a<br>Clinical POC  | Ph 2b: Dose-finding  |   | Ph 3<br>Registration  |
|------------------------|--|--|---|---|
|                        | Phase 2a<br>Clinical POC   | Ph 2b: HH01<br>Dose-finding  | Ph 2b: HH02<br>Dose-finding   | Phase 3<br>Registration   |
| Objective              | Established POC  | Dose-selection   | Support switch / PRO development  | <ul style="list-style-type: none"> <li>Confirmatory</li> <li>Safety &amp; Efficacy</li> </ul>               |
| Pop                    | N= 36  | N= 200   | N=100   | N= 600  |
| Dosing                 | QD (4 Weeks)   | QD (4 Weeks)   | QD (4 Weeks)  | QD (4 Weeks)  |
| Key Efficacy / Results | <ul style="list-style-type: none"> <li>Attractive efficacy (HDSS, sweat production)</li> <li>Well tolerated</li> </ul> | <ul style="list-style-type: none"> <li>HDSS score</li> <li>Sweat production</li> <li>Preliminary Pharmacokinetics</li> </ul> | <ul style="list-style-type: none"> <li>HDSS score</li> <li>PRO score</li> <li>Sweat production</li> <li>Pharmacokinetics</li> </ul> | <ul style="list-style-type: none"> <li>PRO score</li> <li>Sweat production</li> <li>2H16 readout</li> </ul> |

HH02 Ph 2b Data

FDA Submission

- PRO = Patient Reported Outcome
- POC = Proof-of-Concept

1H15

2017

2H16

2018

Ph 3 Registrational  
Data

FDA approval

## Patient-Based US Hyperhidrosis (DRM04) Market Model (p1)

|  | 2013      | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2020      | 2021      | 2022      | 2023       | 2024       | 2025       | 2026       |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|------------|
| <b>US Axillary Hyperhidrosis (HH) Market</b> |           |           |           |           |           |           |           |           |           |           |            |            |            |            |
| Prevalence Rate (2.8%)                       | 8,851,607 | 8,940,124 | 9,029,525 | 9,119,820 | 9,211,018 | 9,303,128 | 9,442,675 | 9,584,315 | 9,728,080 | 9,874,001 | 10,041,859 | 10,212,571 | 10,386,185 | 10,562,750 |
| Growth Rate                                  |           | 1.0%      | 1.0%      | 1.0%      | 1.0%      | 1.0%      | 1.5%      | 1.5%      | 1.5%      | 1.5%      | 1.7%       | 1.7%       | 1.7%       | 1.7%       |
| <b>Penetration Rate</b>                      |           |           |           |           |           |           |           |           |           |           |            |            |            |            |
| Seek Treatment                               | 3,540,643 | 3,576,049 | 3,611,810 | 3,647,928 | 3,776,517 | 3,814,283 | 3,871,497 | 4,121,256 | 4,183,074 | 4,245,821 | 4,418,418  | 4,493,531  | 4,569,921  | 4,753,237  |
| www.sweathelp.org                            | 40%       | 40%       | 40%       | 40%       | 41%       | 41%       | 41%       | 43%       | 43%       | 43%       | 44%        | 44%        | 44%        | 45%        |
| Recommended Treatment<br>(% Receiving Rx)    | 2,301,418 | 2,324,432 | 2,347,676 | 2,371,153 | 2,454,736 | 2,479,284 | 2,516,473 | 2,720,029 | 2,760,829 | 2,802,242 | 2,982,432  | 3,033,134  | 3,084,697  | 3,255,968  |
|  | 65%       | 65%       | 65%       | 65%       | 65%       | 65%       | 65%       | 66%       | 66%       | 66%       | 68%        | 68%        | 68%        | 69%        |
| Fill Prescriptions                           | 1,726,063 | 1,743,324 | 1,760,757 | 1,778,365 | 1,841,052 | 1,859,463 | 1,887,355 | 2,067,222 | 2,098,230 | 2,129,704 | 2,311,385  | 2,350,679  | 2,390,640  | 2,555,935  |
|  | 75%       | 75%       | 75%       | 75%       | 75%       | 75%       | 75%       | 76%       | 76%       | 76%       | 78%        | 78%        | 78%        | 79%        |

### Large market underpenetrated by branded pharmaceuticals

- Nearly nine million Americans (2.8 % of US population) with hyperhidrosis (HH)
- 40% (2 in 5) seek help for treatment
- Two-thirds receive prescription
- 75% of patients fill the script

### DRM04 Target Profile

- DRM04 represents the first topical wipe for hyperhidrosis with a well-characterized mechanism, positive Phase II data, and a well designed clinical program
- Topically targets local sweat gland activation
- Reduces sweat production and improves disease severity in hyperhidrosis patients
- Efficacy as comparable to systemic treatments
- Established pharmacology and well-tolerated 4-week Ph 2a clinical data

## Patient-Based US Hyperhidrosis (DRM04) Market Model (p2)

|   | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 2026             |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| <b>(1st Line) HH Market Share</b>   |                |                |                |                |                |                |                |                |                |                |                |                |                |                  |
| Clinical Strength Antiperspirant Topical Treated with Certain Dri OTC (AICI3) | 70%            | 70%            | 70%            | 70%            | 69%            | 67%            | 62%            | 57%            | 53%            | 51%            | 50%            | 49%            | 48%            | 77%              |
| Cost / Bottle (WAC \$4.30)  | 1,208,244      | 1,220,327      | 1,232,530      | 1,244,855      | 1,261,121      | 1,236,543      | 1,170,160      | 1,178,316      | 1,101,571      | 1,075,500      | 1,144,136      | 1,140,079      | 1,147,507      | 1,968,070        |
| Treatment (Tx) Frequency Annualized   | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81         | \$5.81           |
| Antiperspirant (Topical) Sales (\$ MM)  | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4              | 4                |
|   | \$28.1         | \$28.3         | \$28.6         | \$28.9         | \$29.3         | \$28.7         | \$27.2         | \$27.4         | \$25.6         | \$25.0         | \$26.6         | \$26.5         | \$26.6         | \$45.7           |
| Anticholinergic Orals   | 25%            | 25%            | 25%            | 25%            | 24%            | 23%            | 21%            | 18%            | 16%            | 14%            | 12%            | 11%            | 11%            | 10%              |
| Treated with Glycopyrrolate Oral  | 431,516        | 435,831        | 440,189        | 444,591        | 441,853        | 418,379        | 386,908        | 372,100        | 335,717        | 287,510        | 277,366        | 258,575        | 262,970        | 255,593          |
| Cost / Bottle / 100 pills (WAC \$88.49)                                       | \$88.49        | \$88.49        | \$88.49        | \$88.49        | \$88.49        | \$88.49        | \$99.11        | \$99.11        | \$99.11        | \$99.11        | \$99.11        | \$111.00       | \$111.00       | \$111.00         |
| Tx Frequency Annualized   | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2              | 2                |
| Anticholinergic Orals Sales (\$ MM)   | \$76.4         | \$77.1         | \$77.9         | \$78.7         | \$78.2         | \$74.0         | \$76.7         | \$73.8         | \$66.5         | \$57.0         | \$55.0         | \$57.4         | \$58.4         | \$56.7           |
| <b>(2nd Line) HH Market Share</b>   |                |                |                |                |                |                |                |                |                |                |                |                |                |                  |
| AGN Botox Market Share  | 5%             | 5%             | 5%             | 5%             | 5%             | 5%             | 5%             | 5%             | 5%             | 4%             | 4%             | 4%             | 3%             | 3%               |
| Treated with Botox  | 86,303         | 87,166         | 88,038         | 88,918         | 92,053         | 92,973         | 94,368         | 103,361        | 94,420         | 85,188         | 80,898         | 82,274         | 71,719         | 76,678           |
| Cost 100U (4 mL) per axilla   | \$525          | \$541          | \$557          | \$574          | \$591          | \$609          | \$627          | \$646          | \$665          | \$685          | \$706          | \$727          | \$749          | \$771            |
| Tx Frequency Annualized   | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5              |
| Botox Injectable Sales (\$ MM)  | \$68.0         | \$70.7         | \$73.6         | \$76.5         | \$81.6         | \$84.9         | \$88.7         | \$100.1        | \$94.2         | \$87.5         | \$85.6         | \$89.7         | \$80.5         | \$88.7           |
| <b>Needle-free Topicals to replace 2nd Line Botox</b>                         |                |                |                |                |                |                |                |                |                |                |                |                |                |                  |
| Dermira DRM04 topical glycopyrrolate (Ph 2b)                                  |                |                |                |                |                | 1%             | 3%             | 7%             | 11%            | 15%            | 16%            | 17%            | 17%            | 17%              |
| Treated with DRM04  |                |                |                |                |                | 23,243         | 56,621         | 144,706        | 230,805        | 319,456        | 369,822        | 399,615        | 406,409        | 434,509          |
| Cost  |                |                |                |                |                | \$101          | \$101          | \$107          | \$112          | \$117          | \$123          | \$127          | \$131          | \$135            |
| Tx Frequency Annualized   |                |                |                |                |                | 7              | 7              | 7              | 7              | 7              | 7              | 7              | 7              | 7                |
| Gross to Net Adjusted (\$ MM)   |                |                |                |                |                | \$12.4         | \$30.2         | \$80.9         | \$135.5        | \$196.9        | \$239.4        | \$266.4        | \$279.1        | \$307.3          |
| Anterios ANT-1207 topical Botox (Ph 2b)                                       |                |                |                |                |                | 1%             | 3%             | 5%             | 7%             | 9%             | 11%            | 11%            | 12%            | 12%              |
| Treated with ANT-1207   |                |                |                |                |                | 23,243         | 55,784         | 84,931         | 144,706        | 178,350        | 223,619        | 242,695        | 270,328        | 274,924          |
| Cost  |                |                |                |                |                | \$609          | \$609          | \$682          | \$682          | \$682          | \$682          | \$682          | \$763          | \$763            |
| Tx Frequency Annualized   |                |                |                |                |                | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5              |
| Gross to Net Adjusted (\$ MM)   |                |                |                |                |                | \$15.9         | \$38.2         | \$65.1         | \$111.0        | \$136.8        | \$171.5        | \$186.1        | \$232.2        | \$236.1          |
| Revance (RVNC) RT001 topical Botox  |                |                |                |                |                |                | 1%             | 2%             | 4%             | 6%             | 8%             | 9%             | 10%            | 10%              |
| Treated with RT001  |                |                |                |                |                |                | 18,874         | 41,344         | 73,438         | 117,134        | 173,354        | 199,808        | 227,111        | 255,593          |
| Cost  |                |                |                |                |                |                | \$627          | \$627          | \$627          | \$627          | \$627          | \$702          | \$702          | \$702            |
| Tx Frequency Annualized   |                |                |                |                |                |                | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5            | 1.5              |
| Gross to Net Adjusted (\$ MM)   |                |                |                |                |                |                | \$17.7         | \$38.9         | \$69.1         | \$110.1        | \$163.0        | \$210.4        | \$239.2        | \$269.2          |
| <b>Total Sales (\$ MM)</b>  | <b>\$172.4</b> | <b>\$176.2</b> | <b>\$180.1</b> | <b>\$184.1</b> | <b>\$189.1</b> | <b>\$215.9</b> | <b>\$278.7</b> | <b>\$386.1</b> | <b>\$501.9</b> | <b>\$613.3</b> | <b>\$741.0</b> | <b>\$836.5</b> | <b>\$916.0</b> | <b>\$1,003.8</b> |

## Patient-Based US Hyperhidrosis (DRM04) Market Model Assumptions

- Patient-based hyperhidrosis growth model that breaks down market share by 1<sup>st</sup> line, 2<sup>nd</sup> line, and alternative needle-free topical treatments to replace 2<sup>nd</sup> line Botox.
  - 1<sup>st</sup> Line – industrial strength deodorant or anticholinergic orals
  - 2<sup>nd</sup> Line – Botox providing excellent temporary relief, but insurance pushback given pricing
  - DRM04 will target 2<sup>nd</sup> line setting in replacing Botox as an injection-free topical alternative
  - Market share analysis depicts competitive landscape including Anterios ANT-1207 and Revance (RVNC) RT001, achieving commercialization by 2018E and 2019E, respectively.
- Key Financial Assumptions

|                              |                                     |
|------------------------------|-------------------------------------|
| <b>Commercial Launch</b>     | 2018E                               |
| <b>Peak Sales Year</b>       | 2022E – 2024E                       |
| <b>Gross to Net Adjusted</b> | 25%                                 |
| <b>Pricing / Duration</b>    | In line with Botox 7-month duration |



**Cimzia:** anti-TNF $\alpha$  for Psoriasis  
(PsO)

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**DERMIRA**

## Cimzia Summary: Product Overview & KOL Commentary

### MARKET OPPORTUNITY & UNMET NEED

- KOLs validate the favorable long-term prospects for TNFs to remain the first-line agent for the majority of psoriasis patients based on: (a) years of safety experience, (b) preferential effects in the third of psoriasis (PsO) patients with joint pain.
  - “Anti-TNF favored right out of gate” for patients with co-morbid joint pain/ psoriatic arthritis
- KOLs state they “absolutely need another TNF antagonist” given the 50%+ of patients who are non-responders and therapeutic limitations of Enbrel, Stelara, and Remicade.

