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### Establishment of Angel Fincap Focus on Tier II and III Markets Offer Small **Ticket Loans** Challenges Weak Brand Limited Higher Recognition Manpower Interest Rates **PLVM ICOF Employee** Implementation Motivation Adoption Address **Improve** Enhance Service Strategic Customer Efficiency Trust Questions Establish Competitive Position

### **CASE OVERVIEW**

### **STRENGTHS**

Tailored Product Offering
Tech-Driven Efficiency
Strategic Pricing
Market Expertise

## S W T

### **WEAKNESSES**

Operational Bottlenecks
High Interest Rates
Weak Brand Recognition
Employee Motivation Gap

### **THREATS**

Intense Competition
Economic Volatility
Regulatory Risks
Service Benchmarking

### **OPPORTUNITIES**

Expanding MSME Sector
Government Support
Market Penetration
Customer Retention

5337.65₹

### Financial Metrics of Angel Fincap for FY 2024

### Revenue

Total income from operations

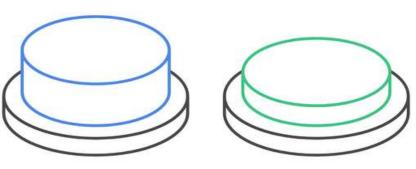
### **Profit After Tax**

Net earnings post-tax deductions

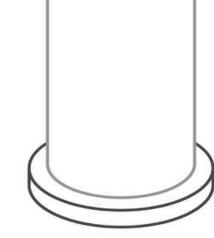
### **Total Assets**

Sum of all company resources





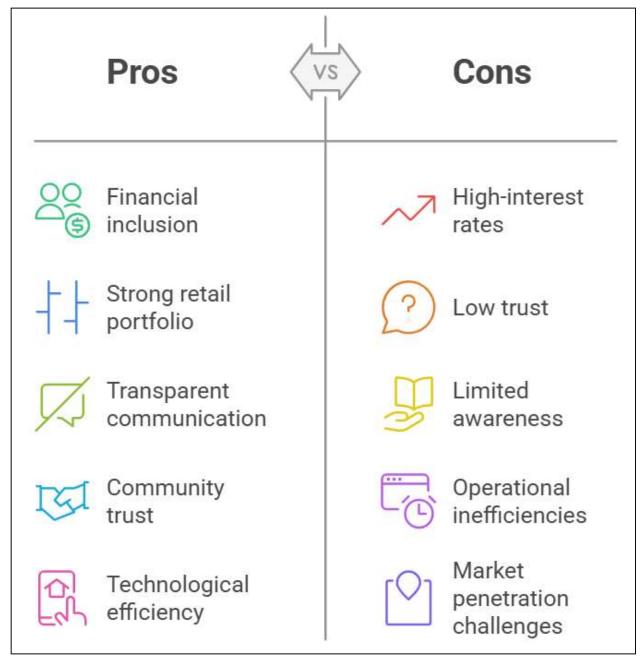




### Our Findings

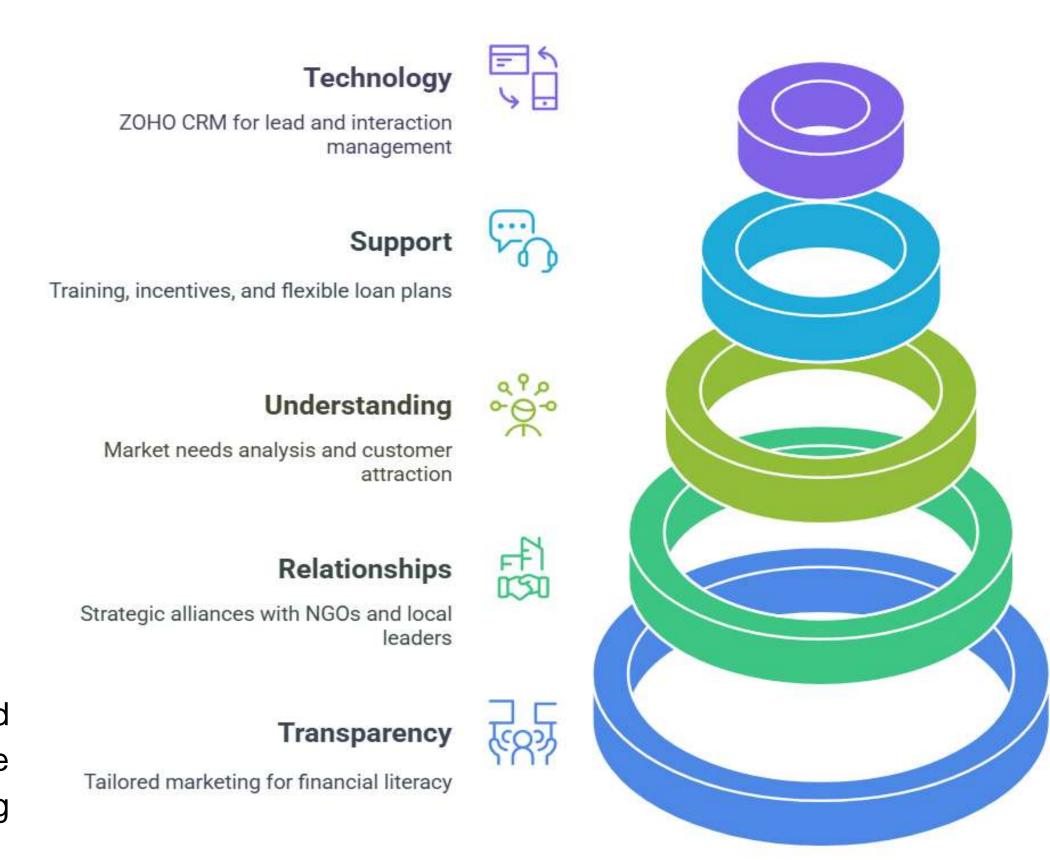
### Angel Fincap's STL Initiative

### Driving Financial Inclusion with the TRUST Framework



Our Solution

**Objective:** Penetrate Tier II & III markets and motivate employees through incentive and unique flexible leave policy to motivate them during penetration.



### **TRANSPARENCY**

Training Employees

Equipping staff to explain policies effectively

Create Journey maps

Visualizing the loan process for clarity

Communicate Benefits

Using various media to convey loan advantages

Ensure Policy Clarity

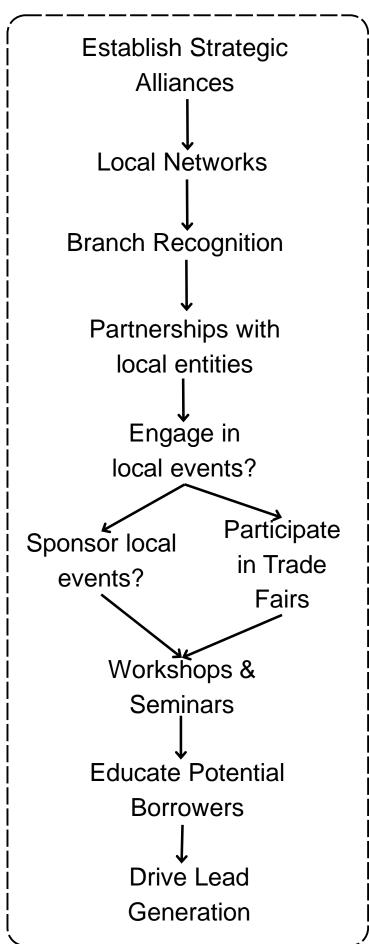
Outlining loan terms in marketing materials

