

Simplex algorithm (1/2)

15.093: Optimization

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Feasibility and optimality conditions

Background and motivation

$$(LO) : \min_{\mathbf{x} \in \mathcal{P}} \mathbf{c}^\top \mathbf{x}, \quad \text{where } \mathcal{P} = \{\mathbf{x} \in \mathbb{R}_+^n : \mathbf{A}\mathbf{x} = \mathbf{b}\}$$

- Let us start from a basic feasible solution $\mathbf{x} \in \mathcal{P}$

$$\mathbf{A}\mathbf{x} = \mathbf{b} \longrightarrow [\mathbf{B} \ \mathbf{N}]\mathbf{x} = \mathbf{b}$$

$$\mathbf{x}_N = \mathbf{0} \quad \mathbf{x}_B = \mathbf{B}^{-1}\mathbf{b}$$

- What if we moved away in direction $\mathbf{d} \in \mathbb{R}^n$, by a small amount $\theta > 0$?

$$\mathbf{x} \leftarrow \mathbf{x} + \theta \mathbf{d}, \text{ with } \begin{cases} d_j = 1 & \text{for non-basic variable } j \in \mathcal{N} \\ d_i = 0 & \text{for other non-basic variables } i \neq j \in \mathcal{N} \\ d_B = ?? & \text{for basic variables in } \mathcal{B} \end{cases}$$

1. What does it take to retain feasibility: $\mathbf{x} + \theta \mathbf{d} \in \mathcal{P}$?
2. What does it take to improve the solution: $\mathbf{c}^\top (\mathbf{x} + \theta \mathbf{d}) < \mathbf{c}^\top \mathbf{x}$?

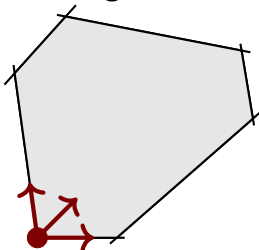
Feasibility conditions

- Polyhedral constraints:

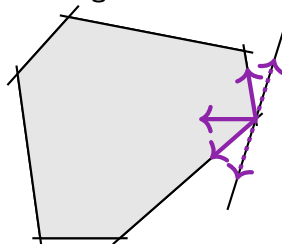
$$\begin{aligned}
 A(x + \theta d) = b &\implies Ad = 0 \\
 &\implies Bd_B + A_j = 0 \\
 &\implies d_B = -B^{-1}A_j
 \end{aligned}$$

- Non-negativity constraints:
 - If x is nondegenerate, $x_B > 0$ so $x_B + \theta d_B > 0$ if θ is small
 - If x is degenerate, $x + \theta d$ is not necessarily feasible if $\theta > 0$!

A non-degenerate BFS



A degenerate BFS



Optimality conditions

- What does it take to improve the solution:

$$\begin{aligned} \mathbf{c}^\top (\mathbf{x} + \theta \mathbf{d}) &< \mathbf{c}^\top \mathbf{x} \implies \mathbf{c}^\top \mathbf{d} < 0 \\ &\implies \mathbf{c}_B^\top \mathbf{d}_B + c_j < 0 \\ &\implies c_j - \mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A}_j < 0 \end{aligned}$$

Definition

Reduced cost of variable x_j : $\bar{c}_j = c_j - \mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A}_j$

- The reduced cost of basic variables is 0

$$\text{if } j \in B, \text{ then } \bar{c}_j = c_j - \mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A}_j = c_j - \mathbf{c}_B^\top \mathbf{e}_j = c_j - c_j = 0$$

- The reduced cost of non-basic variables can be <0 , 0 or >0
 - If there exists a non-basic variable $j \in N$ such that $\bar{c}_j < 0$, we might be able to improve the solution: $\mathbf{c}^\top (\mathbf{x} + \theta \mathbf{d}) < \mathbf{c}^\top \mathbf{x}$
 - Otherwise, we have found an optimal solution

Characterization of optimal solutions

Theorem

Let x be a basic feasible solution associated with basis B and let \bar{c} be the vector of reduced costs. Then:

1. If $\bar{c} \geq 0$, then x is an optimal solution of (LO)
2. If x is an optimal solution of (LO) and is nondegenerate, then $\bar{c} \geq 0$

- Proof of 1: proving optimality

- Consider a BFS x associated with basis B such that $\bar{c} \geq 0$
- Consider an arbitrary feasible solution $y \in \mathcal{P}$ and denote $d = y - x$
- Feasibility condition: $Ax = b$ and $Ay = b$ so $Ad = 0$, i.e.,

$$Bd_B + \sum_{i \in \mathcal{N}} A_i d_i = 0, \text{ or } d_B = - \sum_{i \in \mathcal{N}} B^{-1} A_i d_i$$

- Feasibility condition: $x_N = 0$ and $y \geq 0$ so $d_N \geq 0$
- Optimality check:

$$c^\top y - c^\top x = c^\top d = c_B^\top d_B + \sum_{i \in \mathcal{N}} c_i d_i = \sum_{i \in \mathcal{N}} \bar{c}_i d_i \geq 0$$

→ x is an optimal solution

Characterization of optimal solutions

Theorem

Let x be a basic feasible solution associated with basis B and let \bar{c} be the vector of reduced costs. Then:

1. If $\bar{c} \geq 0$, then x is an optimal solution of (LO)
2. If x is an optimal solution of (LO) and is nondegenerate, then $\bar{c} \geq 0$

- Proof of 2: improving the cost

- Assume by contradiction that $\bar{c}_j = c_j - \mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A}_j < 0$

- Consider $\theta > 0$ and define $\mathbf{y} = \mathbf{x} + \theta \mathbf{d}$ with

$$\begin{cases} d_j = 1 \\ d_i = 0 & \text{for other non-basic variables } i \neq j \in \mathcal{N} \\ \mathbf{d}_B = -\mathbf{B}^{-1} \mathbf{A}_j & \text{for basic variables in } \mathcal{B} \end{cases}$$

- Cost reduction: $\mathbf{c}^\top \mathbf{y} - \mathbf{c}^\top \mathbf{x} = \theta(c_j + \mathbf{c}_B^\top \mathbf{d}_B) = \theta \bar{c}_j < 0$

- Feasibility: $\mathbf{x} + \theta \mathbf{d}$ is feasible for $\theta > 0$ small enough

- By construction, $\mathbf{A} \mathbf{d} = \mathbf{0}$, so $\mathbf{A} \mathbf{y} = \mathbf{b}$

- Since \mathbf{x} is nondegenerate, $\mathbf{x}_B > \mathbf{0}$ so $\mathbf{x}_B + \theta \mathbf{d}_B > \mathbf{0}$ for θ small enough

→ \mathbf{x} is not an optimal solution

Moving to a new basic feasible solution

- Consider a non-optimal basic feasible solution x
- Assume that you have found a non-basic variable j such that $\bar{c}_j < 0$

$$c^\top(x + \theta d) = c^\top x + \theta \bar{c}_j < c^\top x$$

- In fact, the larger θ , the larger the cost reduction
- Question: By how much can we improve the solution?
- By construction, the new solution satisfies the polyhedral constraints:

$$A(x + \theta d) = \underbrace{Ax}_{=b} + \theta \underbrace{Ad}_{=0} = b$$

- What about non-negativity constraints: $x + \theta d \geq 0$?
 - If $d \geq 0$, then $x + \theta d \geq 0$ for all $\theta \geq 0$ and the problem is unbounded
 - If there exists j with $d_j < 0$, then $x + \theta d \geq 0$ requires $\theta \leq -\frac{x_j}{d_j}$

$$\implies \text{minimum ratio rule: } \theta^* = \min_{i=1, \dots, m: d_{B(i)} < 0} \left(-\frac{x_{B(i)}}{d_{B(i)}} \right)$$

