## Change Business with Analytics

"WinFin"

Class: ALY6120 – Leadership in Analytics – Project 1

Submitted By: Hari Priya Ramamoorthy

Date: July 14, 2024

# Business Idea & SWOT Analysis of "WinFin"

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### Introduction

I propose to start a business in Fintech Industry, short for Financial Technology & Services Industry.

#### Why FinTech Industry?

- **Expanding Customer Base:** Fintech solutions appeal to a wide range of users, including unbanked and underbanked populations, providing access to financial services where traditional banks might not reach.
- Innovation Opportunities: FinTech leverages technology to innovate financial services.
- Collaboration Opportunities: Real-Time Payments projected to exceed 70.3 billion transactions by 2025 [ACI Worldwide and Global Data Report]. Additionally, Traditional investment and financial institutions are increasingly partnering with fintech firms to leverage their technology and innovative approaches.

#### **Financial Literacy Issues:**

- Despite digital shift in real-time payments, 60% feel uncertain about effective budgeting [National Foundation for Credit Counseling Survey ,NFCC].
- 70% unsure of optimal investment strategies [Gallup Study].
- While many earn well, they often struggle with budgeting and informed investment decisions.

### The Opportunity: WinFin

A survey by Business Insider Intelligence indicates that the average user relies on more than five different financial apps to manage their finances, including tracking expenses, planning budgets, and overseeing investments. This is where **WinFin** steps in.

**WinFin,** which stands for "Win in Finance," is a comprehensive platform designed to meet the full diverse financial needs of the consumers. Our services include:

- Payment Solutions: Streamlining payment processes.
- Budgeting Assistance: Simplifying budget creation and maintenance.
- Investment Management: Tools and insights for informed decisions.
   Recommend the investment schemes for better return.
- Savings Optimization: Strategies to boost savings potential.
- Credit Score Monitoring: Tracking and improving credit scores.

### Target Consumers

### 1. Young Professionals and Millennials

Tech-savvy individuals who are starting their careers and need tools to manage their finances efficiently. This group is more inclined towards using digital solutions for financial management.

### 2. Unbanked and Underbanked Populations

Individuals who lack access to traditional banking services and can benefit from alternative credit scoring and lending services.

#### 3. Small Business Owners

Entrepreneurs and small business owners who need integrated financial solutions to manage both personal and business finances.

#### 4. General Consumers

People looking for a consolidated platform that provides various financial services in one place, making it easier to manage their finances.

### SWOT Analysis: Strengths

#### 1. All-in-One Platform:

WinFin provides a wide range of financial services, including budgeting assistance, investment management, savings optimization, credit score monitoring, and payment solutions, catering to diverse user needs. WinFin simplifies users' financial management processes, reducing the need for multiple apps.

#### 2. User-Friendly Interface:

The platform is designed with an intuitive interface, making it easy for users to navigate and utilize various features, which enhances user engagement and satisfaction.

#### 3. Strong Focus on Financial Literacy & Financial Inclusion:

WinFin prioritizes education and empowers users with resources and tools to improve their financial literacy, helping them make informed decisions. For instance, Many individuals lack access to traditional banking services due to geographical, economic, or technological barriers. WinFin can address the significant gap in financial services and empower underserved populations. This strategy not only creates a valuable business opportunity but also contributes to the broader goal of financial inclusion and economic empowerment. Hence, the adoption of product by market for underserved population is high.

#### 4. Innovative Technology:

WinFin leverages AI & ML Techniques to provide personalized financial advice and solutions, continually adapting to user behavior. This real-time personalization can significantly enhance user engagement and satisfaction. Implementing blockchain for security and transparency adds a layer of trust and reliability. This data-driven approach enhances the value proposition for users.

### SWOT Analysis: Weakness

#### 1. New Brand with Low Recognition:

As a startup, WinFin may face challenges in building brand awareness and trust compared to established competitors in the fintech space.

### 2. Initial User Acquisition Challenges:

Attracting users in a crowded market can be difficult, requiring effective marketing strategies and incentives to encourage sign-ups.

### 3. Dependence on Technology Adoption:

The success of WinFin hinges on users' willingness to adopt new technologies and integrate them into their financial routines, which may vary among demographics.

#### 4. Limited Resources:

Being a new company, WinFin may face constraints in terms of funding and human resources, which can impact growth and feature development.

### SWOT Analysis: Opportunities

### 1. Growing Demand for Financial Apps:

With the increasing number of consumers looking to manage their finances digitally, WinFin can capitalize on this trend by enhancing its marketing efforts to attract new users.

### 2. Expanding Financial Literacy Focus:

There is a growing societal emphasis on financial literacy, presenting an opportunity for WinFin to position itself as a leader in providing educational resources and tools.

### 3. Partnership Opportunities:

Collaborating with financial institutions, educational platforms, or influencers can enhance credibility, expand reach, and provide additional resources for users.