Use Success Stories

Showcasing testimonials to build trust

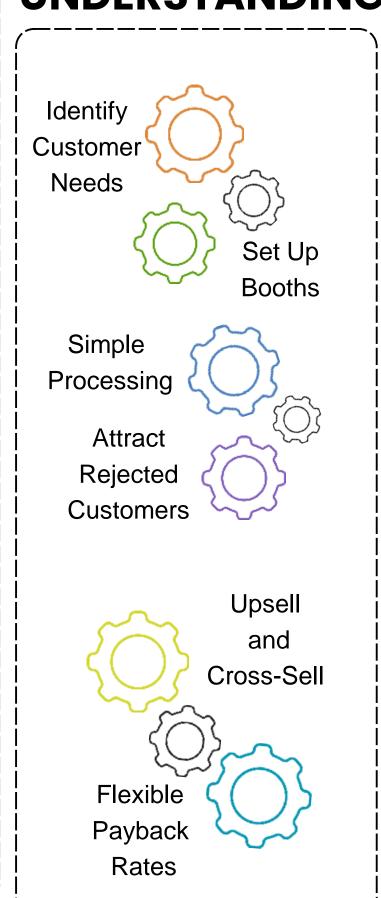
Identify Target Audience

Recognizing lower middle class users as the focus



**RELATIONSHIPS** 

### **UNDERSTANDING**



Dedicated
Teams to decrease
workload

Customer Support System

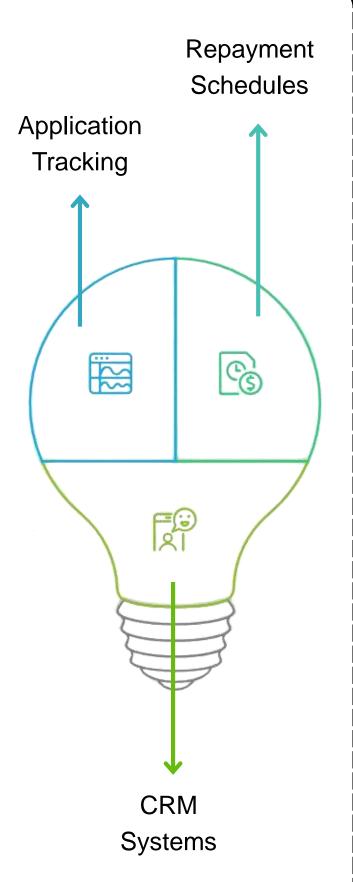
Incentives and awards for employees

Financial
Consultation for
customers

Flexible leave policy for employees and adaptable repayment plans for

customers.

### **TECHNOLOGY**



**SUPPORT** 

### Question2

### **Geography-Based Company Associations**

### **Coimbatore**

- Vigyan Kendra Krishni
- Kongu vellala goundergal peravai





### Salem:

Salem District Cooperative Union Ltd



### **Vellore (Chennai):**

**VAREA** and Vellore



### **Tiruppur**

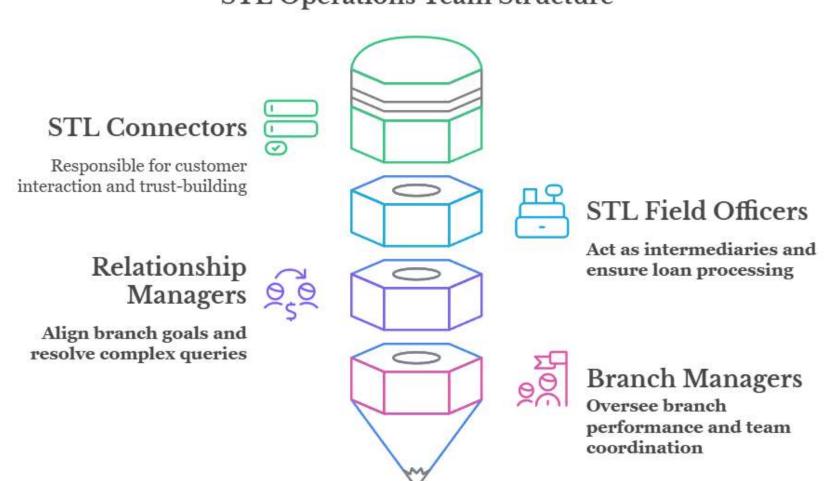
Tiruppur Real **Estate Owners** association

Porur (Chennai)



