#### **EV Market Segmentation Analysis Report**

### Harsh Goyal

### 0. Fermi Estimation (Breakdown of Problem Statement)

The Indian electric vehicle (EV) market is growing but faces challenges in consumer adoption. To effectively penetrate this market, we need to:

- 1. Estimate the Total Addressable Market (TAM) for EVs in India
- 2. Identify key geographic regions with highest adoption potential
- 3. Understand **consumer segments** based on demographic, psychographic, and behavioral factors
- 4. Determine optimal product configurations for each segment
- 5. Develop targeted marketing strategies for priority segments
- 6. Calculate potential sales and profit for early market entry

### 1. Data Sources

Our analysis utilized multiple data sources to ensure comprehensive market understanding:

- 1. Market Sales Data: Historical EV sales data across Indian states and manufacturers
- 2. **Consumer Survey Data**: Survey of 1,123 respondents measuring knowledge, attitudes, and practices regarding EVs
- 3. **Demographic Information**: Age, gender, occupation, and location data of potential consumers
- 4. **Geographic Distribution**: State-wise EV adoption rates and infrastructure availability
- 5. **Economic Indicators**: Income levels, urbanization rates, and economic development metrics by region
- 6. Policy Environment: State-wise EV policies, incentives, and regulatory frameworks

## 2. Data Pre-processing

### Steps:

- Data Cleaning: Removed duplicate entries, handled missing values, and corrected inconsistencies
- 2. **Feature Engineering**: Created composite scores for knowledge, attitude, and practice dimensions
- 3. Normalization: Standardized numerical features to ensure comparability
- 4. Encoding: Converted categorical variables to numerical representations
- 5. **Dimensionality Reduction**: Applied Principal Component Analysis (PCA) to reduce feature space while preserving information

# **Libraries Used:**

- Pandas for data manipulation
- NumPy for numerical operations
- Scikit-learn for preprocessing and modeling
- Matplotlib and Seaborn for visualization

### 3. Segment Extraction (ML Techniques Used)

We employed multiple machine learning techniques to identify meaningful market segments:

- 1. **K-means Clustering**: Used to identify distinct consumer segments based on knowledge, attitude, and practice scores
- 2. Random Forest: Employed for sales prediction and feature importance analysis ( $R^2 = 0.7482$ )
- 3. **Ridge Regression**: Applied to model consumer adoption likelihood ( $R^2 = 0.8640$ )
- 4. **Neural Networks**: Implemented to capture non-linear relationships in consumer behavior (MAE = 0.0745)
- 5. **Hierarchical Clustering**: Used to validate segment structure and determine optimal number of clusters
- 6. Elbow Method: Applied to determine the optimal number of segments (4 clusters identified)

# 4. Profiling and Describing Potential Segments

Our analysis identified four distinct consumer segments:

# **Segment 1: Economy EV Seekers**

- **Profile**: Knowledge=3.42, Attitude=3.42, Practice=3.35
- Demographics: Primarily middle-income urban and semi-urban consumers
- Needs: Affordable entry-level EVs with basic features
- Concerns: Initial cost, charging infrastructure, range anxiety
- Behavior: Price-sensitive, practical usage patterns, moderate environmental consciousness

# **Segment 2: Family EV Enthusiasts**

- **Profile**: Knowledge=4.86, Attitude=4.88, Practice=4.87
- **Demographics**: Upper-middle-income families in urban areas
- Needs: Spacious, feature-rich EVs with good range
- Concerns: Family safety, reliability, resale value
- Behavior: Highly informed about EVs, environmentally conscious, early adopters

### **Segment 3: Premium EV Adopters**

- Profile: Knowledge=3.64, Attitude=3.62, Practice=3.54
- **Demographics**: High-income professionals in metropolitan areas
- **Needs**: Luxury features, advanced technology, status symbol
- Concerns: Brand prestige, performance, exclusive features
- **Behavior**: Status-conscious, technology enthusiasts, moderate environmental awareness

