#### **SAS Capstone Project**

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#### Question 1. What are the top five factors driving likelihood of churn at Mobicom?

**Solution**: The top 5 factors that are driving the likelihood of churn at Mobicom are,

- a) Average monthly minutes of use over the life of the customer (Avgmou)
- b) Number of days (age) of current equipment (Eqpdays)
- c) Mean number of roaming calls (roam\_Mean)
- d) Mean overage minutes of use (ovrmou\_Mean)
- e) Range of number of minutes of use (mou\_Range)

Question 2. Validation of survey findings. a) Whether "cost and billing" and "network and service quality" are important factors influencing churn behaviour. b) Are data usage connectivity issues turning out to be costly? In other words, is it leading to churn?

**Solution**: Validation of survey findings

- a) **Cost and billing** Cost and billing does influence churn at Mobicom. Mean overage minutes of use is one of the important factors driving likelihood of churn (ovrmou\_Mean) as per the logistic regression model which leads to excess charges in billing. It can also be noticed that customers on non optimal rate plans (nonop\_rateplan) have a higher probability of churn and it is one of the significant variables influencing churn. **Network and service quality** Network and service quality is an important factor influencing churn behaviour according to the logistic regression model. If the mean number of dropped or blocked data and voice calls (drop blk Mean) variable is higher, the probability of churn increases.
- b) **Data usage connectivity** issues are indirectly turning out to be costly since they are adding up to the mean number of dropped or blocked **data** and voice calls (drop\_blk\_Mean) which is causing churn at Mobicom.

#### Question 3. Would you recommend rate plan migration as a proactive retention strategy?

<u>Solution:</u> Rate plan migration is a good proactive retention strategy because the customers with non optimal rate plans (nonop\_rateplan) have a higher probability of influencing churn rates at mobicom indicating that rate plan migration is a good strategy to move subscribers from non optimal plans to optimal plans which reduces the possibility of churn. It is also noticed that customers with account spending limit (asl\_flag\_y) have a lower probability of churn.

# <u>Question 4</u>. What would be your recommendation on how to use this churn model for prioritisation of customers for a proactive retention campaigns in the future?

**Solution**: Proactive retention campaigns should prioritise the following customers,

- a) Subscribers from NW rockymountain and South Florida regions.
- b) Customers on non optimal rate plans
- c) Customers with higher number of unique subscribers in the household
- d) Subscribers from Asian, Hispanic and Arab ethnicity.
- e) Subscribers with a higher number of days (age) of current equipment (Eqpdays)

Question 5. What would be the target segments for proactive retention campaigns? Falling ARPU forecast is also a concern and therefore, Mobicom would like to save their high revenue customers besides managing churn. Given a budget constraint of a contact list of 20% of the subscriber pool, which subscribers should prioritized if "revenue saves" is also a priority besides controlling churn. In other words, controlling churn is the primary objective and revenue saves is the secondary objective.

**Solution:** From a contact list of the first 20% of the given subscriber pool the following segments are to be targeted for proactive retention campaigns,

- a) Subscribers with a higher number of days (age) of current equipment (Eqpdays)
- b) Subscribers with higher mean monthly revenue (Rev\_mean)
- c) Subscribers with a high Average monthly minutes of use over the life of the customer (Avgmou)
- d) Customers whose handset price is less then 60 (Hnd\_price\_60)
- e) Customers with high Range of number of minutes of use (mou\_range)
- f) Customers with higher Mean number of dropped or blocked calls (drop\_blk\_mean)

