

Adamas Pharmaceuticals, Inc.

First-Quarter Earnings Largely a Non-event as Development **Programs Continue, Namenda FDC Milestone Expected Soon**

- After the close on Tuesday, May 13, Adamas Pharmaceuticals reported first-quarter earnings, the company's first quarterly report since its initial public offering. We view the company's financial results over the next several quarters as less important than the ongoing development of the company's wholly owned product, ADS-5102, for treatment of levodopa-induced dyskinesia (LID).
- ADS-5102, an extended-release version of the FDA-approved drug amantadine, allows for more tolerable and effective dosing, which we believe has led to best-inclass data from its Phase II/III study. Adamas plans to initiate its second Phase III study for ADS-5102 in the near term, with data likely to report in 2016. In addition to ADS-5102, Adamas has a partnership with Forest Laboratories (FRX \$93.01) for the development of an extended-release version of the FDA-approved drug memantine, also known as Namenda XR, as well as a Namenda XR/donepezil fixed dose combination drug (MDX-9704). The Namenda XR/donepezil fixed dose combination NDA has been filed with the FDA by Forest, and pending an acceptance of that NDA we believe the company will receive a significant milestone payment. Beyond milestone payments, royalties from this partnership are to begin in 2018. Following the high-profile acquisition of Forest Laboratories by Actavis (ACT \$206.97), a company challenging the Namenda patent franchise, for \$25 billion, we believe this royalty stream for Namenda has been de-risked.
- For the company's financial results in the first quarter of 2014, Adamas reported \$176,000 in revenue, down 99% year-over-year, and below our estimate of \$4.0 million. First quarter 2014 revenue was derived primarily from milestone payments resulting from the collaboration with Forest Laboratories and governmental contracts. First quarter 2014 R&D costs were \$2.8 million, slightly lower than our estimate of \$3.0 million, and G&A expenses were \$3.1 million, which was slightly higher than our estimate of \$2.9 million. Reported loss per share was \$0.67 versus our estimate of a loss of \$0.09 per share and consensus of a loss of \$0.35 per share. Reported estimates and our estimates are detailed in exhibit 1, on page 2.
- On April 15, Adamas completed a 3,000,000 share common stock offering priced at \$16 per share. The company is now trading at \$19.50 per share, an increase of 21% since the IPO. Net proceeds from the offering were about \$42.7 million. We continue to expect the company to receive a milestone payment from Forest during first half 2014 following the MDX-8704 NDA acceptance, which we estimate to approximate \$25 million. More importantly, in second half 2014, Adamas expects to initiate its second Phase III trial of ADS-5102 in LID as well as a Phase II/III study for ADS-5102 in chronic traumatic brain injury. We believe the duration of ADS-5102 will be important, as the Phase II/III study spanned eight weeks and we believe there remains some concern over the durability of the efficacy for amantadine therapy for the treatment of LID. We believe data from several randomized discontinuation studies of patients on long-term amantadine therapy suggests durability of effect for over one year of treatment.

Adamas Pharmaceuticals is a developer of specialty therapeutics for the treatment of disorders affecting the central nervous system. The company is based in Emeryville, California.

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May 14, 2014

| Stock Rating: | Outperform |
|------------------|--------------------------|
| Company Profile: | Aggressive Growth |
| Price Target: | \$35.00 |

Symbol: ADMS (NASDAQ) Price: \$19.50 (52-Wk.: \$12-\$22) Market Value (mil.): \$320 Fiscal Year End: December

Long-Term EPS Growth Rate:

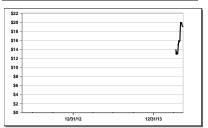
Dividend/Yield: None

| | 2013A | 2014E | 2015E |
|--------------|--------|----------|--------|
| Estimates | | | |
| EPS Q1 | NA | A\$-0.67 | NA |
| Q2 | NA | \$2.07 | NA |
| Q3 | NA | \$-0.68 | NA |
| Q4 | NA | \$-0.80 | NA |
| FY | \$5.99 | \$-0.10 | \$0.40 |
| CY | | \$-0.10 | \$0.40 |
| Sales (mil.) | 71 | 26 | 36 |
| Valuation | | | |
| FY P/E | 3.3x | NM | 48.8x |
| CY P/E | | NM | 48.8x |

