# ISE 426 Optimization models and applications

Lecture 14 — October 21, 2014

- Goal programming
- Winston & Venkataramanan, pages 191-194

# Goal programming

### Consider the following management problem<sup>1</sup>:

- ▶ A company is introducing three new products, P1, P2, P3, and wants to know how many such products to make.
- ► The per-unit profit, per-unit employment level, and the per-unit capital investment for each product are as follows:

	P1	P2	P3	
profit [M\$]	12	9	15	
employment lev. [×100 wrks.]	5	3	4	
capital inv. [M\$]	4	7	8	

### The company:

- ▶ wants to have at least 125 M\$ profit
- ▶ wants to keep its 4,000 employees, no more, no less
- wants to invest less than 55 M\$

<sup>&</sup>lt;sup>1</sup>Similar example on Winston & Venkataramanan, p. 191.

## Optimization model

Variables:  $x_1$ ,  $x_2$ ,  $x_3$ .

#### Constraints:

- ▶ Profit:  $12x_1 + 9x_2 + 15x_3 \ge 125$
- ► Employees:  $5x_1 + 3x_2 + 4x_3 = 40$
- ► Investment:  $5x_1 + 7x_2 + 8x_3 \le 55$

Now we'd have to find an objective function.

However, a quick check with a dummy objective (e.g.  $x_1$ ) tells us that the problem is infeasible: there is no value of  $(x_1, x_2, x_3)$  that satisfies **all** constraints.

## Now who tells them the problem is infeasible?

The company now says that some constraints are **not** strict: they may be violated, but not too much.

They are **goals**: instead of focusing on one single objective function, try to make as many as possible to be satisfied as much as possible.

Previous estimations give the per-unit loss associated with violation of each constraint.

- ▶ 5 M\$ per-unit loss for the long-run profit constraint (<125)
- i.e. if we find a solution with  $12x_1 + 9x_2 + 15x_3 = 122$ , we'll incur losses for  $5 \times (125 122) = 15$  M\$
  - ▶ 4 M\$ per-unit loss when number of employees <40
  - ▶ 2 M\$ per-unit loss when number of employees >40
  - ▶ 3 M\$ per-unit loss when capital investment >55

# Modify model: non-preemptive Goal Programming

- One or more constraint needs to be relaxed.
- ▶ Instead of ignoring them, penalize their **violation**:

with 
$$y_1^-, y_2^+, y_2^-, y_3^+ \ge 0$$

- ▶ We'd like  $y_1^-$ ,  $y_2^+$ ,  $y_2^-$ , and  $y_3^+$  to be all zero, but this is not possible as the problem would be infeasible.
- $\Rightarrow$  try to make them as small as possible

Non-preemptive goal programming assumes all goals should be pursued (each with a weight).

# Non-preemptive Goal Programming

min 
$$5y_1^- + 2y_2^+ + 4y_2^- + 3y_3^+$$
  
 $12x_1 + 9x_2 + 15x_3 \ge 125 - y_1^-$   
 $5x_1 + 3x_2 + 4x_3 = 40 + y_2^+ - y_2^-$   
 $5x_1 + 7x_2 + 8x_3 \le 55 + y_3^+$   
 $y_1^-, y_2^+, y_2^-, y_3^+ \ge 0$ 

▶ Result:  $(x_1, x_2, x_3) = (\frac{25}{3}, 0, \frac{5}{3})$ , and the only constraint being really relaxed is the second:

$$5x_1 + 3x_2 + 4x_3 = \frac{145}{3} = 48.333 > 40.$$

i.e. 
$$(y_1^-, y_2^+, y_2^-, y_3^+) = (0, 8.333, 0, 0)$$

▶ Now at the company they start to think that maybe the second constraint **is** more important...

# Preemptive Goal Programming

We still cannot satisfy all constraints, but we do prefer satisfying some rather than others.

**Preemptive goal programming** assumes some goals are more important than others, and satisfying the former should be a priority over the latter.

For the company, the main priorities are

- to preserve the total capital, and
- ▶ to keep employment level at most 40 (only one half of the second constraint), i.e. don't want to hire!

Once these are respected, we also care about the remaining two constraints:

- to do at least 125 M\$ profit
- ▶ to keep employment level at least 40, i.e. don't want to fire

How do we model this?

# Preemptive Goal Programming

For each **goal**, from most important to least important:

- 1. ignore (=relax) constraints at all lower levels
- 2. add penalization terms for this goal to objective function
- 3. solve
- 4. fix maximum violation of priorities at current level

# Preemptive Goal Programming: stage 1

min 
$$2y_{2}^{+}$$
  $+3y_{3}^{+}$   
 $12x_{1}$   $+9x_{2}$   $+15x_{3} \ge 125$   $-y_{1}^{-}$   
 $5x_{1}$   $+3x_{2}$   $+4x_{3} = 40$   $+y_{2}^{+}$   $-y_{2}^{-}$   
 $5x_{1}$   $+7x_{2}$   $+8x_{3} \le 55$   $+y_{3}^{+}$   
 $y_{1}^{-}, y_{2}^{-}, y_{2}^{+}, y_{3}^{+} \ge 0$ 

- ► Only the violations of the more important constraints  $(y_2^+)$  and  $y_3^+$ ) appear in the objective
- ⇒ The others don't, their constraints are ignored (=relaxed)

Result:  $(x_1, x_2, x_3) = (0, 0, 0)$  (oops...), but we managed to satisfy both "important" constraints  $(y_2^+ = y_3^+ = 0)$ .

The first constraint was relaxed, so it's easy to select  $x_i$  such that the other two are satisfied.

# Preemptive Goal Programming: stage 2

- violation is fixed to 0 for the important constraints
- violation of the secondary constraints appear in the objective

Result:  $(x_1, x_2, x_3) = (5, 0, 3.75)$ , only the first constraint is violated (profit is  $125 - y_1^- = 125 - 8.75 = 116.25$ ).

## Example

The city council is developing an equitable city rate tax table. Taxes come from a combination of four sources:

- Property taxes: (\$550M base)
- ► Food & Drugs: (\$35M base)
- Other Sales: (\$55M base)
- ► Gasoline: (Consumption: 7.5 million gallons/year)

They would like to come up with a "fair" city tax...

- Tax revenues must be at least \$16M
- ▶ The property tax rate should be  $\leq 1\%$ .
- ▶ Food/drug taxes must be  $\leq 10\%$  of all taxes collected
- ▶ Sales taxes must be  $\leq$  20% of all taxes collected
- ► The gasoline tax must be  $\leq $0.02$ /gallon.

### Model

### Variables:

$r_n$	Property tax rate	$\chi_p$	Property tax collected (in \$)
	Food/Drug tax rate	$\chi_f$	Food/Drug collected (in \$)
_	Sales tax rate		Sales tax collected (in \$)
$r_{o}$	Gas tax rate [\$/gallon]		Gas tax collected (in \$)
0		T	Total taxes collected (in \$)

Taxes (from rates) are based on the tax base

### Model

#### Constraints (definition of *x* variables):

$$x_p = 550r_p$$
  
 $x_f = 35r_f$   
 $x_s = 55r_s$   
 $x_g = 7.5r_g$   
 $T = x_p + x_f + x_s + x_g$ 

### Requirements Constraints:

Revenue:	$T \ge 16$
Property Tax Rate:	$r_p \le 0.01$
Food-Drug tax restriction:	$x_f \leq 0.17$
Sales tax restriction:	$x_s \leq 0.27$
Gas tax restriction:	$r_{o} \leq 0.02$

What's the objective? It doesn't matter: The problem is infeasible!

