

HR Analytics – Predict Employee Attrition

(Final Project Report – Data Analyst Internship)

1. Introduction

Employee attrition is one of the most critical challenges faced by organizations today. Losing trained employees increases recruitment costs and affects overall productivity.

This project, “*HR Analytics – Predict Employee Attrition*,” uses data analytics and machine learning to identify the major factors leading to employee resignations and help management take preventive actions.

2. Abstract

The project analyzes HR data of employees to uncover patterns related to attrition. Using **Python (Pandas, Seaborn, Scikit-learn)** for analysis and modeling, and **Power BI** for visualization, this study develops an interactive dashboard that helps HR teams make data-driven retention decisions.

A **Decision Tree Classifier** was trained to predict employee attrition probability and identify key influencing variables such as overtime, income, and job satisfaction.

3. Tools & Technologies Used

- **Programming:** Python (Pandas, NumPy, Scikit-learn, SHAP)
 - **Visualization:** Power BI
 - **Data Handling:** Excel, CSV
 - **Libraries:** Matplotlib, Seaborn
 - **Techniques:** Exploratory Data Analysis, Feature Encoding, Classification Model, SHAP Explainability
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4. Steps Involved in Building the Project

1. **Data Collection:** IBM HR dataset imported into Python.
 2. **Data Cleaning:** Removed redundant columns and handled categorical encoding.
 3. **Exploratory Data Analysis:**
 - Attrition distribution by department, age, income, and satisfaction level.
 - Insights such as high attrition in Sales and R&D departments, and among low-salary employees.
 4. **Model Building:**
 - Decision Tree model trained to predict attrition (Yes/No).
 - Model achieved ~85% accuracy on test data.
 5. **Model Explainability:**
 - SHAP analysis identified **OverTime**, **MonthlyIncome**, and **JobSatisfaction** as key drivers.
 6. **Visualization:**
 - Power BI dashboard created with KPIs and interactive charts.
 - Filters for Department, Gender, Job Role, and Age Group.
 7. **Insights & Recommendations:**
 - High attrition among employees with low income and poor work-life balance.
 - Recommend employee engagement and incentive programs.
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5. Dashboard Summary

Dashboard Name: HR Attrition Analytics

Key Visuals:

- Attrition by Department and Job Role
- Attrition by Age Group and Gender
- Attrition Probability Gauge

- KPI Cards: Total Employees, Attrition %, Avg Income, Avg Tenure
- Risk Category segmentation

Outcome:

The dashboard visually represents areas with high employee churn, helping HR teams plan retention strategies effectively.

6. Conclusion

The HR Analytics dashboard successfully provides data-driven insights into employee attrition.

The project demonstrates how analytics supports business decision-making and shows that **overtime, low salary, and job dissatisfaction** strongly influence employee turnover.

Organizations can use these insights to reduce attrition and improve employee satisfaction, creating a healthier workplace culture.