| 10 |
|---------|
| 10 |
| 176,212 |
| |

| 0.0 |
|------|
| 5.9 |
| 85.5 |
| |

Two-Year Price Performance Chart



Sources: FactSet, William Blair & Company

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- We have made changes to our estimates based on current operating trends. We now expect 2014 loss per share of \$0.10, a decrease from our prior estimate of earnings of \$0.95; this is largely based on decreased revenue associated with amortized milestone payments and government contracts. We continue to believe the company will be profitable in 2015 based on full recognition of a milestone payment next year associated with the Namenda FDC. However, we do not believe the profitability of the company will likely be a focus of investors until the company reaches sustainable profitability, which we do not anticipate until 2018 based on sales of ADS-5102. We have included our updated estimates in exhibit 2, on page 3, as well as our updated income statement, on page 5.
- We continue to rate shares with an Outperform rating given our belief that ADS-5102 is an effective compound that should produce best-in-class ON/OFF time and reductions in dyskinesia in levodopa-induced dyskinesia (LID). While data from the Phase II/III EASED study compared ADS-5102 with placebo, we believe the product provides clear benefits over immediate release amantadine given our review of literature available in this setting. We ultimately believe the product will gain a significant penetration into the moderate and severe Parkinson's disease patient population and estimate peak-year sales to exceed \$500 million. Our risk-adjusted NPV suggests a value of \$35 per share based on the Namenda franchise royalty stream from Actavis and our belief that ADS-5102 sales will exceed \$500 million. Near-term catalysts include the ongoing Namenda franchise conversion to Namenda XR and the approval of Namenda XR/donepezil fixed dose combination. The usual regulatory, clinical, and competitive risks in development stage pharmaceuticals apply to shares of Adamas.

Exhibit 1

Adamas Pharmaceuticals, Inc.

First Quarter Results

| | ADMS Q1 14A | WB Q1 14E | Consensus Q1 14E | Y/Y Growth | |
|--------------------------------|-----------------|-----------------|---------------------|------------|--|
| (\$ in thousands except EPS) | | | | | |
| Contract/Service/Other Revenue | \$ 176 | \$ 4,000 | NA | -99% | |
| Total Revenue | \$ 176.0 | \$ 4,000.0 | NA | -99% | |
| | | | | | |
| R&D | \$ 2,758.0 | \$ 3,075.0 | NA | 33% | |
| G&A | \$ 3,109 | \$ 2,900 | NA | 178% | |
| Operating Income | \$ (5,691) | \$ (1,975) | NA | -121% | |
| (Loss) income before taxes | \$ (6,379.0) | \$ (1,225.0) | NA | -124% | |
| NetIncome | \$ (6,380) | \$ (1,450.0) | NA | -124% | |
| EPS | \$ (0.67) | \$ (0.09) | \$ (0.35) | -139% | |

Source: Company reports, William Blair & Company L.L.C. estimates Consensus estimates reported by FactSet

Exhibit 2
Adamas Pharmaceuticals
Revised and New Estimates

| | | ADMS Old 2014E | ADMS New 2014E | | ADMS Old 2015E | | ADMS New 2015E | | ADMS Old 2016E | | ADMS New 2016E |
|---------------------------|-----|----------------------|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|-----|----------------------|
| Product Revenue | \$ | - | \$ - | \$ | - | \$ | - | \$ | - | \$ | - |
| Royalty/Milestone Revenue | \$ | 41,000 | \$ 25,536 | \$ | 42,000 | \$ | 36,000 | \$ | 6,000.0 | \$ | 4,000 |
| Total Revenue | \$4 | 1,000.0 | \$ 25,536 | \$4 | 2,000.0 | \$3 | 6,000.0 | \$ | 6,000.0 | \$ | 4,000.0 |
| COGS | \$ | - | \$ _ | \$ | - | \$ | - | \$ | - | \$ | - |
| R&D | \$ | 15,375 | \$ 15,375 | \$ | 17,000 | \$ | 17,000 | \$ | 20,000.0 | \$ | 20,000.0 |
| SG&A | \$ | 13,300 | \$ 13,158 | \$ | 16,000 | \$ | 16,000 | \$ | 29,500.0 | \$ | 29,500.0 |
| Operating Income | \$ | 12,325 | \$ (3,031) | \$ | 9,000 | \$ | 3,000 | \$(| 43,500.0) | \$(| 45,500.0) |
| Income Before Taxes | \$ | 15,325 | \$ (1,469) | \$ | 1,100 | \$ | 5,000 | \$(| 42,000.0) | \$(| 45,000.0) |
| Net Income | \$ | 15,798 | \$ (972) | \$ | 10,000 | \$ | 4,000 | \$(| 43,000.0) | \$(| 45,000.0) |
| EPS | \$ | 0.95 | \$ (0.10) | \$ | 0.59 | \$ | 0.40 | \$ | (2.48) | \$ | (4.30) |