Example: constructing a basic feasible solution

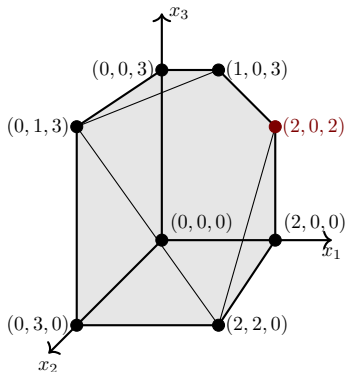
$$\min_{x, s \geq 0} \quad x_1 + 5x_2 - 2x_3$$

$$\text{s.t.} \quad x_1 + x_2 + x_3 + s_1 = 4$$

$$x_1 + s_2 = 2$$

$$x_3 + s_3 = 3$$

$$3x_2 + x_3 + s_4 = 6$$



$$A = \begin{bmatrix} 1 & 1 & 1 & 1 & 0 & 0 & 0 \\ 1 & 0 & 0 & 0 & 1 & 0 & 0 \\ 0 & 3 & 1 & 0 & 0 & 1 & 0 \\ 0 & 0 & 1 & 0 & 0 & 0 & 1 \end{bmatrix}$$

$$B = \begin{bmatrix} 1 & 1 & 0 & 0 \\ 1 & 0 & 0 & 0 \\ 0 & 1 & 1 & 0 \\ 0 & 1 & 0 & 1 \end{bmatrix} \quad B^{-1} = \begin{bmatrix} 0 & 1 & 0 & 0 \\ 1 & -1 & 0 & 0 \\ -1 & 1 & 1 & 0 \\ -1 & 1 & 0 & 1 \end{bmatrix}$$

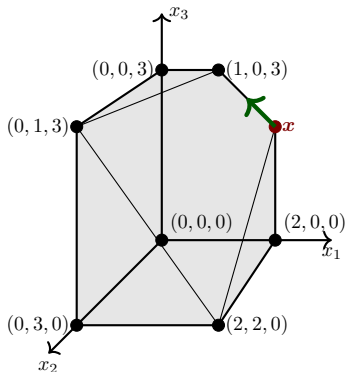
$$x_B = B^{-1}b = \begin{bmatrix} 0 & 1 & 0 & 0 \\ 1 & -1 & 0 & 0 \\ -1 & 1 & 1 & 0 \\ -1 & 1 & 0 & 1 \end{bmatrix} \begin{bmatrix} 4 \\ 2 \\ 3 \\ 6 \end{bmatrix}$$

$$\Rightarrow x = (2, 0, 2, 0, 1, 4)^\top$$

- $x \geq 0$ so it is a basic feasible solution
- Is there a better basic feasible solution?

Example: finding a direction of cost improvement

$$\begin{aligned}
 \min_{\mathbf{x}, \mathbf{s} \geq 0} \quad & x_1 + 5x_2 - 2x_3 \\
 \text{s.t.} \quad & x_1 + x_2 + x_3 + s_1 = 4 \\
 & x_1 + s_2 = 2 \\
 & x_3 + s_3 = 3 \\
 & 3x_2 + x_3 + s_4 = 6
 \end{aligned}$$



$$\bar{\mathbf{c}}^\top = \mathbf{c}^\top - \mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A}$$

$$\mathbf{c}^\top = (\mathbf{1}, \mathbf{5}, \mathbf{-2}, \mathbf{0}, \mathbf{0}, \mathbf{0}, \mathbf{0})$$

$$\mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A} = (\mathbf{1}, \mathbf{-2}, \mathbf{0}, \mathbf{0}) \begin{bmatrix} \mathbf{0} & \mathbf{1} & \mathbf{0} & \mathbf{0} \\ \mathbf{1} & \mathbf{-1} & \mathbf{0} & \mathbf{0} \\ \mathbf{-1} & \mathbf{1} & \mathbf{1} & \mathbf{0} \\ \mathbf{-1} & \mathbf{1} & \mathbf{0} & \mathbf{1} \end{bmatrix} \mathbf{A}$$

$$\mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A} = (\mathbf{-2}, \mathbf{3}, \mathbf{0}, \mathbf{0}) \mathbf{A}$$