## **Logistic regression model for Training dataset**

		Analysis	of Maximur	n Likelihood E	stimates	
Parameter	DF	Estimate	Standard Error	Wald Chi-Square	Pr > ChiSq	Standardized Estimate
Intercept	1	-1.1426	0.1865	37.5180	<.0001	
mou_Mean	1	-0.00086	0.000112	59.7039	<.0001	-0.2558
totmrc_Mean	1	-0.00434	0.00124	12.3381	0.0004	-0.0577
rev_Range	1	0.000583	0.000491	1.4075	0.2355	0.0236
mou_Range	1	0.000227	0.000080	8.1490	0.0043	0.0538
drop_blk_Mean	1	0.00800	0.00165	13.2388	0.0003	0.0508
months	1	-0.0179	0.00378	22.3095	<.0001	-0.0957
eqpdays	1	0.00119	0.000144	68.5950	<.0001	0.1671
custcare_Mean	1	-0.0160	0.00815	6.7623	0.0093	-0.0494
ovrmou_Mean	1	0.00152	0.000354	18.5206	<.0001	0.0808
avgmou	1	0.000820	0.000110	31.5804	<.0001	0.153
models	1	0.1216	0.0382	10.1461	0.0014	0.080
uniqsubs	1	0.1077	0.0233	21.3038	<.0001	0.052
roam_Mean	1	0.0123	0.00395	9.6439	0.0019	0.033
avgordtscore	1	-0.2501	0.0541	21.3860	<.0001	-0.0598
datovr_Range	1	-0.00733	0.00346	4.4866	0.0342	-0.0349
Asian	1	0.2910	0.1019	8.1547	0.0043	0.031
AfroAmerican	1	-0.4032	0.1140	12.5215	0.0004	-0.047
foreign	1	-0.2007	0.0959	4.3792	0.0364	-0.026
hndwebcap_wcmb	1	-0.3886	0.0765	23.2100	<.0001	-0.0846
hndwebcap_wc	1	-0.1796	0.0816	4.8443	0.0277	-0.033
mailresp_new	1	-0.1682	0.0460	13.3897	0.0003	-0.045
single	1	-0.1057	0.0496	4.5395	0.0331	-0.0252
mtrcycle_new	1	0.2578	0.1294	3.9718	0.0463	0.0243
new_hndset	1	-0.1440	0.0843	5.0215	0.0250	-0.0274
avgrev_30	1	-0.2081	0.0761	7.4719	0.0063	-0.0348
agegr60_bkt	1	-0.1948	0.0900	4.6869	0.0304	-0.026
hnd_price_200	1	-0.2265	0.0777	8.4903	0.0036	-0.0384

Odds Ratio Estimates						
Effect	Point Estimate	95% Wald Confidence Limi				
mou_Mean	0.999	0.999	0.999			
totmrc_Mean	0.996	0.993	0.998			
rev_Range	1.001	1.000	1.002			
mou_Range	1.000	1.000	1.000			
drop_blk_Mean	1.006	1.003	1.009			
months	0.982	0.975	0.990			
eqpdays	1.001	1.001	1.001			
custcare_Mean	0.984	0.972	0.996			
ovrmou_Mean	1.002	1.001	1.002			
avgmou	1.001	1.000	1.001			
models	1.129	1.048	1.217			
uniqsubs	1.114	1.064	1.166			
roam_Mean	1.012	1.005	1.020			
avgordtscore	0.779	0.700	0.866			
datovr_Range	0.993	0.986	0.999			
Asian	1.338	1.096	1.633			
AfroAmerican	0.668	0.534	0.835			
foreign	0.818	0.678	0.987			
hndwebcap_wcmb	0.692	0.595	0.804			
hndwebcap_wc	0.836	0.712	0.981			
mailresp_new	0.845	0.772	0.925			
single	0.900	0.816	0.992			
mtrcycle_new	1.294	1.004	1.668			
new_hndset	0.866	0.763	0.982			
avgrev_30	0.812	0.700	0.943			
agegr60_bkt	0.823	0.690	0.982			
hnd_price_200	0.797	0.685	0.929			

Association of Predicted Probabilities and Observed Responses							
Percent Concordant 63.5 Somers' D 0.271							
Percent Discordant	36.5	Gamma	0.271				
Percent Tied	0.0	Tau-a	0.098				
Pairs	31615792	С	0.635				

Partition for the Hosmer and Lemeshow Test							
		chur	n = 1	chur	n = 0		
Group	Total	Observed	Expected	Observed	Expected		
1	1322	151	146.64	1171	1175.38		
2	1322	202	203.29	1120	1118.71		
3	1322	217	237.18	1105	1084.82		
4	1322	238	262.66	1084	1059.34		
5	1322	276	287.53	1046	1034.47		
6	1322	322	313.53	1000	1008.47		
7	1322	347	341.38	975	980.62		
8	1322	391	375.88	931	946.12		
9	1322	459	426.32	863	895.68		
10	1324	531	539.60	793	784.40		

Hosmer and Lemeshow Goodness-of-Fit Test					
Chi-Square DF Pr > ChiSq					
10.9326	8	0.2055			