### 4. Market Expansion:

WinFin can explore opportunities among emerging markets/customers where access to financial services is limited, tapping into new user segments. Offering services such as micro-loans and alternative credit scoring helps include unbanked and underbanked populations, expanding the potential user base. This can also help users build their credit histories, enabling future access to loans and financial products.

### **SWOT Analysis: Threats**

### 1. Intense Market Competition:

Competitors like Mint, YNAB, and Betterment continuously innovate, making it challenging for WinFin to differentiate itself and retain users.

### 2. Regulatory Compliance:

The fintech industry is subject to evolving regulations, and changes could impact operations, compliance requirements, and service offerings. New regulations regarding data privacy (such as GDPR) could impose additional compliance costs and operational changes that may impact WinFin's business model.

### 3. Rapid Technological Changes:

The fast-paced evolution of technology requires continuous adaptation and innovation, posing a challenge for WinFin to stay ahead of trends and user expectations. This requires WinFin to regularly update its app and features to stay relevant, which can strain resources and timelines.

### 4. User Trust and Data Security Concerns:

Users may have concerns about data privacy and security, especially in financial apps, which could hinder adoption if not adequately addressed.

### **SWOT Implications**

- 1. Based on the SWOT analysis, WinFin has a solid foundation with its comprehensive services and user-friendly platform.
- 2. By focusing on user-centric innovations, strategic partnerships with traditional investment, banking firms, and expanding into under-served markets, WinFin can establish itself as a trusted leader in the fintech industry.
- 3. However, the company must address the challenges of gaining user trust and navigating regulatory complexities.
- 4. Continuous investment in technology, user education, and market research will be crucial to sustaining growth and maintaining a competitive edge.

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## WEEK-2

**Business Understanding** 

# Analytics As a Change Agent

Class: ALY6120 – Leadership in Analytics – Project 1

Submitted By: Hari Priya Ramamoorthy

Date: July 20, 2024

### Business Objectives

As a new FinTech company, WinFin's primary objective is to establish itself as a trusted leader in the industry. Based on SWOT analysis, to achieve this, the company must focus on:

- 1. Staying ahead of the competition
- 2. Build user trust
- 3. Enhance user experience

Let's see how data analytics can support these business objectives.

### Analytics-Based Solution

#### 1. Stay ahead of the Competition:

- **Data Analytics Solution:** FinTech Market and user needs are evolving day-by-day. Hence, it's important to be proactive and build new features to stay ahead in the competition. For the same, analyze market trends and user behavior to identify new opportunities and optimize existing services.
- **Business Benefit:** Helps business in strategic decision-making and staying ahead of the competition by adapting to market changes.

#### 2. Build User Trust:

- **Data Analytics Solution:** Trust is fundamental in the financial industry. Hence, it's important to take measures to protect user data and transactions, from fraudsters ensuring the platform is secure and reliable. This inturn also helps WinFin achieve user trust and user engagement with the tool. Analytically, we can implement advanced algorithms to detect and prevent fraudulent activities in real-time.
- **Business Benefit:** Ensures the security and trustworthiness of the platform, which is crucial for user retention.

### 3. Enhance user experience:

- **Data Analytics Solution**: A superior user experience is crucial for user retention and satisfaction. For the same, a recommendation system can be built to provide tailored financial advice to users based on their spending habits, savings goals, and investment preferences.
- Business Benefit: Enhances user experience and satisfaction by offering relevant and actionable insights.

### Build Trust – Analytical Solution

Trust is crucial for user retention and attracting new customers. Let's take a look on how analytics can be leveraged to add a security layer in WinFin's Transactional processes to build trust.

#### **Growing Concern of Fraudulent Transactions:**

- Fraudulent transactions in the financial systems have been a growing concern, with the increased adoption of digital transactions. According to Juniper Research, Global ecommerce fraud is increasing, with losses reaching \$41 million in 2022 and predicted to exceed \$48 billion in 2023.
- In the US, 34% of consumers report being victims of fraud. According to the Federal Trade Commission (FTC), consumers reported losing more than \$3.3 billion to fraud in 2020, an increase from \$1.8 billion in 2019. North America has the highest fraudulent transaction value globally, accounting for over 42% of ecommerce fraud. Latin America experiences 20% revenue loss to fraud, with 3.7% of ecommerce orders being fraudulent.

#### **Challenge for WinFin:**

With these alarming statistics, it is crucial for a FinTech company like WinFin to ensure the security of user data and transactions to build trust and encourage user adoption. The competitive landscape makes it imperative to offer robust security measures to attract users away from established financial tools.

### Fraud Detection System – A Data Mining Solution

### **Data Mining Solution for Fraud Detection:**

Implementing a supervised ML algorithm can help detect and predict fraudulent activities in transactions by identifying the patterns of fraudsters. By proactively identifying and responding to fraudulent transactions, WinFin customers are less likely to suffer financial losses and amount of time that customers must spend resolving the issues related to fraud. This builds trust among users, encouraging them to engage more with WinFin's services.

