

		Course	Days	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
All Roles		Harcourts and You	1/2		15	21		10		18		19		28	
Sales	New	Law & Documents	1	29			9			2		10		19	
		Getting Started the Harcourts Way	4	30/31	1/2		10-13			3-6		11- 14		20-23	
		Graduate Day	1	25		6		16			23		31		
	Experienced	Agents of Change	1/2		15	21				18		19		28	
		Sales Workshops	1/2	18				9		25					
	New & Exp.	Technology Workshops	1/2	23	20	20	24		19	17	21	18	23	27	
Property Management	New	Property Management Programme	2		21						22-23			28-29	
	Experienced	Property Managers of Change	1/2	24		21				18		19		28	
		Property Management Advanced	1/2		1		5			5			25		
		BDM Club	1/2	11		1			7		2			15	
	New & Exp.	Technology Workshops (incl in H1)	1/2												
Administration		Office Administration Programme	1		22				13			26			
Leadership		Interfirms	2										18/19		
		Connection day with Bus Owners	1	24						11			4		
		Bus Owners Christmas event	1/2												7
		PM Think Tank	1		22										
Auction		Auction Program	1												
		Auction Workshops	1/2	18	15	15	12	17	14	12	16	13	18	15	13
		Auctioneering coaching	2hrs	18	15	15									
		Auctioneer Competition	1/2				12								
Events		Conference	3					28- 30							
		Walk a Mile (Foundation /event)	1/2								31				
		Top Performers Event	1/2						21						
		Gold and Beyond (Shared Knowledge Panel)	1/2		14				6			6			6
		Top 50 Sales Event	1/2			8				27		3			
		Career Information Event	2hrs		20		17		19		21		13		
		Quarterly and Annual Awards	-		8		28				9			1	