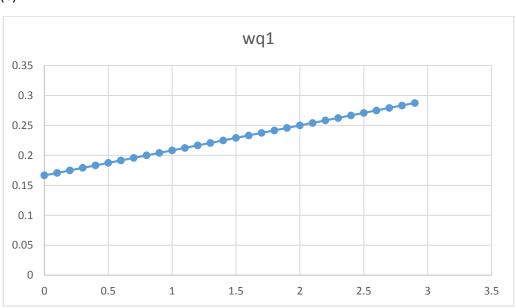
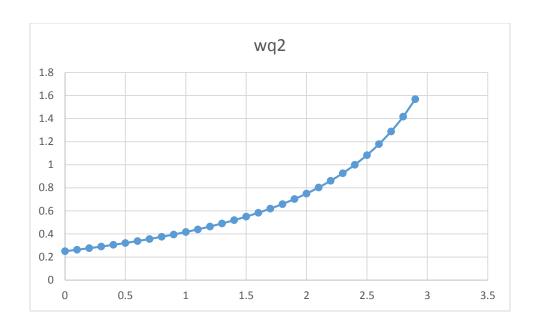
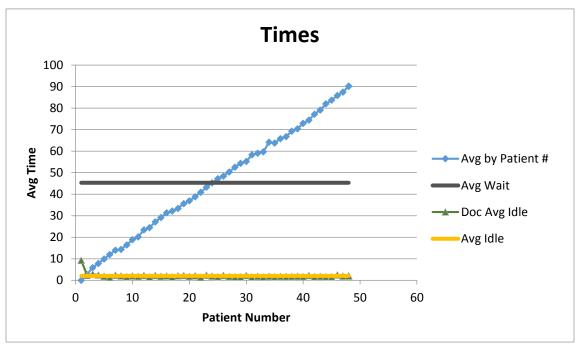
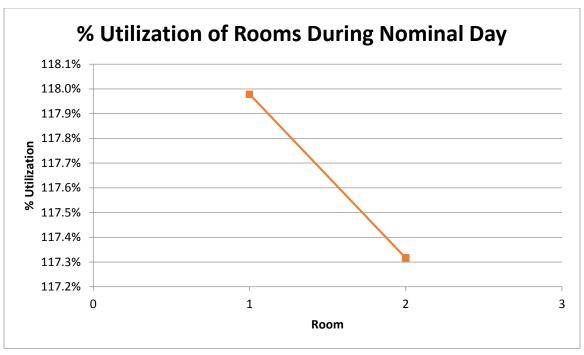
9.5(a)

(b)