Sources: Company reports, William Blair & Company, L.L.C. estimates

Exhibit 3
Adamas Pharmaceuticals, Inc.
Timeline and Events

| Date | Product | Event | Description/Comments |
|---------|-------------------|------------|--|
| 2014 | | | |
| H1 2014 | MDX-8704 (Forest) | Legal | NDA acceptance (up to \$25 million milestone) |
| H2 2014 | ADS-5102 | Clinical | Initiate Phase III PD-LID study |
| H2 2014 | ADS-5102 | Clinical | Initiate Phase II/III chronic traumatic brain injury study |
| 2015 | | | |
| H1 2015 | MDX-8704 (Forest) | Regulatory | Potential approval of NDA filing (up to \$30 million milestone |
| H2 2015 | ADS-5102 | Clinical | Complete enrollment of Phase III PD-LID study |
| H1 2015 | ADS-5102 | Clinical | Initiate additional Phase II/III study for ADS-5102 |

Sources: Company reports and William Blair & Company, L.L.C. estimates

Valuation

We derive our \$35 price target from a risk-adjusted net present value (NPV) for the company's royalty stream from both Namenda XR and MDX-8704. Adamas's royalty stream for both products will not begin until five years after launch for either product. For our valuation of ADS-5102, we assume the product will launch in 2017, following the company's second Phase III study in 2016 and subsequent filing that year. Given the strength of data to date and the known efficacy of amantadine in Parkinson's disease, we are risk-adjusting the probability of success by 75%. We assume peak-year sales six years after launch, which we believe is conservative given the familiarity of physicians treating with amantadine. We continue to assign an Outperform rating to shares of Adamas Pharmaceuticals.

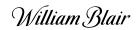
Exhibit 4
Adamas Pharmaceuticals, Inc.
Sum-of-the-Parts Valuation

| Namenda Royalty | Life of Royalty | Discount | Probability of | NPV | Value Per | |
|--------------------------------|-----------------|----------|----------------|--------|-----------|--|
| | | Rate | Success | Value | Share | |
| Namenda Royalty | 2018-2029 | 9% | 65% | \$ 340 | \$ 16.44 | |
| Cash (\$M) | | | | | | |
| \$86 | | | | | \$ 4.14 | |
| Base Value | | | | | \$ 20.57 | |
| | Peak Sales | Discount | Probability of | Peak | Value Per | |
| | | Rate | Success | Sales | Share | |
| ADS-5102 | \$514 | 9% | 75% | 2019 | \$ 16.35 | |
| NPV Value | | | | | \$ 733.22 | |
| NPV of Future Losses Per Share | | | | • | \$ (1.50) | |
| NPV Value Per Share | | | | | \$ 35.42 | |

Source: William Blair & Company, L.L.C. estimates

Risks

An investment in shares of Adamas Pharmaceuticals involves clinical, regulatory, and financial risks that are typical for developmental-stage biopharmaceutical companies. We estimate that Adamas will be profitable over 2014 and 2015; however, the company might incur losses beginning in 2016 as preparations for the launch of ADS-5102 begin. In addition to the risks associated with ADS-5102 development, there are intellectual property, manufacturing, and competition risks to consider.



