

## Assumptions Index – Discounted Cash Flow Valuation

### Operating Assumptions

#### **Revenue Growth (2.5%)**

A conservative growth rate is assumed despite historical revenue growth of ~5.2%. This reflects Unilever's maturity, market saturation in developed economies, and limited scope for structural acceleration.

#### **Operating Margin Stability (Average EBIT Margin: 17%)**

EBIT margins are assumed to remain broadly in line with historical averages, reflecting pricing power offset by competitive and input cost pressures.

#### **Effective Tax Rate (25%)**

A normalised tax rate is applied to EBIT to estimate NOPAT, representing Unilever's long-term blended tax exposure across jurisdictions.

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### Cash Flow Assumptions

#### **Free Cash Flow to Firm (FCFF)**

FCFF is used as the primary valuation cash flow, as it represents cash available to both equity and debt holders and is independent of capital structure.

#### **FCFF Growth (0.0671)**

FCFF growth is driven by operating assumptions (revenue growth and margins) rather than an independent assumption, ensuring internal consistency across financial statements.

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### Capital Structure & Discount Rate Assumptions

#### **Risk-Free Rate (4.0%)**

Based on long-term UK government bond yields, consistent with a London-listed company and GBP-denominated valuation.

#### **Equity Risk Premium (5.5%)**

Reflects long-term market expectations for developed equity markets such as the UK.

#### **Beta (0.70)**

Assumes lower systematic risk due to Unilever's defensive consumer staples business and stable cash flows.

#### **Weighted Average Cost of Capital (WACC: 0.08)**

WACC is used to discount FCFF, representing the blended required return of all capital providers.

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### Terminal Value Assumptions

#### **Terminal Growth Rate (0.02)**

Assumed to be conservative and below WACC, broadly aligned with long-term nominal economic growth in developed markets.

#### **Perpetuity Growth Model**

Terminal value is calculated using the Gordon Growth Model, reflecting Unilever's ability to generate stable cash flows in perpetuity.

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### Valuation Framework

#### **Enterprise Value Focus**

Enterprise value is derived by discounting forecast FCFF and terminal value, avoiding distortions from capital structure changes.