$$\mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A} = (\mathbf{1}, \mathbf{-2}, \mathbf{-2}, \mathbf{-2}, \mathbf{3}, \mathbf{0}, \mathbf{0})^\top$$

$$\Rightarrow \bar{\mathbf{c}} = (\mathbf{0}, \mathbf{7}, \mathbf{0}, \mathbf{2}, \mathbf{-3}, \mathbf{0}, \mathbf{0})^\top$$

$$\Rightarrow \begin{cases} d_5 = \mathbf{1} \\ d_2 = d_4 = \mathbf{0} \\ d_B = -\mathbf{B}^{-1} \mathbf{A}_5 = (\mathbf{-1}, \mathbf{1}, \mathbf{-1}, \mathbf{-1})^\top \end{cases}$$

$$\Rightarrow \mathbf{y} = (\mathbf{2} - \theta, \mathbf{0}, \mathbf{2} + \theta, \mathbf{0}, \theta, \mathbf{1} - \theta, \mathbf{4} - \theta)^\top$$

Example: moving to a new basic feasible solution

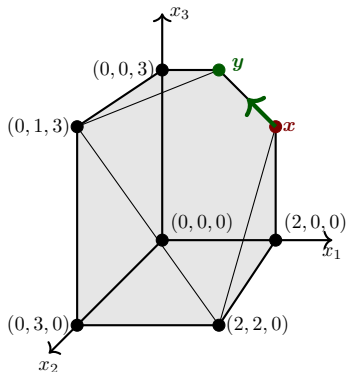
$$\min_{x,s \geq 0} \quad x_1 + 5x_2 - 2x_3$$

$$\text{s.t.} \quad x_1 + x_2 + x_3 + s_1 = 4$$

$$x_1 + s_2 = 2$$

$$x_3 + s_3 = 3$$

$$3x_2 + x_3 + s_4 = 6$$



$$y = (2 - \theta, 0, 2 + \theta, 0, \theta, 1 - \theta, 4 - \theta)^\top$$

- We have found a direction that satisfies $Ay = b$ and such that $c^\top y < c^\top x$
- How far can we go?

$$\begin{cases} 2 - \theta \geq 0 \\ 2 + \theta \geq 0 \\ 1 - \theta \geq 0 \\ 4 - \theta \geq 0 \end{cases} \implies \theta = 1$$

$$\implies y = (1, 0, 3, 0, 1, 0, 3)^\top$$

$$A = \begin{bmatrix} 1 & 1 & 1 & 1 & 0 & 0 & 0 \\ 1 & 0 & 0 & 0 & 1 & 0 & 0 \\ 0 & 3 & 1 & 0 & 0 & 1 & 0 \\ 0 & 0 & 1 & 0 & 0 & 0 & 1 \end{bmatrix}$$

→ x_6 left the basis and x_5 entered the basis

→ Move from one extreme point to another

Example: moving to another basic feasible solution

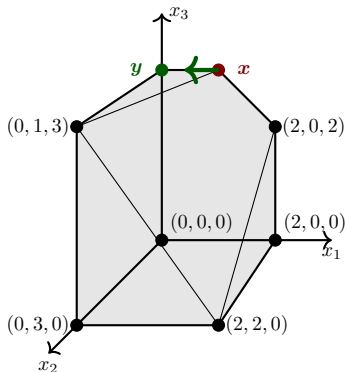
$$\min_{x,s \geq 0} \quad x_1 + 5x_2 - 2x_3$$

$$\text{s.t.} \quad x_1 + x_2 + x_3 + s_1 = 4$$

$$x_1 + s_2 = 2$$

$$x_3 + s_3 = 3$$

$$3x_2 + x_3 + s_4 = 6$$



$$B = \begin{bmatrix} 1 & 1 & 0 & 0 \\ 1 & 0 & 1 & 0 \\ 0 & 1 & 0 & 0 \\ 0 & 1 & 0 & 1 \end{bmatrix} \quad B^{-1} = \begin{bmatrix} 1 & 0 & -1 & 0 \\ 0 & 0 & 1 & 0 \\ -1 & 1 & 1 & 0 \\ 0 & 0 & -1 & 1 \end{bmatrix}$$