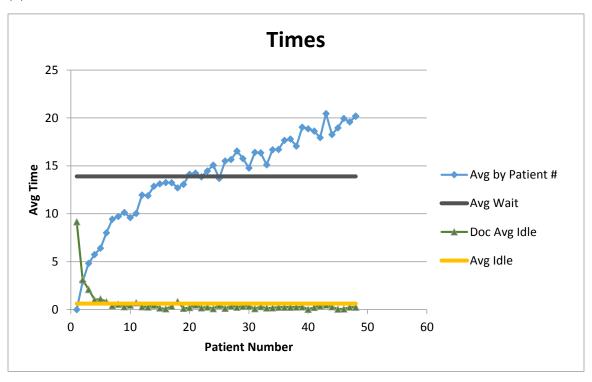


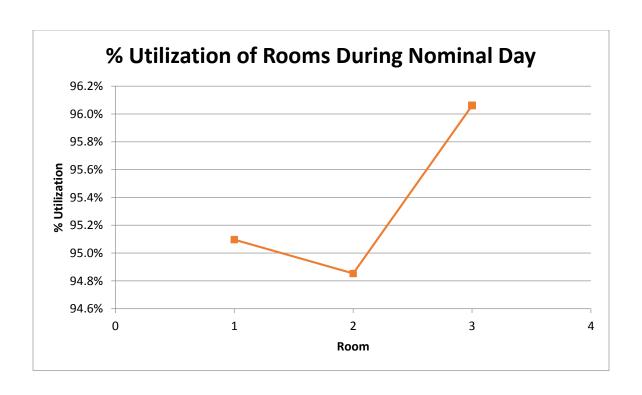


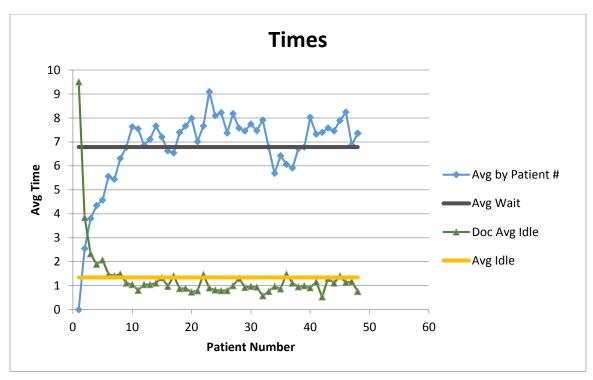


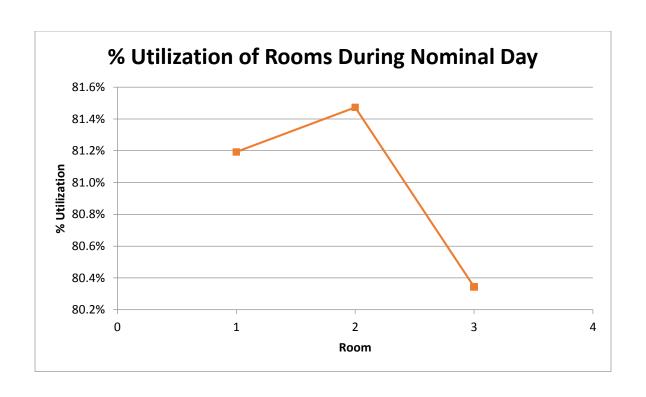


(b)

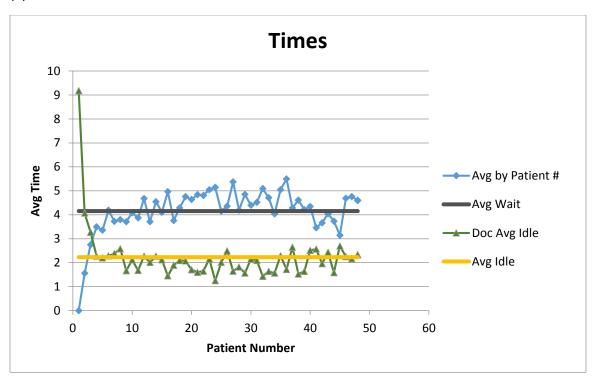


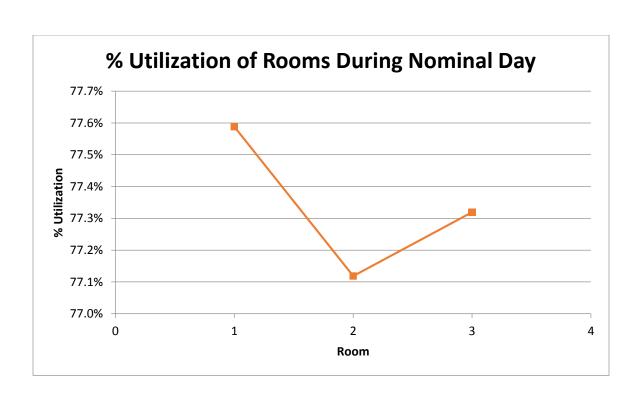






(d)





## **3.** Simulate in Excel with A=68 B=140 for 15000 appointments:

			Actuall		Patient	Doc	
Patient	Appt	Actual	Serv	Outsource(mi	Delay	Delay	
#	Time	start	Time	n)	(min)	(min)	Cost
			63.4993				
1	0	0	4	0	0	0	0
			46.9136			4.500657	67.5098
2	68	68	5	0	0	8	7
			41.2308			21.08634	316.295
3	136	136	8	0	0	7	2
			50.7307			26.76912	401.536
4	204	204	3	0	0	4	9
			33.2723				259.039
5	272	272	8	0	0	17.26927	1
			34.1448			34.72762	520.914
6	340	340	1	0	0	4	4
			30.6797			33.85518	507.827
7	408	408	1	0	0	8	8
						37.32028	559.804
8	476	476	36.3669	0	0	9	3
			70.0206			31.63310	474.496
9	544	544	4	0	0	3	5
		614.020	39.0016		2.020640		
10	612	6	6	0	2	0	2.02064
			125.387			26.97770	404.665
11	680	680	6	0	0	2	5
		805.387	138.344		57.38757		57.3875
12	748	6	5	0	9	0	8
		943.732	40.0133		127.7320		127.732
13	816	1	2	0	7	0	1
		983.745	77.9325		99.74538		99.7453
14	884	4	2	0	5	0	8
		1061.67			109.6779		109.677
15	952	8	79.2781	0	1	0	9
		1140.95	30.6985		120.9560		
16	1020	6	6	0	1	0	120.956
		1171.65	20.0038		83.65456		83.6545
17	1088	5	1	0	9	0	7
		1191.65	71.2281		35.65838		35.6583
18	1156	8	7	0	3	0	8
		1262.88	48.6521		38.88655		38.8865
19	1224	7	7	0	5	0	5
		1311.53	66.6924				19.5387
20	1292	9	8	0	19.53873	0	3

With many trials with different As and Bs, I found the min avg Cost is about 164 when A = 68  $\pm$  5, B = 140  $\pm$ 10.

Here are some of results with A and B:

		Avg
A=	B=	Cost=
80	90	397
70	80	294
70	90	253
70	100	222
70	110	203
70	120	190
70	140	173
68	140	164