

A DATA ANALYTICS DASHBOARD SYSTEM FOR SALES AND MARKETING USING POWER BI

by

HARSHAN RETHINAVELU SELVAKUMAR

Registration Number: **202480548**

Word Count: 9,351

In partial fulfilment of requirements for the
degree of MSc Advanced Computer Science
with Data Science



Department of
Computer and Information Sciences

SEPTEMBER 2024

Abstract

The growing dependence on data-driven decision making within the business environment has enhanced the significance of analytical tools in influencing the sales and marketing strategies. This project focuses on the development and execution of a Sales and Marketing Analytics Dashboard System, using Power BI as the main platform. The dashboard was developed using publicly accessible data of EU Superstore obtained through Google Dataset Search, consisting of four main pages – Overview, Sales Analysis, Profit Analysis and Return Analysis. The study aimed to achieve three primary objectives: firstly, to develop an interactive dashboard system that can aggregate, analyze and visualize sales and marketing data in real-time. Secondly, offering customization features that enable users to adjust visualizations and Key Performance Indicators (KPIs) in alignment with their goals. Finally, assessing the effectiveness of the dashboard in meeting the requirements of the stakeholders, enhancing data-driven decision-making. The results indicate that using Power BI for the development of an interactive dashboard system plays a crucial role in converting raw data into actionable insights. This enables rapid, precise and visually engaging analyses, which are vital for informed decision-making in sales and marketing. This study highlights the significance of customizable and interactive dashboard solutions in enhancing business intelligence and boosting organizational performance.

Keywords: Sales and Marketing Analytics; Power BI; Dashboard; Business Intelligence; Key Performance Indicators (KPIs)

DECLARATION

This dissertation is submitted in part fulfilment of the requirements for the degree of MSc Advanced Computer Science with Data Science of the University of Strathclyde.

I declare that this dissertation embodies the results of my own work and that it has been composed by myself. Following normal academic conventions, I have made due acknowledgement to the work of others.

I declare that I have sought, and received, ethics approval via the Departmental Ethics Committee as appropriate to my research.

I give permission to the University of Strathclyde, Department of Computer and Information Sciences, to provide copies of the dissertation, at cost, to those who may in the future request a copy of the dissertation for private study or research.

I give permission to the University of Strathclyde, Department of Computer and Information Sciences, to place a copy of the dissertation in a publicly available archive.

(please tick) Yes ☒ No ☐

I declare that the word count for this dissertation (excluding title page, declaration, abstract, acknowledgements, table of contents, list of illustrations, references and appendices is.

I confirm that I wish this to be assessed as a Type 1 2 ③ 4 5

Dissertation (please circle)

Signature: HARSHAN RETHINAVELU SELVAKUMAR

Date: 02/09/2024

Acknowledgements

I would like to thank everyone who has supported me throughout the entire course of this research.

Firstly, I would like to thank Prof. Yashar Moshfeghi, whose guidance and experience was instrumental in the successful completion of the research project.

Finally, I would like to acknowledge the use of resources and tools from University of Strathclyde Library and Google Scholar which played a crucial role in completing this research project.

This project would not have been completed without support and encouragement of all the individuals and Strathclyde University.

Thank you.

Table of Contents

1	Introduction.....	1
	1.1 Research Objectives.....	4
	1.2 Research Questions.....	5
	1.3 Research Limitations.....	5
2	Literature Review.....	7
	2.1 Introduction.....	7
	2.2 Role of Data Analytics in Sales and Marketing.....	7
	2.3 Power BI and the evolution of BI Tools.....	8
	2.4 Data Visualizations.....	9
	2.5 Dashboards.....	9
	2.6 Existing work on sales dashboard using Power BI.....	10
3	Methodology.....	13
	3.1 Introduction.....	13
	3.2 Research Approach.....	13
	3.2.1 Quantitative Research Method.....	13
	3.2.2 Qualitative Research Method.....	13
	3.3 Research equipment and software.....	14
	3.3.1 Hardware Requirement.....	14
	3.3.2 Software Requirement.....	14
	3.4 Research Strategy.....	14
	3.4.1 Data Collection and Preparation.....	15
	3.4.2 Dashboard design and development.....	17
	3.4.3 Deployment and User Feedback.....	29
	3.5 Challenges and solutions.....	30
4	Analysis.....	32
	4.1 Visualisation Techniques.....	33
	4.2 Enhanced User Engagement.....	35
	4.3 Customizable Visualizations.....	36
	4.3.1 Sales data visualization 2015 vs Sales data visualization 2018.....	37
	4.3.2 Sales data visualization for Glasgow city vs Sales data visualization for Edinburgh city.....	38
	4.4 KPI Customization.....	39
	4.4.1 Profit KPIs for England vs Profit KPIs for Scotland.....	40
	4.5 Data Centralization.....	41
	4.6 Enhanced Data visualization.....	42
	4.7 Usability and Performance.....	44
	4.8 User Feedback Analysis.....	45
	4.8.1 Key Findings of the Survey.....	46
	4.9 Answering the Research Questions.....	47
5	Conclusion and Future Work.....	49
	5.1 Future Work.....	49
	References	51

List of Figures

Figure 1 Orders.....	15
Figure 2 Returns.....	15
Figure 3 Data Before Cleaning And Filtering.....	17
Figure 4 Data After Cleaning And Filtering.....	17
Figure 5 Relationship.....	19
Figure 6 DAX for Total Sales.....	20
Figure 7 DAX for Total Profit.....	20
Figure 8 DAX for Average Order Value.....	20
Figure 9 DAX for City With Highest Profit.....	20
Figure 10 DAX for City With Highest Sales.....	21
Figure 11 DAX for Discount Impact %.....	21
Figure 12 DAX for Discounted Sales %.....	21
Figure 13 DAX for Net Profit After Discount.....	21
Figure 14 DAX for Product Category With Highest Sales.....	21
Figure 15 DAX for Profit Margin %.....	21
Figure 16 DAX for Segment With Highest Profit.....	22
Figure 17 DAX for Top Product Category.....	22
Figure 18 DAX for Total Quantity.....	22
Figure 19 DAX for Total Sales After Discount.....	22
Figure 20 DAX for Net Profit After Returns.....	22
Figure 21 DAX for Net Sales After Returns.....	22
Figure 22 DAX for Return Rate %.....	23
Figure 23 DAX for Total Returns.....	23
Figure 24 Overview Page.....	24
Figure 25 KPI Tab of Sales Analysis Page.....	25
Figure 26 Visual Tab of Sales Analysis Page.....	25
Figure 1 KPI Tab of Profit Analysis Page.....	27
Figure 28 Visual Tab of Profit Analysis Page.....	27
Figure 29 Return Analysis Page.....	28
Figure 30 Help Section.....	29
Figure 31 Pie Chart for Total Sales by Segment.....	33
Figure 32 Pie Chart for Total Sales by Segment 2017.....	34
Figure 33 Gauge Meter.....	34
Figure 34 Menu Button (Highlighted).....	35
Figure 35 Navigation Menu.....	36
Figure 36 Filter Bar.....	36
Figure 37 Sales Data Visualization 2015.....	37
Figure 38 Sales Data Visualization 2018.....	38
Figure 39 Sales Data Visualization For Glasgow City.....	38
Figure 40 Sales Data Visualization Edinburgh City.....	39
Figure 41 Profit KPIs for England.....	40
Figure 42 Profit KPIs for Scotland.....	41
Figure 43 Centralization Of Sales, Profit And Product Returns.....	42
Figure 44 Heat Map for Total Sales by City.....	43
Figure 45 Line Chart for Total Profit by Month.....	43

Figure 46 Return Analysis for First Class Ship Mode.....	44
Figure 47 Return Analysis for Second Class Ship Mode.....	45
Figure 48 Percentage of User Experience.....	46
Figure 49 Influence of Dashboard in Decision Making.....	47

1 Introduction

In today's global landscape, the process of making informed business decisions has become increasingly complex, particularly when it comes to analyzing sales data. Sales represent a critical component of any business's success. Therefore, it is essential to leverage data to gain insights into sales performance (Shubho et al., 2022). The advancement of technology is enhancing the ability of organizations to achieve better outcomes while utilizing fewer resources (Kumar et al., 2022).

Business Intelligence and Analytics (BIA) encompasses the creation of technologies, systems, methodologies and applications aimed to analyze crucial business data so as to derive meaningful insights regarding business operations (Lim et al., 2013). The potential benefits derived from data and analysis across various organizations have generated significant interest in Business Intelligence and Analytics (BIA). This focuses on examining essential business data, enabling enterprises to gain deeper insights into their operations and market dynamics, thereby facilitating timely and informed decision-making (Chen et al., 2012).

The domains of Business Intelligence (BI) management, scope, data quality and data visualization exhibit significant relationship with the quality of strategic decision-making. The implementation of effective BI management practices enhances the quality of decision-making, underscoring the importance of managing BI resources effectively. Furthermore, both data quality and data visualizations play a crucial role in influencing the quality of decision-making. The utilization of advanced visualization tools, coupled with the assurance of high quality data, lead to improved outcomes in decision-making (Abu-Alsondos., 2023).

Business owners must consider all relevant factors during the decision-making process as there is a significant rise in business strategies and data management. This situation underscores the necessity for a tool that effectively measures and monitors business growth. The performance dashboard serves as a tool for information management, enabling the monitoring of metrics, Key Performance Indicators (KPIs) and other essential elements relevant to the business or specific process. A dashboard simplifies complex data, enabling users to monitor current performance through the utilization of data visualizations (Kumar and Belwal., 2017).

Key Performance Indicators (KPIs) serve as essential metrics that facilitate data-driven decision-making processes. This is crucial in enhancing the overall manageability of the organization (Westin., 2024).

Key Performance Indicators (KPIs) plays a crucial role in assessing performance within the industry. They serve as tools for highlighting areas for potential enhancement by recognizing poor performance. Various aspects of performance can be evaluated through KPIs (Lindberg et al., 2015).

Key Performance Indicators (KPIs) encompass both financial and non-financial metrics that organizations employ to assess and enhance their success in relation to their long-term objectives. Appropriate selection of these indicators is of at most importance for effective performance (Teau and Protopopescu., 2015).

Data visualization plays a crucial role in the process of data analysis, as it facilitates a clearer understanding of the data in a manner that is engaging, straightforward and accessible to all individuals, regardless of language barrier. Additionally it allows for the efficient representation of large datasets within a compact format. Microsoft Power BI is a widely recognized tool for data analysis, offering innovative methods for visualizing information (Singh et al., 2023).

Data visualization aims at enhancing the significance of data through visual representation. By utilizing data visualization software, individuals can more readily identify patterns, trends and correlations that may remain undetected in text based data. Essentially, data visualization involves the graphical representation of quantitative information, transforming both extensive and limited datasets into visual formats that facilitate easier understanding for the human brain. Properly executed data visualizations provide essential insights into complex datasets, presenting them in a meaningful manner (Islam and Jin., 2019).

Power BI has significantly transformed the landscape of business intelligence, data visualization and analytics. This platform facilitates the exploration, transformation, visualization of data through reports and dashboards, which can be shared among users within the same organization or across different entities. Power BI has emerged as a great option for business intelligence solutions, particularly for small and medium-sized

enterprises. Once a dataset is uploaded to Power BI, users can generate multiple reports with a single click, leveraging the platform's automated data analysis capabilities, thereby minimizing the need for human intervention. This automation also contributes to a reduction in human errors associated with calculations and statistical methods (Krishnan., 2017).

Several research investigations have shown that Business Intelligence (BI) systems significantly improve decision-making processes in a range of industries. For instance Dewan et al., (2023), "developed a dynamic dashboard using Microsoft Power BI, specifically designed to address the distinct requirements of small businesses which enhanced the evaluation of operational processes and facilitating informed decision-making". Similarly Al-Kassab et al., (2014), "aims to demonstrate the significance of visualizing the performance information for a leading European apparel retailer, highlighting its essential role in enhancing business decision-making". The findings of Yigitbasioglu and Velcu-Laitinen (2012) suggests that "dashboards are regarded as valuable tools in performance management, serving not only to track individual performance but also to facilitate various other purposes, including communication". The results of Destiandi and Hermawan (2018) says, "Academic assessments can be displayed through a dashboard that facilitates decision-making processes and provides information required to make key results". The findings from these studies collectively highlight the benefits of BI tools in facilitating managerial decision-making across various contexts.

This study focuses on the development of a Sales and Marketing Analytics Dashboard System by using Power BI, a prominent Business Intelligence (BI) platform recognized for its intuitive interface and robust analytical features. This study seeks to develop an interactive dashboard system by leveraging data of an EU Superstore obtained from Google Dataset Search. The dashboard is designed to aggregate and visualize sales and marketing data in real time while providing customization options that enable users to alter the dashboard to their individual needs.

1.1 Research Objectives

The research aims to address the following objectives:

- **To develop an engaging and user-friendly dashboard system capable of aggregating, analyzing and visualizing Sales and Marketing data in real time**

This objective aims to develop a dashboard system that facilitates an intuitive user experience through a well-structured and adaptable interface. This system must enable users to effortlessly navigate through various sections, while ensuring that the visual representations are clear and precise. The dashboard must allow users to track sales and marketing performance with minimal training or technical knowledge.

- **To provide customization features within the dashboard, allowing users to adjust the visualizations, metrics and Key Performance Indicators (KPIs) in accordance to their needs and objectives**

This objective aims to offer customization of the dashboard to the users based on their requirements. Users should have the capability to choose and alter the Key Performance Indicators (KPIs), modify the time periods, filter data across various dimensions such as City, Product Category, Segment and customize the visual representations to correspond with their objectives.

- **To evaluate the effectiveness and efficiency of the Sales and Marketing Analytics dashboard system in meeting stakeholder requirements, while enhancing data-driven decision-making**

This objective aims to perform a comprehensive evaluation of the dashboard system's performance, focusing on its capacity to deliver precise and actionable insights that improve decision-making processes. The assessment will incorporate user feedback regarding the usability, effectiveness and overall satisfaction with the dashboard system.

- **To explore and apply various data visualizations within the Power BI platform that improve the clarity of sales and marketing data**

This objective aims to emphasize the application of creative visualizations including heat maps and gauge meter to convey complex data in a more comprehensible and significant manner.

1.2 Research Questions

Question #1

What techniques can be employed to develop an user-friendly and engaging dashboard system utilizing Power BI for the efficient analysis and visualization of sales and marketing data?

Question #2

What customization options should be integrated into the dashboard to enable users to adjust visual representations, metrics and Key Performance Indicators (KPIs) in alignment with their objectives?

Question #3

How does the development of Sales and Marketing Analytics Dashboard System improve decision-making efficiency?

Question #4

What are the key elements that affect user satisfaction regarding the Sales and Marketing Analytics Dashboard System?

1.3 Research Limitations

- **Data Quality and Availability**

The dataset used for this research has been obtained from Google Dataset Search which is publicly available. Therefore, there is a possibility of poor quality and incompleteness of the data which could lead to inaccurate analysis of the data.

- **Complexity of Customization**

Although customization serves as a primary goal of the dashboard, excessive customization options may lead to increased complexity, thereby hindering users' ability to navigate and understand the system effectively.

- **Technological Constraints**

Power BI requires a Microsoft work or school account for the purpose of sharing reports with others or publishing to web. If users do not have permissions, the admin must grant access to the dashboard. This requirement may limit the ease of sharing among users.

Chapter one presents an overview of the application of Business Intelligence (BI) and BI tools, especially Power BI, in enhancing the decision-making process. It also gives a brief introduction to the role of dashboards, key performance indicators and visualizations of data. This chapter identifies the research objectives and questions, focused on the development of the sales and marketing analytics dashboard. Additionally, the chapter addresses the limitations of the research.

The second chapter explores the existing literature about the role of data analytics in sales and marketing, the role of business intelligence tools, especially Power BI, in strategic decision-making processes. This chapter also discusses about the dashboard and the evolution of the Business Intelligence (BI) tools. Previous work related to sales dashboard using Power BI is also presented.

In third chapter, a detailed methodological framework has been discussed to create an user-friendly and analytical dashboard. This methodological framework includes the process of data collection, data cleaning and visualization of data through the use of Power BI.

The fourth and the final chapter provides a comprehensive analysis of the Sales and Marketing Analytics dashboard using Power BI, highlighting its effectiveness in delivering actionable insights to Sales, profit and returns. The analysis also elaborates the function of dashboard in facilitating effective analysis through visualizations

2 Literature Review

2.1 Introduction

This literature review presents an extensive overview of the background, previous research and studies related to data analytics of sales and marketing, emphasizing the significance of the dashboard systems and data visualization techniques. This section aims to explore the effectiveness of data analytics tools like Power BI and the significance of data visualizations in sales and marketing.