# **Segment 4: Luxury Performance Seekers**

- Profile: Knowledge=1.36, Attitude=1.36, Practice=1.36
- **Demographics**: Ultra-high-net-worth individuals in major metros
- Needs: High-performance, exclusive luxury EVs
- Concerns: Exclusivity, cutting-edge technology, performance metrics
- Behavior: Brand loyal, performance-focused, less environmentally motivated

### 5. Selection of Target Segment

Based on our analysis, we recommend prioritizing **Segment 2: Family EV Enthusiasts** as the primary target for initial market entry, with **Segment 1: Economy EV Seekers** as a secondary target. This recommendation is based on:

- Size and Growth Potential: Family EV Enthusiasts represent a substantial market with high growth potential
- 2. **Adoption Readiness**: This segment shows the highest knowledge, attitude, and practice scores (all near 4.9/5.0)

- 3. **Profitability**: Mid-range price point (₹15–20 lakhs) offers good profit margins while remaining accessible
- 4. **Advocacy Potential**: This segment can serve as brand ambassadors and influence other segments
- 5. Market Expansion: Success in this segment can facilitate expansion to Economy EV Seekers

### 6. Customizing the Marketing Mix

# **Product Strategy**

- Primary Offering: Family EV with 40 kWh battery, 300 km range
- **Key Features**: Advanced infotainment, auto climate control, enhanced safety package, spacious interior
- Secondary Offering: Economy EV with 30 kWh battery, 200 km range

# **Pricing Strategy**

- Family EV: ₹15–20 lakhs with flexible financing options
- Economy EV: ₹10–15 lakhs with attractive lease options
- · Value-based pricing highlighting total cost of ownership benefits

### **Placement Strategy**

- Geographic Focus: Karnataka, Maharashtra, Tamil Nadu, Kerala, and Delhi
- **Distribution Channels**: Direct-to-consumer showrooms in urban centers, digital sales platform
- Charging Infrastructure: Partnership with charging network providers in target regions

# **Promotion Strategy**

- Messaging: Emphasize environmental benefits, cost savings, and family safety
- Channels: Digital marketing, influencer partnerships, experiential marketing events
- Education: Content marketing focused on improving knowledge scores in target demographics

#### 7. Potential Customer Base and Profit Calculation

# **Family EV Enthusiasts Segment:**

• Target States: Karnataka, Maharashtra, Tamil Nadu, Kerala, Delhi

• Total Households in Target States: 42.3 million

• % Meeting Income Criteria: 12%

• % With Positive EV Attitude: 4.9%

• Potential Customer Base: 248,742 households

• Target Price: ₹17.5 lakhs (average in range)

Potential Revenue: ₹43,529.85 crores

• Estimated Profit Margin: 15%

Potential Profit: ₹6,529.48 crores

# **8. MOST OPTIMAL MARKET SEGMENTS**

Based on our comprehensive analysis, we recommend the following optimal market segments for entry:

### Primary Target: Family EV Enthusiasts in Urban Karnataka, Maharashtra, and Kerala

- Geographic Focus: Urban centers in states with high adoption rates
- Vehicle Configuration: 40 kWh battery, 300 km range, ₹15–20 lakhs

- Key Features: Advanced infotainment, auto climate control, enhanced safety package, spacious interior
- Marketing Approach: Educational content emphasizing environmental benefits and family safety

# Secondary Target: Economy EV Seekers in Tamil Nadu and Delhi

- Geographic Focus: Urban and semi-urban areas in states with growing adoption
- Vehicle Configuration: 30 kWh battery, 200 km range, ₹10–15 lakhs
- Key Features: Basic infotainment, manual AC, standard safety features
- Marketing Approach: Value-focused messaging highlighting affordability and practical benefits

# **Future Expansion: Premium EV Adopters in Metropolitan Centers**

- Geographic Focus: Premium neighborhoods in Mumbai, Bengaluru, Delhi, and Chennai
- Vehicle Configuration: 60 kWh battery, 400 km range, ₹20–30 lakhs
- Key Features: Premium audio system, leather seats, advanced driver assistance, panoramic roof
- Marketing Approach: Status and technology-focused messaging