# Leadership Requirements for a Driving Data Analytics

#### 1. Data-Driven Culture:

**Leadership Requirement**: Build a culture where data-driven decision-making is encouraged and supported across all levels of the organization. This also promotes a culture of ongoing learning, particularly in data literacy and analytical skills.

**Impact**: This Ensures that decisions are based on insights derived from data instead of intuition, leading to more accurate and effective outcomes.

#### 2. Collaboration and Transparency:

**Leadership Requirement:** Encourage cross-departmental collaboration to bring together diverse perspectives and expertise. Analytics projects often require input from various organizational areas, including IT, finance, marketing, and operations.

**Impact:** A collaborative culture facilitates teamwork, integrating data from different sources to develop comprehensive solutions. Transparency further enhances collaboration, ensuring alignment and common goal pursuit.

#### 3. Strong Leadership and Communication Support:

**Leadership Requirement:** Leadership should actively support and invest in analytics initiatives setting a crucial example. Also, Their backing and clear communication drive the shift towards data-centric decision-making, increasing buy-in and reducing resistance to change.

**Impact:** This ensures team members understand how analytics projects align with broader business objectives, fostering a sense of purpose and collaboration.

### Conclusion

- Implementing a machine learning algorithm for proactive fraud detection can significantly enhance the security of WinFin's platform.
- This approach not only protects user data and transactions but also improves customer satisfaction and trust.
- By focusing on security and user-centric innovations, WinFin can establish itself as a trusted leader in the fintech industry.
- For successful implementation, WinFin leadership must have a clear communication, promote a data-driven culture, and encourage continuous learning.

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# WEEK - 3

Data Understanding

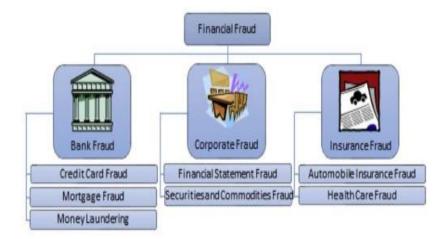
### WinFin's Focus – Bank Fraud Prediction System

#### **Types of Financial Frauds:**

Bank, Corporate, and Insurance Fraud – (Based on reference [3])

Why Focus on Bank Fraud? WinFin specifically needs a fraud detection model in bank fraud. The reasons are:

- The tool in its initial form is intended to provide a payment solution for individual users who would link their WinFin wallet to a credit card or bank account.
- So, There is no immediate need for mortgage, money laundering, Corporate and Insurance fraud detection systems in WinFin.



### Objective & Approach – Bank Fraud Prediction System

**Objective:** Build a Fraud Detection System to proactively manage fraudulent credit card/bank-based transactions happening through WinFin, enhancing the security of the platform.

#### Approach:

- To identify and respond to potential fraud more effectively, the detection system requires a comprehensive dataset that captures various aspects of user transaction behavior.
- By integrating diverse data sources, we provide the system with a holistic view of user behavior, allowing it to learn from comprehensive activity patterns and detect anomalies more accurately.
- This approach enhances the security and reliability of the WinFin platform, ensuring a robust defense against fraudulent activities.

Let's delve deeper into the necessary data needed for addressing the problem of fraudulent bank transaction prediction. since, WinFin is a new tool, we seek external and internal data sources to build the model and better understand the patterns.

### Data Required – Transactional Data

#### **Transactional Data**

- Source:
  - Bank accounts and financial institutions (via APIs like Stripe, PayPal)
  - Point-of-Sale (POS) systems like Barcode scanner
  - WinFin's Internal transaction system
- **Description:** Detailed records of all user transactions, including date, time, amount, merchant, location, and transaction type (e.g., online, in-person).
- Why Chosen: It is critical for identifying unusual patterns and behaviors that may indicate fraudulent activities. Analyzing this data helps in detecting anomalies and preventing fraud.
- Key elements:
  - Transaction Amount: Value of each transaction
  - Date and Time: Timestamp of each transaction
  - Merchant and Location: Vendor details and transaction location
  - Transaction Type: Method of transaction (e.g., online, in-person)

### Data Required – User Data

#### **User Account Data**

- Source:
  - WinFin app and website logs
  - Authentication systems
  - Security tools
- **Description:** Information about user accounts, including account creation date, login history, IP addresses, device information, and changes to account settings.
- **Why Chosen:** It is critical for detecting unauthorized access and suspicious behavior, which are common indicators of fraud.
- Key Elements
  - Login History: Records of user logins, including IP addresses and devices
  - Account Changes: Modifications to account settings
  - Device Information: Details about devices used to access the account

### Data Required – Financial Data

#### **Financial Data**

- Data Source:
  - Financial institutions
  - User-provided information
  - Credit card processors
- **Description:** This dataset encompasses users' financial status, including account balances, transaction histories, and credit card usage.
- Why Chosen: It is vital for identifying inconsistencies and discrepancies that may signal fraud.
- Key Elements
  - Account Balances: Current and historical balances
  - Transaction Histories: Detailed transaction records
  - Credit Card Usage: Patterns of credit card use

