MS Project Professional 2021

Tutorial #4 – Resource Pool

CS 587 – Software Project Management Dr. Atef Bader Illinois Institute of Technology



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Resource pool project and Sharer project

- Resource pool project the project containing the resources that you want to share
- **Sharer project** the project that will share resources from another project

Tasks for both projects

Resource pool project

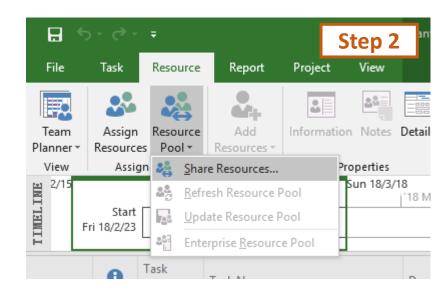
		sk ode ▼	Task Name	▼ WBS	▼ Duration	→ Start →	Finish -
1	NI ST		△ Project1 ResourcePool	1	149 days	Fri 2/4/22	Wed 8/31/22
2	~		△ Project Plan	1.1	11 days	Fri 2/4/22	Fri 2/18/22
3	_		Write Plan	1.1.1	5 days	Fri 2/4/22	Thu 2/10/22
4	_	_	₄ Review Plan	1.1.2	5 days	Fri 2/11/22	Thu 2/17/22
5	_	,	Preparation for review	1.1.2.1	3 days	Fri 2/11/22	Tue 2/15/22
6	_	,	Review Meeting	1.1.2.2	2 days	Wed 2/16/22	
7	_	-	Rework	1.1.3	1 day	Fri 2/18/22	Fri 2/18/22
8		,	▲ Risk Mitigation and Contingency Plan	1.2	8 days	Mon 2/21/22	
9		-	Write Plan	1.2.1	2 days	Mon 2/21/22	
10			⊿ Review Plan	1.2.2	5 days	Wed 2/23/22	
11	_	-	Preparation for review	1.2.2.1	3 days	Wed 2/23/22	
12	_	3	Review Meeting	1.2.2.2	2 days	Mon 2/28/22	
13		\$	Rework	1.2.3	1 day	Wed 3/2/22	Wed 3/2/22
14		3	△ Requirement	1.3	18 days	Thu 3/3/22	Mon 3/28/22
15	=		Write requirements	1.3.1	3 days	Thu 3/3/22	Mon 3/7/22
16		•	Write Use Case Model	1.3.2	2 days	Tue 3/8/22	Wed 3/9/22
17		>	■ Review Requirements/ Use Case Model	1.3.3	11 days	Thu 3/10/22	Thu 3/24/22
18	=	>	Preparation for review(Requirements)	1.3.3.1	3 days	Thu 3/10/22	Mon 3/14/22
19	=	•	Preparation for review(UseCases)	1.3.3.2	4 days	Tue 3/15/22	Fri 3/18/22
20		>	Review Meeting(Requirements)	1.3.3.3	2 days	Mon 3/21/22	Tue 3/22/22
21	-	}	Review Meeting(UseCases)	1.3.3.4	2 days	Wed 3/23/22	Thu 3/24/22
22	-	>	Rework	1.3.4	2 days	Fri 3/25/22	Mon 3/28/2
23	=	>	Analysis	1.4	13 days	Tue 3/29/22	Thu 4/14/22
24	=	•	Write Analysis Document	1.4.1	1 day	Tue 3/29/22	Tue 3/29/22
25	=	>		1.4.2	7 days	Wed 3/30/22	Thu 4/7/22
26	-	>	Preparation for Analysis Document	1.4.2.1	3 days	Wed 3/30/22	Fri 4/1/22
27	-	→	Review Meeting	1.4.2.2	4 days	Mon 4/4/22	Thu 4/7/22
28	-	•	Rework	1.4.3	5 days	Fri 4/8/22	Thu 4/14/22
29	-	•	△ Design	1.5	24 days	Fri 4/15/22	Wed 5/18/22
30	-	•	Write DD	1.5.1	3 days	Fri 4/15/22	Tue 4/19/22
31	-	•	△ Review DD	1.5.2	4 days	Wed 4/20/22	Mon 4/25/22
32		>	Preparation for DD	1.5.2.1	3 days	Wed 4/20/22	Fri 4/22/22