### **Angel Fincaps Human Resource Allocation**

**STL Operations Team Structure** 



How should Angel Fincap allocate penetration? for resources

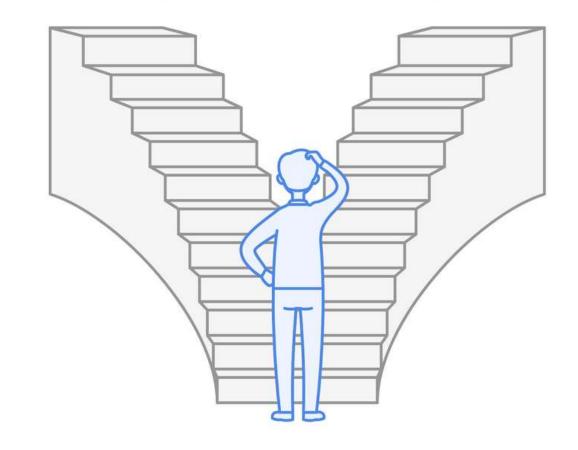
TNAU AGRITECH PORTAL

### **Tier Investment Strategy**

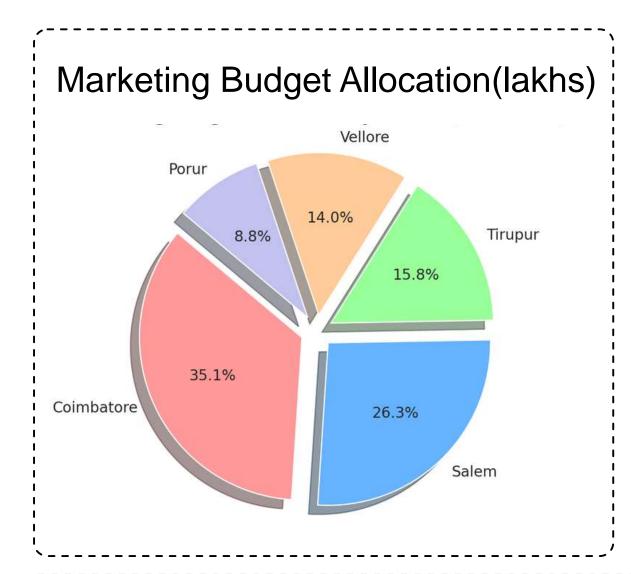
Focuses on investing in specific tiers to optimize STL penetration and efficiency.

