

Starbucks Fiscal 2024 Results and Growth Outlook

Financial Results. For fiscal year 2024 (ended Sept 29, 2024), Starbucks reported total net revenues of about **\$36.2 billion**, roughly 1% above the prior year ¹. GAAP net income (net earnings) was **\$3.76 billion**, down about 9% from \$4.12 billion in fiscal 2023 ². (On a diluted per-share basis, GAAP EPS was \$3.31, down ~8% from \$3.60.) Margins were under pressure: GAAP operating margin fell to ~15.0% (130 basis points lower) as higher labor costs (wages/benefits) and more promotional activity outweighed gains from pricing and supply-chain efficiency ³. In the fourth quarter, net revenues declined 3% year-over-year to \$9.1 billion ⁴, with Q4 EPS of \$0.80 (down 25% YOY) as traffic softened.

Comparable Store Sales and Regional Results. Global same-store sales fell about **2%** for the year. By region, North America comps also dropped ~2% (U.S. down 2%) and International comps fell ~4% (with China down ~8%). Regionally, North America remains by far the largest market: in fiscal 2024 North America contributed roughly **\$27.01 billion** (\approx 75%) of revenue, versus about **\$7.34 billion** (\approx 20%) from other international markets ⁵. (The remaining ~5% came from the "Channel Development" segment.) Store count continued to grow – over 2,000 net new stores globally in FY2024 – with ~17,000 in the U.S. and 7,600 in China at year-end.

Key Performance Drivers. Management attributed the weaker-than-expected results primarily to **soft consumer demand and traffic.** Starbucks noted a "pronounced traffic decline" amid a cautious spending environment, despite efforts to boost frequency with promotions and menu innovations ⁶ ⁷ . U.S. comparable transactions fell, even as average ticket rose. In China, growth was hampered by a slow macroeconomic recovery and intense competition ⁸ ⁹ . Meanwhile, Starbucks faced **cost pressures** from rising commodity and labor costs. The Q4 report highlighted that higher store partner wages and benefits, along with more promotional offers, squeezed operating margins ³ . In Q4 and Q1, the company paused planned price hikes even as coffee bean and ingredient costs climbed ¹⁰ ³ . On the positive side, Starbucks' **digital business and loyalty program remained strong**. Active U.S. Rewards membership totaled ~34 million by year-end (up a few percent) ¹¹ ¹² , and mobile/app ordering accounted for roughly 30–31% of U.S. transactions ¹³ . (A recent estimate noted Starbucks Rewards members drive ~60% of U.S. company-store sales ¹⁴ , and over 22% of global sales come through digital channels ¹⁵ .)

Strategic Growth Plans. Starbucks continues to pursue long-term expansion and innovation. The company reaffirmed ambitious store targets: for example, an investor presentation aimed at reaching **55,000 stores** by **2030** (up from ~40,000 today) ¹⁶. Niccol has also spoken of "eventually doubling" the U.S. store base through format diversification (more drive-thrus, pickup-only stores, etc.) ¹⁷. China remains a key growth market: pre-pandemic plans called for ~9,000 stores in China by 2025 (Starbucks had ~6,800 at end-2022) ¹⁸. International markets are expected to account for roughly one-third of long-term earnings growth ¹⁶. Product innovation is also highlighted – Starbucks is investing in all-day menus and healthier food/snacks to drive visits ¹⁹, while "reinventing" store experiences (e.g. ceramic cups for dine-in, condiment bars, etc.) to strengthen its "third place" appeal ²⁰ ⁷. The company is also doubling down on digital: it has a goal to double its ~75 million Rewards members in five years and build out AI-driven personalization (with partners like Microsoft and Amazon) ¹⁵.

Management Outlook and Guidance. Given the executive transition and challenging environment, Starbucks did not provide financial guidance for FY2025. Management stated that full-year 2025 guidance was suspended to allow time to implement a turnaround plan 21 22. CEO Brian Niccol emphasized the need to "fundamentally change our strategy to win back customers" with his "Back to Starbucks" plan 23 24. Both Niccol and CFO Rachel Ruggeri have cautioned that the recovery will take time. Ruggeri said, "We are developing a plan to turn around our business, but it will take time" 25, even as Starbucks modestly raised its quarterly dividend (to \$0.61) to signal confidence in long-term growth 25. Overall, leadership is focused on improving store operations, simplifying the menu/pricing, and reengaging the brand's core customer experience. They expect these strategic changes – along with continued investments in digital and international expansion – will restore growth over the medium term, even though near-term comps may remain pressured.

Sources: Official Starbucks financial releases and 10-K 2 5 ; Starbucks CEO/CFO statements 26 7 ; and analyst/media reports 13 27 17 16 . (All figures are for fiscal year 2024 unless noted otherwise.)

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