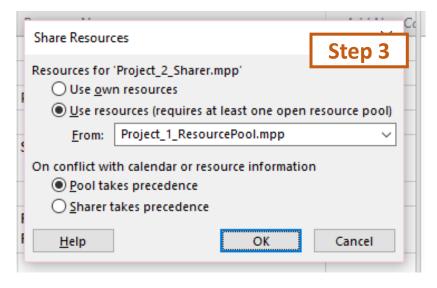
Sharer project

1 2 3 4 4 5 5 6 6 7 8 9 110 111		₄ Project2_Sharer ₄ Project Plan	1	174 days?	Fri 2/4/22	Wed 10/5/22
3 4 5 6 7 8 9	□	-	1 1			
4 5 6 7 8 9	=			10 days	Fri 2/4/22	Thu 2/17/22
5 6 7 8 9		Write Plan	1.1.1	3 days	Fri 2/4/22	Tue 2/8/22
6 7 8 9	=	⊿ Review Plan	1.1.2	5 days	Wed 2/9/22	Tue 2/15/22
7 8 9		Preparation for review	1.1.2.1	2 days	Wed 2/9/22	Thu 2/10/22
8 9 10	=	Review Meeting	1.1.2.2	3 days	Fri 2/11/22	Tue 2/15/22
9	=	Rework	1.1.3	2 days	Wed 2/16/22	Thu 2/17/22
10	=	■ Requirement	1.2	16 days	Fri 2/18/22	Fri 3/11/22
	=	Write requirements	1.2.1	4 days	Fri 2/18/22	Wed 2/23/22
1.1	<u></u>	A Review Requirements	1.2.2	9 days	Thu 2/24/22	Tue 3/8/22
	=	Preparation for review	1.2.2.1	5 days	Thu 2/24/22	Wed 3/2/22
12	=	Review Meeting	1.2.2.2	4 days	Thu 3/3/22	Tue 3/8/22
13	<u></u>	Rework	1.2.3	3 days	Wed 3/9/22	Fri 3/11/22
14	=	■ Lab and Environment Setup	1.3	20 days	Mon 3/14/22	Fri 4/8/22
15	=	⊿ Hardware	1.3.1	13 days	Mon 3/14/22	Wed 3/30/22
16	=		1.3.1.1	7 days	Mon 3/14/22	Tue 3/22/22
17	=	Routers	1.3.1.1.1	3 days	Mon 3/14/22	Wed 3/16/22
18	=	Bridge	1.3.1.1.2	4 days	Thu 3/17/22	Tue 3/22/22
19	=	Install Server	1.3.1.2	3 days	Wed 3/23/22	Fri 3/25/22
20	<u></u>	Install Clients	1.3.1.3	3 days	Mon 3/28/22	Wed 3/30/22
21	=	△ Software	1.3.2	7 days	Thu 3/31/22	Fri 4/8/22
22	<u></u>	Install Development Tools	1.3.2.1	4 days	Thu 3/31/22	Tue 4/5/22
23	<u></u>	Install Testing Tools	1.3.2.2	3 days	Wed 4/6/22	Fri 4/8/22
24	=	■ Analysis/Design Document	1.4	12 days	Mon 4/11/22	Tue 4/26/22
25	<u></u>	Write DD	1.4.1	2 days	Mon 4/11/22	Tue 4/12/22
26	=	⊿ Review DD	1.4.2	7 days	Wed 4/13/22	Thu 4/21/22
27	=	Preparation for DD	1.4.2.1	3 days	Wed 4/13/22	Fri 4/15/22
28	=	Review Meeting	1.4.2.2	4 days	Mon 4/18/22	Thu 4/21/22
29	=	Rework	1.4.3	3 days	Fri 4/22/22	Tue 4/26/22
30	=	⊿ Data Model	1.5	11 days?	Wed 4/27/22	Wed 5/11/2
31		Create Data Model	1.5.1	1 day?	Wed 4/27/22	Wed 4/27/22
32	=	Create Data Model				