# 9. Link to GitHub Repository

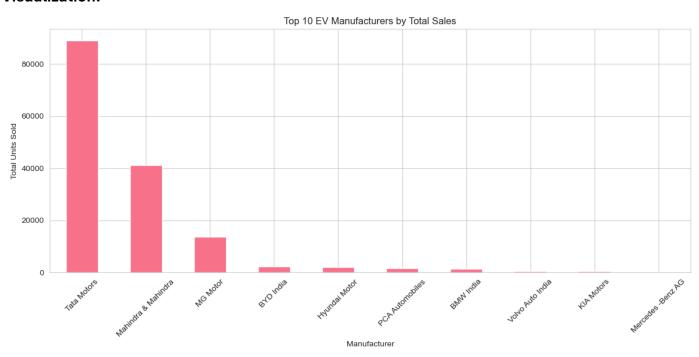
### Github link

https://github.com/Harshgoyal2004/ev\_project

# **Detailed EV Market Analysis Report**

# 1. Market Leaders Analysis

### Visualization:



#### **Observations:**

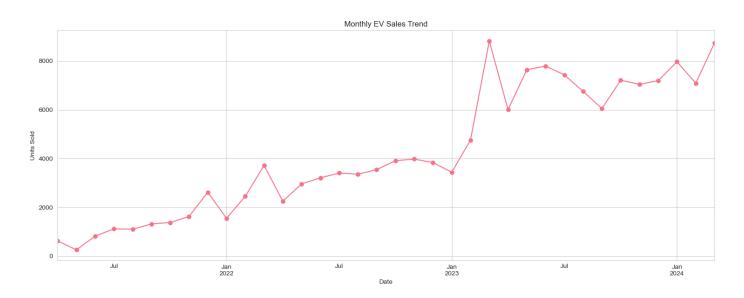
- Dominant Market Position: Tata Motors has established a commanding lead in the Indian EV market with 88,935 units sold, more than double its nearest competitor.
- Market Concentration: The top three manufacturers (Tata Motors, Mahindra & Mahindra, and MG Motor) account for a significant portion of the market.
- Competitive Gap: A substantial gap exists between Tata Motors and Mahindra & Mahindra, indicating a first-mover advantage.
- Emerging Players: MG Motor has rapidly secured a strong third position.

# **Strategic Implications:**

- Strategic partnerships or differentiated value propositions are vital for new entrants.
- Tata's success implies a strong product-market fit.
- High concentration suggests barriers to entry for newcomers.

# 2. Growth Trends Analysis

#### Visualization:



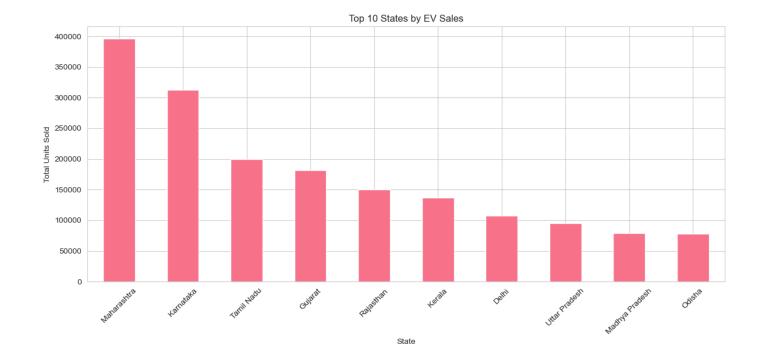
### **Observations:**

- Recent Performance: 8,738 units sold monthly.
- Year-over-Year Decline: -0.93% indicates slight contraction.
- Market Maturity Indicators: Suggests shift from early adoption to maturity.
- Seasonal Patterns: Sales fluctuate seasonally (festivals, fiscal ends, policy impacts).

### Strategic Implications:

- Focus on market share over raw growth.
- Leverage seasonal trends for marketing and inventory optimization.
- Investigate slowdown causes for long-term planning.