Data Analytics and Business Intelligence (BI) has become a significant area of research, highlighting the impact of data-related problems to addressed in business organizations (Chen et al., 2012).

Business Intelligence (BI) tools transform data into actionable insights and intelligence. Power BI offers advanced data analytics and reporting functions. Real-time reporting is a key feature of Power BI. This significantly enhances the ability of an organization to make informed strategic decisions (Zadeh et al., 2020).

2.2 Role of Data Analytics in Sales and Marketing

According to Davenport and Harris (2017), analytics mean the extensive use of data, statistical and quantitative analysis, explanatory and predictive models and fact-based management to drive decisions and actions.

Data Analytics, prescriptive and predictive analysis are powerful tools that can improve sales performance. These are very valuable to broadly transform sales performance in all functional areas of an organization (Dearborn., 2015).

Baier et al., (2012) described a quantitative analysis and optimization methodology designed to improve the performance and productivity of the IBM global sales force. The analytical methods implemented optimize the sales capacity and profitable sales growth (Baier et al., 2012).

Wedel and Kannan., (2016) provided a critical examination of marketing analytics methods and their potential to support marketing decisions. The significance of marketing analytics

has become increasingly prominent within the industry, leading to a need for new, powerful metrics, as well as advanced analytical techniques, to enhance the efficiency and effectiveness of data-driven marketing practices (Wedel and Kannan., 2016).

Hallikainen et al., (2020) investigates the impact of customer big data analytics on the performance of the sales growth and customer relationships. The use of data analytics significantly promotes the sales growth, leading to improved financial results, while also strengthening the performance of customer relationship, which reflects non-financial outcomes.

2.3 Power BI and the evolution of BI tools

Sharma and Djiaw., (2011) explores the role of Business Intelligence (BI) tools in facilitating knowledge sharing among employees with an organization. Business Intelligence (BI) is an essential process for enhancing the performance of an organization. It facilitates the identification of a firm's knowledge assets and highlights the gaps with respect to its environment (Sharma and Djiaw., 2011).

According to Tvrdikova (2007), Business Intelligence (BI) tools facilitate acquiring, management, sharing and delivery of high-quality data. The integration of Business Intelligence (BI) solutions into comprehensive information system enhances the efficiency and quality of work across all the departments engaged in the decision-making process at every organization level. This integration provides increased user confidence in the reliability of data and improves the effectiveness of support units, ultimately leading to the development of innovative solutions (Tvrdikova., 2007).

From Hall (2000), it can be noted that organizations aim to seek the data intelligently in order to create business intelligence that can enhance future profitable opportunities.

Power BI is a Software as a Service (SaaS) offered in Azure cloud, which is a powerful business intelligence and analytics platform for visualizing data and discover insights from the data through modelling and visualizations (Knight et al., 2018).

The Power BI experience focuses on extracting insights from the data. It commences with the selection of the dataset, followed by the development of reports based on the data and

ultimately organizing the visual representations of these reports within a dashboard (Ferrari and Russo., 2016).

2.4 Data Visualizations

In discussing about the data visualizations, it can be inferred from Bhargava et al., (2018) that the process of visualizing a data set involves delivering the importance of the data and is a crucial part of data analytics, executed after the data cleaning. In recent days, data visualization has become increasingly valuable in business intelligence and analytics across various sectors (Bhargava et al., 2018).

The most common use with Power BI for users is the ability to create impactful visualizations of the data. Power BI contains a variety of visualization options. Categorical data can be visualized through Bar and column charts, pie and donut charts, scatter charts. The bar chart displays rectangular bars horizontally where the length of the bar represents the data, whereas column chart represents vertically. Both visualizations are used to compare two or more data. Both these visualizations have three different formats; first is stacked, the second is clustered and the final one is 100% stacked. Pie chart and Donut charts are used to visualize a particular segment to the whole, rather than comparing two different values. Both these visualizations are very effective in allowing interactive filtering (Knight et al., 2018).

2.5 Dashboards

Dashboards are the most common and popular application of data visualization techniques. Almost every industry including non-profit organization and service utilize dashboards to facilitate decision-making based on analysis (Sarikaya et al., 2019).

In recent years, dashboards have gained significant popularity as effective tool for conveying critical information in a concise and visually accessible manner. Dashboards are significantly powerful to visually present the information quickly and clearly (Few., 2006).

A dashboard functions as a visual representation of data insights and Key Performance Indicators (KPIs) derived from various data sources. In Power BI, dashboards generally

integrate various visualizations such as charts, graphs, tables and maps, all organized on a single platform to provide a comprehensive view of the data. Users have the ability to engage with these visualizations, allowing them to explore the data more thoroughly, examine particular details or apply filters according to their individual preferences (Chiar et al).

2.6 Existing work on sales dashboard using Power BI

Several research have explained the effectiveness of Power BI in developing sales dashboards that offer in-depth insights into organizational performance. These dashboards commonly feature visual representations including bar charts, line graphs and pie charts which assist users in tracking sales metrics and make informed data-driven decisions.

Kallel et al., (2024) created an interactive dashboard using Power BI for the sales department of a pharmaceutical lab located in Tunisia. Initially the necessary data was gathered and imported, followed by the use of Power Query Editor for data cleaning. Subsequently, all the collected data was systematically and connected through data model. This integration of data into a unified information system as data models, after importing from various sources, facilitates reporting and minimizing data redundancy. Finally, the use of Power BI is essential for the visualization of the selected Key Performance Indicators (KPIs). In summary, the resulting dashboard serves as a powerful tool for sales managers, supporting them in monitoring their sales processes to enhance overall performance (Kallel et al., 2024)

Another example is the work by Singh et al., (2022), who used Power BI as a tool in creating a dashboard for data analytics of sales data. The dashboard consists of the following pages: Homepage, Customer Analysis, Product Analysis, Sales Team Analysis and Locations Analysis. The development of the dashboard started with data cleaning using Power Query Editor within Power BI. The Home page of the dashboard was the crucial starting point for the users which provided a detailed overview of the project and the data that has been analyzed. The Customer Analysis page offers the transaction details of a company, delivering insights into customer behaviour and needs. The Product Analysis page of the dashboard displays the performance of the product that includes, sales and profit of the products, which is a crucial part of business intelligence (BI). The Sales Team Analysis page is designed

to show the Key Performance Indicators (KPIs) such as the revenue generated, gross profit and others. The Location Analysis page offers insights into the performance of several store locations on the basis of the profit obtained from the sales (Singh et al., 2022).

Moreover, Yeramarus Muralidhar (2021) presented a dashboard for business oriented retail analytics data using Power BI as a platform. This analytical dashboard was created to understand the historic trend and business performance. This dashboard was created for the stakeholders to know the growing trends in the business with the help of visualizations. The development of the dashboard involved three main stages: data preparation, data modelling and data visualization. The dashboard contains five tabs: Overview, Product wise, Market wise, Geographic wise and What if Analysis. Multiple cards are used to represent KPIs like Total Sales, Total Orders, Unique Customers, Return Products and Total Profit. The desired page can be navigated with the help of a direct click on the specific tab. A filter is also provided to check year wise and manager wise insights. The data for the years 2011, 2012 and 2013 has been visualized in the dashboard (Yeramarus Muralidhar., 2021)

Kanagaraj and Venkatesh., (2023) illustrates the demonstration of a dashboard using Power BI for conducting rigorous sales research. The Key Performance Indicators (KPIs) of the dashboard includes Gross sales, total costs, average cost, marginal cost, Net sale, Profit, etc. The dashboard contains Year wise Total cost and Total profit, State/Province wise Monthly sales, Product wise sales analysis. This comprehensive research examines the historical, current and future aspects of the sales sector. It highlights the significance of business analytics in developing precisely targeted marketing strategies by integrating diverse data sources and using the Data Analysis Expressions (DAX) within the Power BI dashboard (Kanagaraj and Venkatesh., 2023).

Chiar et al developed eight dashboards including the index in the Power BI model, each designed to focus on specific type of analysis, thereby highlighting various aspects of sales. Monthly Trend Analysis, Product Analysis, Online Channel Analysis, Analysis by region, Customer Analysis, Top 20 billed customers, Top 20 Quality clients were the dashboard created. Monthly Trend Analysis is designed to offer a comprehensive overview of Frolla, facilitating a comparison between two years. Product Analysis provides analysis from product view. This is essential to understand the trends of the products. Online Channel

Analysis represents the insights of online sales. Analysis by region focuses on the geographical aspect by displaying region-wise turnover by comparing two years. Customer Analysis presented explores customer behaviour by examining the quantities acquired by each customer, the revenue generated over the two-year period encompassing the previous year and current year, as well as the overall total. Top 20 billed customers provides a in-depth analysis of the top 20 customers by turnover. Top 20 Quality clients highlights the quantities purchased by the customers (Chiar et al).

3 Methodology

3.1 Introduction

Power BI provides an user-friendly interface that allows users to develop and customize visual representations effectively. Power BI exhibits significant scalability, enabling it to manage complex datasets and analytical tasks. This scalability ensures that the system can evolve alongside the requirements of the organization, effectively accommodating rising data volumes over time (Jeyaboopathiraja and Vishwaa., 2024).

The main objective of this research is to develop and execute an analytics dashboard that includes data collection, data cleaning and processing the data in a way that facilitates strategic decision-making in sales and marketing. This chapter describes the methodological framework employed to accomplish the main objective. It begins with a summary of the research strategy, followed by an in-depth description of the data collection process, data cleaning and preparation, as well as the development of visual representations using Power BI. Furthermore, this chapter will address the application of Data Analysis Expressions (DAX) calculations and techniques utilized to assess the performance of the dashboard.

3.2 Research Approach

This research uses a combination of both qualitative and quantitative research methods to comprehensively assess the performance and the usability of the dashboard.

3.2.1 Quantitative Research Method

Quantitative methods are used to examine the sales and marketing data presented in the Power BI dashboard. Through the application of Data Analysis Expressions (DAX), the research aims to measure essential Key Performance Indicators (KPIs), sales and profitability. The Quantitative analysis facilitates the identification of trends and patterns within the data, which are vital for making informed decisions.

3.2.2 Qualitative Research Method

Qualitative methods are used to collect feedback from users concerning their experiences with the dashboard. By conducting survey, the research aims to capture insights into user interactions with the dashboard, the challenges they faced and the overall experience with the dashboard. This qualitative data offers a comprehensive understanding of the contextual elements that affect user satisfaction and the performance of the dashboard. Qualitative analysis is also used to collect suggestions and concerns raised by the users that can be used for the enhancement of the dashboard.

3.3 Research equipment and software

3.3.1 Hardware Requirement

- **Processor:** Multi-core CPU for processing data.
- **Memory:** 8 GB RAM recommended for handling large datasets.

3.3.2 Software Requirement

- **Python:** A programming language used for data cleaning and filtering. Python libraries such as pandas, numpy were employed.
- **Kaggle:** An accessible online platform for running python code without local installation.
- **Power BI Desktop:** A Business Intelligence (BI) tool used for developing and designing the Sales and Marketing Analytics Dashboard.
- **Power BI Online Service:** A cloud-based platform used for sharing reports and dashboards with other users.
- **Data Analysis Expressions (DAX):** Specifically used within Power BI to create custom measures that serve as Key Performance Indicators (KPIs).

3.4 Research Strategy

The research strategy for developing an user-friendly and interactive Sales and Marketing Dashboard using Power BI as a platform is characterized by a structural framework. This framework is organized into distinct phases, each targeting particular aspects of the research objectives. The following is a comprehensive outline of the research strategy.

3.4.1 Data Collection and Preparation

The initial phase involves gathering the essential data required for the development of the Sales and Marketing Analytics Dashboard. The data collection process should be systematic, ensuring that the data is precise and relevant.

- **Data Sourcing**

The primary dataset utilized in this research is obtained through the Google Dataset Search, specific to an EU Superstore and is publicly accessible. This dataset encompasses Sales transactions, Customer Information, Product Information, Product returns, etc. The dataset must be thoroughly examined for the analysis. The dataset is available in Excel format. The Excel file of the dataset comprises of two spreadsheets: Orders and Returns.

Order ID	Order Date	Ship Date	Ship Mode	Customer	Customer Segment	City	State	Country	Region	Product ID	Category	Sub-Category	Product Name	Sales	Quantity	Discount	Profit
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	OFF-ST-10	Office Sup	Storage	Fellowes F	79.2	3	0	39.6
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	TEC-AC-10	Technolog	Accessorie	SanDisk Ni	388.92	7	0	0
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	OFF-LA-10	Office Sup	Labels	Avery Leg	35.19	3	0	16.11
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	OFF-ST-10	Office Sup	Storage	Fellowes F	50.94	2	0	13.2
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	TEC-AC-10	Technolog	Accessorie	Memorex	307.44	3	0	73.71
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	OFF-ST-10	Office Sup	Storage	Rogers She	122.4	2	0	37.92
ES-2018-1	07/02/2018	11/02/2018	Standard	CA S-10045	Aaron Sme Corporate	Leeds	England	United Kin	North	TEC-PH-10	Technolog	Phones	Apple Signi	413.82	3	0	20.61
ES-2016-5	02/08/2016	07/08/2016	Second Cl	EB-13840	Ellis Ballari Corporate	West Bron	England	United Kin	North	TEC-CO-10	Technolog	Copiers	Canon Per	428.22	3	0	192.69
ES-2016-5	02/08/2016	07/08/2016	Second Cl	EB-13840	Ellis Ballari Corporate	West Bron	England	United Kin	North	OFF-AP-10	Office Sup	Appliances	Hoover St	3979.29	7	0	1989.54
ES-2016-5	02/08/2016	07/08/2016	Second Cl	EB-13840	Ellis Ballari Corporate	West Bron	England	United Kin	North	OFF-FA-10	Office Sup	Fasteners	Accos Pusl	43.56	3	0	12.6
ES-2017-5	14/08/2017	19/08/2017	Standard	CLB-16795	Laurel Belt Home Offi	Swindon	England	United Kin	North	OFF-PA-10	Office Sup	Paper	Green Bar	63.27	3	0	30.96

Figure 1 Orders

The Orders spreadsheet contains Order ID, Order Date, Ship Date, Ship Mode (First class, Same Day, Second Class, Standard Class), Customer ID, Customer Name, Segment (Consumer, Corporate, Home Office), City, State, Country, Region, Product ID, Category (Furniture, Office Supplies, Technology), Sub-Category, Product Name, Sales, Quantity, Discount, Profit.

Order ID	Returned
ES-2015-3106999	Yes
ES-2015-3249098	Yes
ES-2015-4351366	Yes
ES-2015-5032747	Yes
ES-2016-2102738	Yes
ES-2016-2223096	Yes
ES-2016-3327222	Yes
ES-2016-3330001	Yes
ES-2016-3697227	Yes
ES-2016-4193401	Yes
ES-2016-4379168	Yes
ES-2016-4804562	Yes
ES-2016-5238758	Yes
ES-2016-5365524	Yes

Figure 2 Returns

The Returns spreadsheet contains Order ID and Returned (Yes or No). Given that the Order ID in Orders matches the Order ID in Returns.

- **Data Cleaning and Filtering**

Unprocessed Raw data often contains inconsistencies, inaccuracies and irrelevant information that may affect the precision of the analysis. Consequently, the data cleaning procedure is essential for maintaining the quality of the data. Within the Kaggle platform, Python will be used to implement a range of data cleaning techniques, which will include:

1. **Handling Null Values:** Recognizing and addressing missing data by eliminating the incomplete entries in the dataset.
2. **Removing Duplicates:** It is essential to ensure that there are no duplicate or repeated entries which may affect the analysis.
3. **Filtering Data:** The dataset encompasses data from various countries. In focus of the research objectives, it will be refined to feature only the data relevant to United Kingdom. This geographical concentration facilitates an in-depth analysis of sales and marketing performance of the superstore specific to this country.
4. **Removing unnecessary columns:** Row ID is one column which is not essential for the analysis, thereby removing it.

- **Adding Profit Margin column**

An additional column will be added to the dataset to compute the profit margin for each sale. The profit margin is generally determined as follows:

$$Profit\ Margin = \left(\frac{Profit}{Sales} \right) \times 100$$

This calculation is computed for each sale in the dataset, leading to the creation of an additional column that indicates the profit margin associated with each sale. This metric will play a vital role in the profit analysis segment of the dashboard.