Adamas Pharmaceuticals Earnings Model 5/14/14 (\$ in millions except EPS data) Rating: Outperform Company Profile: Aggressive Growth Tim Lugo 415.248.2870 tlugo@williamblair.com

| | 2011(A) | 2012(A) | 2013(A) | Q1(A) | Q2(E) | Q3(E) | Q4(E) | 2014(E) | 2015(E) | 2016(E) | 2017(E) | 2018(E) |
|--|-----------------|---------------|---------------------|-------------|---------------|----------------|----------------|--------------------|------------------|---------------------|-------------------|------------------|
| | | | | | | | | | | | | |
| Product Revenue | - | - 1 | - | | | | | - | - | - | - | - |
| ADS-5102 Royalty/Milestone Revenue | - 1,982 | - 37,471 | - 71,095 | - 176 | 25,000 | - 180 | - 180 | 25,536 | 36,000 | 4,000 | 17,228 4,000 | 105,570 6,263 |
| Royalty/Milestone Revenue | 1,302 | 37,471 | 71,033 | 170 | 25,000 | 100 | 100 | 25,550 | 30,000 | 4,000 | 4,000 | 0,203 |
| Total Revenue | 1,982 | 37,471 | 71,095 | 176 | 25,000 | 180 | 180 | 25,536 | 36,000 | 4,000 | 21,227.8 | 111,833.4 |
| yr/yr growth | NA | NA | NM | NA | NA | NA | NA | NM | 41.0% | -88.9% | NM | 426.8% |
| q/q growth incremental rev q/q | NA | NA | | NA | 14104.5% | -99.7% | 0.0% | | | | | |
| Cost of Goods Sold | - | | - | - | - | - | - | - | - | - | 1,723 | 10,557 |
| Gross Profit | 1,982 | 37,471 | 71,095 | 176 | 25,000 | 180 | 180 | 25,536 | 36,000 | 4,000 | 19,505 | 101,276 |
| SG&A | 3,388 | 8,330 | 6,667 | 2,758 | 3,300 | 3,500 | 3,600 | 13,158 | 16,000 | 29,500 | 35,400 | 38,940 |
| Growth R&D | 6,652 | 9,192 | 7,410 | 3,109 | 3,500.0 | 3,800.0 | 5,000.0 | 97% 15,375 | 22% 17,000 | 40% 20,000 | 20% 23,000 | 10% 25,300 |
| Growth | | 1 | -19% | | - | - | - | 107% | 11% | 18% | 15% | 10% |
| Total Operating Expenses growth | 10,040 | 17,522 | 14,077 | 5,867 NA | 6,800 NA | 7,300 NA | 8,600 NA | 28,567 103% | 33,000 16% | 49,500 50% | 58,400 18% | 64,240 10% |
| | | | | | | | | | | | | |
| Operating Income EBIT Margin | (8,058) | 19,949 | 57,018 | (5,691) | 18,200 | (7,120) | (8,420) | (3,031) NM | 3,000 NM | (45,500) NM | (38,895.0) NM | 37,036.4 33% |
| growth y/y (%) | | | | NA | NA | NA | NA | NM | NM | NM | NM | NM |
| | | | | 101 | | | | | | | | |
| Depreciation and Amortization EBITDA | - | - 19,949.0 | 1,322.3 58,340.3 | (5,691) | 250 18,450 | 250 (6,870) | 250 (8,170) | 1,000 (2,281.0) | 1,000 4,000.0 | 1,000 (44,500.0) | 1,000 (37,895) | 1,000 38,036 |
| EBIIDA | | 19,949.0 | 36,340.3 | (5,691) | 18,450 | (0,670) | (8,170) | (2,261.0) NM | 4,000.0 NM | (44,500.0) NM | (37,893) NM | 34% |
| Interest and other income (expense) | (138) | (1,537) | (4,818) | -688 | 750.0 | 750.0 | 750.0 | 3,000 | 2,000 | 1,500 | 1,500 | 8,000 |
| Interest expense | (29) | (376) | (88) | | | | | | | | | |
| Income Before Taxes | (8,225.0) | 18,036 | 52,112 | (6,379) | 18,950 | (6,370) | (7,670) | (1,469) | 5,000 | (44,000) | (37,395) | 45,036 |
| Income Tax Provision | (19) | (300) | (1,191) | 1 | (948) | 225 | 225 | (497) | 1,000 | 1,000 | (7,479) | 11,709 |
| tive Tax Rate | | | 2.3% | NA | 5.0% | NA | NA | NM | NA | NA | 20% | 26% |
| Net Income | \$ (8,244.0) | \$ 17,736.0 | \$ 33,068 | (6,380) | 19,898 | (6,595) | (7,895) | \$ (972.4) | 4,000 | (45,000) | (29,916) | 33,327 |
| Net income to common (diluted) | \$ (8,980.0) | \$ 11,596.0 | \$ 35,353 | (6,380) | 19,898 | (6,595) | (7,895) | \$ (972.4) | 4,000 | (45,000) | (29,916) | 33,327 |
| Net income to common per share (diluted) | \$ (3.12) | \$ 2.34 | \$ 5.99 | (0.67) | 2.07 | (0.68) | (0.80) | (0.10) | 0.40 | (4.30) | (2.75) | 2.18 |
| Basic avg. number of shares used in computing net income | 2,878 | 4,744 | 4,753 | 9,525 | 9,625 | 9,725 | 9,825 | 9,675 | 10,075 | 10,475 | 10,875 | 14,125 |
| Diluted avg. number of shares used in computing net income | 2,878 | 4,962 | 5,903 | 9,525 | 9,625 | 9,725 | 9,825 | 9,675 | 10,075 | 10,475 | 10,875 | 15,275 |
| Key Ratios (GAAP unless noted) | | | | | | | | | | | | |
| Gross Margin | | NM | NM | NM | NM | NM | NM | NM | NM | NM | 90.0% | 90.0% |
| R&D (% Total Rev.) | | NM | NM | NM | NM | NM | NM | NM | NM | NM NM | 108.3% | 22.6% |
| SG&A (% Total Rev.) Operating Margin | | NM NM | NM NM | NM NM | NM NM | NM NM | NM NM | NM NM | NM NM | NM | 166.8% -183.2% | 34.8% 33.1% |
| Net Income Margin | | NM | NM | NM | NM | NM | NM | NM | NM | NM | -140.9% | 29.8% |
| Revenue Growth Growth Yr/Yr | | NM | 90% | NM | NM | NM | NM | NM | NM | NM | 431% | 427% |
| Growth Yr/Yr Growth Q/Q | | NM NM | 90% | NM NM | NM NM | NM NM | NM NM | INIVI | IVIVI | INIVI | 431% | 421% |
| SG&A Growth | | | | | | | | | | | | |
| Growth Yr/Yr Growth Q/Q | | NM NM | -20% | NM NM | NM NM | NM NM | NM NM | 97% | 22% | 84% | 20% | 10% |
| R&D Growth | | INIVI | | INIVI | INIVI | INIVI | INIVI | | | | | |
| Growth Yr/Yr | | NM | -19% | NM | NM | NM | NM | 107% | 11% | 18% | 15% | 10% |
| Growth Q/Q | | NM | | NM | NM | NM | NM | | | | | |