### Data Required – Behavioral Data

#### **Behavioral Data**

- Data Source:
  - WinFin app analytics
  - Web analytics tools (e.g., Google Analytics)
  - User activity logs
- **Description:** Information on users' typical behavior patterns, such as spending habits, login times, and transaction frequencies.
- Why Chosen: Behavioral data helps in creating user profiles and detecting deviations from normal behavior, which are often signs of fraud.
- Key Elements
  - Spending Habits: Typical purchase categories and amounts
  - Login Times: Usual times of account access
  - Transaction Frequencies: Normal frequency of transactions

### Data Required – External Data

#### **External Data Sources**

- Sources:
  - Social media platforms
  - Public records and databases
  - Third-party data services (e.g., Experian Fraud Solutions)
- **Description:** Data from external sources, including blacklists, fraud databases, and social media activity.
- Why Chosen: External data provides additional context and can help in cross-referencing and verifying user information to detect fraudulent activities.
- Key Elements
  - Fraud Blacklists: Known fraudsters and suspicious entities
  - Social Media Activity: User activity on social platforms
  - Public Records: Additional information for verification

### Data Governance

Given the FinTech industry's regulatory environment, focusing on the following key components of governance will ensure the reliability, integrity, security, and proper management of data for fraud detection:

- Data Quality Ensure that data used is accurate, consistent, and reliable.
- **Data Security** Implementing measures to protect sensitive financial data by encrypting, anonymization.
- **Data Privacy -** Obtain and manage user consent for data collection and processing. And, comply to GDPR, CCPA, and other relevant regulations.

### Conclusion

- The ML model, built using the comprehensive set of data—transactional, user, financial, behavioral, and external—will effectively identify normal user spending patterns and help detect and predict fraudulent activities.
- By integrating these diverse data sources, the model will enhance WinFin's ability to ensure the security and trustworthiness of its financial services.
- And, Focusing on key data elements will not only improve fraud detection capabilities but also protect users from fraudulent transactions, thereby strengthening overall financial security.
- WinFin can strengthen its fraud detection capabilities while maintaining high standards of data governance.

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# WEEK - 4

Modeling

### Fraud Detection Model - Overview

**Fraud Detection Model Objective**: Build ML Model using the comprehensive set of data—transactional, user, financial, behavioral, and external—to effectively identify normal user spending patterns and to detect and predict fraudulent activities.

#### Patterns to Illustrate

- Feature Importance: Identify key features that influence fraud predictions.
- **Anomalous Transactions**: Unusual patterns deviating from normal transactional behavior.
- User Behavior: Significant changes in user behavior indicating potential fraud.
- High-Risk Transactions: Transactions with a high probability of being fraudulent.

### Types of Models

Fraud Detection is a Classification problem where the goal is to identify fraudulent transactions. For a classification problem, a suitable model could be based on :

- **Statistical Methods**: Traditional mathematical approaches like Logistic regression and Bayesian Networks.
- Computational Methods: Modern intelligence techniques like Neural Network My
   Choice

Let's delve in detail why Neural Network is more suitable for the WinFin's purpose.

### **My Choice: Neural Networks**

### Why Neural Network?

- Enhanced Pattern Recognition: As the dataset we have identified transactional, user, financial, behavioral, external data sources is diverse, Neural Networks are suitable for identifying non-linear, complex and subtle patterns in it.
- **Proactive Detection**: Based on research papers [1], Neural Network's ability to recognize and adapt to new fraud patterns is highly effective to the evolving tactics of fraudsters than statistical methods. This ensure security and thereby enhances trust
- **Data Integration**: For a diverse dataset, neural network can process various data types and sources for comprehensive fraud detection.

### Challenges of Neural Network

#### 1. Computational Resources

- **High Computational Power**: Training neural networks can be resource-intensive, requiring powerful hardware (GPUs).
- Cost: Significant investment in hardware and cloud computing resources.
- **Training Time:** Training deep neural networks can take considerable time, especially with large datasets.

#### 2. Complexity and Interpretability

- **Black Box Nature**: Neural networks are often seen as "black boxes," making it difficult to interpret decisions.
- Explainability: Meeting regulatory and business requirements for explainability can be challenging.

#### 3. Overfitting:

- Overfitting to Training Data: Neural networks can easily overfit to the training data, especially if it's not representative of real-world scenarios.
- **Regularization Techniques**: Methods like dropout and L2 regularization are needed to mitigate overfitting.