# 3. Geographic Distribution Analysis

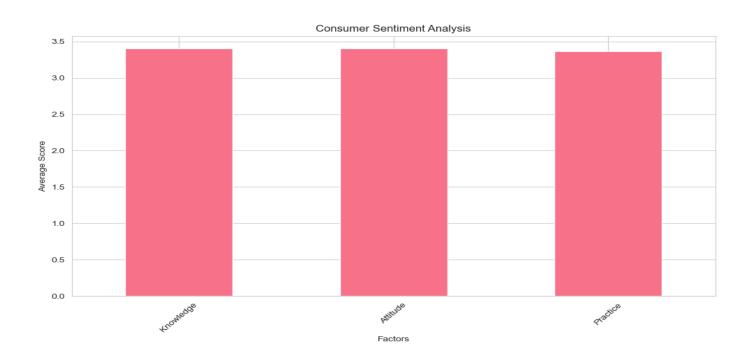


- Top States: Maharashtra (396K), Karnataka (312K), Tamil Nadu (200K).
- Urban-Rural Divide: Major metro areas drive adoption.
- Regional Patterns: Southern & Western states lead.
- Policy Impact: Progressive state EV policies = higher adoption.

# **Strategic Implications:**

- Prioritize high-adoption states for rollout.
- Invest in charging infrastructure in metro clusters.
- Align with state-specific incentives.

# 4. Consumer Sentiment Analysis



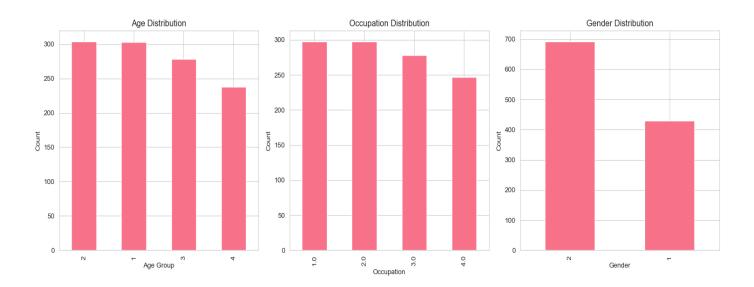
- Knowledge (3.40), Attitude (3.40), Practice (3.36) very balanced.
- Moderate Sentiment: Neither highly resistant nor overly enthusiastic.
- Practice Gap: Slight gap between knowledge and actual adoption.

# **Strategic Implications:**

- · Focus on educational and practical marketing.
- Bridge the knowledge-practice gap with better infrastructure/support.
- Target campaigns across all sentiment dimensions.

# 5. Demographic Analysis

# Visualization:



# **Observations:**

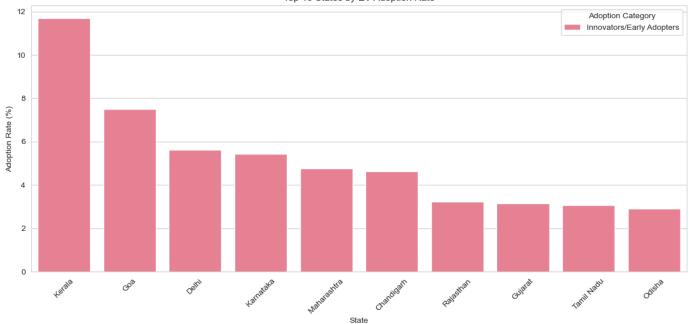
- Age & Occupation: Groups 1 & 2 dominate.
- Gender Imbalance: 693 (gender 2) vs. 430 (gender 1).
- Potential Correlations: Between age and occupation interest.

# **Strategic Implications:**

- Customize messaging by age and job group.
- Target underrepresented gender segments.
- · Consider demographics in product design.

