

| | | Course | Days | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|-----------------------|-------------|-----------------------------------|---------|-----------|-----------|-----------|------------|-----------|------------|----------------|----------------|-----------|-----------|-----------|------------|
| All Roles | | Harcourts and You | 1/2 | 25 | | <u>15</u> | | 10 | | 12 | | 20 | | 22 | |
| Sales | New | Law & Documents | 1 | | | | | | | | | | | | |
| | | Getting Started the Harcourts Way | 4 | | 7-10 | | 4-7 | | 13-16 | | 29 Aug - 1 Sep | | 17-20 | | <u>5-8</u> |
| | | Graduate Day | 1 | | 1 | 23 | | <u>18</u> | | 26 | | | <u>12</u> | 30 | |
| | Experienced | Agents of Change | 1/2 | <u>25</u> | | <u>15</u> | | <u>10</u> | | <u>12</u> | | <u>20</u> | | <u>22</u> | |
| | | Sales Workshops | 1/2 | | 2 | 8 | <u>12</u> | 24 | <u>21</u> | <u>19</u> | <u>23</u> | <u>13</u> | <u>11</u> | 8 | |
| | | Shared Knowledge Panels | 1/2 | | | | | | | | | | | | |
| | New & Exp. | Technology Workshops | 1/2 | <u>11</u> | <u>14</u> | 1 | 12 & 21 | <u>17</u> | 21 & 23 | | 2 & 16 | <u>28</u> | <u>26</u> | | <u>15</u> |
| Property anagement | New | Property Management Programme | 2 or 3 | | | | 27 Apr - | - 4 May | | <u> 27 Jul</u> | - 3 Aug | | | 21-28 | |
| | | Graduate Day | 1 | | | | | | | | | | | | |
| | Experienced | Property Managers of Change | 1/2 | | | | | | | | | | | | |
| e do | | Property Management Workshops | 1/2 | <u>19</u> | | <u>9</u> | | | <u>8</u> | | 24 | | | <u>2</u> | |
| Pre | | Shared Knowledge Panels | 1/2 | | 21 | | | <u>17</u> | | | <u>17</u> | | | | 7 |
| Σ | New & Exp. | Technology Workshops | 1/2 | <u>11</u> | <u>14</u> | <u>1</u> | 12 & 21 | <u>17</u> | 21 & 23 | | 2 & 16 | 28 | <u>26</u> | | <u>15</u> |
| Administration | | Office Administration Programme | 1 | | 22 | | | | <u>28</u> | | | | <u>4</u> | | |
| | | Personal Assistants Workshops | 1/2 | | | | | | | | | | | | |
| | | Buyers Assistants Workshops | 1/2 | | | | | | | | | | | | |
| | | Technology Workshops | 1/2 | <u>11</u> | <u>14</u> | <u>1</u> | 12 & 21 | <u>17</u> | 21 & 23 | | 2 & 16 | 28 | <u>26</u> | | <u>15</u> |
| Leadership | | Leaders of Change | 1/2 | | | | | | | | | | | | |
| | | Leadership Programme Workshops | 1/2 - 1 | | | <u>16</u> | | | <u>29</u> | | | <u>21</u> | | | |
| | | Expert Panels | 1/2 | | | | | | | | | | | | |
| | | Future Leader Events | - | | <u>3</u> | | | | | <u>14</u> | | | | <u>29</u> | |
| | | Technology Workshops | 1/2 | <u>11</u> | <u>14</u> | <u>1</u> | 12 & 21 | <u>17</u> | 21 & 23 | | 2 & 16 | <u>28</u> | <u>26</u> | | <u>15</u> |
| Auction | | Auction Programme | 1-2 | | | 2 | | | | <u>5</u> | | 27 | | | |
| | | Auction Workshops | 1/2 | | | | | | | | | | | | |
| | | Commercial Workshops | 1/2 | _ | | | _ | | _ | _ | _ | _ | | | |
| | | Rural Workshops | 1/2 | | | | | | | | | | | | |
| Specialist | | Mortgage Express Workshops | 1/2 | | | | | | | | | | | | |
| | | Recruitment Event | - | | | | | | | | | | | | |
| | | Quarterly and Annual Awards | - | | 16 | | | <u>6</u> | | | 16 | | | | |