## Addressing Potential Data Quality Issues

Ensuring data quality is very important in any analytical framework. For the use case of fraud detection, while data engineers/data scientists must take care of below data quality issues:

- 1. **Data Privacy:** As data we handle is sensitive, it's crucial to encrypt or essentially remove PII information. Comply with regulatory.
- 2. Data Cleansing: Identify and correct inaccuracies in the amount (like negative values), outliers, and inconsistencies.
- 3. Handling Missing Values: Use imputation(like mean/median) or exclusion based on data importance.
- **4. Balancing the Dataset**: With a vast imbalance in fraudulent to legitimate transactions, for the Neural Networks to learn the pattern, it is important to use techniques like oversampling, under sampling, or synthetic data generation (e.g., SMOTE) for balancing the dataset.
- **5. Feature Engineering**: As there are many features, it's important to check and remove multicollinearity in the training dataset. Create relevant features to improve model predictive power. Use T-statistic for modeling relevant features.
- **6. Regular Validation**: Use automated tools, data dictionaries to continuously monitor and validate data quality.

### Neural Model Implementation Strategy

#### Step - 1: Data Ingestion / ETL

- Objective: Clean the dataset and build a data pipeline to access data from all needed systems.
- Who: Data Engineer
- Tools/Techniques:
  - Cloud Platforms: BigQuery (for storing results) and Vertex AI in GCP (Python for modeling).
  - Actions: Build the data model, ensure regular data refresh, and maintain data quality.

### **Step - 2: Sampling & Feature Selection**

- **Objective**: Identify important variables and ensure no multicollinearity to prevent misleading model learning. Use Sampling techniques to oversample the data to balance the fraud and legitimate transactions in the training set.
- Who: Data Scientist
- Tools/Techniques:
  - **t-Test**: To identify top important predictors.
  - Regularization Methods: To select important factors and handle multicollinearity.

#### Step-3: Training

- Objective: Train the model on diverse datasets.
- Who: Data Scientist
- **Tools/Techniques**: Use probabilistic neural network architectures and training algorithms to optimize learning from the data. GCP Vertex AI's computational resources (like GPU,TPU) can be utilized for building the model.
- Hyper-parameter tuning: Learning rate, optimizer, batch size, layer size, number of hidden layers

# **Neural Model Implementation Strategy**

### **Step-4: Evaluation**

- Objective: Assess model performance and ensure it meets the desired criteria.
- Who: Data Scientist and Fraud Analyst
- Metrics:
  - The objective of WinFin's detection system is to detect as much as fraud transactions proactively as possible.
  - Sensitivity is the key: The sensitivity is the measure of the proportion of the number of
    fraudulent transactions predicted correctly as fraudulent to the total number of actual frauds.
    i.e., the True Positive (Positive, in this case is Fraud). This Ensures fraudulent transactions are
    correctly identified and maximize the true positives.

### Step-5: Deployment

- Objective: Integrate the model into the cloud & connect to the fraud detection system.
- Who: Data Engineer and IT Specialist
- Actions: Ensure seamless integration and monitor real-time performance to detect and mitigate fraud promptly.

### **Step-6: Model Monitoring**

- · Review deployed model every 3-6 months for retraining,
- **Tools/Techniques:** Automated the monitoring process with the based on threshold/ schedule for the model to perform consistently

### **Team Collaboration**

- Data Scientists/Analysts:
  - **Function**: Develop, train, and validate models.
- Fraud Analysts:
  - **Function**: Provide domain expertise and insights into fraud patterns.
- IT/Data Engineering:
  - Function: Data preprocessing, integration, and ensuring data quality.
- Compliance Officers:
  - Function: Ensure regulatory adherence and standards.
- Executives (e.g., Chief Risk Officer):
  - Function: Strategic direction and approval.

### Software Methodology: Iterative Process

### Why Not Agile Method?

### 1. Complexity of Fraud Detection

- **1. Disadvantage of Agile**: Fraud detection involves intricate model evaluations that may not align with Agile sprints.
- **2. Advantage of Iterative**: The iterative process offers detailed control and refinement tailored to specific fraud detection needs.

### 2. Specific Metrics Requirements

- **1. Disadvantage of Agile**: Requires precise optimization of metrics like precision and sensitivity which requires experimentation and time.
- 2. Advantage of Iterative: Iterative refinement directly addresses these metrics with targeted adjustments. Iterative process allows experimentation, Like addition of new variable and the re-training takes time.

### 3. High-Dimensional Data Challenges

- 1. **Disadvantage of Agile**: Handling complex, high-dimensional datasets may not fit well with Agile's rapid development cycles.
- 2. Advantage of Iterative: The iterative approach allows for focused, gradual improvements to manage data complexity effectively.

### Conclusion

#### Conclusion

- Neural Networks offer a powerful approach for fraud detection due to their ability to model complex patterns despite it's computational challenges.
- Handling data issues like missing, inaccurate values, feature selection, imbalanced data is essential.
- Successful implementation relies on collaboration among data scientists, data engineers, IT specialists, fraud analysts, and regulatory officers, ensuring comprehensive development, integration, and compliance.
- I choose iterative Methodology for modeling phase, as it allows for ongoing experimentation, adjustments, and optimizations, accommodating the unpredictable nature of training time and evolving fraud patterns.