	Row ID	Order ID	Order Date	Ship Date	Ship Mode	Customer ID	Customer Name	Segment	City	State	Country	Region	Product ID	Category	Sub-Category	Product Name	Sales	Quantity	Discount	Profit
0	1	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	OFF-ST-10000988	Office Supplies	Storage	Fellowes Folders, Blue	79.20	3	0.0	39.60
1	2	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	TEC-AC-10004144	Technology	Accessories	SanDisk Numeric Keypad, Bluetooth	388.92	7	0.0	0.00
2	3	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	OFF-LA-10001915	Office Supplies	Labels	Avery Legal Exhibit Labels, 5000 Label Set	35.19	3	0.0	16.11
3	4	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	OFF-ST-10004550	Office Supplies	Storage	Fellowes Folders, Wire Frame	50.94	2	0.0	13.20
4	5	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	TEC-AC-10004068	Technology	Accessories	Memorex Memory Card, USB	307.44	3	0.0	73.71
...
9995	9996	ES-2015-3780358	16-11-2015	19-11-2015	First Class	CC-12100	Chad Cunningham	Home Office	Rovigo	Veneto	Italy	South	OFF-BI-10000346	Office Supplies	Binders	Ibico 3-Hole Punch, Clear	59.82	2	0.0	23.88
9996	9997	ES-2016-5371207	25-01-2016	29-01-2016	Standard Class	GB-14575	Giulietta Baptist	Consumer	Hamburg	Hamburg	Germany	Central	OFF-BI-10002083	Office Supplies	Binders	Acco Hole Reinforcements, Economy	6.66	1	0.0	0.57
9997	9998	ES-2016-5371207	25-01-2016	29-01-2016	Standard Class	GB-14575	Giulietta Baptist	Consumer	Hamburg	Hamburg	Germany	Central	OFF-SU-10003211	Office Supplies	Supplies	Acme Ruler, Steel	96.66	6	0.0	26.98
9998	9999	ES-2016-5371207	25-01-2016	29-01-2016	Standard Class	GB-14575	Giulietta Baptist	Consumer	Hamburg	Hamburg	Germany	Central	TEC-PH-10001664	Technology	Phones	Motorola Office Telephone, VoIP	502.95	7	0.0	221.13
9999	10000	ES-2016-5371207	25-01-2016	29-01-2016	Standard Class	GB-14575	Giulietta Baptist	Consumer	Hamburg	Hamburg	Germany	Central	OFF-AR-10001228	Office Supplies	Art	Stanley Markers, Water Color	152.28	6	0.0	50.22

10000 rows × 20 columns

Figure 3 Data before cleaning and filtering

	Order ID	Order Date	Ship Date	Ship Mode	Customer ID	Customer Name	Segment	City	State	Country	Region	Product ID	Category	Sub-Category	Product Name	Sales	Quantity	Discount	Profit	Profit Margin
0	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	OFF-ST-10000988	Office Supplies	Storage	Fellowes Folders, Blue	79.20	3	0.0	39.60	50.000000
1	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	TEC-AC-10004144	Technology	Accessories	SanDisk Numeric Keypad, Bluetooth	388.92	7	0.0	0.00	0.000000
2	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	OFF-LA-10001915	Office Supplies	Labels	Avery Legal Exhibit Labels, 5000 Label Set	35.19	3	0.0	16.11	45.780051
3	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	OFF-ST-10004550	Office Supplies	Storage	Fellowes Folders, Wire Frame	50.94	2	0.0	13.20	25.912839
4	ES-2018-1311038	07-02-2018	11-02-2018	Standard Class	AS-10045	Aaron Smayling	Corporate	Leeds	England	United Kingdom	North	TEC-AC-10004068	Technology	Accessories	Memorex Memory Card, USB	307.44	3	0.0	73.71	23.975410
...
9973	ES-2015-5483343	26-08-2015	30-08-2015	Standard Class	TS-21205	Thomas Seio	Corporate	Paisley	Scotland	United Kingdom	North	OFF-AR-10003651	Office Supplies	Art	Sanford Pens, Easy-Erase	34.11	3	0.0	7.83	22.955145
9988	ES-2018-5488768	07-02-2018	10-02-2018	First Class	SN-20710	Steve Nguyen	Home Office	Northampton	England	United Kingdom	North	OFF-BI-10002986	Office Supplies	Binders	Avery Binder Covers, Recycled	22.86	2	0.0	6.22	35.958005
9989	ES-2018-5488768	07-02-2018	10-02-2018	First Class	SN-20710	Steve Nguyen	Home Office	Northampton	England	United Kingdom	North	OFF-BI-10001253	Office Supplies	Binders	Acco Binder Covers, Recycled	82.08	6	0.0	24.48	29.824561
9990	ES-2018-5488768	07-02-2018	10-02-2018	First Class	SN-20710	Steve Nguyen	Home Office	Northampton	England	United Kingdom	North	FUR-CH-10002373	Furniture	Chairs	Office Star Rocking Chair, Set of Two	429.48	3	0.0	17.10	3.981559
9991	ES-2018-4951531	17-09-2018	21-09-2018	Second Class	JF-15565	Jill Fjeld	Consumer	Preston	England	United Kingdom	North	FUR-BO-10002003	Furniture	Bookcases	Sauder Classic Bookcase, Metal	870.90	2	0.0	130.62	14.998278

1633 rows × 20 columns

Figure 4 Data after cleaning and filtering

The conclusion of this phase will result in a well-organized dataset, incorporating an additional column for profit margin. This dataset will form the basis for the dashboard and essential for providing precise insights.

3.4.2 Dashboard design and development

Following the preparation of the data, the subsequent phase involves the design and development of the Sales and Marketing Analytics Dashboard System using Power BI. This

stage is essential, as it focuses on converting the refined and enhanced dataset into actionable insights that are readily interpretable and used by decision-makers.

- **Data Modelling in Power BI**

The initial task in Power BI involves establishing a data model that effectively illustrates the relationships among various data entities. A well-organized data model is essential for providing precise and insightful analysis.

1. Importing the Dataset

The cleaned dataset is imported into Power BI Desktop. Power BI accommodates a range of data formats, such as Excel, CSV and direct connections to the database. The dataset is imported in Excel format, ensuring that all data points are accurately aligned and available within the Power BI framework.

2. Creating Relationships

Power BI desktop provides an agile approach to build the data model. Relationships are the most crucial part of Power BI desktop [26].

Power BI facilitates the establishment of connections among various tables within the dataset. For example, Orders data is linked to Returns data through Order ID. The significance of these relationships lies in their necessity for conducting multi-dimensional analysis, such as computing return rates. Relationships are established through the primary fields that link various tables, thereby facilitating the comprehensive analysis of all relevant data.

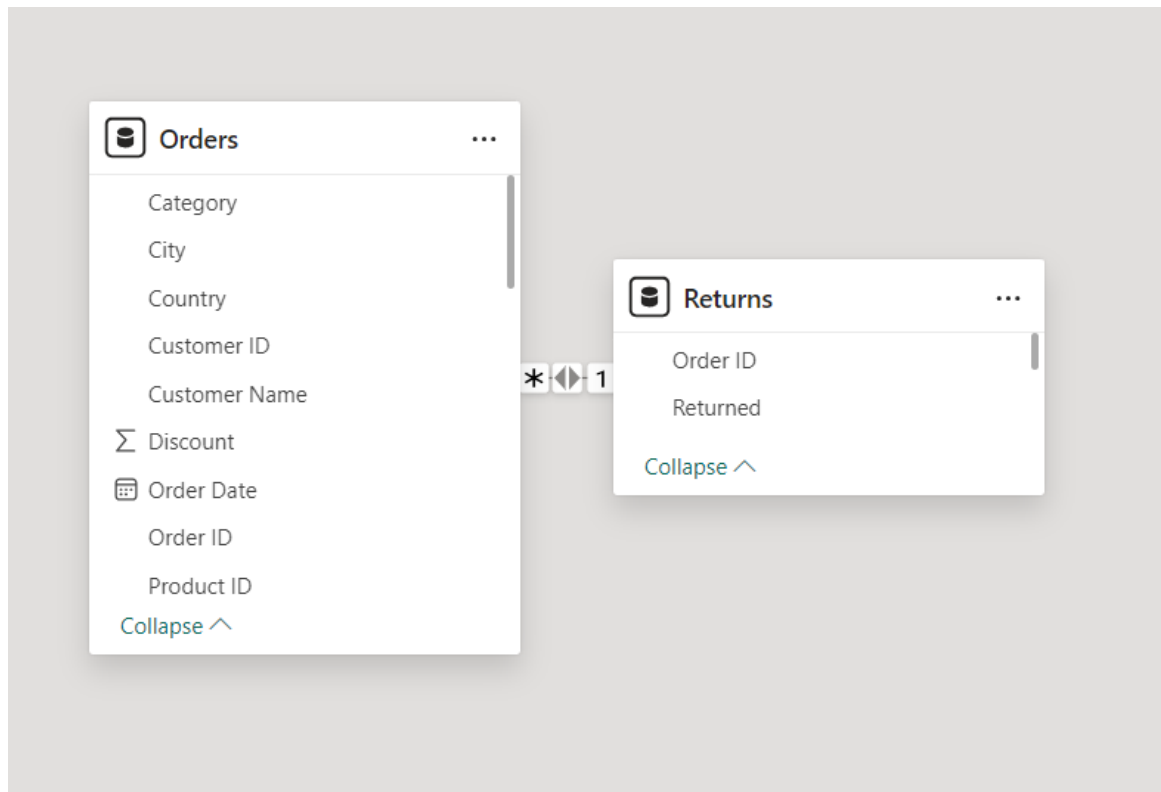


Figure 5 Relationship

3. Data Model Validation

Once the data model has been established, it is crucial to conduct a validation process to confirm that all relationships are properly defined and the data is represented accurately. Any inconsistencies or errors should be resolved prior to advancing to the subsequent phase.

- **DAX Calculations and Measures**

Power BI provides access to a language known as Data Analysis Expressions or DAX. This language enhances the analytical capabilities of our data model by enabling the creation of calculated columns, measures and tables. Each of these components is developed using DAX, which is designed to be user-friendly and similar to formula language used in Excel (Pearson et al., 2020). A key step in developing the Sales and Marketing Analytics Dashboard involves creating dynamic measures using Data Analysis Expressions (DAX). This phase is crucial for converting unprocessed data into significant insights that can be

applied within the dashboard. DAX is used for calculations that facilitate in-depth analysis of sales, profitability and returns, thereby enabling the dashboard to deliver dynamic and real-time insights based on user interactions.

The DAX Calculations and Measures involves the following steps:

- **Identifying the Key Performance Indicators (KPIs)**

Determine the essential Key Performance Indicators (KPIs) that must be calculated to achieve the research objectives. These KPIs include Total Sales, Total Profit, Profit Margin, Net Sales after Returns, Return Rate Percentage and other KPIs that are relevant to sales performance.

- **Creation of DAX Measures**

- **Total Sales:** This measure aggregates the values in the Sales Column of the Orders table to determine the overall revenue produced.

```
1 Total Sales = SUM(Orders[Sales])
```

Figure 6 DAX for Total Sales

- **Total Profit:** This measure aggregates the values in the Profit Column of the Orders table to determine the total profit obtained.

```
1 Total Profit = SUM(Orders[Profit])
```

Figure 7 DAX for Total Profit

- **Average Order Value:** This is the measure of Total Sales to the number of orders.

```
1 Average Order Value = DIVIDE([Total Sales],COUNTROWS(Orders))
```

Figure 8 DAX for Average Order Value

- **City with Highest Profit:** This is a measure to identify the City in which highest profit is gained.

```
1 City with Highest profit = CALCULATE(VALUES(Orders[City]),TOPN(1,SUMMARIZE(Orders,Orders[City],"TotalCityProfit",SUM(Orders[Profit])),[TotalCityProfit],DESC))
```

Figure 9 DAX for City with Highest Profit

- **City with Highest Sales:** This is a measure to identify the City in which highest sales revenue has been generated.

```
1 City with Highest Sales = CALCULATE(VALUE(Orders[City]),TOPN(1,SUMMARIZE(Orders,Orders[City],"TotalCitySales",SUM(Orders[Sales])),[TotalCitySales],DESC))
```

Figure 10 DAX for City with Highest Sales

- **Discount Impact %:** A measure to find the percentage of profit loss due to the discounts offered.

```
1 Discount Impact % = DIVIDE([Total Profit]-[Net Profit after Discount],[Total Profit],0)*100
```

Figure 11 DAX for Discount Impact %

- **Discounted Sales %:** A measure to find the percentage of total sales revenue from the discounted orders.

```
1 Discounted Sales % = DIVIDE(SUMX(Orders,IF(Orders[Discount]>0,Orders[Sales],0)),[Total Sales])*100
```

Figure 12 DAX for Discounted Sales %

- **Net Profit after Discount:** A measure to calculate the total profit gained after the effect of discount on the orders.

```
1 Net Profit after Discount = SUMX(Orders,Orders[Profit]-(Orders[Sales]*Orders[Discount]))
```

Figure 13 DAX for Net Profit after Discount

- **Product Category with Highest Sales:** This is a measure to identify the product category that produces the highest amount of sales revenue.

```
1 Product Category with Highest Sales = CALCULATE(VALUE(Orders[Category]),TOPN(1,SUMMARIZE(Orders,Orders[Category],"TotalCatSales",SUM(Orders[Sales])),[TotalCatSales],DESC))
```

Figure 14 DAX for Product Category with Highest Sales

- **Profit Margin %:** A measure to calculate the percentage of the amount of total sales that is converted into profit.

```
1 Profit Margin % = DIVIDE([Total Profit],[Total Sales],0)*100
```

Figure 15 DAX for Profit Margin %

- **Segment with Highest Profit:** A measure to identify the segment in which the highest profit is gained.

```
1 Segment with Highest Profit = CALCULATE(VALUES(Orders[Segment]),TOPN(1,SUMMARIZE(Orders,Orders[Segment],"TotalSegProfit",SUM(Orders[Profit])),[TotalSegProfit],DESC))
```

Figure 16 DAX for Segment with Highest Profit

- **Top Product Category by Profit:** A measure to identify the top product which produced the highest profit.

```
1 Top Product Category by Profit = CALCULATE(VALUES(Orders[Category]),TOPN(1,SUMMARIZE(Orders,Orders[Category],"TotalCatProfit",SUM(Orders[Profit])),[TotalCatProfit],DESC))
```

Figure 17 DAX for Top Product Category by Profit

- **Total Quantity Sold:** A measure to compute the total quantities of products sold.

```
1 Total Quantity Sold = SUM(Orders[Quantity])
```

Figure 18 DAX for Total Quantity

- **Total Sales after Discount:** A measure to calculate the total sales revenue generated after applying all discounts.

```
1 Total Sales after Discount = SUMX(Orders,Orders[Sales]*(1-Orders[Discount]))
```

Figure 19 DAX for Total Sales after Discount

- **Net Profit after Returns:** A measure to calculate the total profit after considering all the returns.

```
1 Net Profit After Returns = [Total Profit]-SUMX(FILTER(Orders,LOOKUPVALUE(Returns[Returned],Returns[Order ID],Orders[Order ID])="Yes"),Orders[Profit])
```

Figure 20 DAX for Net Profit after Returns

- **Net Sales after Returns:** A measure to calculate the total sales revenue after considering all the returns.

```
1 Net Profit After Returns = [Total Profit]-SUMX(FILTER(Orders,LOOKUPVALUE(Returns[Returned],Returns[Order ID],Orders[Order ID])="Yes"),Orders[Profit])
```

Figure 21 DAX for Net Sales after Returns

- **Return Rate %:** A measure to calculate the percentage of total orders returned.

```
1 Return Rate % = DIVIDE([Total Returns],COUNTROWS(Orders))*100
```

Figure 22 DAX for Return Rate %

- **Total Returns:** A measure to find the number of orders returned.

```
1 Total Returns = COUNTROWS(FILTER>Returns,Returns[Returned]="Yes"))
```

Figure 23 DAX for Total Returns

- **Dashboard Structure and Navigation**

The structure and navigation of the dashboard are designed to improve user experience and facilitate easy access to insights. It comprises of four main pages: Overview, Sales Analysis, Profit Analysis, Return Analysis. Each page is designed to address a particular aspect, allowing users to navigate between pages through a menu which is accessed by clicking the menu button on the upper left corner of each page.

- i. **Overview page**

The Overview Page functions as the starting point to the dashboard, offering a clear overview of the dashboard along with the summary of total sales revenue year by year. A bar graph is used to display the total sales revenue year over year. The total sales for each year is shown in separate cards, thereby allowing users to easily grasp the overall performance with minimal effort.