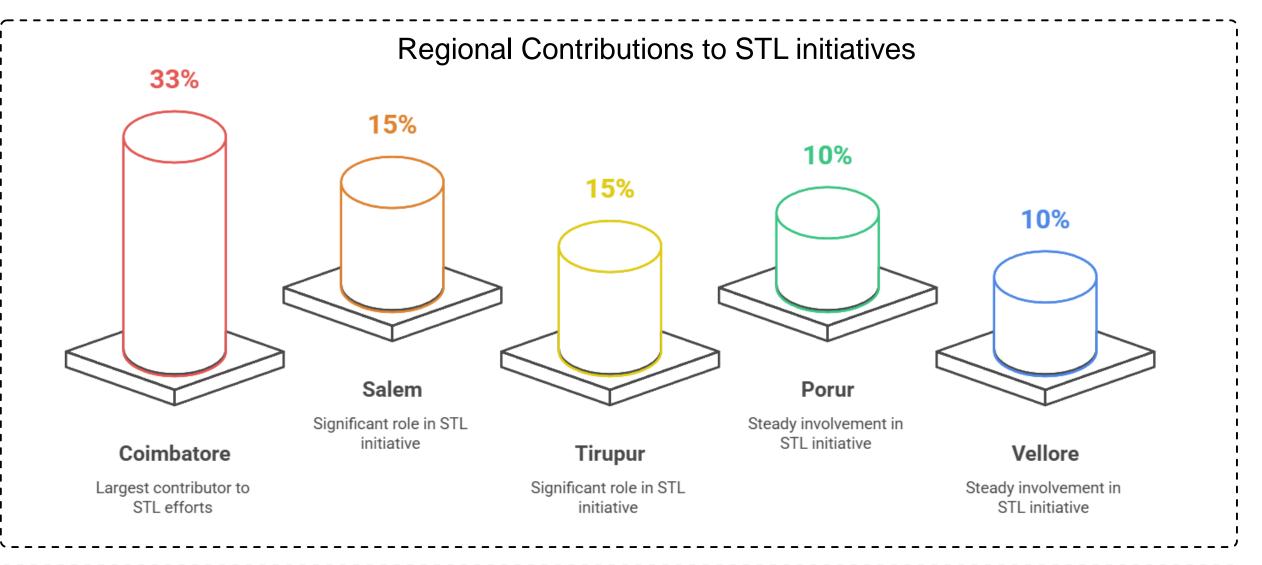
### **Outsourced Local Teams**

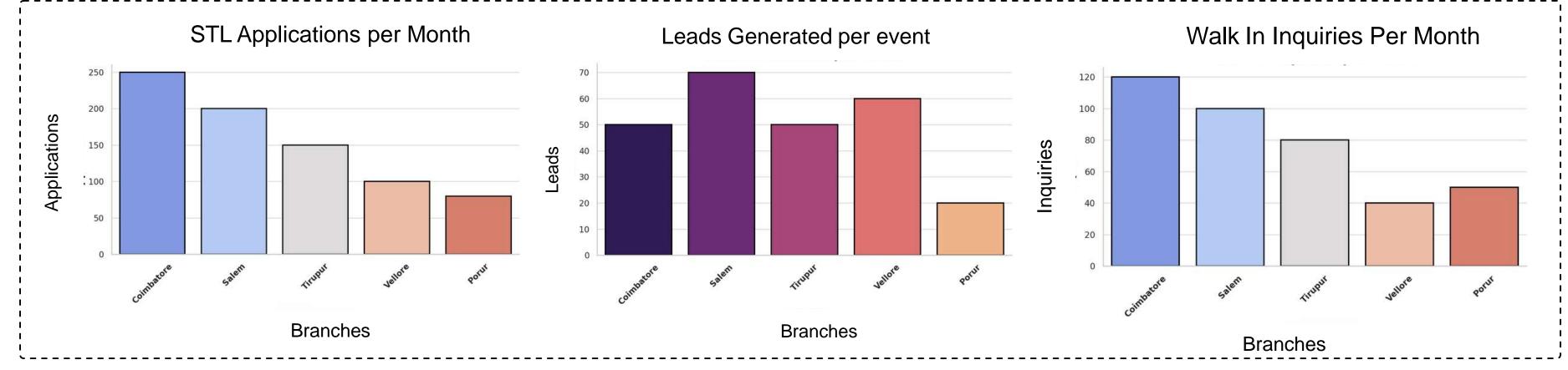
Utilizes local outsourcing to ensure cost-effectiveness and lead generation.



### **RESOURCE ALLOCATION -BRANCH WISE AND THEIR PERFORMANCE METRICS**







### **Question3**

### Goals to Achieve

Offer competitive pricing through operational efficiency.

Stand out by offering unique value propositions.

Tailor products for niche markets (Tier II & III cities).

### Porter's Generic strategy

### **Focus Strategy**

Address specific needs of Tier II & III cities with specialized financial products and local collaborations.

### **Differentiation**

Offer unique value propositions like faster turnaround times and customized loan terms.

### **Cost Leadership**

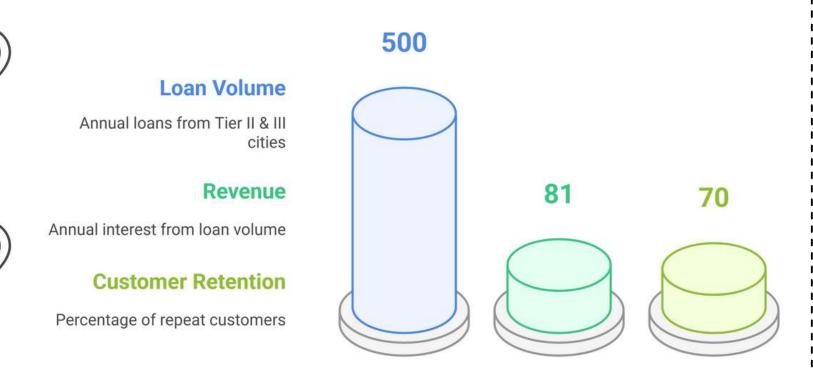
Leverage AI/ML for efficient underwriting and expand into Tier II & III cities to achieve economies of scale.