Step to create a resource pool

- Step 1: Click the sharer project, remember to have the resource pool project also open
- Step 2: On the Resource Tab, click Resource
 Pool, and then click Share Resources
- Step 3: Specify the resources and precedence in the pop-up window, and then click OK.
- If your project already had resources entered, the resources from both the projects are combined





Handle conflicts

Pool takes precedence

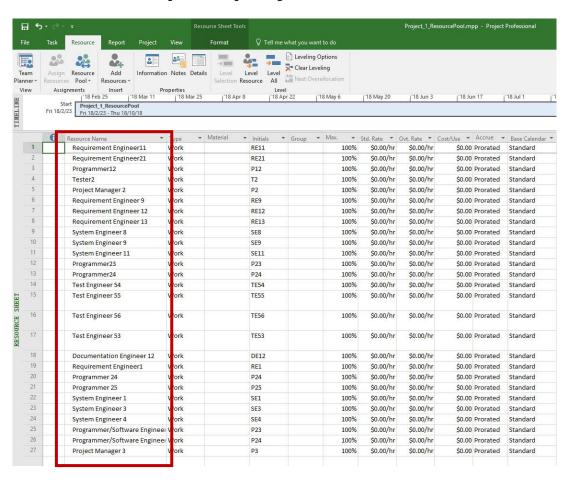
- Resource information in the resource pool project to override any conflicting information from the sharer project (default)
- For example, if the resource named Karen Berg has maximum units of 100% in the sharer project, and 75% in the resource pool project. If the pool takes precedence, then the value of 75% is retained as the maximum units for Karen Berg.

Sharer takes precedence

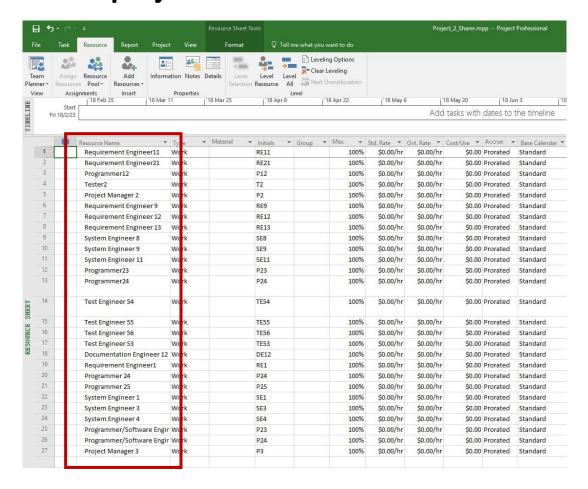
- Resource information in the sharer project to override any conflicting information from the resource pool project
- For example, if Karen Berg has a standard rate of \$50 in the sharer project, and a standard rate of \$45 in the resource pool project. If sharer takes precedence, the value of \$50 is retained as the standard rate for Karen Berg

Tasks for both projects

Resource pool project

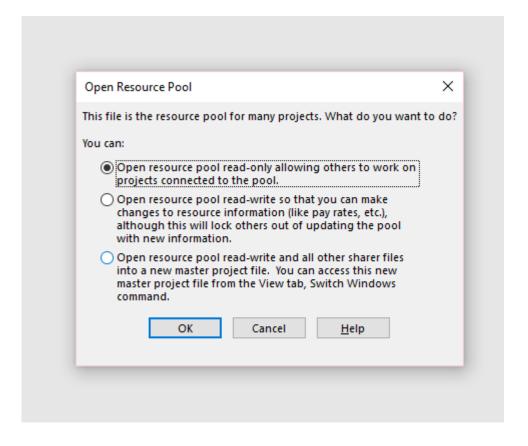


Sharer project

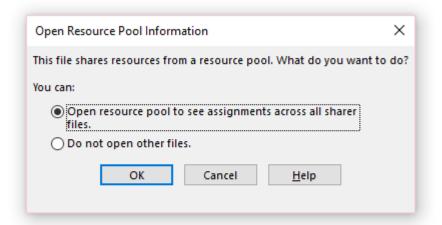


Open the projects

Open the resource pool



Open the sharer



Handle the conflicts

Conflicts can happen when two or more tasks are done in parallel, and the same resource is assigned to work on all the tasks simultaneously