## Non-preemptive goal programming

Minimize the sum of violations altogether

$$\begin{aligned} & \min & e_p + e_f + e_s + e_g \\ & x_p = 550r_p \\ & x_f = 35r_f \\ & x_s = 55r_s \\ & x_g = 7.5r_g \\ & T = x_p + x_f + x_s + x_g \end{aligned}$$

$$& T \geq 16$$

$$& r_p \leq 0.01 \quad + e_p \\ & x_f \leq 0.1T \quad + e_f \\ & x_s \leq 0.2T \quad + e_s \\ & r_g \leq 0.02 \quad + e_g \\ & e_p, e_f, e_s, e_g \geq 0 \end{aligned}$$

# Preemptive goal programming

Minimize each violation separately, in order. Suppose the order is  $(e_p, e_f, e_s, e_g)$ . **Step 1**:

min 
$$e_p$$
 $x_p = 550r_p$ 
 $x_f = 35r_f$ 
 $x_s = 55r_s$ 
 $x_g = 7.5r_g$ 
 $T = x_p + x_f + x_s + x_g$ 

$$T \ge 16$$
 $r_p \le 0.01 + e_p$ 
 $x_f \le 0.1T + e_f$ 
 $x_s \le 0.2T + e_s$ 
 $r_g \le 0.02 + e_g$ 
 $e_p, e_f, e_s, e_g \ge 0$ 

 $\Rightarrow$  Result:  $e_v = 0$ 

# Preemptive goal programming: step 2

```
\min e_f
        x_p = 550r_p
        x_f = 35r_f
        x_s = 55r_s
        x_{\varphi} = 7.5r_{\varphi}
        T = x_p + x_f + x_s + x_g
         T \ge 16
        r_p \le 0.01 + e_p
        x_f \leq 0.1T + e_f
        x_s \leq 0.2T + e_s
        r_{\varphi} \leq 0.02 + e_{\varphi}
        e_{p} = 0, e_{f}, e_{s}, e_{g} \geq 0
```

 $\Rightarrow$  Result:  $e_f = 0$ 

# Preemptive goal programming: step 3

```
min e_s
        x_{v} = 550r_{v}
        x_f = 35r_f
        x_s = 55r_s
        x_{\varphi} = 7.5r_{\varphi}
        T = x_p + x_f + x_s + x_g
        T > 16
        r_{v} \leq 0.01 + e_{v}
        x_f \leq 0.1T + e_f
        x_s \leq 0.2T + e_s
        r_{\varphi} \leq 0.02 +e_{\varphi}
        e_p = 0, e_f = 0, e_s, e_{\varphi} \ge 0
```

 $\Rightarrow$  Result:  $e_s = 0$ 

# Preemptive goal programming: step 4

```
min e_{g}
       x_p = 550r_p
       x_f = 35r_f
       x_s = 55r_s
       x_{\varphi} = 7.5r_{\varphi}
       T = x_p + x_f + x_s + x_g
       T > 16
       r_p \le 0.01
                          +e_{v}
       x_f \leq 0.1T
                    +e_f
       x_s \leq 0.2T +e_s
       r_{g} \leq 0.02 + e_{g}
       e_p = 0, e_f = 0, e_s = 0, e_g \ge 0
```

 $\Rightarrow$  Result:  $e_g = 0.74$ 

## Min-max goal programming

Minimize the maximum violation

```
min \max\{e_p, e_f, e_s, e_g\}
        x_p = 550r_p
        x_f = 35r_f
        x_s = 55r_s
        x_{\varphi} = 7.5r_{\varphi}
        T = x_p + x_f + x_s + x_\varphi
        T > 16
        r_p \le 0.01 + e_p
        x_f \leq 0.1T + e_f
        x_s < 0.2T + e_s
        r_g \le 0.02 + e_g
        e_p, e_f, e_s, e_g \geq 0
```

# Min-max goal programming

```
\min z
        z \geq e_p
        z \geq e_f
        z \geq e_s
        z \geq e_{o}
        x_{v} = 550r_{v}
        x_f = 35r_f
        x_s = 55r_s
        x_{\varphi} = 7.5r_{\varphi}
        T = x_p + x_f + x_s + x_g
        T \ge 16
        r_v \le 0.01 + e_v
        x_f \leq 0.1T + e_f
        x_s \leq 0.2T + e_s
        r_{g} \leq 0.02 + e_{g}
        e_p, e_f, e_s, e_g \geq 0
```

Result:  $e_p = e_f = e_s = e_g = 0.00991957$