**Next Steps**: Finalize model design, integrate with data, and implement in production.

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# Week - 5

# Change Business with Analytics

"WinFin"

Class: ALY6120 – Leadership in Analytics

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Date: August 11, 2024

### **Business Idea & Problem**

#### **Business Idea in FinTech Because:**

- Real-time payments are growing; expected to exceed 70.3 billion transactions by 2025 [ACI Worldwide and Global Data Report].
- FinTech has expanding customer base, collaboration potential with traditional financial institutions for innovation.

#### **Business Problem:**

Despite digital shift in real-time payments, there are:

### 1. Financial Literacy Gaps:

- 60% of consumers feel uncertain about budgeting.
- 70% are unsure of how to invest effectively.

### 2. Fragmented Financial Management:

• A survey by Business Insider Intelligence reveals that the average user relies on more than five different financial apps to manage their finances.

**Problem Summary:** Users face complexity and inefficiency in tracking expenses, planning budgets, and overseeing investments.

### WinFin: Services & SWOT Analysis

**WinFin,** which stands for "Win in Finances", for the rescue. WinFin is a comprehensive platform designed to meet the full diverse financial needs of the consumers.

### **Services Offered:**

- Payment Solutions: Simplified, secure transactions.
- Budgeting Assistance: Easy-to-use tools for budgeting.
- Investment Management: Insights and recommendations for better returns.
- Savings Optimization: Strategies to increase savings.
- Credit Score Monitoring: Tools to track and improve credit scores.

### **SWOT Analysis:**

**Strength:** comprehensive, user-friendly financial services platform, with a strong focus on user-centric innovations.

**Opportunities:** Strategic partnerships with traditional financial firms, expanding into under-served markets, and establishing itself as a trusted leader in the FinTech industry.

**Threat:** continuously invest in technology, user education, and market research.

Weakness: challenges of navigating regulatory complexities and Gain user trust.

Based on SWOT implications, WinFin's leadership focus is on staying ahead of the competition by enhancing user trust and experience.

## **Analytics as Change Agent: Build Trust**

### **Business Objective:**

As a new FinTech company, WinFin's primary objective is to establish itself as a trusted leader in the industry. Based on SWOT analysis, to achieve this, the company must focus on:

- 1. Staying ahead of the competition
- 2. Build user trust
- 3. Enhance user experience

### **Analytics as a Change Agent: Build Trust**

- Trust is crucial for user retention and attracting new customers.
- With increasing digital fraudulent transactions, WinFin need a more sophisticated fraud detection system that leverage analytics that detects and predicts fraudulent activities by identifying patterns associated with fraudsters.
- This proactive approach to fraud detection will help prevent financial losses for customers and reduce the time spent resolving fraud-related issues, ultimately building trust and encouraging users to engage more with WinFin's services.

Let's delve into data requirements for WinFin's fraud detection system

# Data Requirements: Fraud Detection System

- For the Fraud System to effectively identify normal user spending patterns and detect and predict fraudulent activities, the model should be trained on comprehensive set of data—transactional, user, financial, behavioral, and external data sources.
  - **Transaction data:** Vital for identifying user transaction discrepancies based on their normal transaction behavior like transacted amount, geo location, to accounts.
  - **User data:** Help detecting unauthorized access and suspicious behavior, which are common indicators of fraud.
  - **Financial data:** like credit card usage pattern, account balances are vital for identifying inconsistencies and discrepancies that may signal fraud.
  - Behavioral data: Helps in creating user profiles and detecting deviations from normal behavior, which are often signs of fraud.
  - **External data:** Provides additional context and can help in cross-referencing and verifying user information to detect fraudulent activities.
- And, Focusing on key data elements will not only improve fraud detection capabilities but also protect users from fraudulent transactions, thereby strengthening overall financial security.
- WinFin can strengthen its fraud detection capabilities while maintaining high standards of of governance, like reliability, integrity, security, and proper management of data for fraud detection.

### Proposed ML Model

Fraud Detection is a Classification problem where the goal is to identify fraudulent transactions. For a classification problem, a suitable model could be based on :

- Statistical Methods: Traditional mathematical approaches like Logistic regression and Boosting Models.
- Computational Methods: Modern intelligence techniques like Neural Network My Choice

### **Reasons for choosing Neural Networks:**

- **Enhanced pattern recognition** in the diverse dataset identified as it can effectively identify non-linear, complex and subtle patterns in the diverse dataset identified.
- ❖ Adaptable to evolving new fraud patterns: Neural Network's ability to recognize and adapt to new fraud patterns is highly effective to the evolving tactics of fraudsters than statistical methods. This ensures security and thereby enhances trust.

### **Challenges of Neural Network:**

- **High Computational Resources :** Neural networks requires high Computational Resources (GPUs, cost,training time)
- Black box nature make it difficult to expain and interpret decisions
- **Easily overfit** to the training data, especially if it's not representative of real-world scenarios which can be addressed by dropout and Regularization methods.