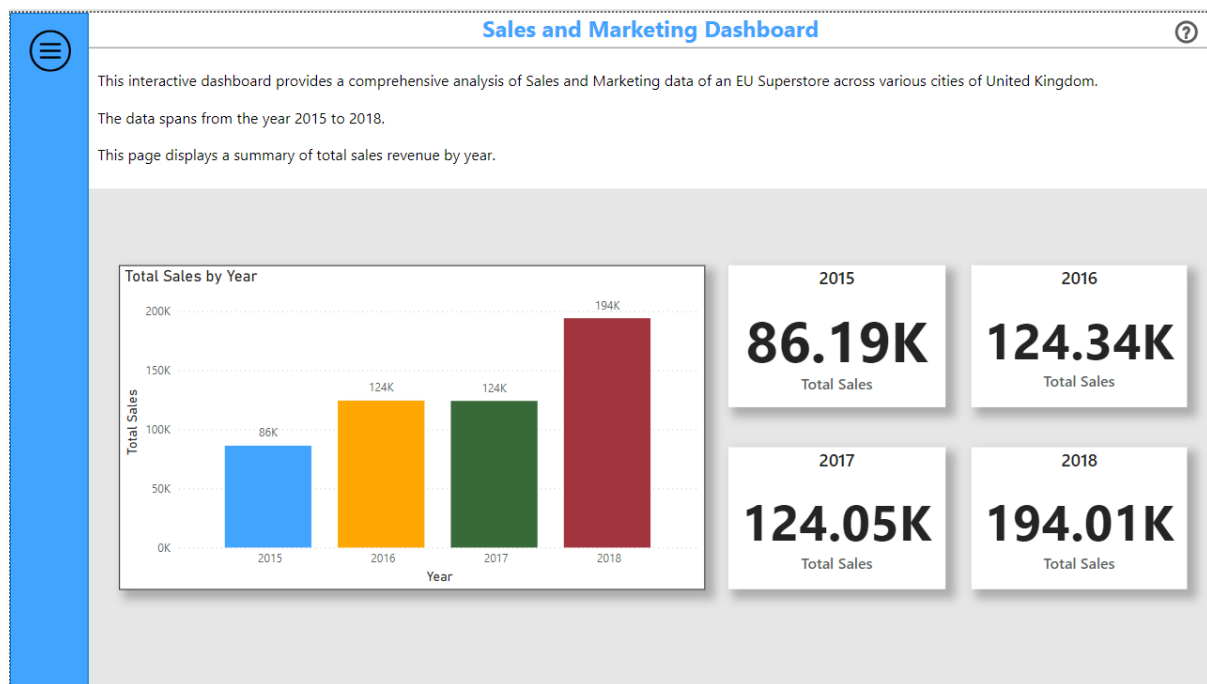


Figure 24 Overview page

ii. Sales Analysis page

The Sales Analysis page offers an in-depth examination of the sales data, highlighting the aspects such as product performance, sales and geographic distribution. This page is divided into two tabs: KPIs and Visuals.

The KPIs tab displays the calculated Key Performance Indicators related to sales such as Total Sales, Total Quantity, Average Order Value, Average of Discount, Net Sales, Discounted Sales %. The page also displays the City and Product Category with Highest Sales. Users are given with State Selection to view insights for specific state.

In Visual tab, a bar chart illustrates the overall sales figures by product category, enabling users to identify which categories are performing best. A line chart to represent the total sales by month. The Sales distribution among different segments is represented visually using a pie chart. A heat map illustrates sales distribution across various cities of United Kingdom, offering geographical insights into the performance of sales. Users have the ability to engage with the visualizations

through the use of slicers (filters), allowing them to customize the data according to their requirements.

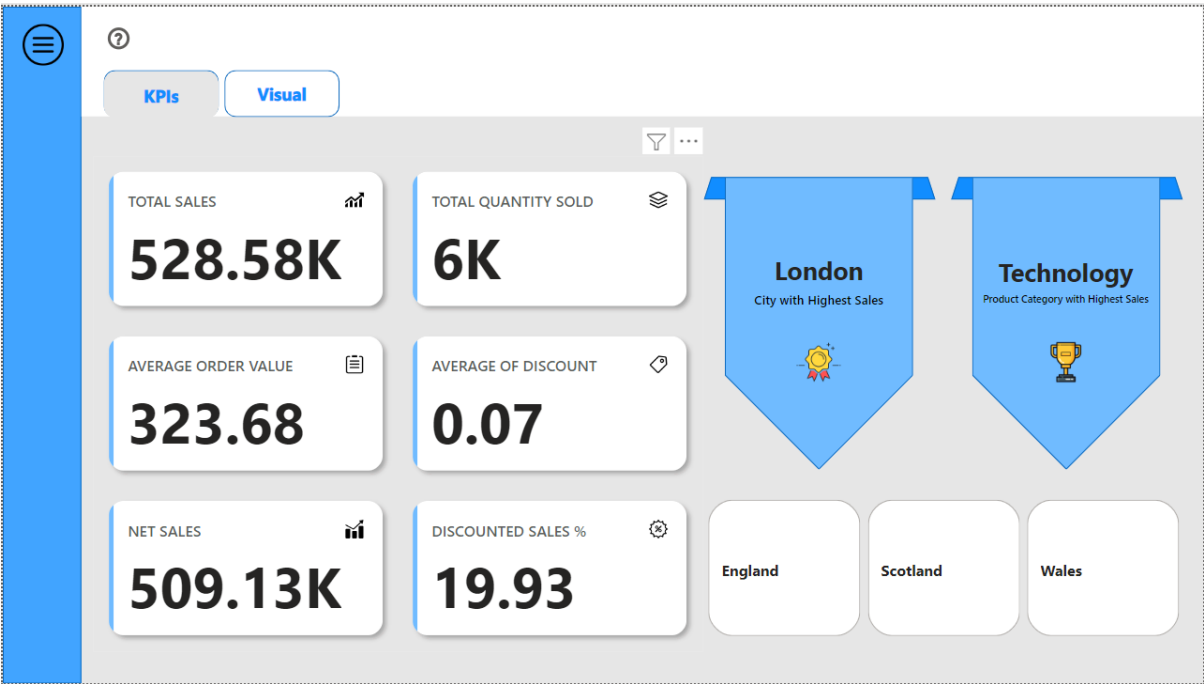


Figure 25 KPI tab of Sales Analysis page

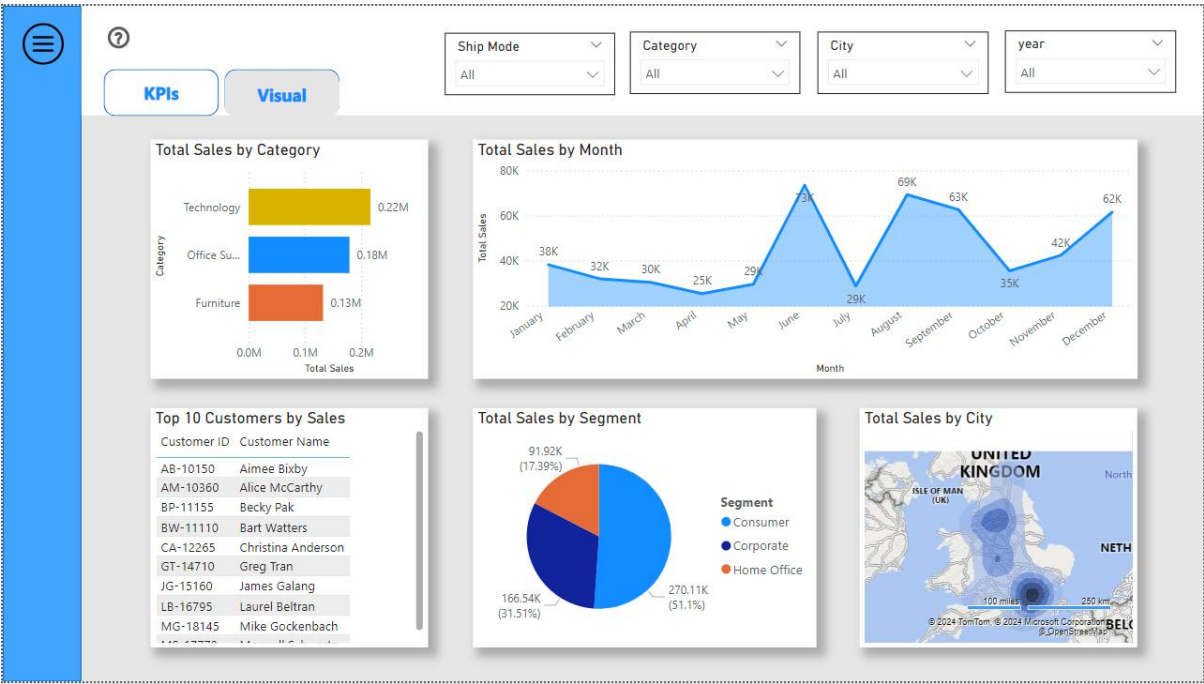


Figure 26 Visual tab of Sales Analysis page

iii. Profit Analysis page

The Profit Analysis page offers an analysis of profitability, enabling users to understand which products, segments and cities are most significantly impacting overall performance. Similar to the Sales Analysis page, this page is also divided into two tabs: KPIs and Visual.

The KPIs tab displays the calculated Key Performance Indicators related to profit such as Total Profit, Profit Margin %, Net Profit, Discount Impact %, City and Segment with Highest Profit. Users are also provided with State Selection to view data for specific state.

In Visuals tab, a clustered bar chart shows profit distribution by product category. A line chart to represent the profitability over month. The page also highlights the top 10 products with highest profits. A pie chart that displays the profit distribution across various segments. A Gauge meter is used to show the overall profit and the impact of discounts. Users are provided with the option to customize the visualizations by using the slicers (filters). The filters include Ship Mode, Category, City, Year.

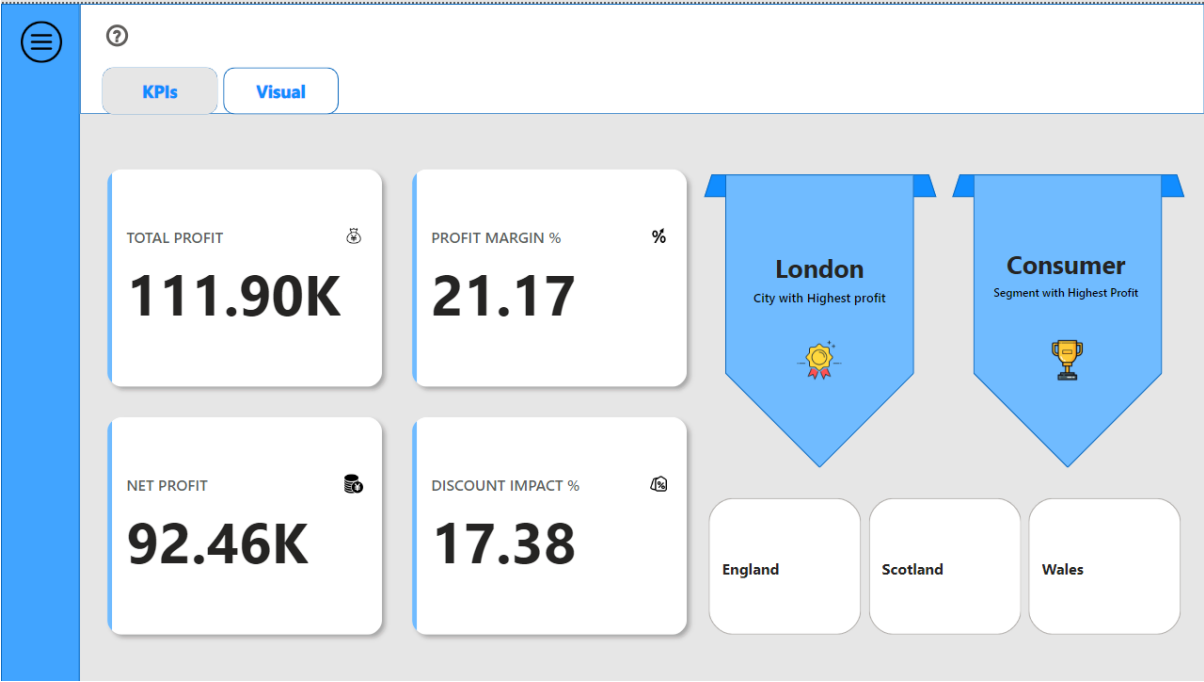


Figure 27 KPI tab of Profit Analysis page

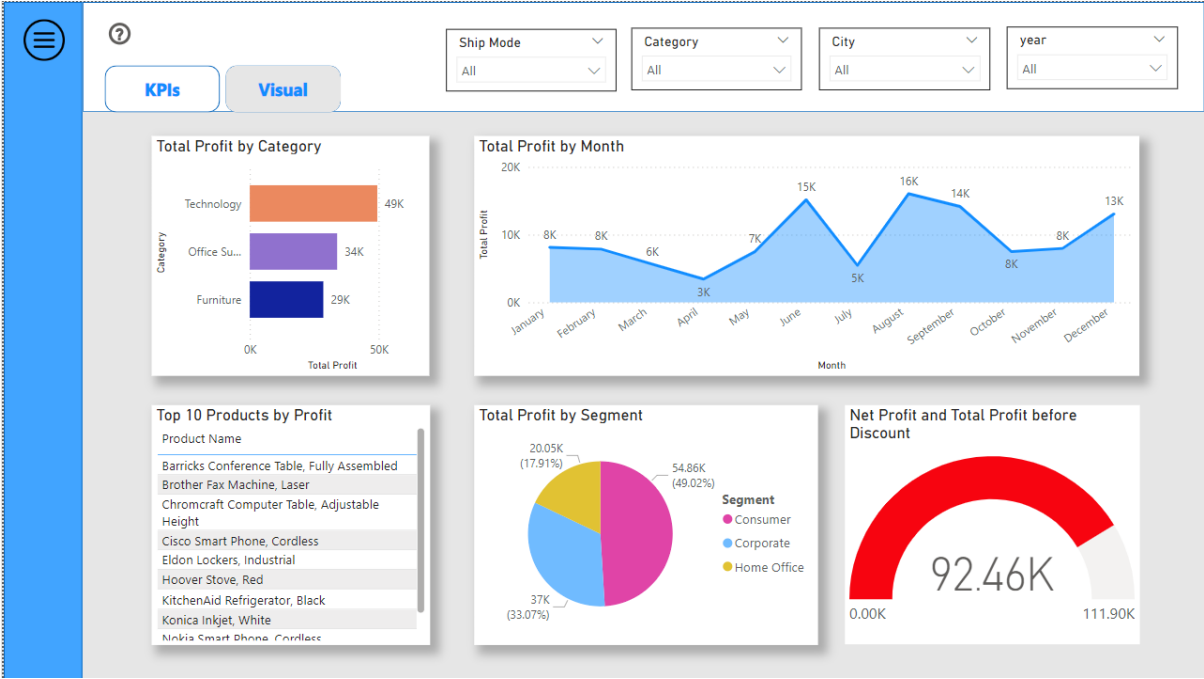


Figure 28 Visual tab of Profit Analysis page

iv. Return Analysis page

The Return Analysis page focuses on the analysis of product returns and their effect on sales and profitability. This page features the total number of orders returned, the percentage of orders that were returned, the net sales after the product returns, the net profit obtained after the returns. The visualizations include a 100% stacked bar chart to compare the sales before and after considering the returns, a donut chart to show the impact of returns on profitability across various segments, a pie chart to display the effect of returns on sales by product category and a line graph to represent the number of orders returned over time. Users are allowed to filter data by category, city, segment and year with the help of slicers (filters) provided.