### Logistic regression model for Validation dataset

		Analysis	of Maximum	Likelihood E	stimates	
Parameter	DF	Estimate	Standard Error	Wald Chi-Square	Pr > ChiSq	Standardized Estimate
Intercept	1	-1.6431	0.1124	213.8781	<.0001	
mou_Mean	1	-0.00074	0.000100	54.9441	<.0001	-0.2218
totmrc_Mean	1	-0.00748	0.00163	20.9772	<.0001	-0.0946
rev_Range	1	-0.00040	0.000543	0.5470	0.4595	-0.0165
mou_Range	1	0.000167	0.000072	5.3966	0.0202	0.0423
drop_blk_Mean	1	0.00452	0.00146	9.6536	0.0019	0.0428
months	1	-0.0290	0.00619	22.0240	<.0001	-0.0987
totcalls	1	0.000019	0.000026	0.5467	0.4597	0.0211
eqpdays	1	0.00149	0.000222	45.1081	<.0001	0.1285
iwylis_vce_Mean	1	-0.00456	0.00179	6.4800	0.0109	-0.0408
rev_Mean	1	0.00334	0.00114	8.5408	0.0035	0.0798
models	1	0.1621	0.0447	13.1557	0.0003	0.0599
uniqsubs	1	0.1233	0.0262	22.1260	<.0001	0.0592
adjmou	1	0.000064	0.000012	29.3069	<.0001	0.1870
los_angeles	1	-0.1628	0.0836	3.7953	0.0514	-0.0249
NW_rockymountain	1	0.2287	0.1038	4.8604	0.0275	0.0243
south_florida	1	0.2805	0.1259	4.9669	0.0258	0.0245
Asl_flag_y	1	-0.3063	0.0553	30.7220	<.0001	-0.0742
Hispanic	1	0.1559	0.0613	6.4610	0.0110	0.0299
Asian	1	0.3326	0.1004	10.9644	0.0009	0.0363
Arab	1	0.4951	0.2014	6.0427	0.0140	0.0258
AfroAmerican	1	-0.5173	0.1128	21.0216	<.0001	-0.0629
avgrev_30	1	-0.2000	0.0817	5.9959	0.0143	-0.0342
avgrev_70	1	0.1130	0.0498	5.1812	0.0228	0.0271
age25_bkt	1	0.2090	0.0448	21.9914	<.0001	0.0553
hnd_price_60	1	0.1841	0.0534	11.8746	0.0008	0.0413
hnd_price_200	1	-0.2522	0.0668	14.2408	0.0002	-0.0475
actvsubs_3	1	-0.2600	0.1209	4.6296	0.0314	-0.0272
Nonop_rateplan	1	0.0259	0.00990	6.8308	0.0090	0.0434

Odds Ratio Estimates						
Effect	Point Estimate	95% Wald Confidence Limits				
mou_Mean	0.999	0.999	0.999			
totmrc_Mean	0.993	0.989	0.996			
rev_Range	1.000	0.999	1.001			
mou_Range	1.000	1.000	1.000			
drop_blk_Mean	1.005	1.002	1.007			
months	0.971	0.960	0.983			
totcalls	1.000	1.000	1.000			
eqpdays	1.001	1.001	1.002			
iwylis_vce_Mean	0.995	0.992	0.999			
rev_Mean	1.003	1.001	1.006			
models	1.178	1.077	1.284			
uniqsubs	1.131	1.075	1.191			
adjmou	1.000	1.000	1.000			
los_angeles	0.850	0.721	1.001			
NW_rockymountain	1.257	1.028	1.540			
south_florida	1.324	1.034	1.694			
AsI_flag_y	0.736	0.661	0.820			
Hispanic	1.169	1.038	1.318			
Asian	1.395	1.145	1.698			
Arab	1.641	1.108	2.435			
AfroAmerican	0.596	0.478	0.744			
avgrev_30	0.819	0.698	0.961			
avgrev_70	1.120	1.016	1.234			
age25_bkt	1.232	1.129	1.345			
hnd_price_60	1.202	1.083	1.335			
hnd_price_200	0.777	0.682	0.886			
actvsubs_3	0.771	0.608	0.977			
Nonop_rateplan	1.026	1.008	1.046			

Association of Predicted Probabilities and Observed Responses							
Percent Concordant 62.9 Somers' D 0.257							
Percent Discordant	37.1	Gamma	0.257				
Percent Tied	0.0	Tau-a	0.092				
Pairs	31124112	С	0.629				