$$x_B = B^{-1}b$$

$$x = (1, 0, 3, 0, 1, 0, 3)^\top$$

$$\bar{c}^\top = c^\top - c_B^\top B^{-1}A = (0, 13, 0, -1, 0, 3, 0)^\top$$

$$\Rightarrow \begin{cases} d_4 = 1 \\ d_2 = d_6 = 0 \\ d_B = -B^{-1}A_4 = (-1, 0, 1, 0)^\top \end{cases}$$

$$\Rightarrow y = (1 - \theta, 0, 3, \theta, 1 + \theta, 0, 3)^\top$$

$$\Rightarrow y = (0, 0, 3, 1, 2, 0, 3)^\top$$

→ x_1 left the basis and x_4 entered the basis

→ Move to yet another extreme point

Example: proving optimality

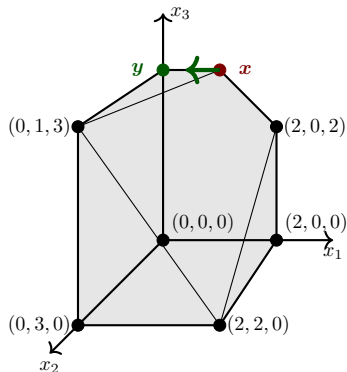
$$\min_{x,s \geq 0} \quad x_1 + 5x_2 - 2x_3$$

$$\text{s.t.} \quad x_1 + x_2 + x_3 + s_1 = 4$$

$$x_1 + s_2 = 2$$

$$x_3 + s_3 = 3$$

$$3x_2 + x_3 + s_4 = 6$$



$$A = \begin{bmatrix} 1 & 1 & 1 & 1 & 0 & 0 & 0 \\ 1 & 0 & 0 & 0 & 1 & 0 & 0 \\ 0 & 3 & 1 & 0 & 0 & 1 & 0 \\ 0 & 0 & 1 & 0 & 0 & 0 & 1 \end{bmatrix}$$

$$B = \begin{bmatrix} 1 & 1 & 0 & 0 \\ 0 & 0 & 1 & 0 \\ 1 & 0 & 0 & 0 \\ 1 & 0 & 0 & 1 \end{bmatrix} \quad B^{-1} = \begin{bmatrix} 0 & 0 & 1 & 0 \\ 1 & 0 & -1 & 0 \\ 0 & 1 & 0 & 0 \\ 0 & 0 & -1 & 1 \end{bmatrix}$$

$$x_B = B^{-1}b$$

$$x = (\mathbf{0}, \mathbf{0}, \mathbf{3}, \mathbf{1}, \mathbf{2}, \mathbf{0}, \mathbf{3})^\top$$

$$\bar{c}^\top = c^\top - c_B^\top B^{-1}A = (\mathbf{1}, \mathbf{11}, \mathbf{0}, \mathbf{0}, \mathbf{0}, \mathbf{2}, \mathbf{0})^\top$$

→ The reduced costs are all positive

→ Optimal solution:

$$x = (\mathbf{0}, \mathbf{0}, \mathbf{3}, \mathbf{1}, \mathbf{2}, \mathbf{0}, \mathbf{3})^\top$$

→ Optimal cost: -6

The simplex algorithm

One iteration

- Iterative moves from one extreme point to an adjacent one
- One non-basic variable enters the basis and one basic variable leaves
 - Start with basis $B = [A_{B(1)} \cdots A_{B(m)}]$
 - Variable $x_{B(l)}$ leaves the basis; variable x_j enters the basis
 - Move to new basis $\bar{B} = [A_{B(1)} \cdots A_{B(l-1)} A_j A_{B(l+1)} \cdots A_{B(m)}]$

$$\begin{cases} d_j = 1 \\ d_i = 0 & \text{for other non-basic variables } i \neq j \in \mathcal{N} \\ d_B = -B^{-1}A_j & \text{for basic variables in } \mathcal{B} \end{cases}$$

$$\theta^* = \min_{i=1, \dots, m: d_{B(i)} < 0} \left(-\frac{x_{B(i)}}{d_{B(i)}} \right) = -\frac{x_{B(l)}}{d_{B(l)}}$$

Theorem

- $\bar{B} = [A_{B(1)} \cdots A_{B(l-1)} A_j A_{B(l+1)} \cdots A_{B(m)}]$ is a basis
- $y = x + \theta^* d$ is a BFS associated with basis \bar{B} .