### SAFETY & TOLERABILITY

- Early discontinuation rate (3-4% vs. 5% for placebo) competitive with Humira’s 7% ( vs. 4% for placebo) discontinuation rate
- KOLs skeptical of safety advantage over Humira, until seen in larger studies. Construct of molecule doesn’t have a potentially immunogenic hinge region that may affect Humira and Remicade. KOLs recognize that “this may suggest a decrease in anti-drug antibody against Cimzia, yet that’s a scientific wild guess.”
- Maintenance dosing may be key to commercial success. DERM is studying lower maintenance dosing of Cimzia post 12 & 16 weeks of induction dosing. This may be important for pricing.

### EFFICACY DATA

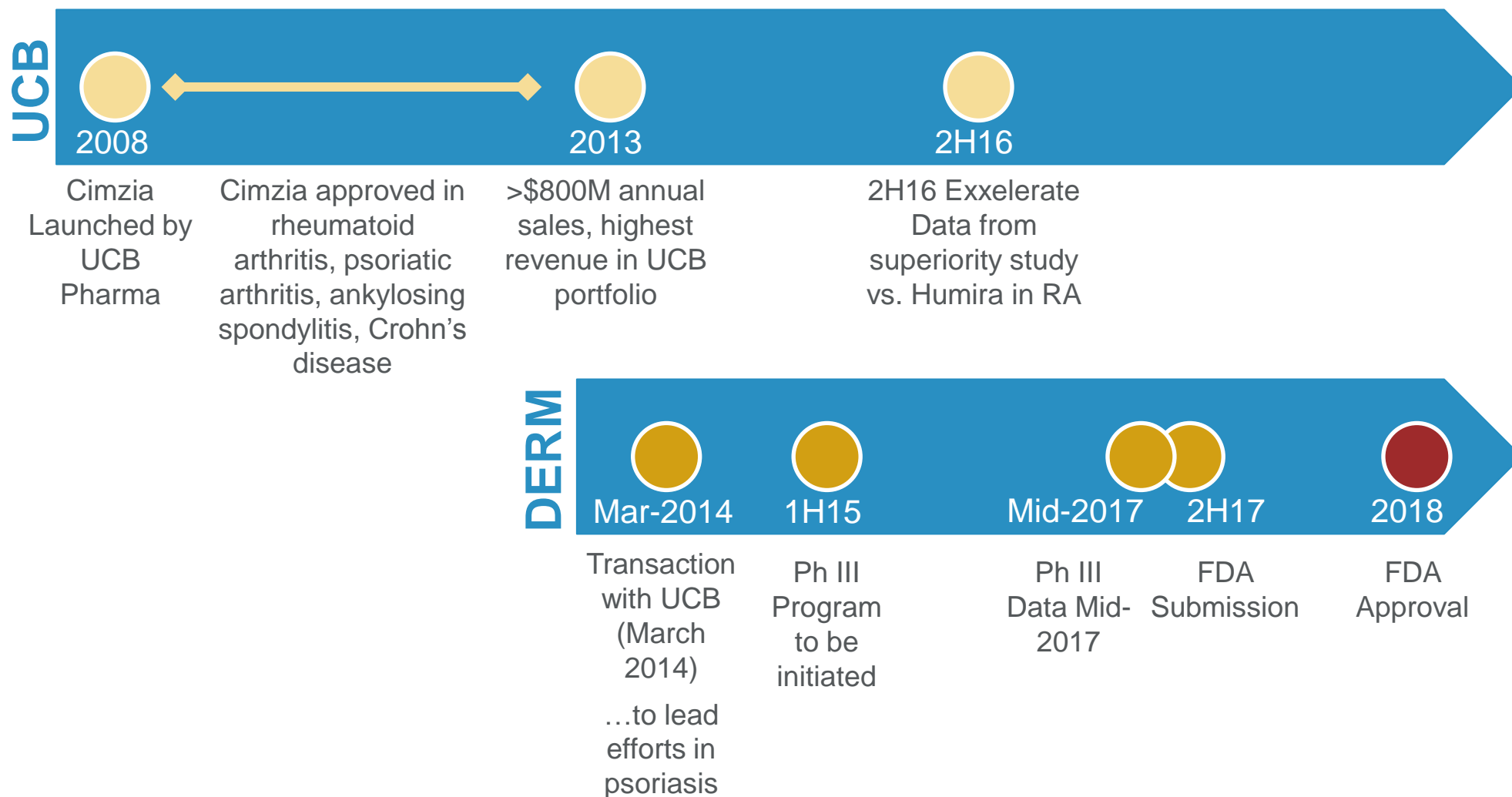
- KOLs believe Cimzia could “leap frog” other anti-TNF agents used upon Humira failure, where they continue to look for an another anti-TNF option with “high performance” 70%+ skin clearance.
- Based on replication of Ph2 data, Cimzia ought to be preferred to:
  - Anti-TNF Enbrel which demonstrates <50% skin clearance
  - IL-12/23 Stelara given its lack of demonstrated relief for joint pain
  - Anti-TNF Remicade which is only used in last line setting due to need for infusion

### DEVELOPMENT & COMMERCIAL POTENTIAL

- Will still fall behind Humira in series of options, particularly once the biosimilar is introduced
- KOLs are acutely aware of threats from IL-17s and biosimilar Humira, yet continue to believe in commercial potential of Cimzia
- DERM will initiate its Phase 3 in 1H15. The program will include two placebo-controlled and one active comparator (vs. Enbrel) study which, together, we expect to: (a) satisfy US and EU regulatory requirements, (b) confirm skin clearance data and show superiority to Enbrel, and (c) support lower maintenance dosing from 12 & 16 through 52 weeks of treatment.

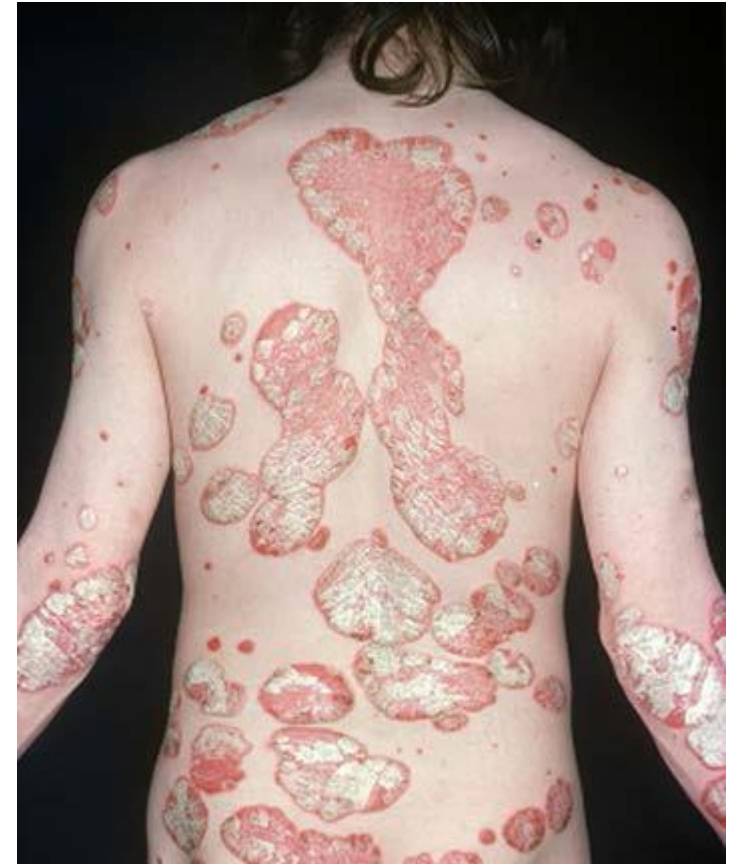
## Development: Opportunity to Steer Valuable Indication for a Marketed TNF-Inhibitor While UCB's Focus on Its Success Continues

### Cimzia Development Milestone Assumptions

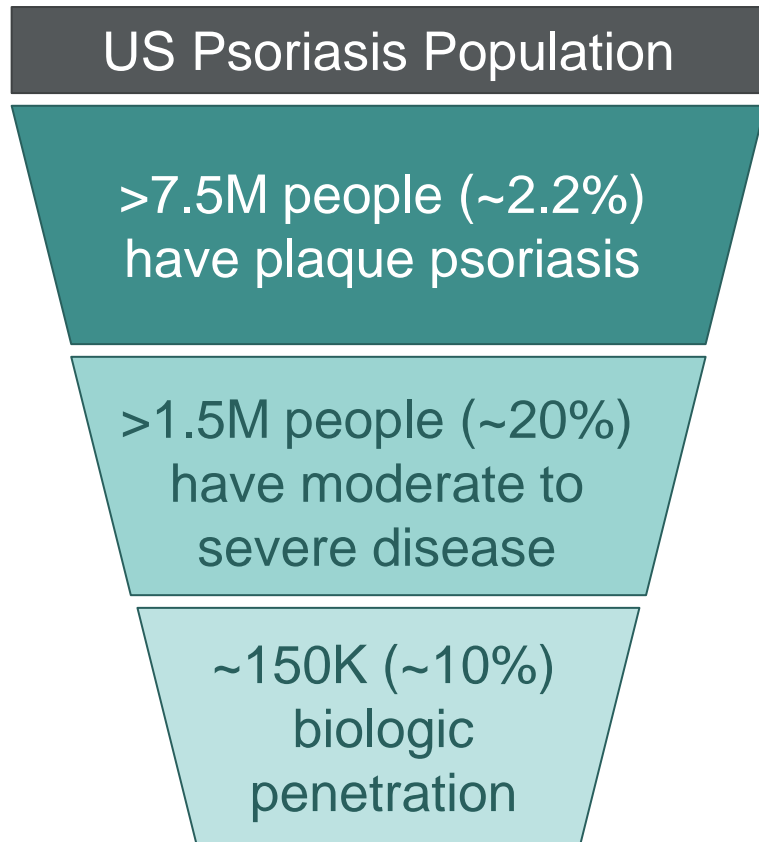


## Background: Psoriasis Is a Complex, Debilitating Disease Requiring Long-Term Treatment

- Prevalent, chronic autoimmune skin disease
  - Hallmark is excessive epidermal proliferation (scaly plaques)
  - Plaque psoriasis is most common form
  - Increasing evidence suggests skin symptoms represent dermal manifestation of systemic inflammatory disorder
- Severity measured by a combination of factors
  - Includes consideration of lesion location, impact on quality of life, and body surface area ( $\geq 3\%$  moderate to severe)
- Significant morbidity, co-morbidity
  - Physical, social function
  - Psoriatic arthritis occurs in 33-40% of psoriasis patients
  - Cardiovascular disease