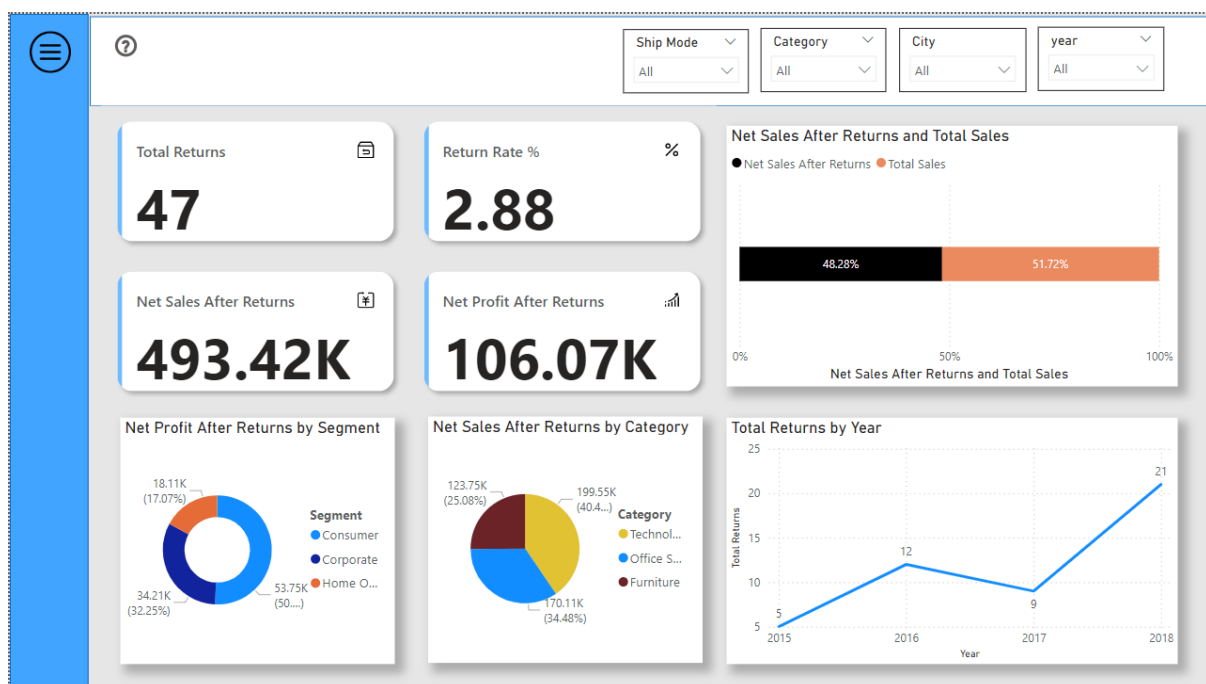


Figure 29 Return Analysis page

v. Help Section

Each page contains a help icon through which the help section can be accessed. The Help section instructs users on how to use the dashboard features and refining the data using the slicers (filters) for precise analysis. It is not necessary for the users to have prior expertise in using the dashboard as this section can guide them.

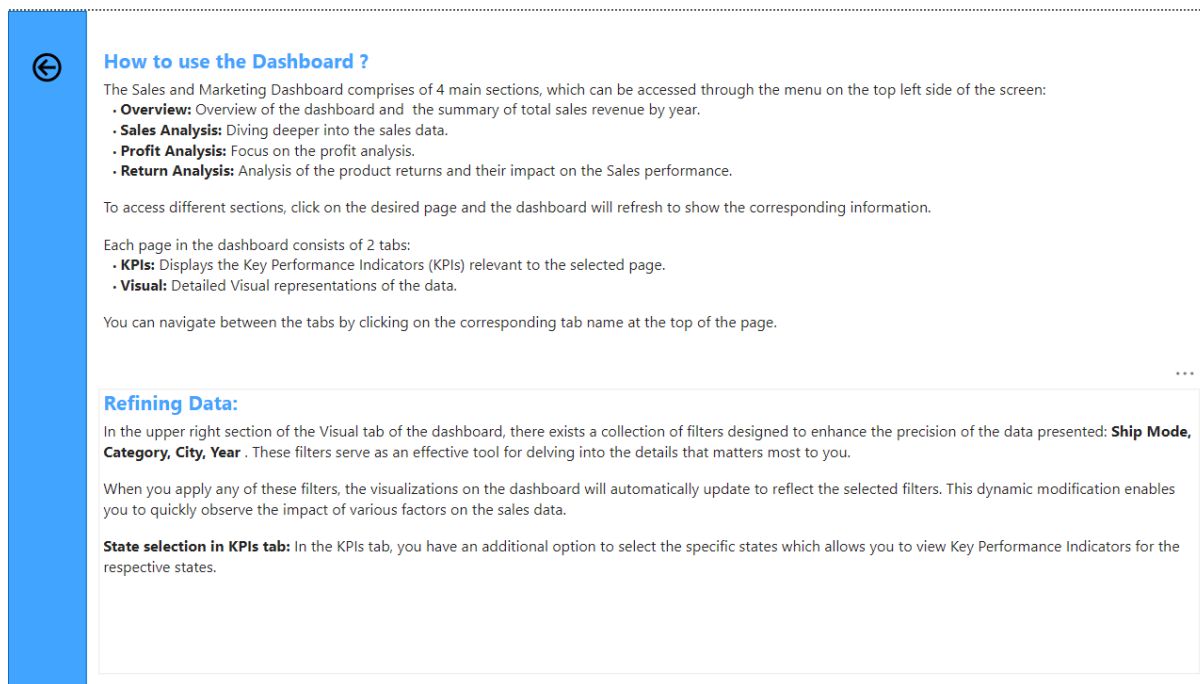


Figure 30 Help Section

3.4.3 Deployment and User Feedback

Upon the completion of the dashboard's development, it is subsequently deployed to the Power BI online service, facilitating wider access and enabling sharing with the stakeholders. Permissions are established to ensure that only individuals with appropriate authorization are able to view and engage with the dashboard. The dashboard is then shared directly with the users through email invitations.

Finally, feedback is captured through an online survey platform called Qualtrics University of Strathclyde. The survey contains a set of questions for the users upon the experience with the dashboard. The users will be asked about the dashboard's ease of use, depth, challenges and suggestions for the dashboard. The results of the feedback will encompass in-depth findings and suggestions for future enhancement of the dashboard.

3.5 Challenges and solutions

The development of Sales and Marketing Analytics Dashboard System presented various challenges that could have influenced the overall performance and precision of the dashboard. This section outlines these challenges and the strategies used to address them.

Challenge #1 Data Quality and Unwanted Columns

Problem: A primary challenge encountered in this research involved maintaining the quality of the data and the unnecessary columns contained in the data. As the dataset used for this research is obtained through Google Dataset Search, which is publicly available, it may contain various inconsistencies including duplicate entries, null values and columns that are not needed for the data analysis.

Solution: In order to tackle these challenges, a thorough data cleaning process was executed using python. This process includes removing null values and duplicate entries throughout the dataset. Furthermore, unwanted column like Row ID was removed and a new column called Profit Margin was added into the dataset to enhance analytical depth.

Challenge #2 Designing User-friendly dashboard

Problem: Another challenge was to develop a dashboard that is user-friendly as well provide comprehensive analytical capabilities.

Solution: In response to this challenge, the dashboard was developed with a user-friendly interface. The navigation process was simplified by implementing a menu, which facilitates effortless navigation across different pages such as Overview, Sales Analysis, Profit Analysis and Return Analysis. In addition to that, interactive components such as filters were integrated to allow users to customize data.

Challenge #3 Deployment of the dashboard to the Power BI online service

Problem: Power BI online service requires a school or work account with admin controls to share the dashboard to external users to receive user feedback.

Solution: Registered for the Office 365 E5 free trial for 60 days to get a work account with full access. External users were given appropriate access to view the dashboard without installation of Power BI Desktop to get the feedback from them for future enhancements.

4 Analysis

This section provides a detailed analysis of the Sales and Marketing Analytics Dashboard System developed using Power BI, emphasizing its effectiveness in providing actionable insights related to Sales, Profits and Product Returns. The analysis discusses the role of the dashboard in enabling the efficient analysis and representation of the sales and marketing data. It also considers the customization features available, their effect on the decision-making and the elements that affect user satisfaction. Each section of the analysis part corresponds to the following research questions and aims to address them through a comprehensive evaluation of the dashboard's performance.

Question #1

What techniques can be employed to develop an user-friendly and engaging dashboard system utilizing Power BI for the efficient analysis and visualization of sales and marketing data?

Question #2

What customization options should be integrated into the dashboard to enable users to adjust visual representations, metrics and Key Performance Indicators (KPIs) in alignment with their objectives?

Question #3

How does the development of Sales and Marketing Analytics Dashboard System improve decision-making efficiency?

Question #4

What are the key elements that affect user satisfaction regarding the Sales and Marketing Analytics Dashboard System?

4.1 Visualization Techniques

The visualization features of Power BI played a crucial role in the development of an interactive dashboard. A variety of techniques were utilized to ensure that the data is displayed in a way that is not only informative but also visually appealing:

- **Use of Interactive Visualizations**

The dashboard features a variety of interactive visualizations including clustered bar charts, line graphs, pie charts and heat maps. These visualizations are dynamic, enabling users to engage with the data by exploring specific categories or time frames in a detailed way.

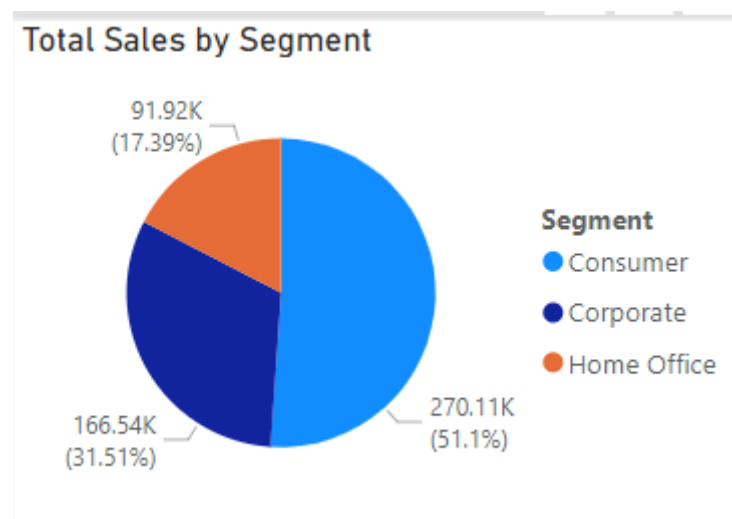


Figure 31 Pie Chart for Total Sales by segment

The above pie chart represents the overall sales by different segments from 2015 to 2018. Users can also be able to view the total sales by segment for each year separately.

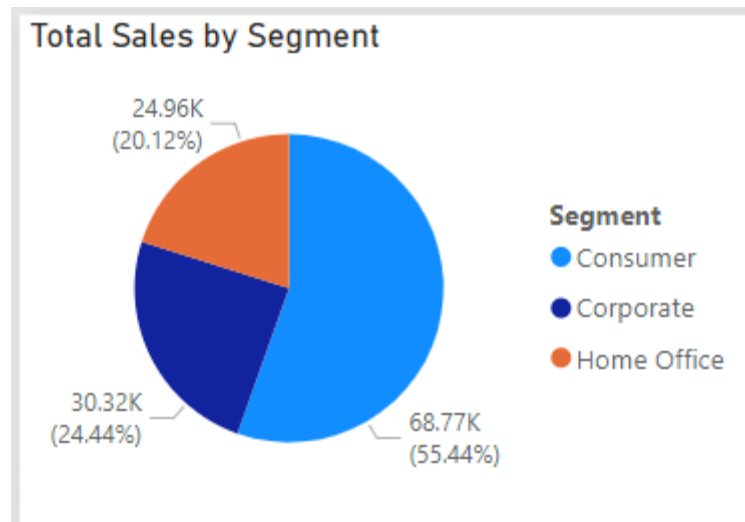


Figure 32 Pie Chart for Total Sales by Segment in 2017

The above pie chart represents the total sales by different segments in the year 2017. Likewise, the pie chart can be modified to view the data for 2015, 2016 and 2018.

- **Custom Visuals**

A uniform design was implemented throughout the dashboard, improving its visual quality by providing a user-friendly interface. Custom visuals including gauge meter for Net Profit and Profit Margin offers quick insights to the users, which are essential for prompt decision-making.

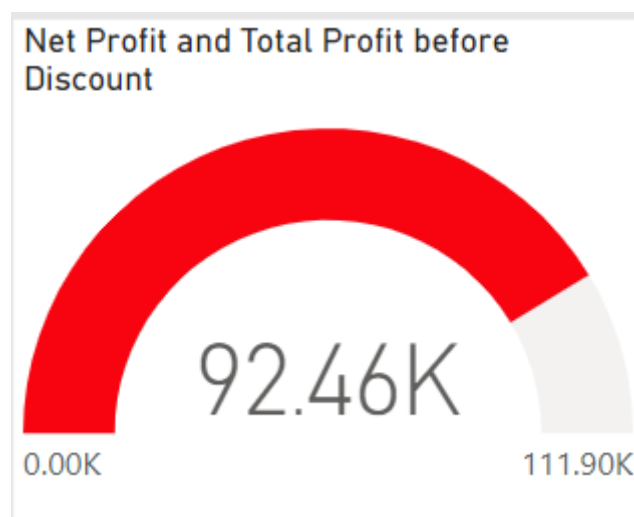


Figure 33 Gauge Meter

The above figure represents the gauge meter for Net Profit and Total Profit before discount.

4.2 Enhanced User Engagement

The development of the dashboard prioritized user engagement as a key aspect. Various techniques were implemented to make the dashboard more dynamic and engaging:

- **Navigation and Structure**

The dashboard features a well-organized and user-friendly design. Users can effortlessly navigate across different pages (Overview, Sales Analysis, Profit Analysis, Return Analysis) through the menu which can be accessed via a menu button in every page. This navigation promotes a comprehensive exploration of the dashboard by the users.

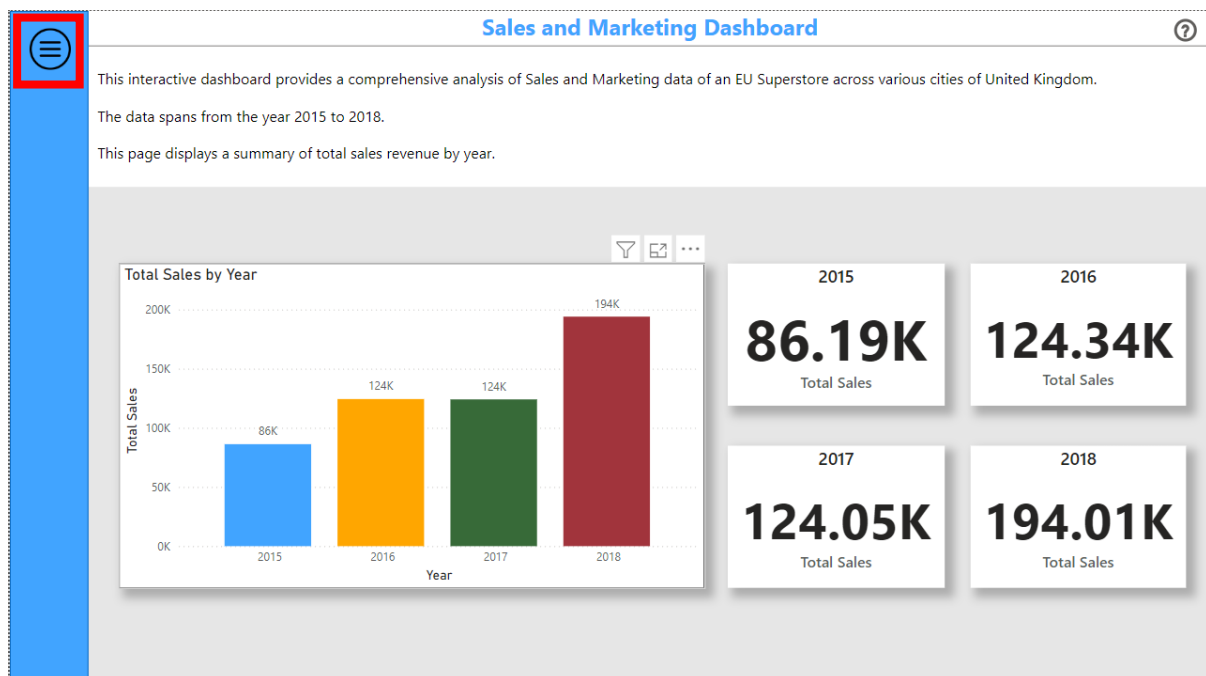


Figure 34 Menu Button (Highlighted)

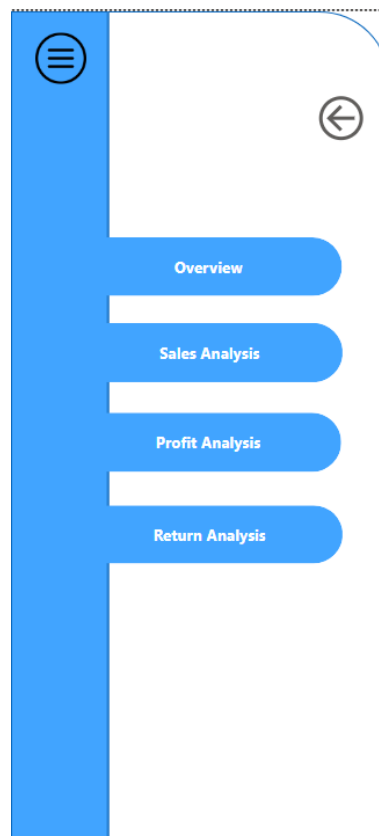


Figure 35 Navigation Menu

- **Interactive Slicers (filters)**

In order to improve user engagement, the dashboard incorporates interactive filters, which enable users to customize the data visualizations according to particular criteria including product category, segment, city and time period (year).