### **Neural Model Implementation Steps**

### Step - 1: Data Ingestion / ETL

- Objective: Clean the dataset and build a data pipeline to access data from all needed systems.
- Who: Data Engineer
- Tools/Techniques:
  - Cloud Platforms: BigQuery (for storing results) and Vertex AI in GCP (Python for modeling).
  - Actions: Build the data model, ensure regular data refresh, and maintain data quality.

### **Step - 2: Sampling & Feature Selection**

- **Objective**: Identify important variables and ensure no multicollinearity to prevent misleading model learning. Use Sampling techniques to oversample the data to balance the fraud and legitimate transactions in the training set.
- Who: Data Scientist
- Tools/Techniques:
  - t-Test: To identify top important predictors.
  - Regularization Methods: To select important factors and handle multicollinearity.

#### Step-3: Training

- Objective: Train the model on diverse datasets.
- Who: Data Scientist
- **Tools/Techniques**: Use probabilistic neural network architectures and training algorithms to optimize learning from the data. GCP Vertex AI's computational resources (like GPU,TPU) can be utilized for building the model.
- Hyper-parameter tuning: Learning rate, optimizer, batch size, layer size, number of hidden layers

### **Evaluation Focus**

### Step-4: Evaluation

- Objective: Assess model performance and ensure it meets the desired criteria.
- Who: Data Scientist and Fraud Analyst
- Metrics:
  - The objective of WinFin's detection system is to detect as much as fraud transactions proactively as possible.
  - Sensitivity is the key: The sensitivity is the measure of the proportion of the number of fraudulent transactions
    predicted correctly as fraudulent to the total number of actual frauds. i.e., the True Positive (Positive, in this case
    is Fraud). This Ensures fraudulent transactions are correctly identified and maximize the true positives.

### Step-5: Deployment

- Objective: Integrate the model into the cloud & connect to the fraud detection system.
- Who: Data Engineer and IT Specialist
- Actions: Ensure seamless integration and monitor real-time performance to detect and mitigate fraud promptly.

### **Step-6: Model Monitoring**

- Review deployed model every 3-6 months for retraining,
- **Tools/Techniques:** Automated the monitoring process with the based on threshold/ schedule for the model to perform consistently

Let's deep dive on deployment steps.

# Deployment Focus

The end goal of fraud detection model is to integrate the with the transaction processing system to check the transactions in real-time if it's fraud or not. Once the model is finalized based on "sensitivity", below are the steps that requires collaboration and plan for real time deployment:

#### 1. Plan on Integration with Existing On-Prem Systems: Data scientists & IT Analyst

- **API Development**: Create APIs to integrate the model with existing transaction processing system which is on-prem for better security.
- **System Compatibility**: Ensure the model's output is compatible with the components of IT transaction platform.

#### 2. Plan on model Environment for scaling and Real-Time Processing: IT Analysts

- Infrastructure: Set up the necessary infrastructure for deploying the model, such as cloud services GCP VertexAI.
- **Scaling:** Plan for scaling the deployment to handle varying volumes of transactions and data.
- **Latency**: Ensure the model can process transactions in real-time or near-real-time to minimize fraud detection delays.
- Batch Processing: For non-real-time scenarios, I'd set up batch processing mechanisms.

#### 3. Model Monitoring: Data Scientist, Fraud Analyst

• **Continuous Monitoring:** Continuously monitor the model's performance, including accuracy, false positives/negatives, and processing times. Regularly check for model drift or changes in data patterns that might affect performance.

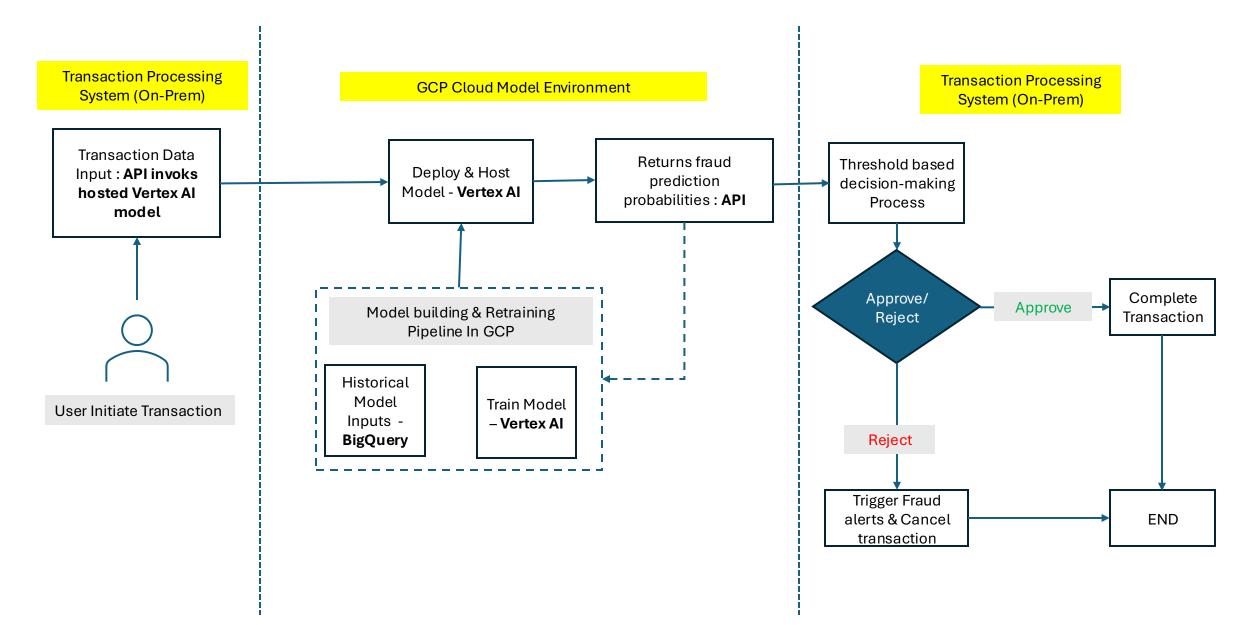
#### 5. Documentation and Training: Data Scientist, IT

• **Documentation**: Create comprehensive documentation for the model, including its functionality, integration points, and maintenance procedures. Train relevant personnel on how to use, monitor, and maintain the model.

#### 6. Rollback Plan: Leaders, IT Team

• **Contingency:** Develop a rollback plan in case the deployment encounters critical issues, including steps to revert to the previous system.

# Real-Time Integration of the Fraud Detection Model



# Flowchart Explanation

The flowchart depicts the architecture of a Fraud Detection model integrated in WinFin transaction Platform.

- 1. User initiate Transaction: It begins with a user-initiated transaction in an on-premise transaction processing system, where data is sent via an API to a fraud detection model hosted on Vertex AI in GCP.
- **2. Model Training & Prediction:** The model, trained using historical data from BigQuery, returns fraud prediction probabilities through the API.
- **3. Decision Making System:** A threshold-based decision process then either approves or rejects the transaction. If rejected, fraud alerts are triggered, and the transaction is canceled.
- **4. Continuous Retraining :** The system continuously retrains the model using new data to improve its accuracy and effectiveness.

Hence, The deployment process involves ingesting transaction data through API, processing it using a model deployed on Vertex AI, using the fraud prediction probability through API for decision making, storing results in BigQuery for model retraining, and monitoring the system for continuous improvement.

# Analytics Leadership Requirements

#### 1. Drive Innovation & Collaboration:

- Align teams with business objectives and data requirements.
- Oversee data collection, set up timely check-ins, and gather input.
- Clearly communicate how analytics projects align with business goals to increase buy-in, reduce resistance, and foster collaboration.

### 2. Promote Data-Driven Decision-Making:

- Encourage continuous learning in data literacy.
- Ensure decisions are based on insights, leveraging diverse perspectives for comprehensive, data-driven solutions.

### 3. Guide & Involve Experts:

- Assist in decision-making when challenges arise, ensuring the right experts are involved.
- Collaborate with data scientists, fraud analysts, and IT analysts to build thorough test cases, including stress tests for latency, prediction discrepancies, and real-time processing.

### 4. Use Appropriate Software Methodologies:

- Adopt Agile for well-defined phases like ETL and testing.
- Implement an iterative approach for complex modeling phases, allowing ongoing experimentation, adjustments, and
  optimizations. This method accommodates the unpredictable nature of training time and evolving fraud patterns.

### WinFin Fraud Detection: CRISP-DM Summary

- **Business & Data Understanding:** WinFin aims to establish itself as a trusted leader in the FinTech industry by focusing on staying ahead of the competition, building user trust, and enhancing user experience. By focusing on security and user-centric innovations, WinFin can establish itself as a trusted leader in the fintech industry.
- **Data Preparation:** To effectively identify and predict fraudulent activities, the model requires a comprehensive dataset including —transactional, user, financial, behavioral, and external
- **Modeling:** Neural networks are chosen for their superior ability to recognize complex, non-linear patterns and adapt to evolving fraud tactics, despite requiring significant computational resources.
- **Evaluation:** The objective of WinFin's detection system is to detect as much as fraud transactions proactively as possible. Sensitivity is the key that ensures fraudulent transactions are correctly identified and maximize the true positives.
- **Deployment:** Deployment integrates the cloud-based model to includes API development and system compatibility. Ensure real-time processing and scalability. Monitor, retrain, document, train, and prepare rollback plans.

By leveraging advanced analytics, effective leadership, collaboration among Data engineer, data scientists, IT Team, Fraud analysts and the right methodologies, WinFin can successfully integrate a sophisticated fraud detection model into its transaction system, enhancing security, user trust, and overall business impact.

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