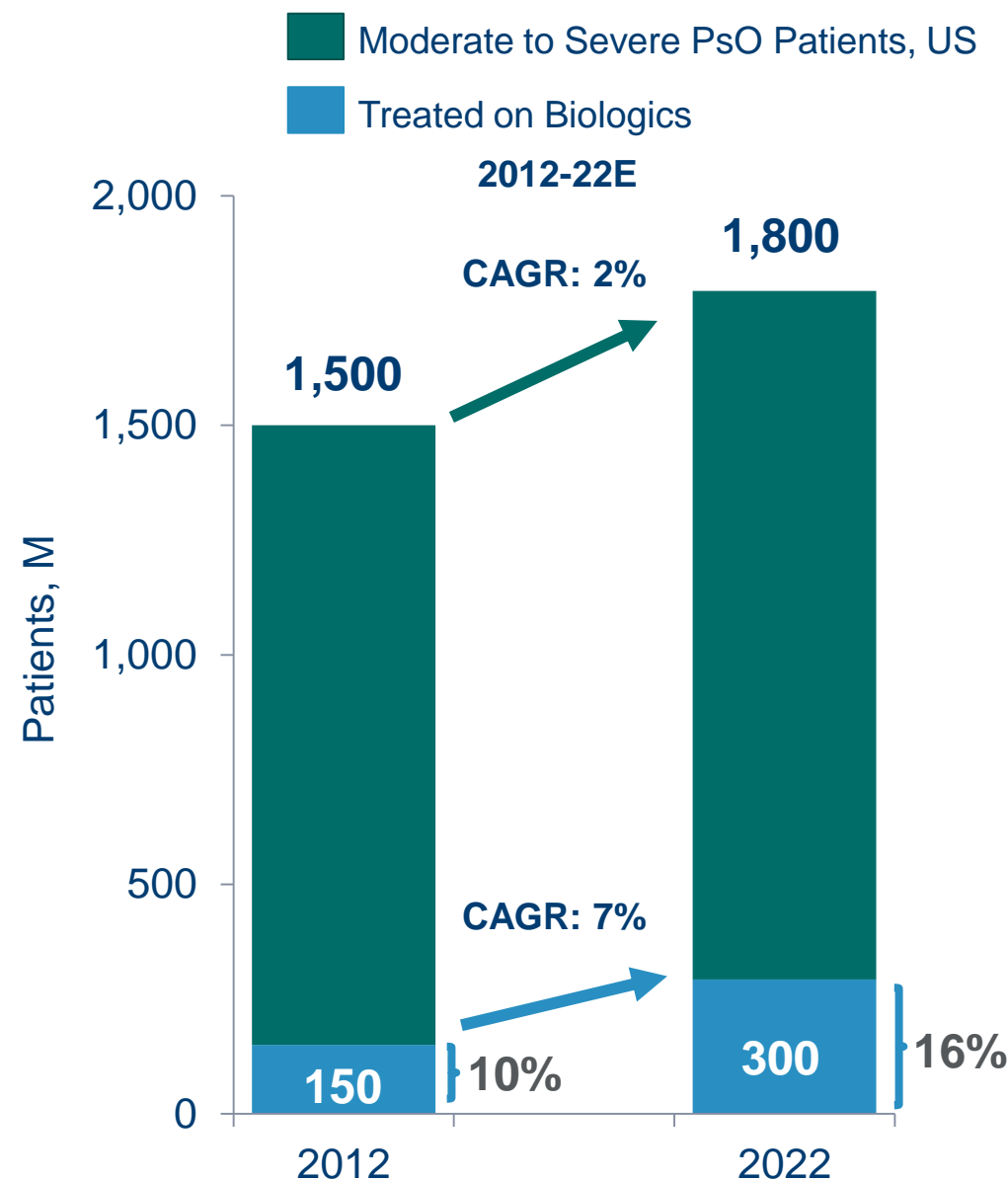
## Background: Psoriasis Represents a Large, Underpenetrated Market with Biologic Treatment Gaining Momentum Among Dermatologists



- Large patient population
  - Substantial proportion develop systemic, inflammatory co-morbidities
- Market need persists
  - ~50% of patients dissatisfied with current treatment
  - ≤30% of severe patients not receiving treatment in accordance with guidelines
- Underpenetrated US market
  - Biologic penetration in dermatology remains low relative to other large biologic markets

## Background: Patients Treated on Biologics Are Expected to Double in the Next Ten Years

- Growth from underpenetrated US market
  - We forecast biologics penetration grows from historical use in ~10% of moderate to severe patients to >16% in 2022
- Dermatologists increasingly likely to prescribe biologics
  - IMS scripts for TNFs as well as overall biologics have grown at 12% and 15% CAGRs from 2008 to 2013
- Big players will drive growth with new products, large marketing budgets
  - Since 2009 introduction of Stelara (JNJ [OP]; IL-12/23), market growth has accelerated for all injectable biologics
- \$3.4B US market for injectable biologics forecasted to grow to >\$6B in 2022



## Competition: Evolving Psoriasis Market Landscape

### TNF $\alpha$

| Agent                 | Company                                 | Status                        |
|-----------------------|---|-------------------------------|
| Enbrel (etanercept)   | AMGN                                    | Approved                      |
| Humira (adalimumab)   | ABBV                                    | Approved                      |
| Remicade (infliximab) | JNJ                                     | Approved                      |
| Cimzia (certolizumab) | Dermira (from UCB)                      | Ph III (to be initiated 1H15) |
| Biosimilar Humira     | AMGN, NVS (Sandoz), Boehringer, Samsung | Ph III                        |

### IL-23/12

| Agent                 | Company               | Status   |
|-----------------------|-----------------------|----------|
| Stelara (ustekinumab) | JNJ                   | Approved |
| Tildrakizumab         | Sun Pharma (from MRK) | Ph III   |
| Guselkumab            | JNJ (Janssen)         | Ph III   |

### IL-17

| Agent                       | Company | Status                   |
|-----------------------------|---------|--------------------------|
| Secukinumab (IL17 cytokine) | NVS     | Filed (PDUFA Jan-2015)   |
| Brodalumab (IL17 receptor)  | AMGN    | Ph III                   |
| Ixekizumab (IL17 cytokine)  | LLY     | Ph III (Submission 1H15) |

### Orals

| Agent                      | Company | Status            |
|----------------------------|---------|-------------------|
| Otezla (apremilast; PDE4)  | CELG    | Filed             |
| Xeljanz (tofacitanib; JAK) | PFE     | Ph III (complete) |

## Phase 2: Large, 176-Patient Ph 2 Trial Serves as a Solid Foundation for Soon-to-Start Ph 3 Program

### Objective

- To evaluate the efficacy and safety of Cimzia in patients with moderate to severe plaque psoriasis

### Trial Overview

- 176 patients, randomized, double-blind, Phase 2 placebo-controlled
- 15 centers in France and Germany (Oct 2005 to Nov 2006)
- Study consisted of two periods:
  - Initial 12-week treatment period, primary endpoints:  $\geq 75\%$  improvement from baseline in PASI 75 and Physician Global Assessment (PGA) of clear-almost clear
  - Follow-up observation period without treatment – 12-week duration for non-responders, and until relapse for responders (up to 24 weeks)
- A 12-week re-treatment extension study was offered to Cimzia responders who relapsed during the observation period; patients received the same treatment as they did in the first study (conducted from May 2006 to May 2007)



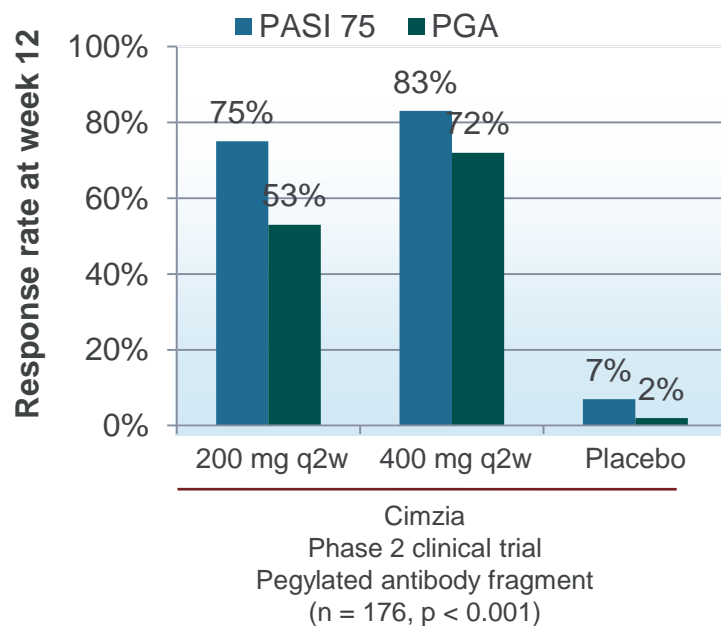
## Phase 2: Skin Clearance Data

### DERM Objectives

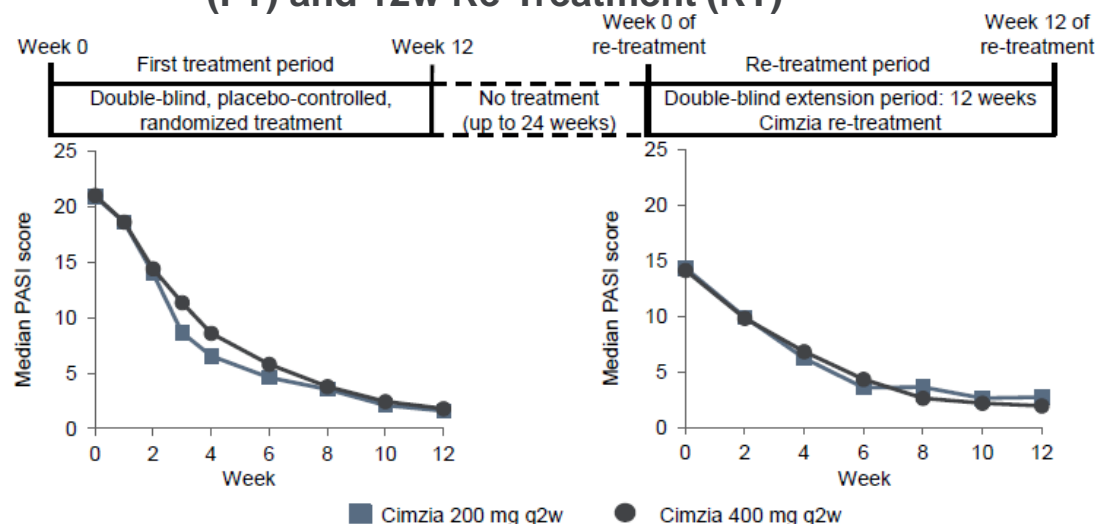
Launch differentiated TNF inhibitor to derms with leading product profile

Efficacy comparable to Humira (mAb) with potential safety advantages of Enbrel (non-mAb)

#### PASI 75 12w RR at Two Doses



#### Median PASI Scores through 12w First Treatment (FT) and 12w Re-Treatment (RT)



Note: PASI 75 = proportion of treated patients who achieved a 75% improvement in the clinical grading scale called the Psoriasis Area and Severity Index. PGA (Physician's Global Assessment) = proportion of patients who achieved clearing or near clearing of psoriasis as rated by the investigator.