Partition for the Hosmer and Lemeshow Test							
		churi	n = 1	churi	n = 0		
Group	Total	Observed	Expected	Observed	Expected		
1	1322	156	156.61	1166	1165.39		
2	1322	206	210.32	1116	1111.68		
3	1322	199	239.67	1123	1082.33		
4	1322	235	263.27	1087	1058.73		
5	1323	292	284.69	1031	1038.31		
6	1322	312	305.58	1010	1016.42		
7	1322	335	329.95	987	992.05		
8	1322	402	358.50	920	963.50		
9	1322	409	400.99	913	921.01		
10	1323	518	514.43	805	808.57		

Hosmer and Lemeshow Goodness-of-Fit Test						
Chi-Square DF Pr > ChiSq						
20.3588	8	0.0091				

### **Logistic regression model for Complete dataset**

			Standard	Wald		
Parameter	DF	Estimate	Error	Chi-Square	Pr > ChISq	Standardized Estimate
Intercept	1	-1.4932	0.0892	280.1443	<.0001	
mou_Mean	1	-0.00091	0.000083	121.3997	<.0001	-0.2697
totmrc_Mean	1	-0.00303	0.000930	10.6287	0.0011	-0.0400
rev_Range	1	0.000169	0.000363	0.2183	0.6403	0.0105
mou_Range	1	0.000216	0.000056	14.8684	0.0001	0.0504
change_mou	1	-0.00017	0.000061	8.0007	0.0047	-0.0305
drop_blk_Mean	1	0.00380	0.00117	10.4711	0.0012	0.0322
months	1	-0.0180	0.00269	44.7808	<.0001	-0.0965
eqpdays	1	0.00122	0.000103	140.3153	<.0001	0.1696
lwylls_vce_Mean	1	-0.00280	0.00125	5.0043	0.0253	-0.0249
ovrmou_Mean	1	0.00115	0.000270	18.2354	<.0001	0.0609
avgmou	1	0.000773	0.000084	84.0294	<.0001	0.1913
models	1	0.1131	0.0269	17.7139	<.0001	0.0571
uniqauba	1	0.1220	0.0192	40.4874	<.0001	0.0581
roam_Mean	1	0.00691	0.00246	7.8791	0.0050	0.0906
avgordtacore	1	-0.1783	0.0424	17.6640	<.0001	-0.0426
NW_rockymountain	1	0.2203	0.0718	9.4191	0.0021	0.0238
south_florIda	1	0.1907	0.0823	5.3736	0.0204	0.0184
Asi_flag_y	1	-0.2555	0.0556	21.1316	<.0001	-0.0503
Aslan_Non	1	0.3165	0.1199	6.9705	0.0083	0.0202
South_european	1	0.3247	0.1570	4.2789	0.0386	0.0161
Hispanic	1	0.1497	0.0442	11.4966	0.0007	0.0281
Aslan	1	0.3733	0.0720	26.8758	<.0001	0.0397
Arab	1	0.3104	0.1407	4.8666	0.0274	0.0170
AfroAmerican	1	-0.3536	0.0796	19.7377	<.0001	-0.0419
hndwebcap_unkw	1	0.1336	0.0533	6.2827	0.0122	0.0215
mallresp_new	1	-0.0825	0.0355	5.3989	0.0201	-0.0220
town	1	0.0891	0.0414	4.6439	0.0312	0.0174
new_hndset	1	-0.1881	0.0459	16.8021	<.0001	-0.0356
avgrev_30	1	-0.1583	0.0554	8.1616	0.0043	-0.0263
avgrev_70	1	0.0742	0.0362	4.2039	0.0403	0.0177
avgrev_101	1	-0.0990	0.0716	1.9097	0.1670	-0.0162
age25_bkt	1	0.1683	0.0366	21.1941	<.0001	0.0427
agegr60_bkt	1	-0.1767	0.0641	7.5979	0.0058	-0.0241
hnd_price_60	1	0.1359	0.0392	11.9977	0.0005	0.0353
hnd_price_200	1	-0.2047	0.0541	14.2958	0.0002	-0.0352
actveube_3	1	-0.2378	0.0840	8.0076	0.0047	-0.0255
actveube_5	1	-0.7827	0.3211	5.9431	0.0148	-0.0222
Nonop rateplan	1	0.0281	0.00831	11.4720	0.0007	0.0391