Handle the conflicts

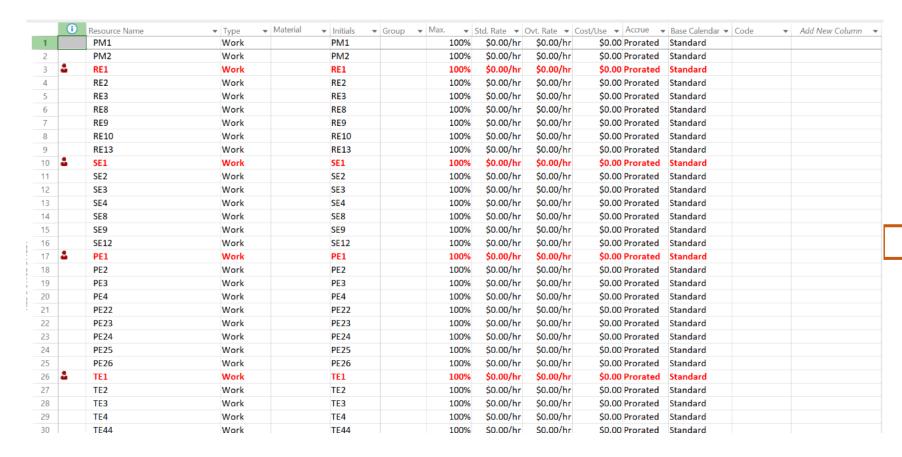
View conflicts

			Task							
		(i)		Task Name	▼ WBS	▼ Duration	▼ Start ▼	Finish 🔻	Predecessors •	Resource Names 🔻
	1		X	■ Project1_ResourcePool	1	149 days	Fri 2/4/22	Wed 8/31/22		
	2		<u>_</u>		1.1	10.5 days	Fri 2/4/22	Fri 2/18/22		
	3		<u>_</u>	Write Plan	1.1.1	5 days	Fri 2/4/22	Thu 2/10/22		PM1,PM2
	4		<u>_</u>	₄ Review Plan	1.1.2	5 days	Fri 2/11/22	Thu 2/17/22	3	
	5		<u>_</u>	Preparation for review	1.1.2.1	3 days	Fri 2/11/22	Tue 2/15/22	3	DE1,PE1,RE1,SE2,TE1
	6		<u>_</u>	Review Meeting	1.1.2.2	2 days	Wed 2/16/22	Thu 2/17/22	5	DE1,PE1,RE1,SE2,TE1,PM1
	7		<u></u>	Rework	1.1.3	0.5 days	Fri 2/18/22	Fri 2/18/22	6	PM1,PM2
	8		<u></u>		1.2	6.5 days	Fri 2/18/22	Mon 2/28/22	7	
	9		<u></u>	Write Plan	1.2.1	1 day	Fri 2/18/22	Mon 2/21/22	7	PM1,PM2
	10		<u>_</u>	■ Review Plan	1.2.2	5 days	Mon 2/21/22	Mon 2/28/22	9	
	11	å	<u> </u>	Preparation for review	1.2.2.1	3 days	Mon 2/21/22	Thu 2/24/22	9	DE1,PE1,RE1,SE2,TE1
	12	.	<u>_</u>	Review Meeting	1.2.2.2	2 days	Thu 2/24/22	Mon 2/28/22	11	DE1,PE1,RE1,SE2,TE1,PM2
	13		<u>_</u>	Rework	1.2.3	0.5 days	Mon 2/28/22	Mon 2/28/22	12	PM2,PM1
н	14		<u>_</u>	⊿ Requirement	1.3	13.67 days	Tue 3/1/22	Fri 3/18/22	13,7	
CHART	15	å	<u>_</u>	Write requirements	1.3.1	1 day	Tue 3/1/22	Wed 3/2/22	13,7	RE1,RE2,RE3
	16	.	<u>_</u>	Write Use Case Model	1.3.2	0.83 days	Wed 3/2/22	Wed 3/2/22	15	RE1,RE2,RE3
GANTT	17		<u>_</u>	■ Review Requirements/ Use Case Model	1.3.3	11 days	Thu 3/3/22	Thu 3/17/22	16	
ď	18	.	<u>_</u>	Preparation for review(Requirements)	1.3.3.1	3 days	Thu 3/3/22	Mon 3/7/22	16	DE5 ,PE1,SE1,TE1
	19		<u></u>	Preparation for review(UseCases)	1.3.3.2	4 days	Tue 3/8/22	Fri 3/11/22	18	DE5 ,PE1,SE1,TE1
	20		<u></u>	Review Meeting(Requirements)	1.3.3.3	2 days	Mon 3/14/22	Tue 3/15/22	19	PE1,SE1,TE1,DE5 ,RE1
	21		<u></u>	Review Meeting(UseCases)	1.3.3.4	2 days	Wed 3/16/22	Thu 3/17/22	20	PE1,SE1,TE1,DE5 ,RE2
	22		<u></u>	Rework	1.3.4	0.67 days	Fri 3/18/22	Fri 3/18/22	21	RE1,RE2,RE3
			_							

View in Gantt Chart

Handle the conflicts

View conflicts



View in Resource Sheet

How to resolve conflicts?

There are two ways to solve conflicts:

Strategy 1

Allocate 50% (or any %) units of resource to one project and the remaining units to the other project



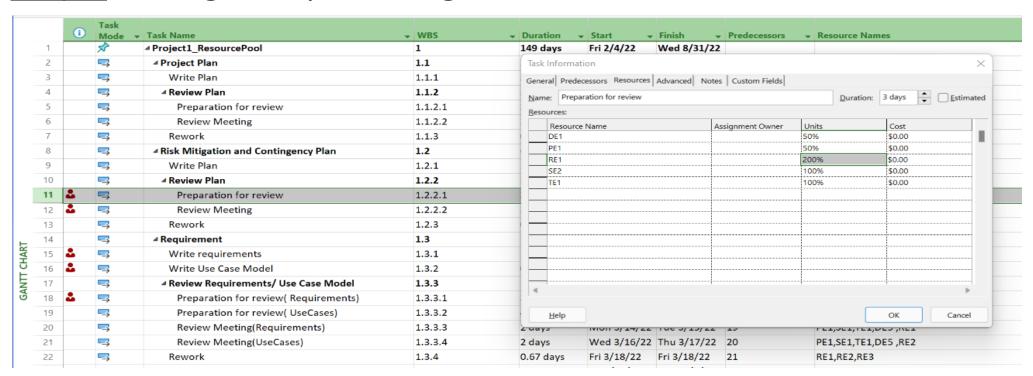
Strategy 2

Assign 100% units of resource to both projects, but at different time slots

Note: The above strategies can be used for solving conflicts within the same project

Strategy 1

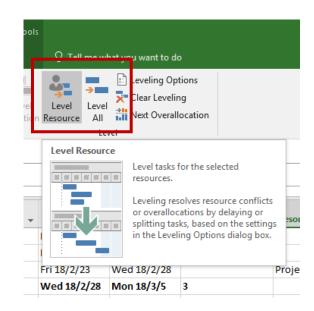
- Step 1: Select the task that has conflicts
- **Step 2**: Double click the resources
- **Step 3**: Change the percentage



Strategy 2

- **Step 1:** Select the task that has a conflict
- Step 2: On the Resource Tab, click on "Level Resource"
- Step 3: Select the responsible resources
- Step 4: Click on "Level now"

G	Task Mode -	- Task Name	→ WBS	→ Duration	→ Start →	Finish → Predecessors →	Resource Names
1	Ø Widde ▼	△ Project1_ResourcePo®l	1	149 days	Fri 2/4/22	Wed 8/31/22	Resource Haines
	=	△ Project Plan	1.1	10.5 days	Fri 2/4/22	Fri 2/18/22	
	<u> </u>	Write Plan	1.1.1	5 days	Fri 2/4/22	Thu 2/10/22	PM1.PM2
	<u> </u>	₄ Review Plan	1.1.2	5 days	Fri 2/11/22	Th Level Resources	×
5	<u></u>	Preparation for review	1.1.2.1	3 days	Fri 2/11/22	Tu Level:	E1,RE1,SE2,TE1
6	=	Review Meeting	1.1.2.2	2 days		Th <u>Everyone</u>	E1,RE1,SE2,TE1,PM1
7	=	Rework	1.1.3	0.5 days	Fri 2/18/22	Fri Selected Resources:	M2
8	=	▲ Risk Mitigation and Contingency Plan	1.2	6.5 days	Fri 2/18/22	Mc Project1_ResourcePoolProject	~
9	=	Write Plan	1.2.1	1 day	Fri 2/18/22	Mc DE1	M2
10	<u> </u>	⊿ Review Plan	1.2.2	5 days	Mon 2/21/22	Mc DE2 DE3	
11 🚨	=3	Preparation for review	1.2.2.1	3 days	Mon 2/21/22	Th DE4	E1,RE1,SE2,TE1
12 🕹	=	Review Meeting	1.2.2.2	2 days	Thu 2/24/22	Mt DE71	E1,RE1,SE2,TE1,PM2
13	=	Rework	1.2.3	0.5 days	Mon 2/28/22	Mc DE72 DE73	M1
14	=	⊿ Requirement	1.3	13.67 days	Tue 3/1/22	Fri DE74	
15 🚨	=	Write requirements	1.3.1	1 day	Tue 3/1/22	Wi PE1 PE2	E2,RE3
16	=	Write Use Case Model	1.3.2	0.83 days	Wed 3/2/22	W	E2,RE3
17	=	■ Review Requirements/ Use Case Model	1.3.3	11 days	Thu 3/3/22	Th Level Now Car	ncel
18 🚨	=	Preparation for review(Requirements)	1.3.3.1	3 days	Thu 3/3/22	Mc,	,>E1,SE1,TE1
19	=	Preparation for review(UseCases)	1.3.3.2	4 days	Tue 3/8/22	Fri 3/11/22 18	DE5 ,PE1,SE1,TE1
20	=	Review Meeting(Requirements)	1.3.3.3	2 days	Mon 3/14/22	Tue 3/15/22 19	PE1,SE1,TE1,DE5 ,RE1
21	=	Review Meeting(UseCases)	1.3.3.4	2 days	Wed 3/16/22	Thu 3/17/22 20	PE1,SE1,TE1,DE5 ,RE2
22	=	Rework	1.3.4	0.67 days	Fri 3/18/22	Fri 3/18/22 21	RE1,RE2,RE3
23	=	⊿ Analysis	1.4	13 days	Fri 3/18/22	Wed 4/6/22 22	
24	=	Write Analysis Document	1.4.1	1 day	Fri 3/18/22	Mon 3/21/22 22	



Note: The tasks in the project having precedence will start at the scheduled time. The tasks in the project **NOT** having precedence will be delayed until the resource is available to work on that task

Questions?