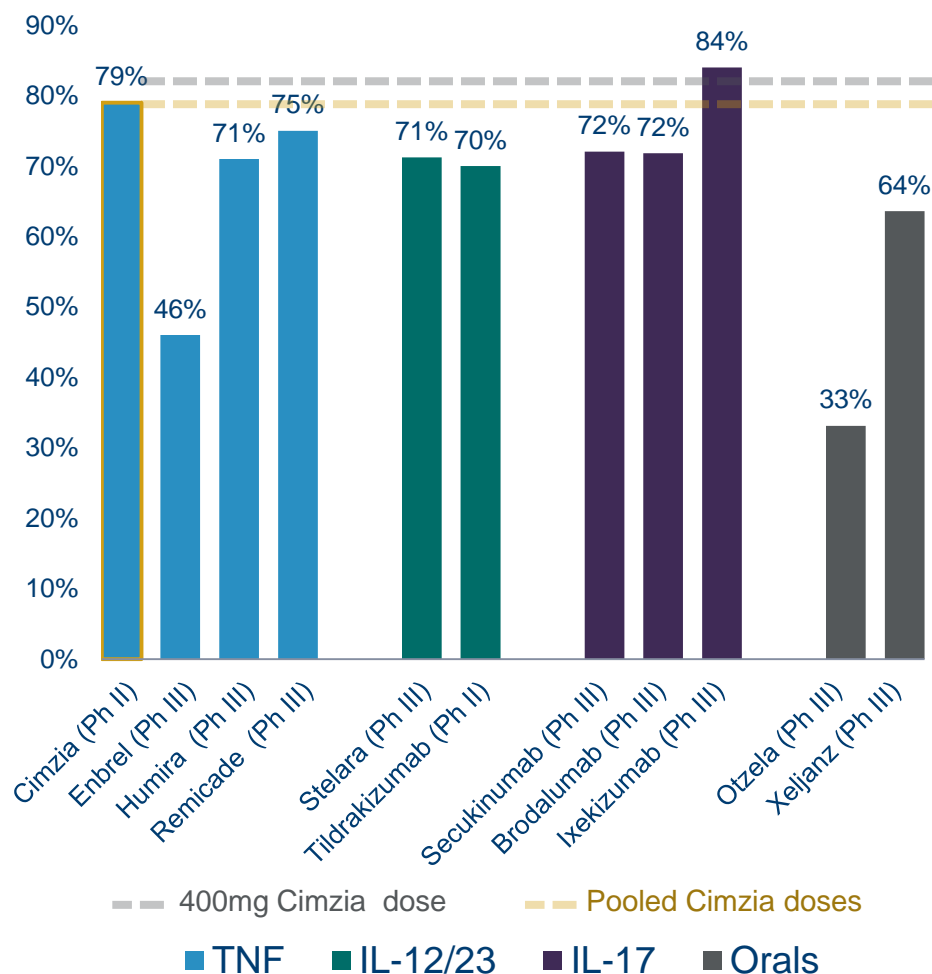
Note: *Intention to Treat (ITT) population shown = all randomized patients (n=176) vs. Per protocol (PP) population = subset of ITT population comprising patients who had no major protocol deviations (n=150). Results from PP population were consistent with ITT population*

Source: Adapted from Reich K, 2012, Br J Dermatol; Dermira Company Information; Leerink Partners

# Efficacy: Competitive Position vs. Other Marketed & Development Stage Psoriasis Therapies

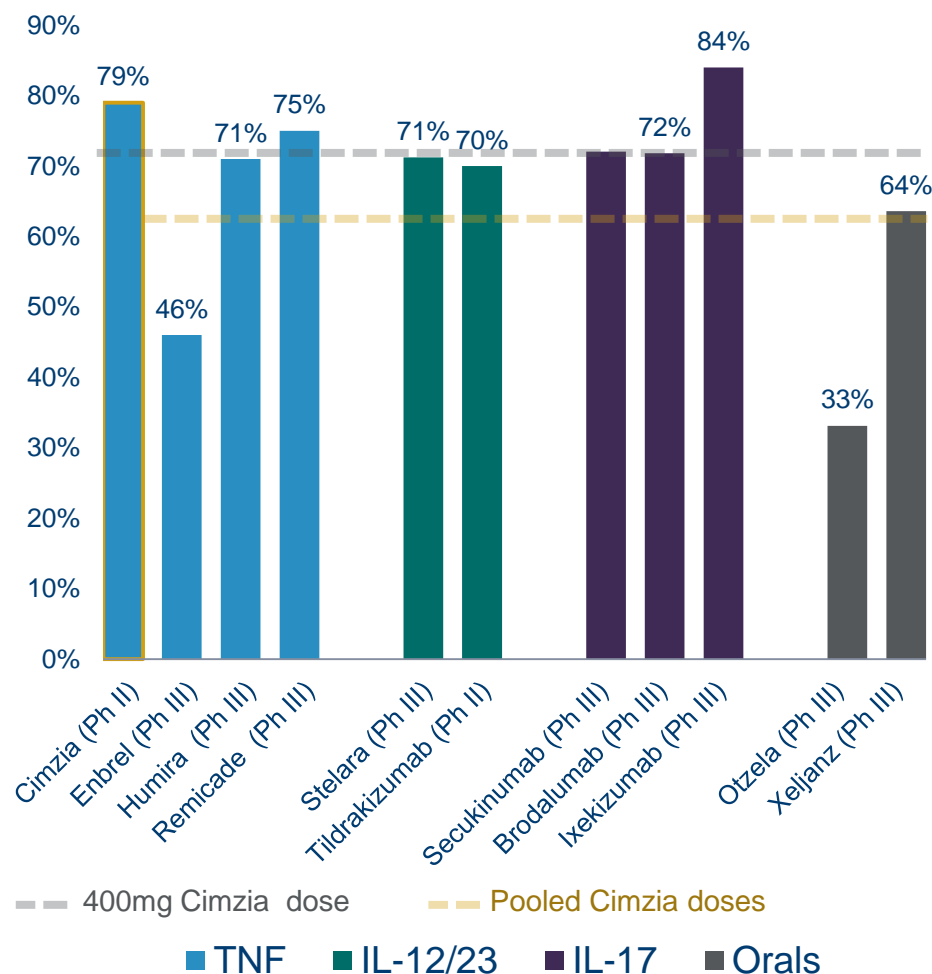
## PASI 75 Response Rate at Week 12\*

- Tends to be favored by the EMA
- US Dermatologists almost exclusively talk about PASI



## PGA Response Rate at Week 12\*

- Tends to be Favored by FDA

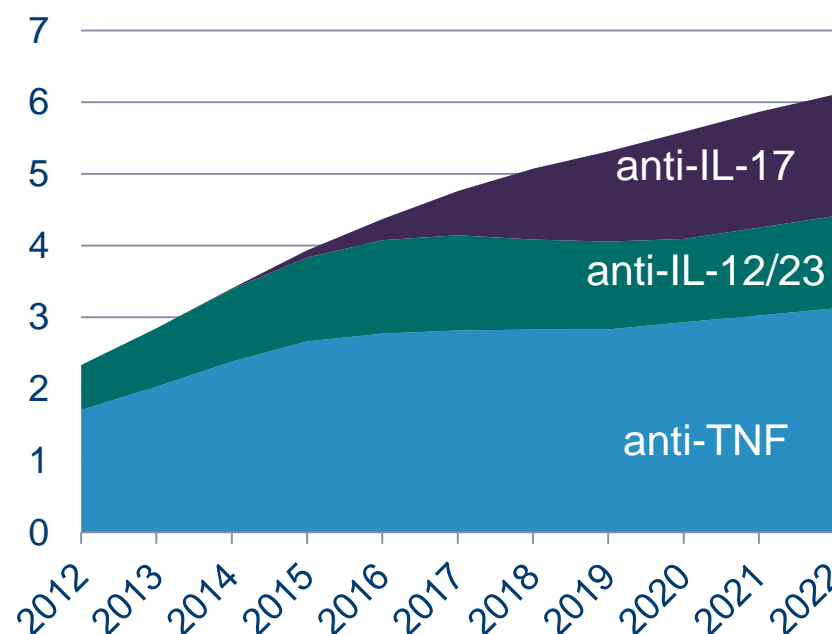


Note: Data from latest phase study with highest patient enrollment used; go-forward doses averaged, if two  
 Source: ClinicalTrials.gov; Cimzia Company Information; Leerink Partners

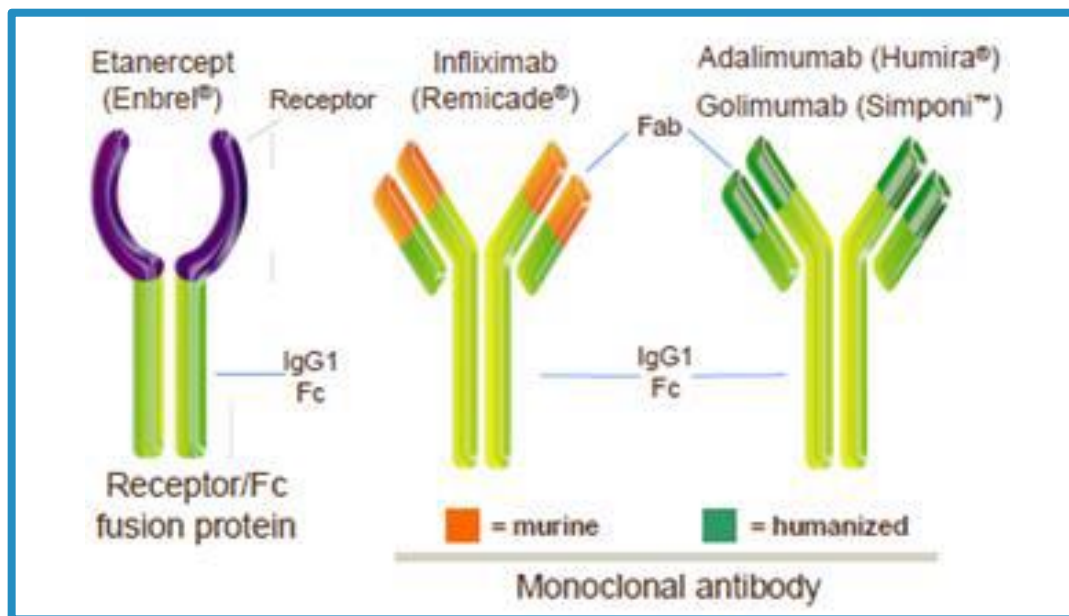
## KOL Commentary on Psoriasis Tx Classes & Forecasted Evolution of US Market

| Target       | Clinical Benefits  | Therapeutic Limitations  | Commercial Implications   |
|--------------|--|--|---|
| TNF $\alpha$ | <ul style="list-style-type: none"> <li>• “High performance” skin clearance</li> <li>• “Favored out of gate” in pts who also display signs of joint pain</li> </ul> | <ul style="list-style-type: none"> <li>• Expense (true for all injectables)</li> </ul>   | <ul style="list-style-type: none"> <li>• “Maintain critical place in market”</li> <li>• “Still first line because years of experience”</li> </ul> |
| IL-12/23     | <ul style="list-style-type: none"> <li>• “Good” skin clearance</li> </ul>  | <ul style="list-style-type: none"> <li>• “Less established safety profile”</li> <li>• Viewed as “less effective than IL-17s”</li> </ul>            | <ul style="list-style-type: none"> <li>• Continued growth until introduction of IL-7 agents</li> </ul>  |
| IL-17        | <ul style="list-style-type: none"> <li>• “Expect high performance skin clearance scores and clearance even at PASI-90 and -100 levels”</li> </ul>                  | <ul style="list-style-type: none"> <li>• “Know from RA trials, that IL-17s are not the same as TNF antagonist in addressing joint pain”</li> </ul> | <ul style="list-style-type: none"> <li>• Rapid uptake expected with heavy promotional spend from number of competitors</li> </ul>                 |