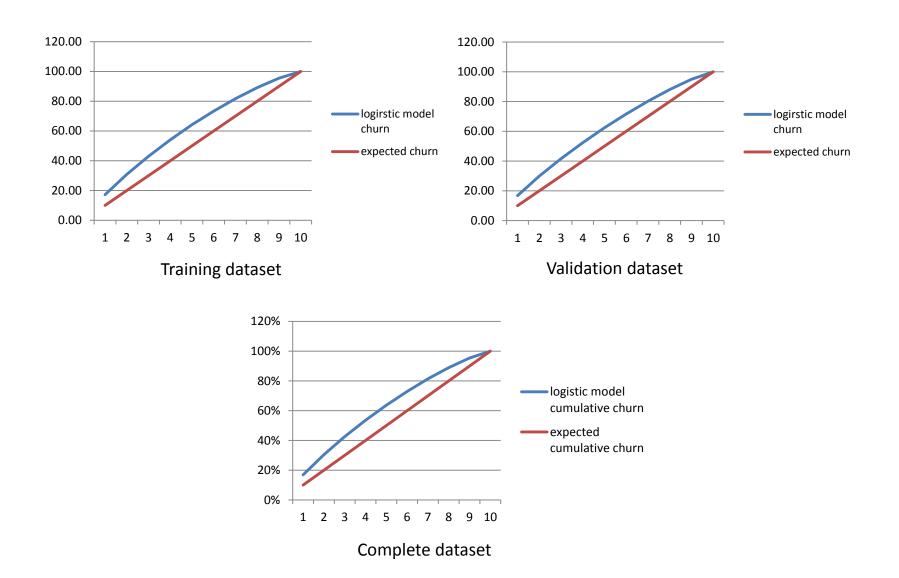
Odds Ratio Estimates						
Effect	Point Estimate	95% Wald Confidence Limits				
mou_Mean	0.999	0.999	0.999			
totmrc_Mean	0.997	0.995	0.999			
rev_Range	1.000	0.999	1.001			
mou_Range	1.000	1.000	1.000			
change_mou	1.000	1.000	1.000			
drop_blk_Mean	1.004	1.001	1.006			
months	0.982	0.977	0.987			
eqpdays	1.001	1.001	1.001			
lwylls_vce_Mean	0.997	0.995	1.000			
ovrmou_Mean	1.001	1.001	1.002			
avgmou	1.001	1.001	1.001			
models	1.120	1.062	1.180			
uniqauba	1.130	1.088	1.173			
roam_Mean	1.007	1.002	1.012			
avgordtacore	0.837	0.770	0.909			
NW_rockymountain	1.246	1.083	1.435			
south_florida	1.210	1.030	1.422			
Asl_flag_y	0.774	0.695	0.864			
Aslan_Non	1.372	1.085	1.736			
South_european	1.384	1.017	1.882			
Hispanic	1.161	1.065	1.266			
Aslan	1.453	1.261	1.673			
Arab	1.364	1.035	1.797			
AfroAmerican	0.702	0.601	0.821			
hndwebcap_unkw	1.143	1.030	1.269			
mallresp_new	0.921	0.859	0.987			
town	1.093	1.008	1.186			
new_hndset	0.829	0.757	0.907			
avgrev_30	0.854	0.766	0.952			
avgrev_70	1.077	1.003	1.156			
avgrev_101	0.906	0.787	1.042			
age25_bkt	1.183	1.101	1.271			
agegr60_bkt	0.838	0.739	0.950			
hnd_price_60	1.146	1.061	1.237			
hnd_price_200	0.815	0.733	0.906			
actvauba_3	0.788	0.669	0.930			
actvauba_5	0.457	0.244	0.858			
Nonop_rateplan	1.029	1.012	1.045			

Association of Predicted Probabilities and Observed Responses				
Percent Concordant	63.3	Somers' D	0.266	
Percent Discordant	36.7	Gamma	0.266	
Percent Tled	0.0	Tau-a	0.097	
Pairs	127073184	С	0.633	

Partition for the Hosmer and Lemeshow Test						
		chur	n = 1	chur	churn = 0	
Group	Total	Observed	Expected	Observed	Expected	
- 1	2644	295	293.38	2349	2350.62	
2	2644	384	407.30	2260	2236.70	
3	2644	474	475.97	2170	2168.03	
4	2644	497	532.89	2147	2111.11	
5	2644	580	584.21	2064	2059.79	
6	2644	633	637.31	2011	2006.69	
7	2644	719	695.56	1925	1948.44	
8	2644	797	764.08	1847	1879.92	
9	2644	905	854.72	1739	1789.28	
10	2648	1028	1065.58	1620	1581.42	