The simplex algorithm

Algorithm

1. Start with basis $B = [\mathbf{A}_{B(1)}, \dots, \mathbf{A}_{B(m)}]$ and BFS \mathbf{x} .
2. Compute $\bar{c}_j = c_j - \mathbf{c}_B^\top \mathbf{B}^{-1} \mathbf{A}_j$
 - If $\bar{c}_j \geq 0$ for all non-basic variables j , then \mathbf{x} is optimal; STOP.
 - Else select non-basic variable j such that $\bar{c}_j < 0$; PROCEED.
3. Compute $\mathbf{u} = \mathbf{B}^{-1} \mathbf{A}_j$.
 - If $\mathbf{u} \leq \mathbf{0}$, then the cost is unbounded; STOP. Else, PROCEED.
4. $\theta^* = \min_{i=1, \dots, m, u_i > 0} \frac{x_{B(i)}}{u_{B(i)}}$. Let l be such that $\theta^* = \frac{x_{B(l)}}{u_{B(l)}}$
5. Form new basis: $[\mathbf{A}_{B(1)} \cdots \mathbf{A}_{B(l-1)} \mathbf{A}_j \mathbf{A}_{B(l+1)} \cdots \mathbf{A}_{B(m)}]$
6. Get new BFS: $y_j = \theta^*$, $y_{B(i)} = x_{B(i)} - \theta^* u_i$ for all i
7. Go back to Step 2.

→ The simplex algorithm proceeds iteratively, moving from one extreme point to an adjacent one until all reduced costs become non-negative

Algorithm convergence

$$(LO) : \min_{\mathbf{x} \in \mathcal{P}} \mathbf{c}^\top \mathbf{x}, \quad \text{where } \mathcal{P} = \{\mathbf{x} \in \mathbb{R}_+^n : \mathbf{A}\mathbf{x} = \mathbf{b}\}$$

Theorem

If $\mathcal{P} \neq \emptyset$ and every BFS is nondegenerate, the simplex algorithm terminates after a finite number of iterations. At termination:

- *either we have found a basis \mathbf{B}^* , with an optimal BFS \mathbf{x}^**
 - *or we have found a direction \mathbf{d} such that $\mathbf{A}\mathbf{d} = \mathbf{0}$, $\mathbf{d} \geq \mathbf{0}$, $\mathbf{c}^\top \mathbf{d} < 0$; the problem is unbounded (i.e., the optimal cost is $-\infty$)*
- If the algorithm stops with $\bar{\mathbf{c}} \geq \mathbf{0}$ (Step 2), the solution is optimal
 - If the algorithm stops with $\mathbf{u} \leq \mathbf{0}$ (Step 3), the problem is unbounded
 - Otherwise, the cost strictly decreases at each iteration ($\mathbf{c}^\top \mathbf{y} < \mathbf{c}^\top \mathbf{x}$), so the algorithm never revisits the same solution twice
- Finite convergence due to the finite number of extreme points

Simplex method by example (1/3)

$$\begin{array}{llllllllll}
 \min_{\mathbf{x} \geq \mathbf{0}} & -10x_1 & - & 12x_2 & - & 12x_3 & & & & & \\
 \text{s.t.} & x_1 & + & 2x_2 & + & 2x_3 & + & x_4 & & & = 20 \\
 & 2x_1 & + & x_2 & + & 2x_3 & & & + & x_5 & = 20 \\
 & 2x_1 & + & 2x_2 & + & x_3 & & & & + & x_6 = 20
 \end{array}$$