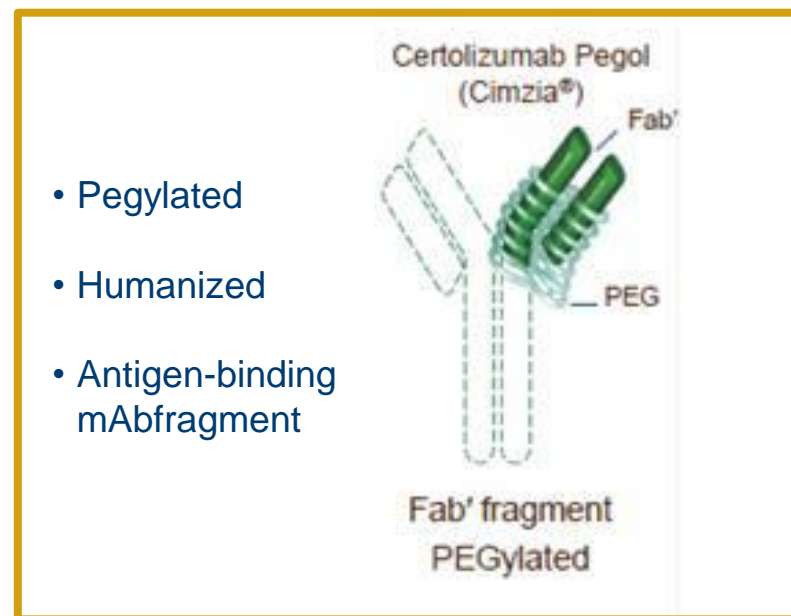
US Injectable Psoriasis Market, 2012-22E (\$B)



## Safety: Cimzia's Mechanism: Differentiated from the anti-TNF Class



**All 4 reagents are bivalent,  
have an active isotype Fc**



**PEGylated, univalent, and  
does not have an Fc**

**Site-specific pegylation, to improve stability in systemic circulation**

- PEG (polyethylene glycol); hydrophilic, non-toxic, non-antigenic
- Increases Fab' half-life to ~14 days
- Enhanced penetration into inflamed tissue demonstrated in animal models

**Fab' (no Fc region):**

- May avoid potential Fc-mediated effects, i.e., complement-dependent cytotoxicity or antibody-dependent cell-mediated cytotoxicity
- Fc mediates active placental transfer of IgGs

## Safety: Phase 2 Safety Suggests Cimzia May Be Able to Differentiate from Humira on Discontinuation Rate

|                                  | Cimzia        |                             |                             |                     |
|----------------------------------|---------------|-----------------------------|-----------------------------|---------------------|
|                                  | PBO<br>(n=58) | CZP 200<br>mg Q2W<br>(n=60) | CZP 400<br>mg Q2W<br>(n=57) | All<br>(N=175)      |
| Total AEs, n                     | 133           | 156                         | 125                         | 414                 |
| Any AE, n (%)                    | 41 (71%)      | 43 (72%)                    | 40 (70%)                    | 124 (71%)           |
| Led to discontinuation,<br>n (%) | 3 (5%)        | 2 (3%)                      | 2 (4%) <sup>b</sup>         | 7 (4%) <sup>b</sup> |
| Serious AEs, n (%)               | 1 (2%)        | 2 (3%)                      | 3 (5%) <sup>c</sup>         | 6 (3%) <sup>c</sup> |
| Infections, n (%)                | 0             | 1 (2%)                      | 2 (4%)                      | 3 (2%)              |

| Humira | Enbrel |
|--------|--------|
| ~7%    | ~4%    |

Note: CZP= Cimzia. The re-treatment period included patients who relapsed after a positive response with CZP during the observation period without treatment. No patients who received PBO met the criteria for relapse or were eligible for enrolment in the re-treatment period. <sup>b</sup>Does not include one patient who discontinued due to pregnancy. <sup>c</sup>Does not include two patients who reported a pregnancy as a serious AE. Treatment-emergent AEs were defined as having an onset date between first study drug administration and up to 12 weeks after last study drug administration. Safety analysis was performed on all patients who received at least one dose of CZP

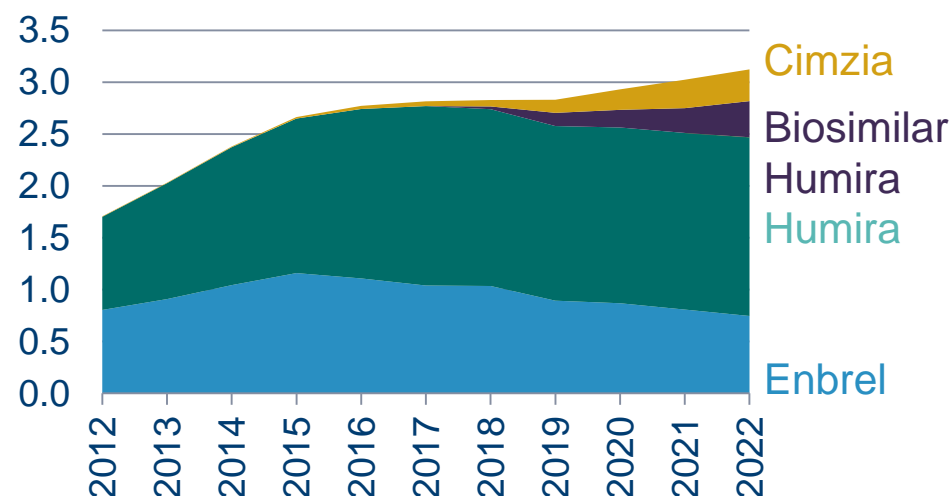
## Differentiation: Combining the Attributes of Strong TNF Agents

| Agent  | Efficacy             | Safety   | Dosing & Admin  |
|--------|----------------------|--|---|
| Enbrel | <b>+</b>             | <b>++</b>  | <b>+</b>  |
|        | 40-50% PASI 75 @ w12 | Types and severity of infection were similar between Enbrel and the respective control group | 2x weekly for 3 months, 1x weekly                     |
| Humira | <b>++</b>            | <b>+</b>   | <b>++</b>   |
|        | 70-80% PASI 75 @ w12 | Rx discontinuation 7% vs. 4% Pbo; Serious infections slightly more common than in Pbo        | Loading dose week 1, Every other week starting week 2 |
| Cimzia | <b>++(+)</b>         | <b>+(+)</b>  | <b>++</b>   |
|        | 75-85% PASI 75 @ w12 | Lower discontinuation than Pbo group; Infections slightly more common than in Pbo            | Loading dose at week 1, 2 and 4, Every other week     |

## KOL Commentary on anti-TNFs & Forecasted Evolution of US anti-TNF Market

| Agent             | Clinical Benefits  | Therapeutic Limitations   | Commercial Implications  |
|-------------------|--|---|--|
| Enbrel            | <ul style="list-style-type: none"> <li>“Long safety track record”</li> </ul>   | <ul style="list-style-type: none"> <li>“Humira edges out Enbrel in pts with PsA because of improved efficacy and dosing profile”</li> </ul> | <ul style="list-style-type: none"> <li>“Humira favored”</li> <li>Market share (of TNFs) has dropped from 56% to 43% from 2010 to 2014</li> </ul>         |
| Humira            | <ul style="list-style-type: none"> <li>“High performance skin clearing drug”</li> <li>Helpful for psoriatic arthritis</li> </ul> | <ul style="list-style-type: none"> <li>Tolerability somewhat less favorable than Enbrel (non-mAb)</li> </ul>                                | <ul style="list-style-type: none"> <li>Dermatologists’ top choice</li> <li>Market share (of TNFs) has risen from 44% to 57% from 2010 to 2014</li> </ul> |
| Biosimilar Humira | <ul style="list-style-type: none"> <li>Expense</li> </ul>  | <ul style="list-style-type: none"> <li>“Physician’s trust”</li> <li>“If anything will reduce price by a third”</li> </ul>                   | <ul style="list-style-type: none"> <li>Will be driven by payers and price sensitivity</li> </ul>   |
| Remicade          | <ul style="list-style-type: none"> <li>Good skin clearance</li> </ul>  | <ul style="list-style-type: none"> <li>Outlier due need for infusion</li> </ul>   | <ul style="list-style-type: none"> <li>“Rarely used by dermatologists”</li> <li>“Only in last-line setting”</li> </ul>                                   |
| Cimzia            | <ul style="list-style-type: none"> <li>“Ph 2 suggests pot’l for class-leading skin clearance”</li> </ul>                         | <ul style="list-style-type: none"> <li>Later-to-market</li> </ul>   | <ul style="list-style-type: none"> <li>“Patients who do not respond on Humira”</li> </ul>  |

### US anti-TNF Market, 2012-22E



Source: Leerink Partners Estimates

## Anti-TNF Class: Competitive Profiles

### TNF $\alpha$

| Agent                    | Company            | Status                        | Label  | Dosing  | Gross Price per Year<br>(2010-14 YoY Price Increase) |
|--------------------------|--------------------|-------------------------------|--|---|--|
| Enbrel<br>(etanercept)   | AMGN               | Approved                      | treatment of adult patients (18 years or older) with chronic moderate to severe plaque psoriasis (PsO) who are candidates for systemic therapy or phototherapy   | 50 mg twice weekly for 3 months, followed by 50 mg once weekly  | \$34K (13%)  |
| Humira<br>(adalimumab)   | ABBV               | Approved                      | treatment of adult patients with moderate to severe chronic plaque psoriasis who are candidates for systemic therapy or phototherapy, and when other systemic therapies are medically less appropriate       | 80 mg initial dose, followed by 40 mg every other week starting one week after initial dose.                | \$33K (13%)  |
| Remicade<br>(infliximab) | JNJ                | Approved                      | treatment of adult patients with chronic severe (i.e., extensive and/or disabling) plaque psoriasis who are candidates for systemic therapy and when other systemic therapies are medically less appropriate | 5 mg/kg at 0, 2 and 6 weeks, then every 8 weeks   | \$23K (8%)   |
| Cimzia<br>(certolizumab) | Dermira (from UCB) | Ph III (to be initiated 1H15) | n/a  | 400 mg initially and at week 2 and 4, followed by 200 mg or 400 mg every other week; for maintenance dosing | \$36K (16%)  |
| Biosimilar Humira        | Multiple           | Ph III                        | (see Humira)   | (see Humira)  | Expected to be ~1/3 lower                            |