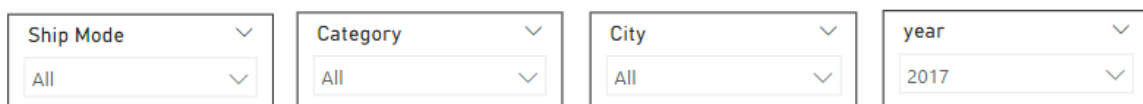


Figure 36 Filter Bar

4.3 Customizable Visualizations

Customization plays a vital role in ensuring that a dashboard addresses the various requirements of its users. The analysis of this section focuses on the customization features

embedded within the dashboard and examines how these features enable users to adjust the dashboard according to their needs.

4.3.1 Sales data visualization 2015 vs Sales data visualization 2018

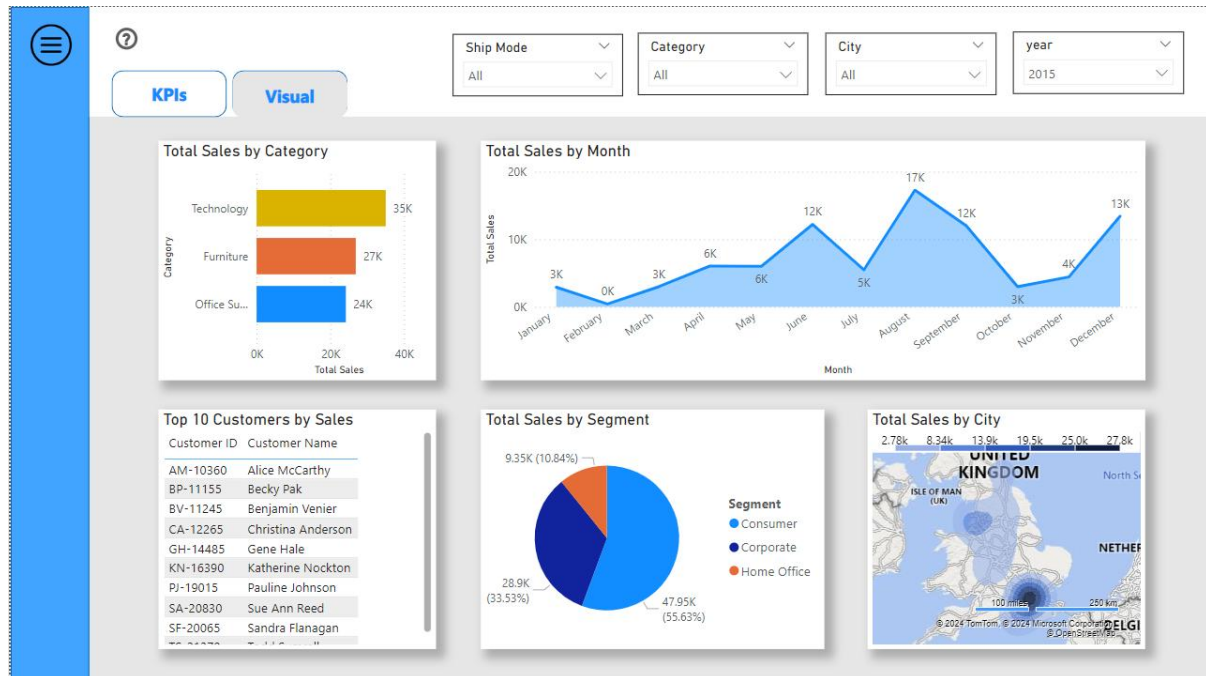


Figure 37 Sales data visualization 2015

Through the above data visualization, it can be inferred that in 2015, the month of August has recorded the highest amount of sales revenue with around 17k. The consumer segment leads the chart with the highest sales (about 47.95k).

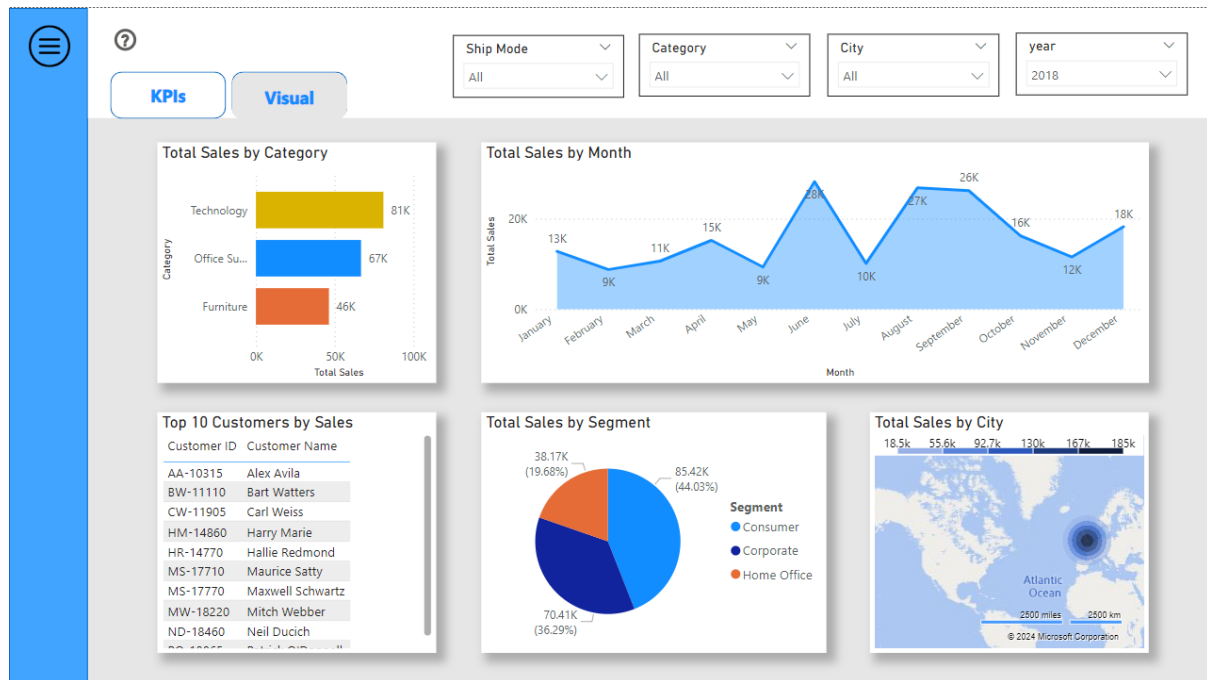


Figure 38 Sales data visualization 2018

On the other hand, in 2018, July records the highest sales revenue with about 28k. The Consumer segment has the highest sales of around 85.42k. The comparison of sales between different product categories can also be viewed.

4.3.2 Sales data visualization for Glasgow city vs Sales data visualization for Edinburgh city

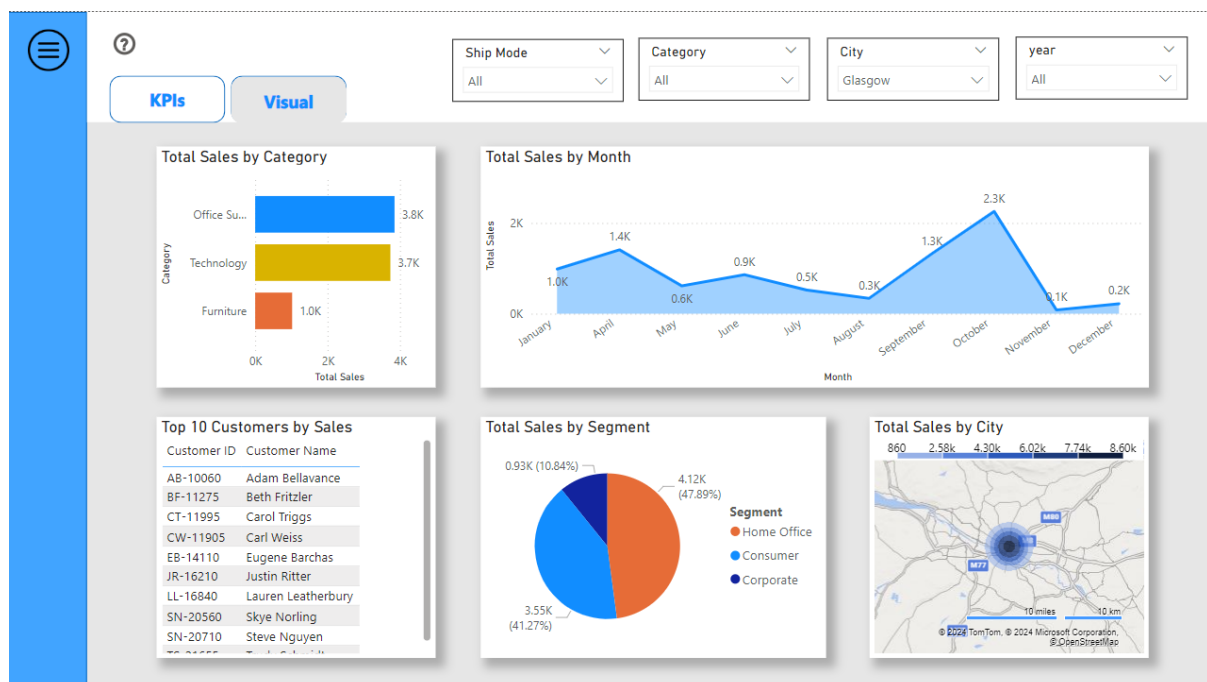


Figure 39 Sales data visualization for Glasgow city

As of the above data visualization, for Glasgow city, the highest sales has been generated in the month of October over the years (2015 to 2018) with around 2.3k. The Home Office segment tops the list with highest sales of around 4.12k. In the product category, office supplies has the highest sales with about 3.8k.

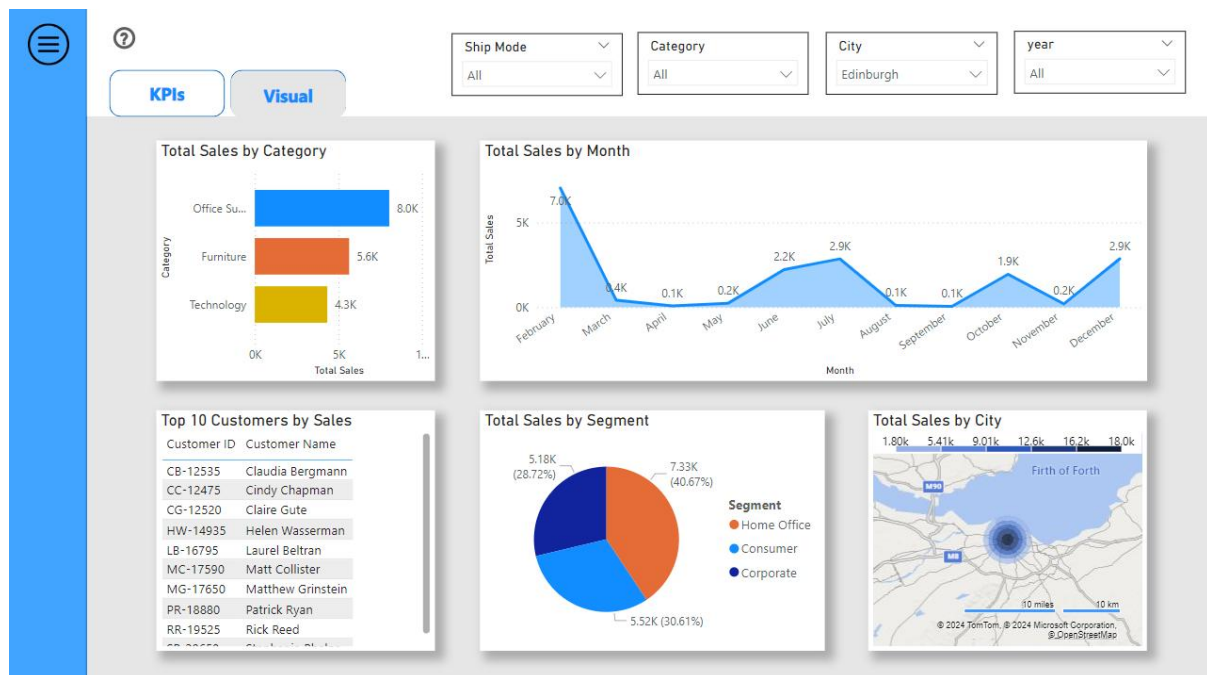


Figure 40 Sales data visualization for Edinburgh city

For Edinburgh city, February month has the maximum amount of sales with about 7k. The Home Office segment ranks first in the total sales generated with around 7.3k.

Similarly, the users can adjust the visualizations according to their requirement based on specific city, product category, ship mode or year.

4.4 KPI Customization

Key Performance Indicators (KPIs) serve as a fundamental component of the dashboard, offering insights into essential business metrics. The dashboard offers a functionality that allows users to filter KPIs by individual states within the United Kingdom. This capability is especially beneficial for evaluating the performance in particular regions. By choosing a

specific state, users can access KPIs such as Total Sales, Profit Margin and Return Rate that is associated with a specific state, thereby facilitating more focused decision-making.

4.4.1 Profit KPIs for England vs Profit KPIs for Scotland

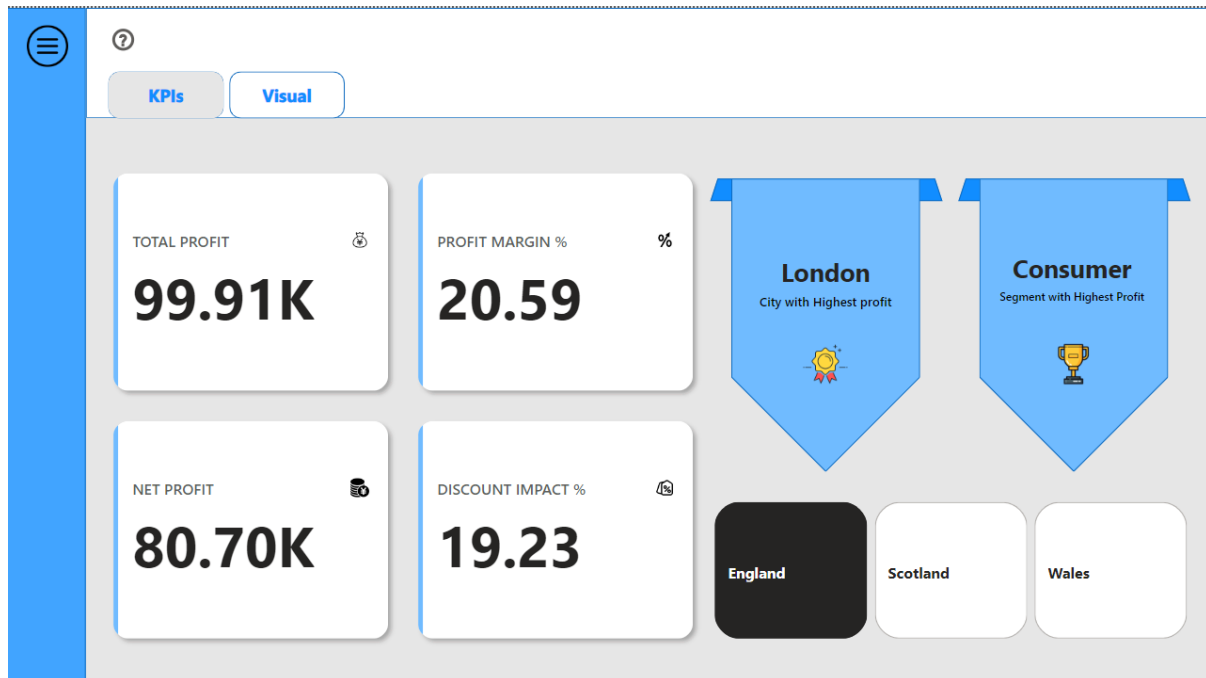


Figure 41 Profit KPIs for England

As inferred from the above figure, in England, the total profit is 99.91k. The profit margin % is 20.59 and the Net profit generated is about 80.70K. London is the city in England in which the highest profit has been gained. Consumer segment is considered to have the highest profit. Likewise insights for Scotland and Wales can also be gathered by clicking on the state selection.

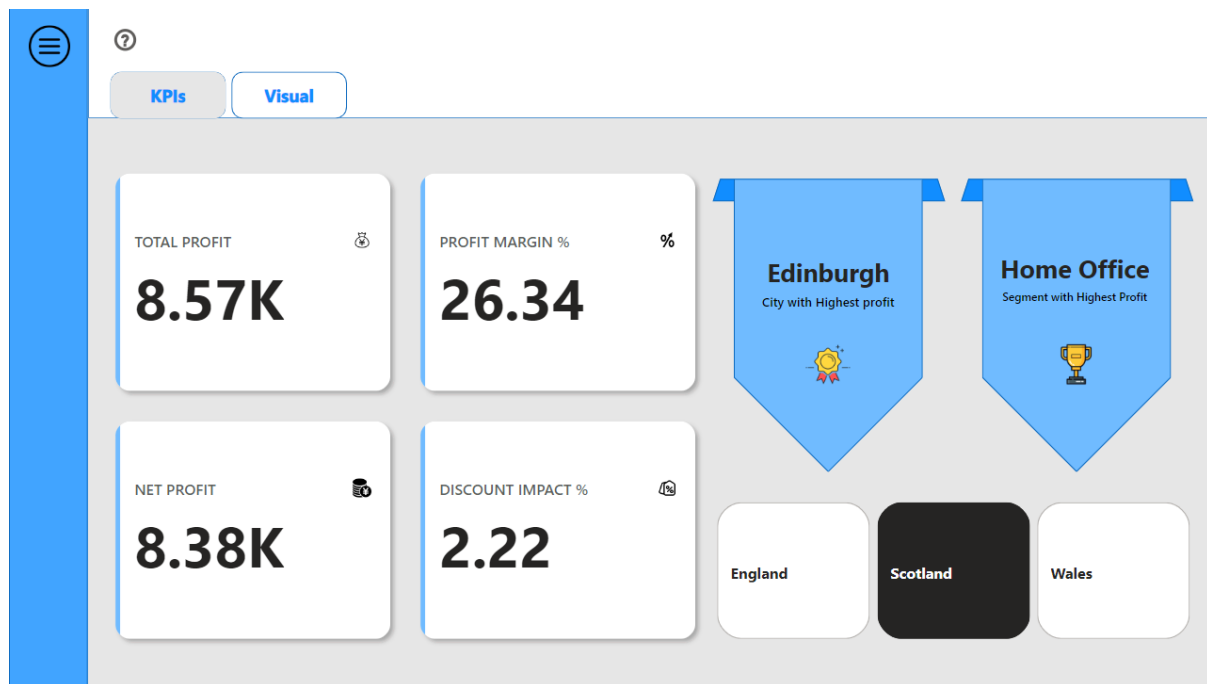


Figure 42 Profit KPIs for Scotland

In Scotland, Edinburgh is the city with highest profit. The total profit gained in Scotland is about 8.57k between the year 2015 to 2018. The Net profit gained is 8.38k and the profit margin % is 26.34.

4.5 Data Centralization

A primary method by which the dashboard enhances the decision-making efficiency is through the centralization of all data relevant to sales and marketing (sales, profitability, product returns) within a single platform. The centralization of data streamlines the decision-making process by removing the necessity for decision-makers to refer multiple data reports, thereby conserving time and minimizing the errors in data analysis. This capability is essential for facilitating prompt decision-making, especially in dynamic business environments.

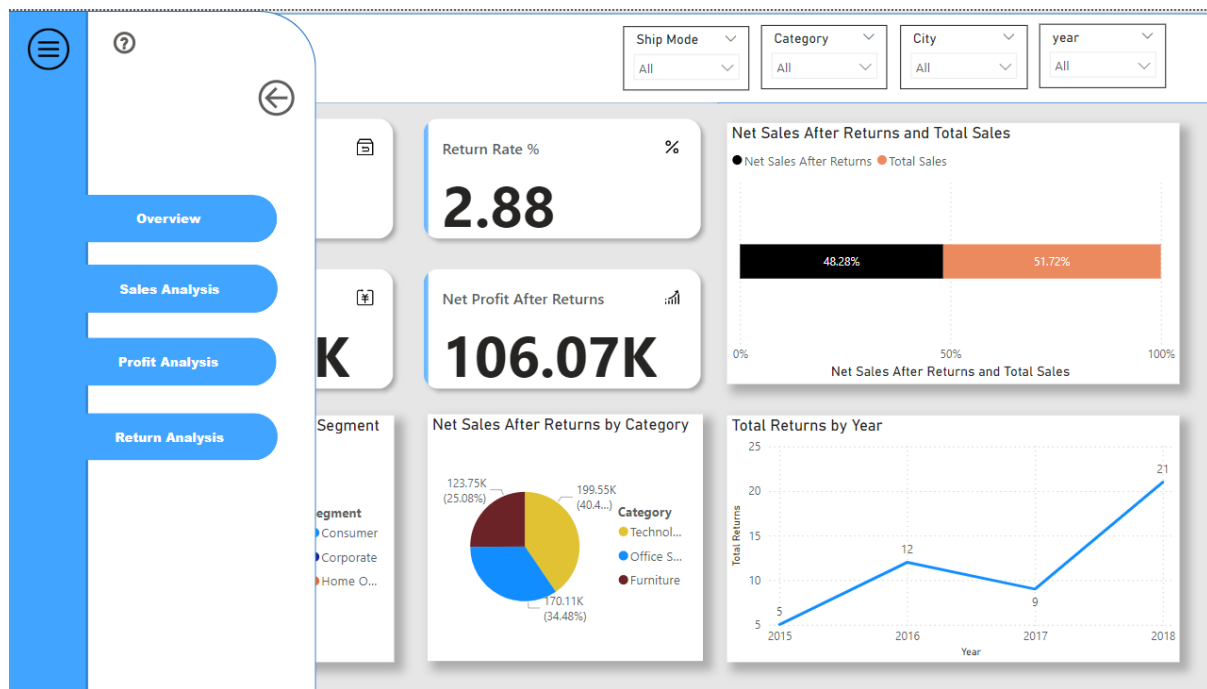


Figure 43 Centralization of Sales, Profit and Product Returns

4.6 Enhanced Data visualization

The implementation of enhanced data visualization methods within the dashboard greatly improves the effectiveness of data analysis and helps in effective decision-making. Interpreting complex datasets in their raw form can pose significant challenges. The implementation of visualizations such as heat maps and line charts allows decision-makers to quickly analyze the essential insights. Heat maps serve as a valuable tool for users to understand patterns and relationships across multiple dimensions by visually depicting the density of the data. Line charts, on the other hand, monitors the trends over time, thereby facilitating the prediction for future performance.

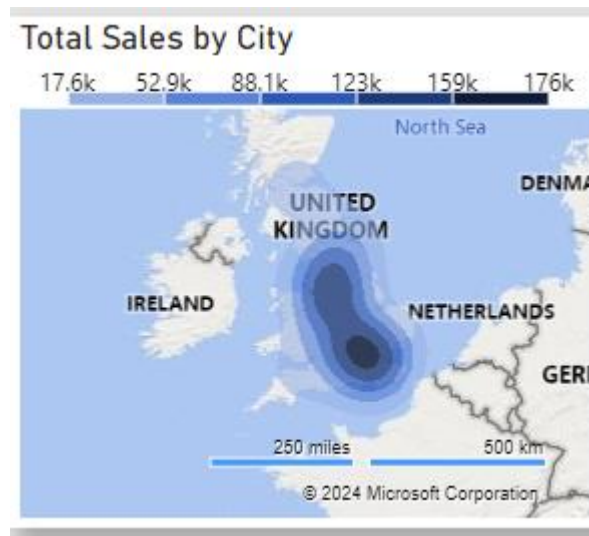


Figure 44 Heat Map for Total Sales by City

For instance, a heat map illustrating sales performance across various cities enables users to quickly identify the areas with highest and lowest sales figures, thereby providing fast decision-making. The region with darker colour has the highest sales figure whereas the sales figures decreases as the colour fades.

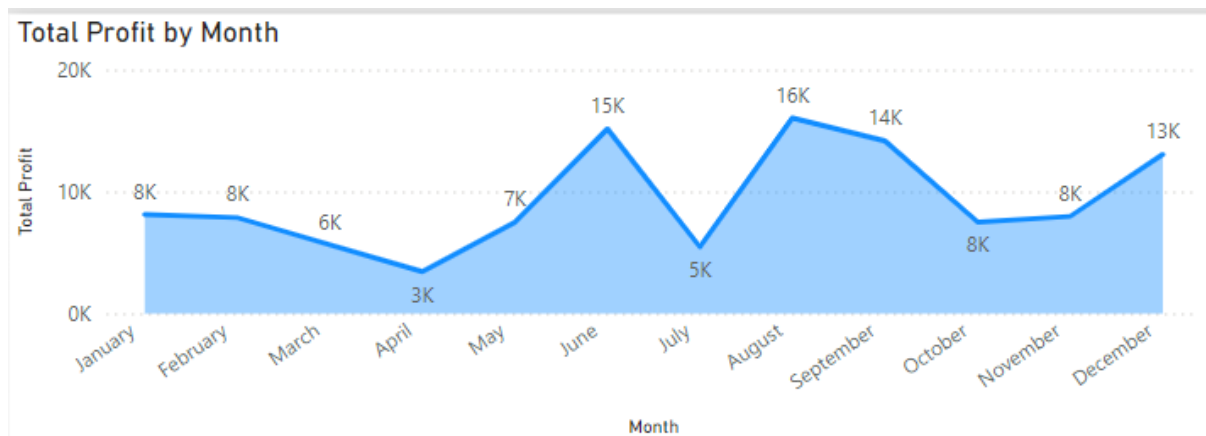


Figure 45 Line chart for Total Profit by month

The dashboard features visuals for analyzing trends over a time period, which includes line charts for sales and profitability. One such is given in the figure, which represents the line chart for total profit

month-by-month. Such visuals facilitate the forecasting the future performance by leveraging the data over the past periods, thereby guiding the decision-makers in planning the business strategies.

4.7 Usability and Performance

A critical aspect of user satisfaction is the usability of the dashboard. The interface of the dashboard is designed to be user-friendly, featuring a well-organized structure and easier navigation. Users are able to efficiently locate the information they require without the necessity of prior expertise with Power BI. The Help section which can be accessed from every page can also guide them clearly.

Another significant aspect of user satisfaction is the performance of the dashboard. The performance of the dashboard include the page load time when the user filters a data to a specific category. When the user customize the data according to their needs using the filters available, the page rendering typically takes less five seconds to load the insights of the selected criteria.

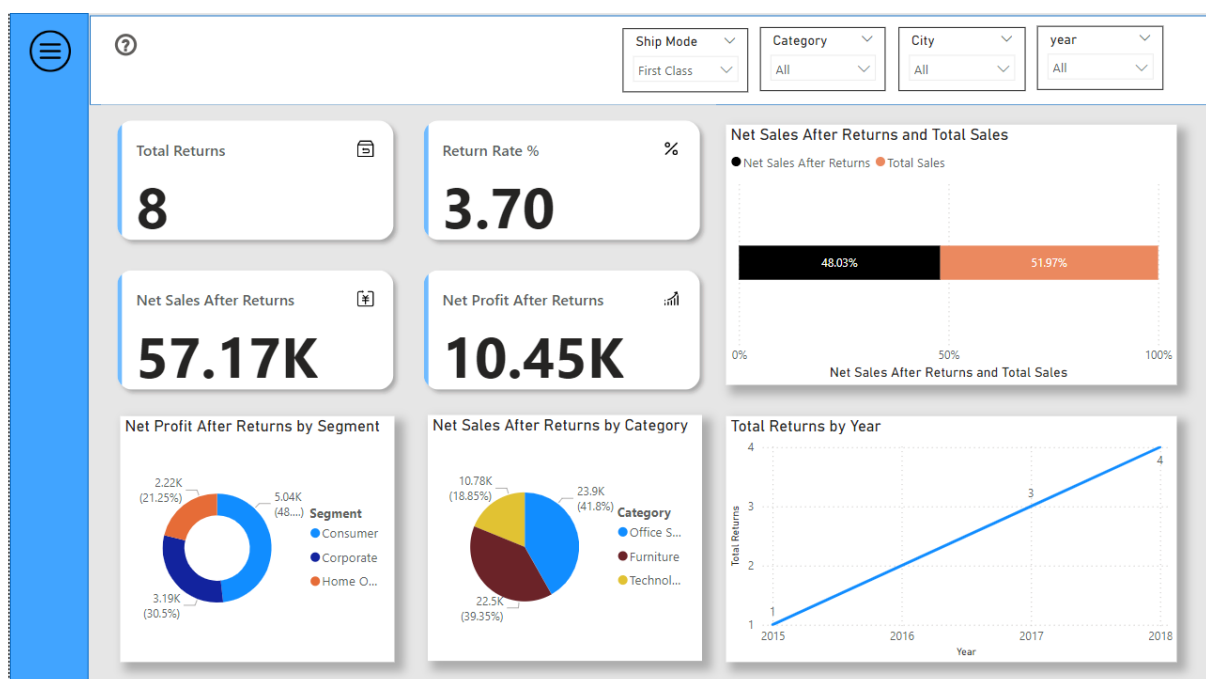


Figure 46 Return Analysis for First Class Ship mode

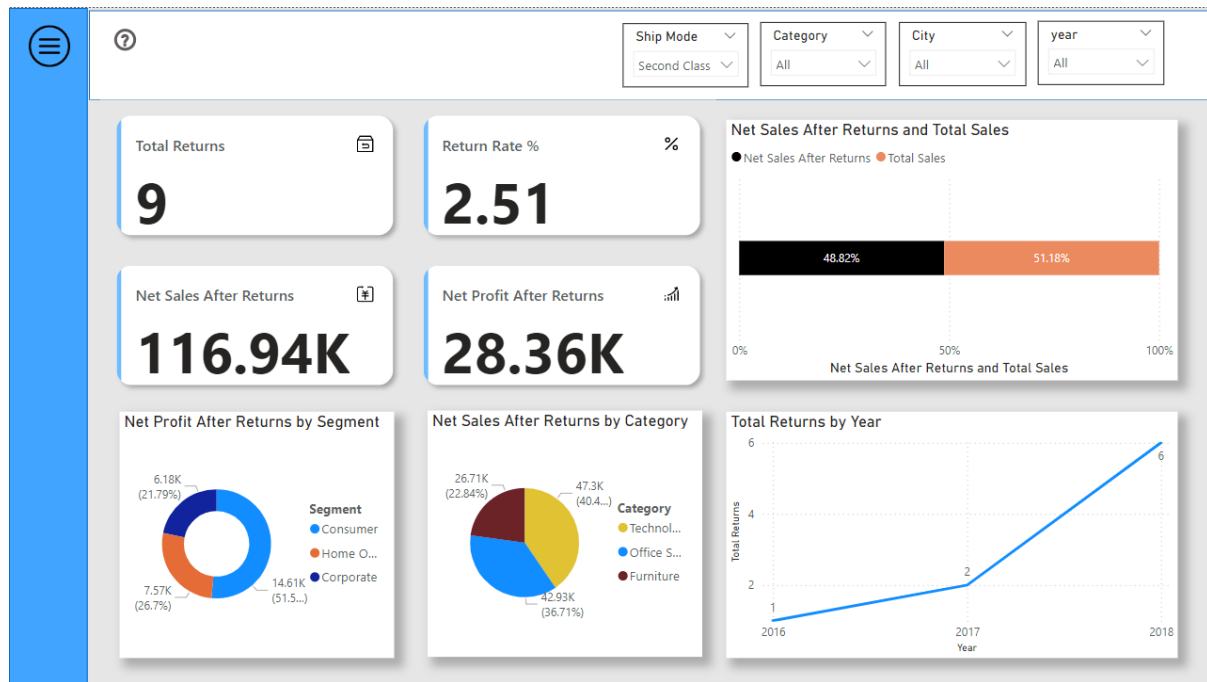


Figure 47 Return Analysis for Second Class Ship mode

Figure 45 shows the return analysis of the First Class Ship mode. When the ship mode is changed to second class, the insights for that ship mode loads within 3 seconds, thereby saving time for the decision-makers.

4.8 User Feedback Analysis

As a part of the research, an user survey was conducted to collect user feedback aimed at assessing the effectiveness, usability and overall user experience of the sales and marketing dashboard. The results obtained from the survey were helpful in understanding the extent to which the dashboard fulfilled the user expectations and highlighted potential areas for future enhancement. The user feedback survey was distributed carefully to a selected group of stakeholders. The purpose of the survey was to evaluate various critical dimensions of the dashboard which includes usability, performance and overall user satisfaction.

4.8.1 Key findings of the Survey

i. Overall Experience and ease of use

Based on the responses from the survey, the following observations were made concerning the user experience:

Can you describe your experience using the Sales and Marketing Analytics Dashboard System? 9 ⓘ

Q7 - Can you describe your experience using the Sales and Marketing Analytics Dashboard System?	Percentage
Excellent	22%
Very Good	56%
Good	11%
Average	11%
Poor	0%

Figure 48 Percentage of User experience

A total of 22% of participants assessed their experience as “Excellent” which can be inferred that these users found the dashboard to be very user friendly and effective. A significant portion of participants, specifically 56%, assessed their experience as “Very Good”. This suggests that the dashboard is effective across various dimensions, offering user-friendly interface and providing useful insights. A total of 11% participants assessed their experience as “Good” which indicates that although these users found the dashboard to be beneficial, there may be particular areas that fell short of expectations. An additional 11% of participants assessed their experience as “Average”. These individuals may found the dashboard to be moderately beneficial, but they likely faced that influenced their overall experience and satisfaction. Importantly, there were no respondents who classified their experience as “Poor”, which is a favourable sign that the dashboard does not have major issues.

ii. Impact on decision-making

Another significant component of the user feedback survey aimed to explore the impact of the dashboard on the strategies and decision making. The survey aims to evaluate the

extent to which the insights offered by the dashboard in enhancing the decision-making processes.

67% of the participants reported that the analytics offered by the dashboard greatly enhanced the decision-making processes. This majority suggests that the dashboard successfully provides actionable insights that influence decision-making.

How have the analytics derived from the dashboard influenced the sales and marketing strategies? 9 ⓘ

Q11 - How have the analytics derived from the dashboard influenced the sales and marketing strategies?	Percentage
Highly Improved Decision Making	67%
Slightly Improved Decision Making	33%
No Impact	0%

Figure 49 Influence of dashboard in decision making

A total of 33% of participants indicated that the dashboard had a modest positive effect on decision making processes. This observation suggests that, although the dashboard proves to be beneficial, there may be improvements to deliver more clear insights.

4.9 Answering the Research Questions

Question #1 What techniques can be employed to develop an user-friendly and engaging dashboard system utilizing Power BI for the efficient analysis and visualization of sales and marketing data?

Answer: To develop an user-friendly and engaging dashboard system, an easily accessible menu is designed to easily navigate different sections of the dashboard system. Each section provides an in-depth analysis of specific aspects of sales and marketing. The use of interactive visualizations and filters makes the dashboard interactive and engaging. The structure and layout design of the dashboard is very much user-friendly.

Question #2 What customization options should be integrated into the dashboard to enable users to adjust visual representations, metrics and Key Performance Indicators (KPIs) in alignment with their objectives?

Answer: Interactive slicers (filters) such as Product Category, ship mode, city and year has been implemented to customize data dynamically. Users are also allowed to filter the Key Performance Indicators (KPIs) to specific states in alignment with their objectives.

Question #3 How does the development of Sales and Marketing Analytics Dashboard System improve decision-making efficiency?

Answer: The dashboard significantly minimizes the time needed for data collection and analysis by integrating all relevant information into a single platform. Therefore, this enables the time taken for decision-making. Also, the ability of the dashboard to visualize the insights through interactive charts and graphs enhances the precision of decision-making process.

Question #4 What are the key elements that affect user satisfaction regarding the Sales and Marketing Analytics Dashboard System?

Answer: The key elements that affect user satisfaction are the usability and performance of the dashboard. The dashboard is well- organized and user-friendly which enhances the usability for the users.

5 Conclusion and Future work

This research report offers an in-depth examination of the development of a Sales and Marketing Analytics Dashboard system using Power BI. It highlights the delivery of actionable insights related to sales performance, profitability and product returns. The research illustrates the importance of a comprehensive data analytics dashboard in improving business decision-making processes. The primary advancements of the research includes the identification of essential and crucial key performance indicators (KPIs) that are important for business success. The dashboard developed as a result of this research delivers insights into sales patterns, profit margins and the effects of product returns.

The dashboard facilitates an in-depth exploration of particular areas of interest integrating interactive filters , enabling users to analyze aspects such as the top performing product categories or the customer segments with high profits. The dashboard's capacity to emphasize critical performance metrics, monitor sales patterns and evaluate profit margins serves a robust and powerful resource for organizations to improve competitive advantage.

In conclusion, this research effectively achieved its objectives by developing a data analytics dashboard that significantly improves business decision-making processes. The insights produced by this dashboard are essential for organizations aiming to implement a data-driven strategy in their sales and marketing efforts, providing a way to enhanced customer engagement and increase in profitability. The research covers all the main objectives of the research by answering the research questions provided.

5.1 Future Work

Based on the user feedback obtained from the survey, multiple aspects of the sales and marketing analytics dashboard can be improved to address the user requirements more effectively and enhance the overall performance. The following recommendations outline possible enhancements of the future:

- **Integration of Q&A feature**

Based on the user feedback and the need to improve the user interactivity, most users suggested the inclusion of Q&A feature in the sales and marketing analytics dashboard. This feature will enable users to engage with the dashboard in a more seamless manner, facilitating inquiries in plain language and obtaining prompt and visual responses. Users suggested this improvement so as to quickly acquire specific insights that could reduce time in decision-making process. The Q&A feature in Power BI enables users to input inquiries using natural language, receiving responses in the form of visual representations such as graphs and charts. This capability minimizes the necessity for users to navigate through filtering options. It enables users varying technical knowledge to quickly derive insights, thereby improving the functionality of the dashboard. For example, the users might ask “What is the total sales in Glasgow?” The dashboard quickly responds to the question with the answer with the help of the data analysis. The Q&A feature acts as a chatbot for the data.

- **Adding Time Period filters for KPIs**

In response to user feedback, another significant improvement for the Sales and Marketing Analytics Dashboard is the addition of time period filters for the Key Performance Indicators (KPIs). This addition enables users to dynamically modify the time frame of the KPIs presented on the dashboard, facilitating more accurate and relevant insights. Some users expressed that the capability to analyze Key performance Indicators (KPIs) across multiple time frames such as monthly, quarterly and yearly, could greatly improve their decision-making. For instance, evaluating KPIs over different intervals may facilitate the recognition of trends and seasonal variations.

- **Optimization for mobile**

Some users have indicated the necessity for a mobile optimized version of the dashboard, which would facilitate access to insights while on the move. Many suggested to create a mobile optimized version of the dashboard that retains the essential features and visual clarity found in the desktop version. This may require the implementation of responsive design techniques that adapt to various screen dimensions and facilitate interaction by touch.

References

- [1] Shubho, O.Q., Tumpa, Z.N., Dipto, W.I.R. and Alam, M.R. (2022). Real-Time Data Visualization Using Business Intelligence Techniques in Small and Medium Enterprises for Making a Faster Decision on Sales Data. *Decision Intelligence Analytics and the Implementation of Strategic Business Management*, pp.189–198. doi: https://doi.org/10.1007/978-3-030-82763-2_17.
- [2] Kumar, S., K, K.P. and S, A.P. (2022). Technology for Better Business in Society. *International Journal of Philosophy and Languages (IJPL)*, [online] 1(1), pp.117–144. doi: <https://doi.org/10.47992/IJPL.2583.9934.0007>.
- [3] Lim, E.-P., Chen, H. and Chen, G. (2013). Business Intelligence and Analytics. *ACM Transactions on Management Information Systems*, 3(4), pp.1–10. doi: <https://doi.org/10.1145/2407740.2407741>.
- [4] Chen, H., Chiang, R.H.L. and Storey, V.C. (2012). Business intelligence and analytics: From big data to big impact. *MIS Quarterly*, 36(4), pp.1165–1188. doi: <https://doi.org/10.2307/41703503>.
- [5] Abu-AlSondos, I. (2023). The impact of business intelligence system (BIS) on quality of strategic decision-making. *International Journal of Data and Network Science*, [online] 7(4), pp.1901–1912. Available at: <https://growingscience.com/beta/iids/6364-the-impact-of-business-intelligence-system-bis-on-quality-of-strategic-decision-making.html>.
- [6] Kumar, S.M. and Belwal, M. (2017). Performance dashboard: Cutting-edge business intelligence and data visualization. 2017 International Conference On Smart Technologies For Smart Nation (SmartTechCon). doi: <https://doi.org/10.1109/smarttechcon.2017.8358558>.
- [7] Westin, J. (2024). New Sales KPIs Reports to Improve Data-based Decision Making. [online] www.theseus.fi. Available at: <https://www.theseus.fi/handle/10024/857375>.
- [8] Lindberg, C.-F., Tan, S., Yan, J. and Starfelt, F. (2015). Key Performance Indicators Improve Industrial Performance. *Energy Procedia*, [online] 75(75), pp.1785–1790. doi: <https://doi.org/10.1016/j.egypro.2015.07.474>.

- [9] Teau, A.-M. and Protopopescu, C.E. (2015). Key Performance Indicators – Management Tools for Sales Improvement. Romanian Statistical Review Supplement, [online] 63(6), pp.65–71. Available at: <https://ideas.repec.org/a/rsr/supplm/v63y2015i6p65-71.html>.
- [10] Singh, G., Kumar, A., Singh, J. and Kaur, J. (2023). Data Visualization for Developing Effective Performance Dashboard with Power BI. 2023 International Conference on Innovative Data Communication Technologies and Application (ICIDCA). doi: <https://doi.org/10.1109/icidca56705.2023.10100169>.
- [11] Islam, M. and Jin, S. (2019). An Overview of Data Visualization. 2019 International Conference on Information Science and Communications Technologies (ICISCT). doi: <https://doi.org/10.1109/icisct47635.2019.9012031>.
- [12] Krishnan, V. (2017). Research Data Analysis with Power BI. ir.inflibnet.ac.in. [online] Available at: <https://ir.inflibnet.ac.in/handle/1944/2116>.
- [13] Dewan Hafiz Nabil, Md. Habibur Rahman, Rahman, A. and Menezes, B.C. (2023). Managing supply chain performance using a real time Microsoft Power BI dashboard by action design research (ADR) method. Cogent engineering, 10(2). doi: <https://doi.org/10.1080/23311916.2023.2257924>.
- [14] Al-Kassab, J., Ouertani, Z.M., Schiuma, G. and Neely, A. (2014). Information visualization to support management decisions. International Journal of Information Technology & Decision Making, 13(02), pp.407–428. doi: <https://doi.org/10.1142/s0219622014500497>.
- [15] Yigitbasioglu, O.M. and Velcu-Laitinen, O. (2012). The Use of Dashboards in Performance Management: Evidence from Sales Managers. The International Journal of Digital Accounting Research, 12, pp.36–58. doi: https://doi.org/10.4192/1577-8517-v12_2.
- [16] Destiandi, N. and Hermawan, A. (2018). Business Intelligent Method For Academic Dashboard. bit-Tech, 1(2), pp.11–20. doi: <https://doi.org/10.32877/bt.v1i2.42>.
- [17] Zadeh, A., Zolbanin, H., Sengupta, A. and Schultz, T. (2020). Enhancing ERP Learning Outcomes through Microsoft Dynamics. Journal of Information Systems Education, [online] 31(2), pp.83–95. Available at: <https://aisel.aisnet.org/jise/vol31/iss2/1/>.

- [18] Davenport, T. and Harris, J., 2017. Competing on analytics: Updated, with a new introduction: The new science of winning. Harvard Business Press.
- [19] Dearborn, J., 2015. Data driven: How performance analytics delivers extraordinary sales results. John Wiley & Sons.
- [20] Baier, M., Carballo, J.E., Chang, A.J., Lu, Y., Mojsilovic, A., Richard, M.J., Singh, M., Squillante, M.S. and Varshney, K.R., 2012. Sales-force performance analytics and optimization. IBM Journal of Research and Development, 56(6), pp.8-1.
- [21] Wedel, M. and Kannan, P.K. (2016). Marketing Analytics for Data-Rich Environments. Journal of Marketing, 80(6), pp.97–121. doi: <https://doi.org/10.1509/jm.15.0413>.
- [22] Hallikainen, H., Savimäki, E. and Laukkanen, T. (2020). Fostering B2B sales with customer big data analytics. Industrial Marketing Management, [online] 86(1). doi: <https://doi.org/10.1016/j.indmarman.2019.12.005>.
- [23] Sharma, R.S. and Djiaw, V., 2011. Realising the strategic impact of business intelligence tools. Vine, 41(2), pp.113-131.
- [24] Tvrdikova, M. (2007). Support of Decision Making by Business Intelligence Tools. [online] IEEE Xplore. doi: <https://doi.org/10.1109/CISIM.2007.64>.
- [25] Hall, H. (2000). Online information sources: tools of business intelligence? Journal of Information Science, 26(3), pp.139–143. doi: <https://doi.org/10.1177/016555150002600303>.
- [26] Knight, D., Knight, B., Pearson, M., Quintana, M. and Powell, B., 2018. Microsoft Power BI Complete Reference: Bring your data to life with the powerful features of Microsoft Power BI. Packt Publishing Ltd.
- [27] Ferrari, A. and Russo, M., 2016. Introducing Microsoft Power BI. Microsoft Press.
- [28] Bhargava, M.G., Kiran, K.T.P.S. and Rao, D.R., 2018. Analysis and design of visualization of educational institution database using power bi tool. Global Journal of Computer Science and Technology, 18(C4), pp.1-8.

- [29] Sarikaya, A., Correll, M., Bartram, L., Tory, M. and Fisher, D. (2019). What Do We Talk About When We Talk About Dashboards? IEEE Transactions on Visualization and Computer Graphics, 25(1), pp.682–692. doi: <https://doi.org/10.1109/tvcg.2018.2864903>.
- [30] Few, S., 2006. Information dashboard design: The effective visual communication of data. O'Reilly Media, Inc..
- [31] Kallel, M.B.E., Bouajaja, S. and Elloumi, A. (2024). Developing a Sales Dashboard with Power BI – A Case Study in a Pharmaceutical Company. Decision Making Advances, [online] 2(1), pp.142–147. doi: <https://doi.org/10.31181/dma21202438>.
- [32] Singh, S., Noida, G. and Gupta, A. (2022). Power BI Dashboard for Data Analytics of Sales Data. [online] International Advance Journal of Engineering, Science and Management. IAJESM. Available at: <https://iajesm.in/admin/papers/65c9b6356b558.pdf>.
- [33] Yeramarus Muralidhar, N. (2021). Retail analytics in Power BI. krex.k-state.edu. [online] Available at: <https://krex.k-state.edu/items/598c3975-1da3-46e4-996c-d87bdb9e2109>.
- [34] K. Kanagaraj and R. Venkatesh, "Enhancing Business Performance: A Comprehensive Study of Sales and Distribution Analytics in Speciality Retail Sectors," 2023 International Conference on Research Methodologies in Knowledge Management, Artificial Intelligence and Telecommunication Engineering (RMKMATE), Chennai, India, 2023, pp. 1-5, doi: 10.1109/RMKMATE59243.2023.10369436.
- [35] Chiar, R., Mo Tesi Di Laurea, Scarponi, D., Roberto, M., Relatore, Ma, C. and Nina, R. (n.d.). Business Intelligence to support Sales and Marketing: the case of Microbiscottificio Frolla UNIVERSITÀ POLITECNICA DELLE MARCHE FACOLTÀ DI ECONOMIA 'GIORGIO FUÀ'. [online] Available at: <https://tesi.univpm.it/retrieve/a4f7b1f3-3bc3-4d0c-999b-dbee20e6b34b/Roberto%20Marchetti%20-%20master%20thesis.pdf> [Accessed 31 Aug. 2024].
- [36] JEYABOOPATHIRAJA, J. and Vishwaa, S.S. (2024), Creating a Revenue Analysis Dashboard Using Power BI.
- [37] Pearson, M., Knight, B., Knight, D. and Quintana, M. (2020). Extending Your Data Model with DAX Calculations. Apress eBooks. doi: https://doi.org/10.1007/978-1-4842-6008-1_20.