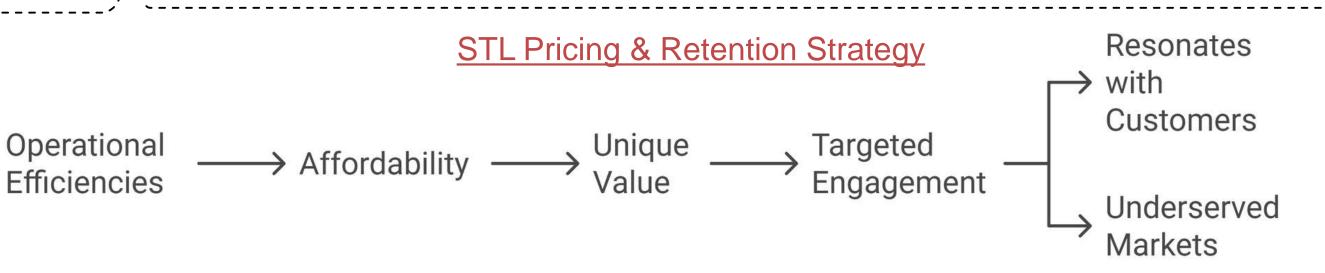
### Our Solution

### **Projected Impact**

By integrating Cost Leadership, Differentiation, and Focus strategies, Angel Fincap positions STL as a value-driven solution for underserved areas, ensuring profitability and customer loyalty.

### Financial & Customer Metrics for STL



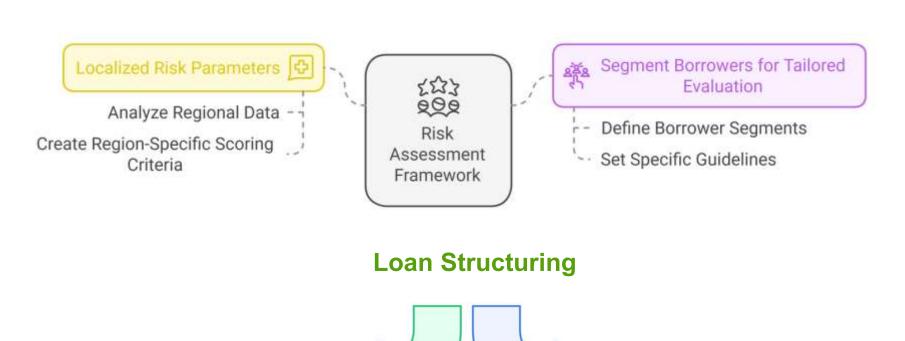


A comprehensive approach to balance inclusivity, asset quality, and effective credit underwriting for underserved markets.

### **Technology Adoption**



### **Risk Assessment Framework**



### Builds trust and reduces defaults through incremental

**Graduated Loan Plans** 

loans.

Offers competitive rates tailored to risk profiles, enhancing retention.

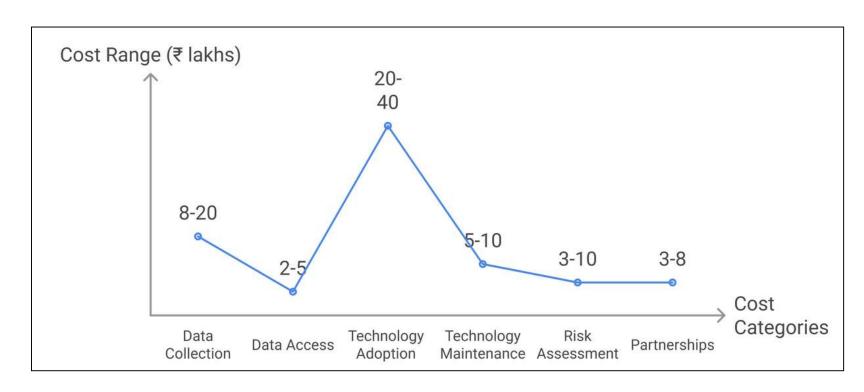
**Risk-Based Pricing** 

Provide **cost-effective**, **accurate land evaluations** for quick decision-making and fair credit access in underserved areas.