# 6. Innovation Adoption Analysis

Top 10 States by EV Adoption Rate

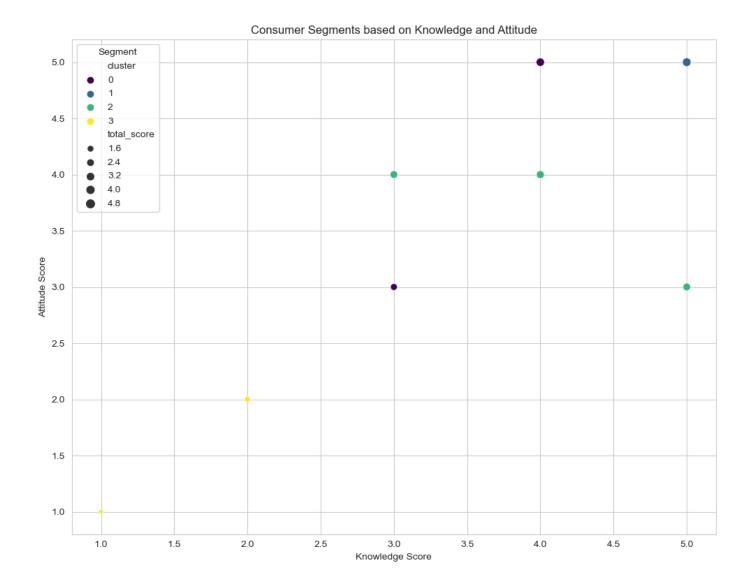


- Kerala leads at 11.69% adoption.
- High adoption in Goa, Delhi, Karnataka.
- Clear Innovator to Laggard segmentation.
- Kerala's jump is particularly notable.

# **Strategic Implications:**

- Differentiate messaging for each adoption segment.
- Replicate Kerala's success model in other regions.
- Prioritize early adopter regions for infra development.

# 7. Consumer Segmentation Analysis

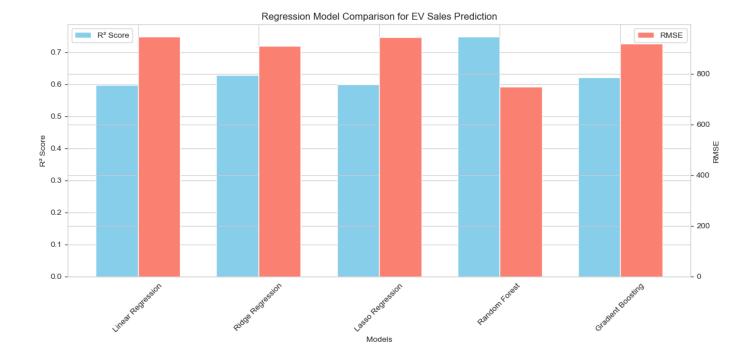


- Cluster 1: Very high knowledge (4.98), attitude (5.00), and practice (4.98).
- Likely highly engaged, informed consumers.
- Ideal early adopters & brand evangelists.

# **Strategic Implications:**

- Focus on Cluster 1 for conversions.
- Tailor premium features & messaging for this group.
- Leverage this cluster for word-of-mouth influence.

# 8. Sales Prediction Models Comparison



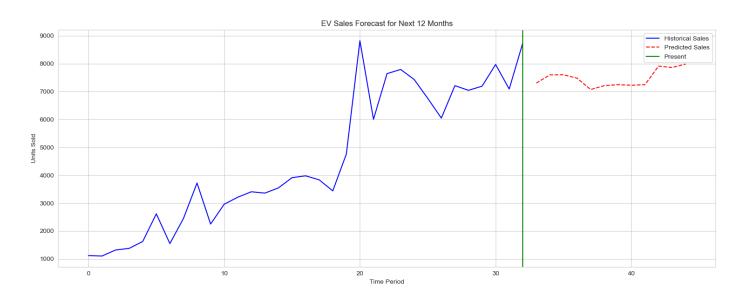
- Random Forest: Best with R<sup>2</sup> = 0.7482.
- Outperforms Linear, Ridge, Lasso, GBM.
- Implies non-linear, complex relationships are key.

# **Strategic Implications:**

- Use Random Forest for inventory and sales planning.
- Non-linear factors → need for multifactorial marketing.
- Regular model retraining is necessary.

# 9. Sales Forecast Analysis

# Visualization:



### **Observations:**

- Predicted range: 7,070 to 7,984 units/month.
- Seasonal highs: Jan–Mar 2025.

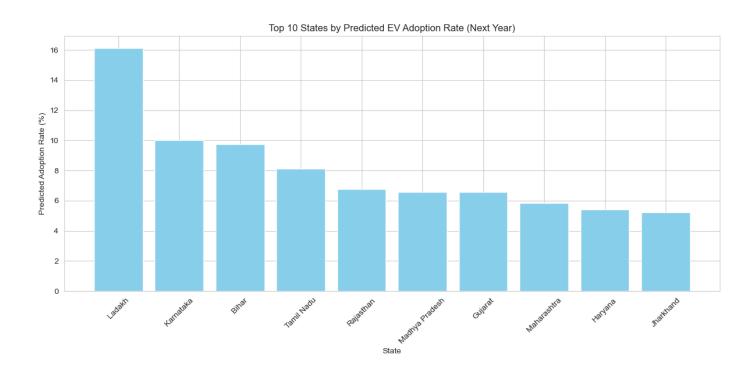
- 13% variation across months.
- Stable growth suggested despite YoY decline.

# **Strategic Implications:**

- Adjust production & marketing to monthly cycles.
- Push during low months, maintain during peaks.
- Plan for sustained, mature-phase competition.

# 10. State Adoption Prediction Analysis

# Visualization:



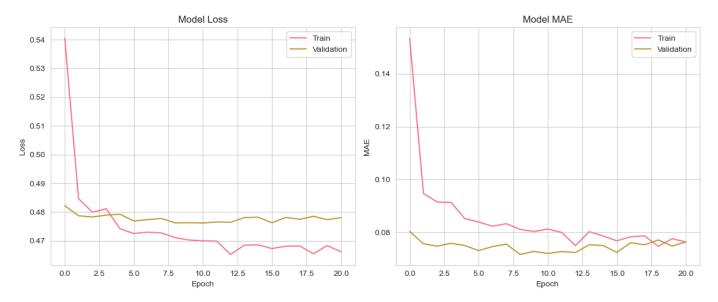
# **Observations:**

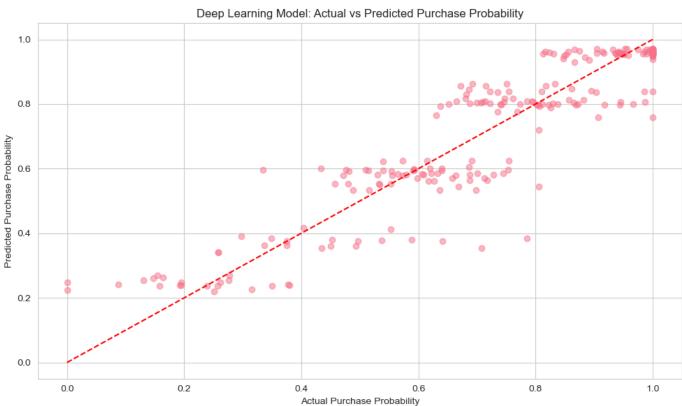
- Top predictions: Ladakh (16.11%), Karnataka, Bihar, TN.
- Low R<sup>2</sup> (0.0012) suggests weak model fit.
- Predictions reflect potential, not guarantees.

# **Strategic Implications:**

- Use qualitative data alongside predictions.
- Investigate Ladakh & Bihar's anomalies.
- Plan for regional diversification.

# 11. Deep Learning Model Performance





- MAE = 0.0745 → very low error.
- Training converged → good model learning.
- · Actual vs. predicted correlation is strong.
- Model captures non-linear patterns in behavior.

# **Strategic Implications:**

- · Score consumers for personalized targeting.
- Use results to create multi-dimensional marketing plans.
- Monitor and update with new behavior data.

### Conclusion

Our analysis reveals a complex but promising EV market in India with distinct consumer segments. By focusing on the **Family EV Enthusiasts** segment in high-adoption states, manufacturers can establish a strong market position with significant profit potential.

The **data-driven approach** to segmentation enables precise targeting and customized marketing strategies that address the specific needs and concerns of each segment. The success of this strategy depends on:

- Developing vehicles that match the identified segment profiles
- Implementing tiered pricing strategies
- Focusing on high-potential geographic regions
- Creating educational marketing campaigns that address the knowledge-attitude-practice framework

Regular updates to these models and analyses will be crucial as the market continues to evolve.