- Start from basic variable: $\mathbf{x} = (0, 0, 0, 20, 20, 20)$, with objective of 0
- **Increase x_1 , as much as possible**

$$\begin{cases}
 x_1 = 20 - 2x_2 - 2x_3 - x_4 \\
 x_1 = 10 - 0.5x_2 - x_3 - 0.5x_5 \\
 x_1 = 10 - x_2 - 0.5x_3 - 0.5x_6
 \end{cases}$$

$$\implies x_1 = 10 - 0.5x_2 - x_3 - 0.5x_5$$

- Plug into the problem formulation:

$$\begin{array}{llllllllll}
 \min_{\mathbf{x} \geq \mathbf{0}} & -100 & & - & 7x_2 & - & 2x_3 & & + & 5x_5 & \\
 \text{s.t.} & & & 1.5x_2 & + & x_3 & + & x_4 & - & 0.5x_5 & = 10 \\
 & x_1 & + & 0.5x_2 & + & x_3 & & & + & 0.5x_5 & = 10 \\
 & & & x_2 & - & x_3 & & & - & x_5 & + x_6 = 0
 \end{array}$$

[illegible]

- New basic variable: $x = (10, 0, 0, 10, 0, 0)$, with objective of -100
- **Increase x_3 , as much as possible**

$$\begin{cases} x_3 = 10 - 1.5x_2 - x_4 + 0.5x_5 \\ x_3 = 10 - x_1 - 0.5x_2 - x_4 - 0.5x_5 \\ x_3 = x_2 + x_5 - x_6 \end{cases} \Rightarrow x_3 = 10 - 1.5x_2 - x_4 + 0.5x_5$$

- Plug into the problem formulation:

$$\begin{array}{lll}
 \min_{\boldsymbol{x} \geq \mathbf{0}} & -120 & \\
 \text{s.t.} & x_1 = 1.5x_2 + x_3 + x_4 - 0.5x_5 & = 10 \\
 & x_2 = x_4 + x_5 & = 0 \\
 & 2.5x_2 + x_4 - 1.5x_5 + x_6 = 10 &
 \end{array}$$

Simplex method by example (3/3)

$$\begin{array}{llllllllll}
 \min & -120 & & & - & 4x_2 & & + & 2x_4 & + & 4x_5 \\
 \text{s.t.} & & & & & & & & & & \\
 & & & & 1.5x_2 & + & x_3 & + & x_4 & - & 0.5x_5 & = & 10 \\
 & x_1 & - & & x_2 & & & - & x_4 & + & x_5 & = & 0 \\
 & & & & 2.5x_2 & & & + & x_4 & - & 1.5x_5 & + & x_6 & = & 10
 \end{array}$$

- New basic variable: $x = (0, 0, 10, 0, 0, 10)$, with objective of -120
- **Increase x_2 , as much as possible**

$$\begin{cases}
 x_2 = 6.67 - 0.67x_3 - 0.67x_4 + 0.33x_5 \\
 x_2 = x_1 - x_4 + x_5 \\
 x_2 = 4 - 0.4x_4 + 0.6x_5 - 0.4x_6
 \end{cases}$$

$$\implies x_2 = 4 - 0.4x_4 + 0.6x_5 - 0.4x_6$$

$$\begin{array}{llllllllll}
 \min & -136 & & & + & 3.6x_4 & + & 1.6x_5 & + & 1.6x_6 \\
 \text{s.t.} & & & & & & & & & & \\
 & & & & x_3 & + & 0.4x_4 & + & 0.4x_5 & - & 0.6x_6 & = & 4 \\
 & x_1 & & & - & 0.6x_4 & + & 0.4x_5 & + & 0.4x_6 & = & 4 \\
 & & x_2 & & + & 0.4x_4 & - & 0.6x_5 & + & 0.4x_6 & = & 4
 \end{array}$$

- New basic variable: $x = (4, 4, 4, 0, 0, 0)$, with objective of -136
- **No more possible improvement**, hence optimal solution