Impact of Precision Land Valuation Model on Small-Ticket Loans



### **Cost Breakdown for PVLM implementation**

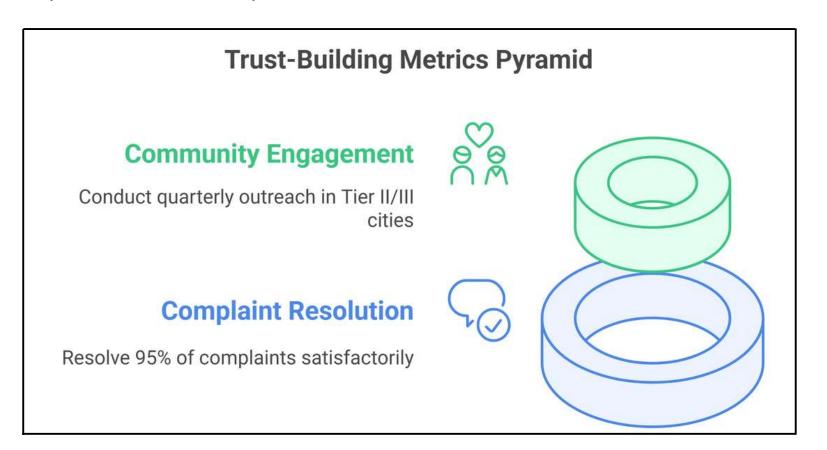


### Question5

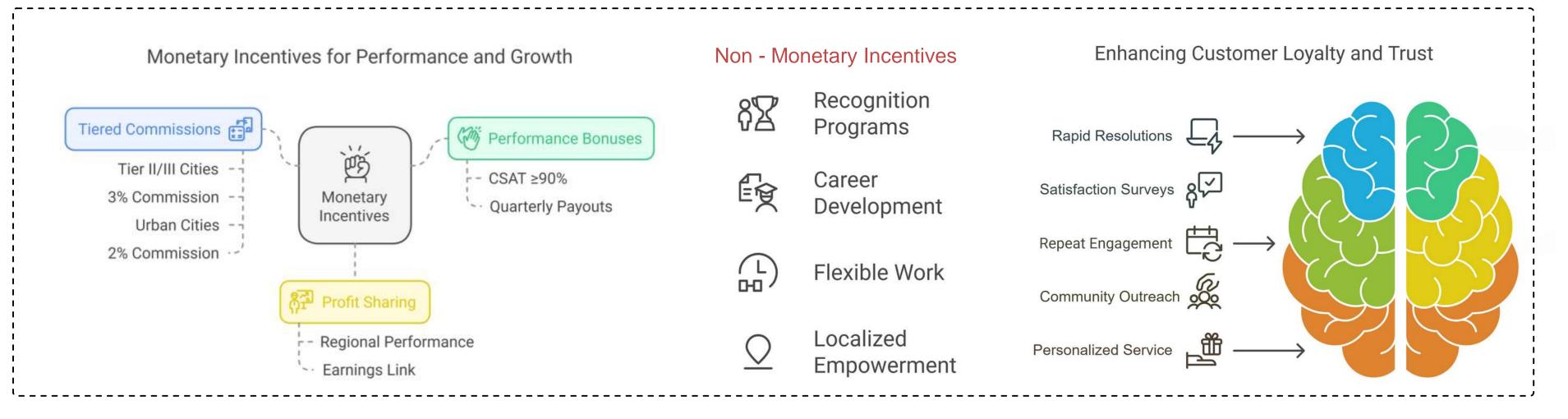
# Customer Support Performance Metrics First Response Time 90% Resolution Time 85% Close 20% Call Abandonment Rate < 5 % 108% 108% 20% 20% 20% 60% 60%