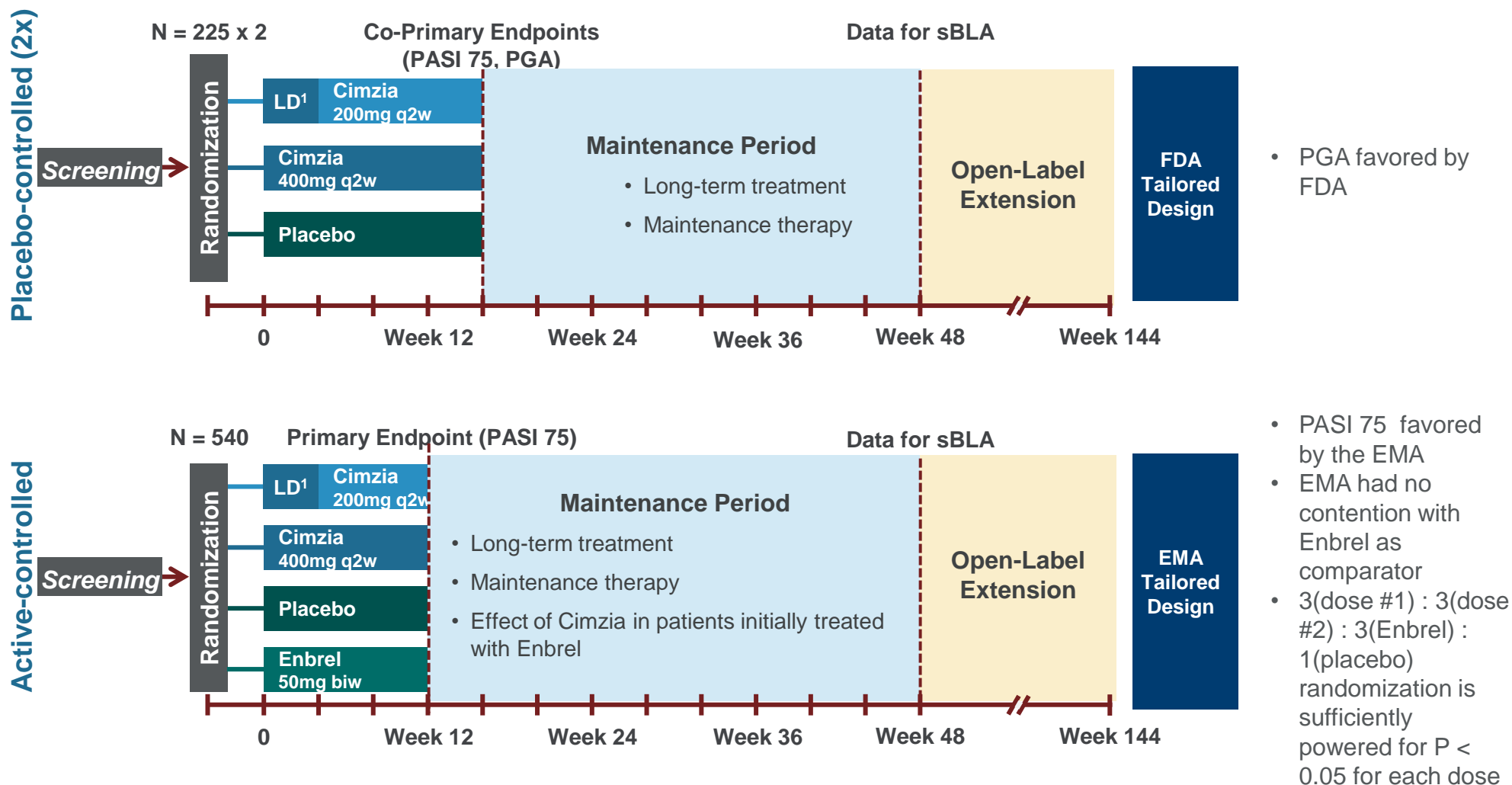
Source: PriceRx; Product Labels; Leerink Partners



## Anti-TNF Class: Cross Trial Efficacy

| Drug                                 | Trial                        | Phase | Arm     | n   | PASI 75 | PASI 90 | PASI 100 | PGA<br>(0 or 1) | Endpoint<br>(weeks) | Prior<br>systemic<br>threapy | Prior<br>biologic | Dosing frequency          |
|--------------------------------------|------------------------------|-------|---------|-----|---------|---------|----------|-----------------|---------------------|------------------------------|-------------------|---------------------------|
| <b>TNF-alpha</b>                     |                              |       |         |     |         |         |          |                 |                     |                              |                   |                           |
| Enbrel<br>(etanercept; AMGN)         | Study I                      | III   | 25 mg   | 169 | 14%     |         |          | 21%             | 12                  | 61-65%                       |                   | 1x wkly, SC               |
|                                      |                              |       | 25 mg   | 167 | 32%     |         |          | 32%             | 12                  |                              |                   | 2x wkly, SC               |
|                                      |                              |       | 50 mg   | 168 | 47%     |         |          | 47%             | 12                  |                              |                   | 2x wkly, SC               |
|                                      |                              |       | Placebo | 168 | 4%      |         |          | 5%              | 12                  |                              |                   | 2x wkly, SC               |
|                                      | Study II                     | III   | 25 mg   | 204 | 32%     |         |          | 37%             | 12                  | 71-75%                       |                   | 2x wkly, SC               |
|                                      |                              |       | 50 mg   | 203 | 46%     |         |          | 54%             | 12                  |                              |                   | 2x wkly, SC               |
|                                      |                              |       | Placebo | 204 | 3%      |         |          | 3%              | 12                  |                              |                   | 2x wkly, SC               |
|                                      | Humira<br>(adalimumab; ABBV) | Ps-I  | 40 mg   | 814 | 71%     |         |          | 62%             | 16                  |                              |                   | every 2 wks               |
|                                      |                              |       | Placebo | 398 | 7%      |         |          | 4%              | 16                  |                              |                   | every 2 wks               |
|                                      |                              | Ps-II | 40 mg   | 99  | 78%     |         |          | 71%             | 16                  |                              |                   | every 2 wks               |
|                                      |                              |       | Placebo | 48  | 19%     |         |          | 10%             | 16                  |                              |                   | every 2 wks               |
| Remicade<br>(infliximab; JNJ)        | Study I                      | III   | 5 mg/kg | 310 | 80%     |         |          | 80%             | 10                  | 71%                          |                   | wks 0, 2, 6, then every 8 |
|                                      |                              |       | Placebo | 77  | 3%      |         |          | 4%              | 10                  |                              |                   | wks 0, 2, 6, then every 8 |
|                                      | Study II                     | III   | 3 mg/kg | 313 | 70%     |         |          | 69%             | 10                  | 55%                          |                   | wks 0, 2, 6, then every 8 |
|                                      |                              |       | 5 mg/kg | 314 | 75%     |         |          | 75%             | 10                  |                              |                   | wks 0, 2, 6, then every 8 |
|                                      |                              |       | Placebo | 208 | 2%      |         |          | 1%              | 10                  |                              |                   | wks 0, 2, 6, then every 8 |
|                                      | Study III                    | III   | 3 mg/kg | 99  | 72%     |         |          | 72%             | 10                  | 100%                         |                   | wks 0, 2, 6, then every 8 |
|                                      |                              |       | 5 mg/kg | 99  | 88%     |         |          | 90%             | 10                  |                              |                   | wks 0, 2, 6, then every 8 |
|                                      |                              |       | Placebo | 51  | 6%      |         |          | 10%             | 10                  |                              |                   | wks 0, 2, 6, then every 8 |
| Cimzia<br>(certolizumab pegol; DERM) |                              | II    | 200 mg  | 59  | 75%     | 39%     |          | 53%             | 12                  |                              |                   | every 2 wks, up to wk 10  |
|                                      |                              |       | 400 mg  | 58  | 83%     | 47%     |          | 72%             | 12                  |                              |                   | every 2 wks, up to wk 10  |
|                                      |                              |       | Placebo | 59  | 7%      | 2%      |          | 2%              | 12                  |                              |                   | every 2 wks, up to wk 10  |

## Phase 3 Design: Reflective of FDA, EMA Feedback After End of Phase 2



LD = loading dose of Cimzia: 400 mg at start of treatment (week 0), week 2 and week 4.

Source: Dermira Company Information; Leerink Partners

## Phase 3 Design: Cimzia's Phase 3 Trial Design Compared With IL-17 Antibodies

| Agent       | Doses           | Study Name | Comparator | Patients | Primary Outcome           | Readout      | NCT                 |
|-------------|-----------------|------------|------------|----------|---------------------------|--------------|---------------------|
| Cimzia      | 200, 400 mg q2w | --         | Placebo    | ~550     | PASI75 @ w16<br>PGA @ w16 | Mid-2017     | FDA Tailored Design |
|             |                 | --         | Placebo    |          |                           |              |                     |
|             |                 | --         | Enbrel     | ~550     | PASI75 @ w12              |              | EMA Tailored Design |
| Brodalumab  | 140, 210 mg     | AMAGINE-1  | Placebo    | 661      | PASI @ w12<br>PGA @ w12   | Comp         | NCT01708590         |
|             |                 | AMAGINE-2  | Stelara    | 1831     |                           | 4Q14         | NCT01708603         |
|             |                 | AMAGINE-3  |            | 1881     |                           | 4Q14         | NCT01708629         |
| Ixekizumab  | 80 mg q4w, q12w | UNCOVER-1  | Placebo    | 1416     | PASI75/100 @ w12          | Topline Comp |                     |
|             | 80 mg q2w, q4w  | UNCOVER-2  | Enbrel     | 1225     |                           |              | NCT01597245         |
|             |                 | UNCOVER-3  | Enbrel     | 1225     |                           |              | NCT01646177         |
| Secukinimab | 150 mg          | ERASURE    | Placebo    | 739      | PASI75 @ w12<br>PGA @ w12 | Comp         | NCT01365455         |
|             | 150, 300 mg     | SCULPTURE  | Placebo    | 967      | PASI75 @ w12              | Comp         | NCT01406938         |
|             | 150, 300 mg     | FIXTURE    | Enbrel     | 1264     | PASI @ w12                | Comp         | NCT01358578         |
|             | 300 mg          | --         | Stelara    | 679      | PASI90 @ 16w              | Comp         | NCT02074982         |

## Triangulated Patient/ Script-Based Psoriasis (Cimzia) Market Model (p1)

|   | Assumptions | 2018         | 2019         | 2020         | 2021         | 2022         | 2023         | 2024         | 2025         | 2026         |
|---|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>US Psoriasis (PsO) Market</b>              |             |              |              |              |              |              |              |              |              |              |
| <b>PsO patients (1000s)</b>                   |             | 8,446        | 8,615        | 8,744        | 8,876        | 8,964        | 9,054        | 9,054        | 9,054        | 9,054        |
| <i>Growth Rate</i>                            | 2%          | 2%           | 2%           | 1.5%         | 1.5%         | 1%           | 1%           | 0%           | 0%           | 0%           |
| <b>Moderate to Severe</b>                     | 20%         | 1689         | 1723         | 1749         | 1775         | 1793         | 1811         | 1811         | 1811         | 1811         |
| <b>% Diagnosed</b>                            | 70%         | 1182         | 1206         | 1224         | 1243         | 1255         | 1268         | 1268         | 1268         | 1268         |
| <b>% Treated with Injectables</b>             |             | 227          | 243          | 259          | 276          | 293          | 311          | 326          | 343          | 360          |
| <i>Growth Rate</i>                            | 5%          | 19%          | 20%          | 21%          | 22%          | 23%          | 25%          | 26%          | 27%          | 28%          |
| <b>TNF Market</b>                             |             |              |              |              |              |              |              |              |              |              |
| Total PsO pts treated with anti-TNF           |             | 125          | 129          | 135          | 142          | 151          | 160          | 168          | 176          | 185          |
| % Total PsO pts                               |             | 55%          | 53%          | 52%          | 52%          | 52%          | 52%          | 52%          | 52%          | 52%          |
| <b>Total anti-TNF sales</b>                   |             | <b>2,828</b> | <b>2,831</b> | <b>2,931</b> | <b>3,024</b> | <b>3,124</b> | <b>3,258</b> | <b>3,366</b> | <b>3,475</b> | <b>3,610</b> |
| <b>IL-12/23 Market</b>                        |             |              |              |              |              |              |              |              |              |              |
| Total PsO pts treated with anti-IL-12/23      |             | 57           | 56           | 54           | 57           | 61           | 64           | 68           | 71           | 75           |
| % Total PsO pts                               |             | 25%          | 23%          | 21%          | 21%          | 21%          | 21%          | 21%          | 21%          | 21%          |
| <b>Stelara market share</b>                   |             | 100%         | 100%         | 100%         | 100%         | 100%         | 100%         | 100%         | 100%         | 100%         |
| <b>Stelara sales in PsO (compliance adj.)</b> | 75%         | <b>1,256</b> | <b>1,225</b> | <b>1,161</b> | <b>1,225</b> | <b>1,286</b> | <b>1,350</b> | <b>1,403</b> | <b>1,459</b> | <b>1,516</b> |
| <b>IL-17 Market</b>                           |             |              |              |              |              |              |              |              |              |              |
| Total PsO pts treated with anti-IL-17         |             | 46           | 59           | 70           | 77           | 81           | 86           | 91           | 95           | 100          |
| % Total PsO pts                               |             | 20%          | 24%          | 27%          | 28%          | 28%          | 28%          | 28%          | 28%          | 28%          |
| <b>IL-17 sales in PsO (compliance adj.)</b>   | 75%         | <b>989</b>   | <b>1,258</b> | <b>1,494</b> | <b>1,615</b> | <b>1,696</b> | <b>1,780</b> | <b>1,851</b> | <b>1,924</b> | <b>2,000</b> |