Hosmer and Lemeshow Goodness-of-Fit Test				
Chi-Square DF Pr > ChiS				
14.4751	8	0.0702		

#### **Gain charts**



## Logistic regression model for 20% of subscriber list

		Analysi	s of Maximu	ım Likelihood	Estimates	
Parameter	DF	Estimate	Standard Error	Wald Chi-Square	Pr > ChiSq	Standardized Estimate
Intercept	1	-1.3081	0.1663	61.8889	<.0001	
mou_Mean	1	-0.00104	0.000174	35.5582	<.0001	-0.3168
totmrc_Mean	1	-0.00923	0.00198	21.7352	<.0001	-0.1225
mou_Range	1	0.000240	0.000102	5.5142	0.0189	0.0975
drop_blk_Mean	1	0.00828	0.00255	10.5644	0.0012	0.0706
months	1	-0.0183	0.00582	9.8789	0.0017	-0.0974
eqpdays	1	0.00133	0.000224	35.5940	<.0001	0.1839
rev_Mean	1	0.00574	0.00126	20.7367	<.0001	0.2177
avgmou	1	0.000815	0.000192	18.1007	<.0001	0.1984
models	1	0.1319	0.0574	5.2723	0.0217	0.0686
avgordtscore	1	-0.3522	0.0820	18.4580	<.0001	-0.0842
recv_sms_Mean	1	0.0614	0.0331	3.4386	0.0637	0.0306
datovr_Range	1	-0.0132	0.00921	2.0477	0.1524	-0.0791
South_european	1	0.8464	0.3278	6.6674	0.0098	0.0409
married_unkw	1	0.2588	0.0684	14.3406	0.0002	0.0690
new_hndset	1	-0.3192	0.1016	9.8663	0.0017	-0.0598
avgrev_70	1	0.1682	0.0801	4.4077	0.0358	0.0398
avgrev_101	1	-0.3390	0.1671	4.1177	0.0424	-0.0549
hnd_price_60	1	0.1943	0.0827	5.5191	0.0188	0.0501
actvsubs_4	1	0.6882	0.3000	5.2633	0.0218	0.0367

Odds Ratio Estimates				
Effect	Point Estimate	95% Wald Confidence Limits		
mou_Mean	0.999	0.999 0.99		
totmrc_Mean	0.991	0.987	0.995	
mou_Range	1.000	1.000	1.000	
drop_blk_Mean	1.008	1.003	1.013	
months	0.982	0.971	0.993	
eqpdays	1.001	1.001	1.002	
rev_Mean	1.008	1.003	1.008	
avgmou	1.001	1.000	1.001	
models	1.141	1.019	1.277	
avgordtscore	0.703	0.599	0.826	
recv_sms_Mean	1.083	0.997	1.135	
datovr_Range	0.987	0.969	1.005	
South_european	2.331	1.226	4.432	
married_unkw	1.295	1.133	1.481	
new_hndset	0.727	0.595	0.887	
avgrev_70	1.183	1.011	1.384	
avgrev_101	0.712	0.514	0.988	
hnd_price_60	1.214	1.033	1.428	
actvsubs_4	1.990	1.105	3.583	

Association of Predicted Probabilities and Observed Responses				
Percent Concordant	64.2	Somers' D	0.283	
Percent Discordant	35.8	Gamma	0.283	
Percent Tied	0.0	Tau-a	0.104	
Pairs	5128790	С	0.642	

Partition for the Hosmer and Lemeshow Test					
		chun	n = 1	chun	n = 0
Group	Total	Observed	Expected	Observed	Expected
1	529	61	58.87	468	470.13
2	529	72	82.82	457	446.18
3	529	85	96.37	444	432.63
4	529	103	106.68	426	422.32
5	529	111	117.05	418	411.95
6	529	140	127.24	389	401.76
7	529	155	139.91	374	389.09
8	529	151	154.69	378	374.31
9	529	194	174.91	335	354.09
10	528	207	220.45	321	307.55

Hosmer and Lemeshow Goodness-of-Fit Test			
Chi-Square DF Pr > ChiS			
12.5088	8	0.1299	