### Performance Metrics Framework (SMART Goals)



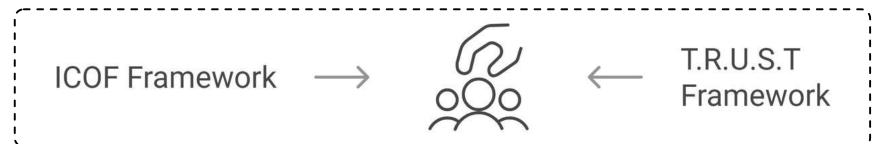


### **Employee Motivation Framework**

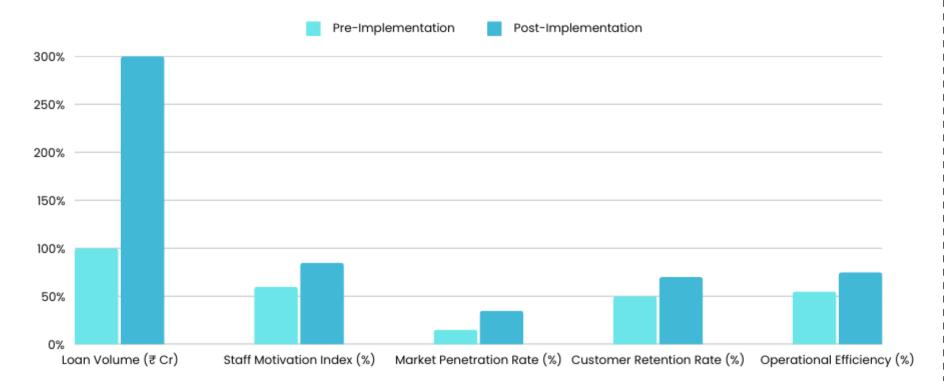


### **CONCLUSION - Accelerating Success: The Rise of Angel Fincap's STL Journey**

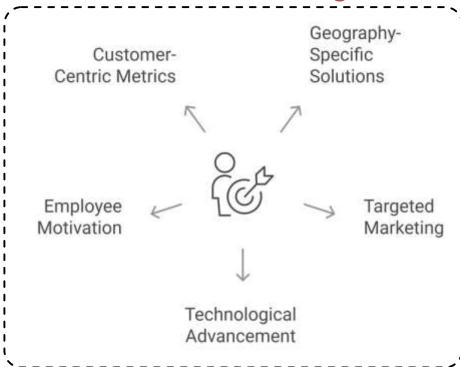
**Enhancing Financial Inclusion through STL** 



### MARKET PENETRATION & RESOURCE ALLOCATION



### **Customer-centric Strategies**

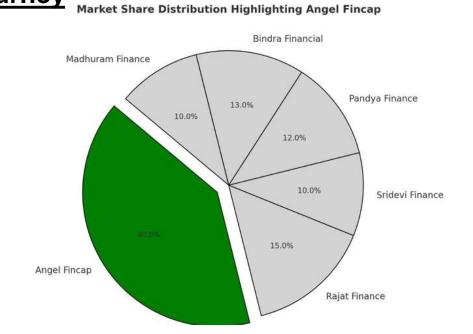


### Strategic Framework for Competitive Advantage

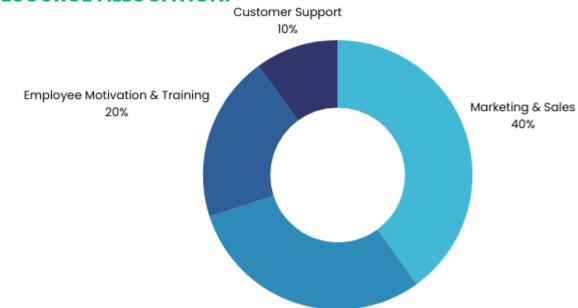


### **Strategy Flow-chart**





### **RESOURCE ALLOCATION:**



Credit Underwriting & Risk Assessment

STL PRICING SUSTAINABILITY:

