



UNTAR
Universitas Tarumanagara

**Kampus
Merdeka**
INDONESIA JAYA

Certificate of Appreciation

Number: 1081-R/4118/UNTAR/VII/2021

This certificate is presented to

Hagus Hermanto

As a **Participant**

at the second International Student Exchange 2021 held by Universitas Tarumanagara, Jakarta
on July 29-30, 2021

In the implementation of the Independent Campus-Independent Learning
(Kampus Merdeka-Merdeka Belajar)
Policy of the Ministry of National Education and Culture.

Jakarta, July 30, 2021



Prof. Dr. Ir. Agustinus Purna Irawan
Rector