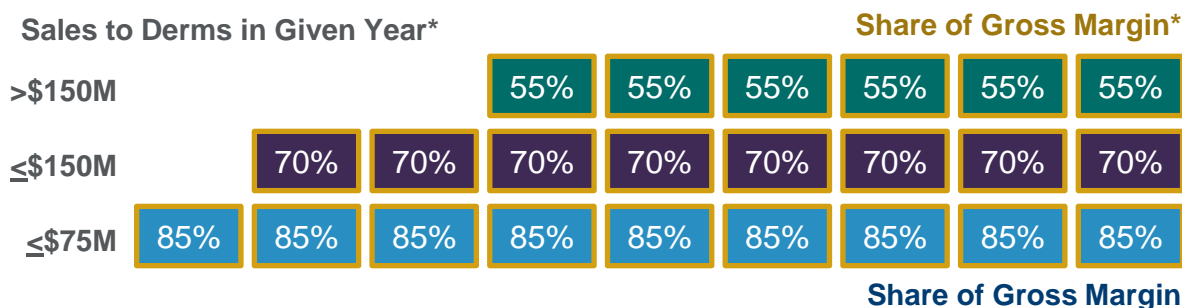
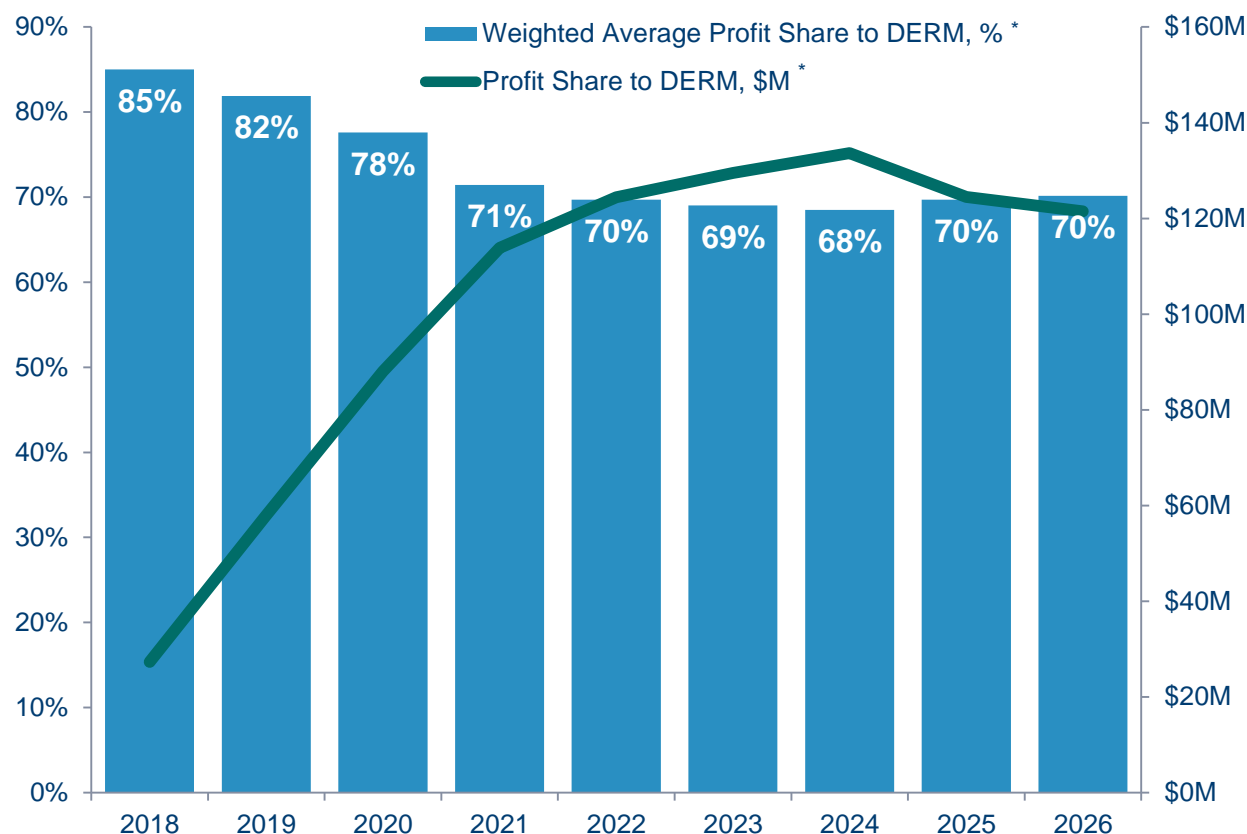
## Triangulated Patient/ Script-Based Psoriasis (Cimzia) Market Model (p2)

| Assumptions                                      | 2018          | 2019   | 2020   | 2021   | 2022   | 2023   | 2024   | 2025   | 2026   |
|--|---------------|--------|--------|--------|--------|--------|--------|--------|--------|
| <b>TNF Market</b>                                |               |        |        |        |        |        |        |        |        |
| Total PsO pts treated with anti-TNF              | 125           | 129    | 135    | 142    | 151    | 160    | 168    | 176    | 185    |
| % Total PsO pts                                  | 55%           | 53%    | 52%    | 52%    | 52%    | 52%    | 52%    | 52%    | 52%    |
| <b>Enbrel</b> market share                       | 36%           | 30%    | 28%    | 25%    | 22%    | 21%    | 20%    | 20%    | 20%    |
| Enbrel sales in PsO (\$M) (compliance adj.)      | 75%<br>1,036  | 894    | 869    | 808    | 747    | 748    | 741    | 770    | 801    |
| <b>Humira</b> market share                       | 61%           | 59%    | 57%    | 55%    | 53%    | 52%    | 51%    | 50%    | 50%    |
| Humira sales in PsO (compliance adj.)            | 75%<br>1,704  | 1,684  | 1,694  | 1,703  | 1,723  | 1,775  | 1,809  | 1,844  | 1,917  |
| ABBV   |               |        |        |        |        |        |        |        |        |
| <b>Cimzia</b> market share                       | 2%            | 4%     | 6%     | 8%     | 9%     | 9%     | 9%     | 8%     | 7%     |
| Treated with Cimzia                              | 2             | 5      | 8      | 11     | 13     | 14     | 14     | 13     | 13     |
| Cost per year (gross to net adj.)                | 80%<br>33,085 | 32,754 | 32,426 | 32,102 | 31,781 | 31,463 | 31,149 | 30,837 | 30,529 |
| Growth Rate                                      | 0%            | -1%    | -1%    | -1%    | -1%    | -1%    | -1%    | -1%    | -1%    |
| Cimzia sales in PsO (compliance adj.)            | 75%<br>62     | 126    | 197    | 274    | 306    | 321    | 334    | 306    | 297    |
| <b>Cimzia sales to Dermatologists</b>            | 75%<br>46     | 95     | 148    | 206    | 229    | 241    | 250    | 230    | 223    |
| <b>Biosimilar Humira</b> market share            | 2%            | 7%     | 9%     | 12%    | 17%    | 19%    | 21%    | 23%    | 23%    |
| Biosimilar Humira sales in PsO (compliance adj.) | 75%<br>27     | 127    | 170    | 239    | 348    | 414    | 482    | 555    | 596    |
| <b>Total anti-TNF sales</b>                      | 2,828         | 2,831  | 2,931  | 3,024  | 3,124  | 3,258  | 3,366  | 3,475  | 3,610  |

|                              |   |
|------------------------------|---|
| <b>Commercial Launch</b>     | 2018E                                       |
| <b>Peak Sales Year</b>       | 2024E                                       |
| <b>Gross to Net Adjusted</b> | 20%   |
| <b>Pricing</b>               | Estimated in Line with other TNF inhibitors |

## UCB Partnership: Attractive Collaboration Structure Gives Dermira Disproportionate Share of Early Revenue

- Dermira receives share of gross margin from Cimzia sales attributed to dermatologists for all indications in US, Canada
- Share of gross margin tiered based upon increasing levels of annual net sales attributed to dermatologists in a given year
- Dermira retains **higher share of gross margin initial sales dollars**
- Though Dermira does not get credit for Cimzia PsO use if not prescribed by a dermatologist, **once the PsO indication is established, the company will benefit from any dermatologist prescriptions whether for PsA or not**
- Dermira is likely to have a “running start” in 2018 as current IMS scripts among derms show some adoption likely to occur prior to PsO indication



Note: \*Specific tier cutoffs and share of gross margins reflect Leerink assumptions/ estimates

Source: Leerink Partners and Dermira SEC Filings

## UCB Partnership: Strategically, UCB Involvement Allows Dermira to Leverage Presence in the Broader TNF Market

### Partnership Specifics

#### Structure

- International co-development partnership
- Following approval in psoriasis, Dermira promotes to dermatologists in US, Canada
- UCB retains all other commercial rights

#### Development

- Development milestones offset a substantial portion of the costs of Ph 3 development program

#### Infrastructure

- Work side by side for market access, coverage
- Factored into gross profit calculation yet expected to be low-mid single digit \$M

#### UCB contribution

- \$109.5M in cash and equity investment
  - Investing \$7.5M in IPO, in addition to prior \$12.5M equity investment
  - Up to \$36M development milestone payments
  - Up to \$40M commercial + \$13.5M EU approval milestone payments

### Strategic Value

- UCB's Investment in **Further Supporting Clinical Benefits** in Joint Pain (RA superiority study vs. Humira)
- Pricing, Contracting, and Market Access **Expertise**
- **Contracting Position**, Given Cimzia Approval in 4+ Indications
- **Equity Investment** Ensures Further Incentive Alignment
- Nonetheless, **Dermira Retains Promotional Control to Derms** in Market Expect to Respond to Derm-Oriented Promotion

