

		Course	Days	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
All Roles		Harcourts and You	1/2		23				8		<u>16</u>			<u>6</u>	
Sales	New	Law & Documents	1												
		Getting Started the Harcourts Way	4												
		Graduate Day	1		22				7		<u>15</u>			<u>8</u>	
	Experienced	Agents of Change Induction	1/2		23				8		<u>16</u>			7	
		Sales Workshops	1/2		21	8@9am 8@2pm	10@9am 10@2pm	15@930 15@130	6@930 6@130	13@930 13@130	14@930 14@130	11@930 11@130		7@930 7@130	
		Shared Knowledge Panels	1/2						Ŭ	,		Ü		J	
	New & Exp.	Technology Workshops	1/2		10		11, 26@930 26@130		9, 30@930 30@130	<u>5</u>		13@930 13@130		3@930 3@130, 15, 23@930 23@130	
Property Management	New	Property Management Programme	2 or 3				10-20		<u>12</u>						
		Graduate Day	1												
	Experienced	Property Managers of Change	1/2												
		Property Management Workshops	1/2						8, 14	<u>6, 7</u>					
		Shared Knowledge Panels	1/2												
	New & Exp.	Technology Workshops	1/2												
		Office Administration Programme	1			<u>30</u>									
Administration		Personal Assistants Workshops	1/2				<u>18</u>						20		
		Buyers Assistants Workshops	1/2												
		Technology Workshops	1/2												
Leadership		Leaders of Change	1/2												
		Leadership Programme Workshops	1/2 - 1												
		Expert Panels	1/2												
		Future Leader Events	-												
		Technology Workshops	1/2												
Auction		Auction Programme	1 - 2												
		Auction Workshops	1/2												
		Commercial Workshops	1/2									14			
	Specialist	Rural Workshops	1/2			1			14						
Specialist		Mortgage Express Workshops	1/2								1				
		Quarterly and Annual Awards	-					9			1		31		