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William Blair is a market maker in the security of Adamas Pharmaceuticals, Inc. and may have a long or short position.

William Blair intends to seek investment banking compensation in the next three months from Adamas Pharmaceuticals, Inc.

Within the past 12 months William Blair has provided or is providing investment banking services to or has an investment services relationship with Adamas Pharmaceuticals, Inc.

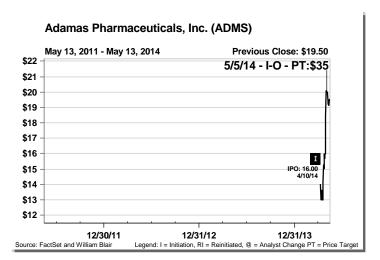
Additional information is available upon request.

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DOW JONES: 16,715.44 S&P 500: 1,897.45 NASDAQ: 4,130.16



Current Rating Distribution (as of 04/30/14)

| Coverage Universe | Percent | Inv. Banking Relationships* | Percent | | |
|-----------------------|---------|-----------------------------|---------|--|--|
| Outperform (Buy) | 66 | Outperform (Buy) | 14 | | |
| Market Perform (Hold) | 31 | Market Perform (Hold) | 2 | | |
| Underperform (Sell) | 1 | Underperform (Sell) | 0 | | |

^{*}Percentage of companies in each rating category that are investment banking clients, defined as companies for which William Blair has received compensation for investment banking services within the past 12 months.

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