## Dermira - Income Statement Analysis 2013-2022E

| (\$ in Millions, Except EPS)               |          |          |          |          |          |          |          |          |          |          |          |        |        |        | CAGR<br>'18E-22E |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------|--------|--------|------------------|
| (Year Ended December 31)                   | 2013A    | 1Q14A    | 2Q14A    | 3Q14E    | 4Q14E    | 2014E    | 2015E    | 2016E    | 2017E    | 2018E    | 2019E    | 2020E  | 2021E  | 2022E  |                  |
| Product Revenue (POS adj.)                 | -        | -        | -        | -        | -        | -        | -        | -        | -        | 9        | 61       | 147    | 232    | 319    | 100%<br>NM<br>NM |
| DRM04                                      | -        | -        | -        | -        | -        | -        | -        | -        | -        | 9        | 23       | 61     | 102    | 148    |                  |
| DRM01                                      | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | 38       | 86     | 131    | 171    |                  |
| Other DRM Pipeline                         | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      |                  |
| Royalty Revenue (POS adj.)                 | -        | -        | -        | -        | -        | -        | -        | -        | -        | 25       | 52       | 79     | 102    | 112    | 89%              |
| Cimzia Royalty (from UCB)                  | -        | -        | -        | -        | -        | -        | -        | -        | -        | 25       | 52       | 79     | 102    | 112    |                  |
| Other Revenue (POS adj.)                   | -        | -        | -        | -        | -        | -        | 9        | 9        | 18       | -        | 22       | 10     | 10     | -      |                  |
| Total Revenue Incl 1x Milestones           | -        | -        | -        | -        | -        | -        | 9        | 9        | 18       | 34       | 135      | 236    | 345    | 431    |                  |
| Total Revenue                              | -        | -        | -        | -        | -        | -        | -        | -        | -        | 34       | 113      | 226    | 335    | 431    | 120%             |
| Growth (% y/y)                             | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | 1        | 0      | 0      | 0      |                  |
| COGS                                       | -        | -        | -        | -        | -        | -        | -        | -        | -        | 2        | 9        | 24     | 38     | 54     |                  |
| COGS (% of sales)                          | -        | -        | -        | -        | -        | -        | -        | nm       | nm       | 0        | 0        | 0      | 0      | 0      |                  |
| Gross Profit                               | -        | -        | -        | -        | -        | -        | 9        | 9        | 18       | 32       | 125      | 212    | 306    | 377    | 86%              |
| Gross Profit (% of sales)                  | -        | -        | -        | -        | -        | nm       | nm       | nm       | nm       | 1        | 1        | 1      | 1      | 1      |                  |
| SG&A                                       | 4        | 2        | 2        | 2        | 3        | 8        | 12       | 14       | 32       | 73       | 91       | 91     | 134    | 151    | 20%              |
| SG&A (% of sales)                          | 4        | 2        | 2        | 2        | 3        | nm       | nm       | nm       | nm       | 2        | 1        | 0      | 0      | 0      |                  |
| SG&A (% of OpEx)                           | 4        | 2        | 2        | 2        | 3        | 0        | 0        | 0        | 0        | 1        | 1        | 1      | 1      | 1      |                  |
| G&A  | 4        | 2        | 2        | 2        | 3        | 8        | 12       | 14       | 18       | 22       | 26       | 18     | 74     | 91     |                  |
| G&A (% of sales)                           | 4        | 2        | 2        | 2        | 3        | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      | 21%              |
| Cimzia launch costs                        | 4        | 2        | 2        | 2        | 3        | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      |                  |
| DRM04 launch costs                         | 4        | 2        | 2        | 2        | 3        | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      |                  |
| DRM01 launch costs                         | 4        | 2        | 2        | 2        | 3        | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      |                  |
| Sales Force                                | 4        | 2        | 2        | 2        | 3        | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      | 21%              |
| R&D  | 18       | 7        | 7        | 9        | 12       | 35       | 66       | 69       | 54       | 40       | 35       | 50     | 67     | 86     |                  |
| R&D (% of sales)                           | 18       | 7        | 7        | 9        | 12       | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      |                  |
| Operating Income                           | (22)     | (9)      | (9)      | (11)     | (15)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    | NM               |
| Operating Margin (% of sales)              | (22)     | (9)      | (9)      | (11)     | (15)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    |                  |
| Total Interest and Other Income/ (Expense) | (0)      | -        | (0)      | -        | -        | (0)      | -        | -        | -        | -        | -        | -      | -      | -      |                  |
| Pre-tax Income                             | (22)     | (9)      | (9)      | (11)     | (15)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    |                  |
| Change in Unrealized Gain / loss           | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      | NM               |
| Taxes                                      | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      |                  |
| Rate (% of pre-tax income)                 | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      |                  |
| Net Income                                 | (22)     | (9)      | (9)      | (11)     | (15)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    |                  |
| EPS  | (\$2.31) | (\$0.88) | (\$0.80) | (\$0.67) | (\$0.59) | (\$2.78) | (\$2.80) | (\$3.01) | (\$2.28) | (\$2.76) | (\$0.03) | \$2.40 | \$3.56 | \$4.72 | NM               |
| Average Shares Outstanding                 | 10       | 9.7      | 11.0     | 16.3     | 24.6     | 15.4     | 24.6     | 24.6     | 29.6     | 29.6     | 29.6     | 29.6   | 29.6   | 29.6   |                  |

Source: Leerink Partners and Company Reports



## Dermira - Income Statement Analysis 2013-2026E

| (\$ in Millions, Except EPS)               |          |          |          |          |          |          |          |        |        |        |        |        |        |        | CAGR             |  |
|--|----------|----------|----------|----------|----------|----------|----------|--------|--------|--------|--------|--------|--------|--------|------------------|--|
| (Year Ended December 31)                   | 2013A    | 2014E    | 2015E    | 2016E    | 2017E    | 2018E    | 2019E    | 2020E  | 2021E  | 2022E  | 2023E  | 2024E  | 2025E  | 2026E  | *18E-22E         |  |
| Product Revenue (POS adj.)                 | -        | -        | -        | -        | -        | 9        | 61       | 147    | 232    | 319    | 372    | 427    | 458    | 503    | 100%<br>NM<br>NM |  |
| DRM04                                      | -        | -        | -        | -        | -        | 9        | 23       | 61     | 102    | 148    | 180    | 200    | 209    | 231    |                  |  |
| DRM01                                      | -        | -        | -        | -        | -        | -        | 38       | 86     | 131    | 171    | 192    | 227    | 249    | 272    |                  |  |
| Other DRM Pipeline                         | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      | -      | -      | -      | -      |                  |  |
| Royalty Revenue (POS adj.)                 | -        | -        | -        | -        | -        | 25       | 52       | 79     | 102    | 112    | 117    | 120    | 112    | 109    | 89%              |  |
| Cimzia Royalty (from UCB)                  | -        | -        | -        | -        | -        | 25       | 52       | 79     | 102    | 112    | 117    | 120    | 112    | 109    |                  |  |
| Other Revenue (POS adj.)                   | -        | -        | 9        | 9        | 18       | -        | 22       | 10     | 10     | -      | -      | -      | -      | -      |                  |  |
| Total Revenue Incl 1x Milestones           | -        | -        | 9        | 9        | 18       | 34       | 135      | 236    | 345    | 431    | 488    | 547    | 570    | 612    |                  |  |
| Total Revenue                              | -        | -        | -        | -        | -        | 34       | 113      | 226    | 335    | 431    | 488    | 547    | 570    | 612    | 120%             |  |
| Growth (% y/y)                             | -        | -        | -        | -        | -        | -        | -        | 1      | 0      | 0      | 0      | 0      | 0      | 0      |                  |  |
| COGS                                       | -        | -        | -        | -        | -        | 2        | 9        | 24     | 38     | 54     | 64     | 73     | 77     | 85     |                  |  |
| COGS (% of sales)                          | -        | -        | -        | nm       | nm       | 0        | 0        | 0      | 0      | 0      | 0      | 0      | 0      | 0      |                  |  |
| Gross Profit                               | -        | -        | 9        | 9        | 18       | 32       | 125      | 212    | 306    | 377    | 424    | 475    | 493    | 527    | 86%              |  |
| Gross Profit (% of sales)                  | -        | nm       | nm       | nm       | nm       | 1        | 1        | 1      | 1      | 1      | 1      | 1      | 1      | 1      |                  |  |
| SG&A                                       | 4        | 8        | 12       | 14       | 32       | 73       | 91       | 91     | 134    | 151    | 161    | 170    | 171    | 171    | 20%              |  |
| SG&A (% of sales)                          | -        | nm       | nm       | nm       | nm       | 2        | 1        | 0      | 0      | 0      | 0      | 0      | 0      | 0      |                  |  |
| SG&A (% of OpEx)                           | -        | 0        | 0        | 0        | 0        | 1        | 1        | 1      | 1      | 1      | 1      | 1      | 1      | 1      |                  |  |
| G&A  | 4        | 8        | 12       | 14       | 18       | 22       | 26       | 18     | 74     | 91     | 101    | 110    | 111    | 111    |                  |  |
| G&A (% of sales)                           | -        | -        | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 21%              |  |
| Cimzia launch costs                        | -        | -        | -        | -        | 4        | 14       | 11       | 9      | -      | -      | -      | -      | -      | -      |                  |  |
| DRM04 launch costs                         | -        | -        | -        | -        | 3        | 8        | 6        | 6      | -      | -      | -      | -      | -      | -      |                  |  |
| DRM01 launch costs                         | -        | -        | -        | -        | 3        | 3        | 4        | 4      | -      | -      | -      | -      | -      | -      |                  |  |
| Sales Force                                | -        | -        | -        | -        | 8        | 27       | 45       | 54     | 60     | 60     | 60     | 60     | 60     | 60     | NM               |  |
| R&D  | 18       | 35       | 66       | 69       | 54       | 40       | 35       | 50     | 67     | 86     | 98     | 109    | 114    | 122    |                  |  |
| R&D (% of sales)                           | -        | nm       | nm       | nm       | nm       | 1        | 0        | 0      | 0      | 0      | 0      | 0      | 0      | 0      |                  |  |
| Operating Income                           | (22)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    | 165    | 196    | 208    | 233    |                  |  |
| Operating Margin (% of sales)              | -        | -        | -        | -        | -        | (2)      | (0)      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | NM               |  |
| Total Interest and Other Income/ (Expense) | (0)      | (0)      | -        | -        | -        | -        | -        | -      | -      | -      | -      | -      | -      | -      |                  |  |
| Pre-tax Income                             | (22)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    | 165    | 196    | 208    | 233    |                  |  |
| Change in Unrealized Gain / loss           | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      | -      | -      | -      | -      | NM               |  |
| Taxes                                      | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      | 1      | 11     | 16     | 25     |                  |  |
| Rate (% of pre-tax income)                 | -        | -        | -        | -        | -        | -        | -        | -      | -      | -      | 0      | 0      | 0      | 0      |                  |  |
| Net Income                                 | (22)     | (43)     | (69)     | (74)     | (68)     | (82)     | (1)      | 71     | 105    | 140    | 164    | 184    | 192    | 209    |                  |  |
| EPS  | (\$2.31) | (\$2.78) | (\$2.80) | (\$3.01) | (\$2.28) | (\$2.76) | (\$0.03) | \$2.40 | \$3.56 | \$4.72 | \$5.55 | \$6.21 | \$6.48 | \$7.04 |                  |  |
| Average Shares Outstanding                 | 10       | 15.4     | 24.6     | 24.6     | 29.6     | 29.6     | 29.6     | 29.6   | 29.6   | 29.6   | 29.6   | 29.6   | 29.6   | 29.6   |                  |  |

Source: Leerink Partners and Company Reports

## **Disclosures Appendix**

### **Analyst Certification**

I, Seamus Fernandez, certify that the views expressed in this report accurately reflect my views and that no part of my compensation was, is, or will be directly related to the specific recommendation or views contained in this report.

| Distribution of Ratings/Investment Banking Services (IB) as of 09/30/14 |       |         |                       |         |
|---|-------|---------|-----------------------|---------|
| Rating  | Count | Percent | IB Serv./Past 12 Mos. |         |
|   |       |         | Count                 | Percent |
| BUY [OP]  | 138   | 69.30   | 51                    | 37.00   |
| HOLD [MP]   | 61    | 30.70   | 2                     | 3.30    |
| SELL [UP]   | 0     | 0.00    | 0                     | 0.00    |

## Explanation of Ratings

**Outperform (Buy):** We expect this stock to outperform its benchmark over the next 12 months.

**Market Perform (Hold/Neutral):** We expect this stock to perform in line with its benchmark over the next 12 months.

**Underperform (Sell):** We expect this stock to underperform its benchmark over the next 12 months. The degree of outperformance or underperformance required to warrant an Outperform or an Underperform rating should be commensurate with the risk profile of the company.

For the purposes of these definitions the relevant benchmark will be the S&P 600® Health Care Index for issuers with a market capitalization of less than \$2 billion and the S&P 500® Health Care Index for issuers with a market capitalization over \$2 billion.

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