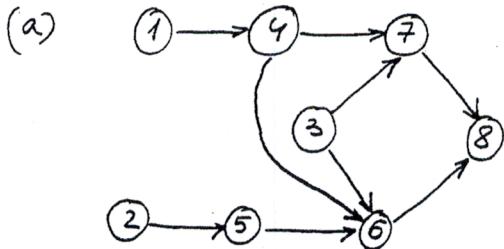


# 4.3

# 4.2

$0 \rightarrow 0^3$   
 $0 \rightarrow 0^4$

$0 \rightarrow 0^3$   
 $0^2 \rightarrow 0^3 \rightarrow 0$



Jobs	1	2	3	4	5	6	7	8
$P_j$	4	6	10	12	10	2	4	2

Compute the earliest completion times  $C'_j$  using the forward procedure

Jobs	1	2	3	4	5	6	7	8
$C'_j$	4	6	10	16	16	18	20	22

This implies that the makespan is 22. Assuming the makespan is 22, compute the latest possible completion times  $C''_j$  using the backward procedure.

Jobs	1	2	3	4	5	6	7	8
$C''_j$	4	8	16	16	18	20	20	22

The critical path is  $1 \rightarrow 4 \rightarrow 7 \rightarrow 8$ . In this case it is unique.

(b) Suppose  $P_7' = 1$ . Applying the forward procedure to the new data gives the following earliest completion times  $C'_j$ :

Jobs	1	2	3	4	5	6	7	8
$C'_j$	4	6	10	16	16	18	17	20

The new makespan is 20.

Jobs	1	2	3	4	5	6	7	8
$C''_j$	4	6	16	16	16	18	18	20

In this case there are two critical paths:

$$1 \rightarrow 4 \rightarrow 6 \rightarrow 8$$

and

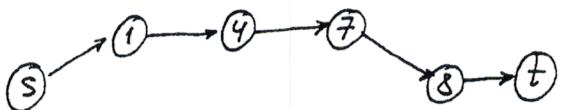
$$2 \rightarrow 5 \rightarrow 6 \rightarrow 8$$

## # 4.6

(a) Apply the Time/Cost Trade-Off Heuristic.

- (i) Setting the processing times at their maxima, the  $1 \rightarrow 4 \rightarrow 7 \rightarrow 8$  critical path is obtained. The subgraph  $G_{cp}$  of the critical paths is:

The initial makespan is 22.



[ $s, t$  are the source and sink nodes]

The minimal cuts are  $\{1\}$ ,  $\{4\}$ ,  $\{7\}$  and  $\{8\}$

Cut  $\{4\}$  has the lowest cost of processing time reduction:  $c_4 = 2$ .

Reducing  $p_4$  from 12 to 11 costs 2 and saves 6 in overhead, resulting in net savings of 4.

Jobs	1	2	3	4	5	6	7	8
$C_j^1$	4	6	10	15	16	18	19	21
$C_j''$	4	7	15	15	17	19	19	21

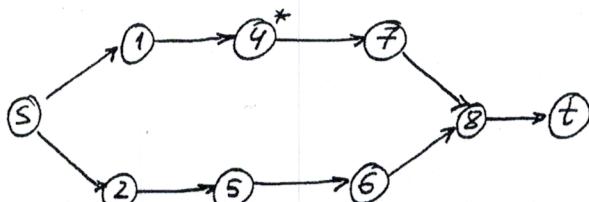
The new makespan is 21.

- (ii) The critical path is still  $s \rightarrow 1 \rightarrow 4 \rightarrow 7 \rightarrow 8$  and  $\{4\}$  has the lowest cost of processing time reduction. Reduce  $p_4$  again by 1:

Jobs	1	2	3	4	5	6	7	8
$C_j^1$	4	6	10	14	16	18	18	20
$C_j''$	4	6	14	14	16	18	18	20

The new makespan is 20.

$G_{cp}$ :



Note:  $O^*$  means that the job is at its minimum processing time

- (iii) Cut  $\{8\}$  has the lowest cost of processing time reduction:  $c_8 = 4$ . Reducing  $p_8$  from 2 to 1 costs 4 and saves 6 in overhead, resulting in net savings of 2.

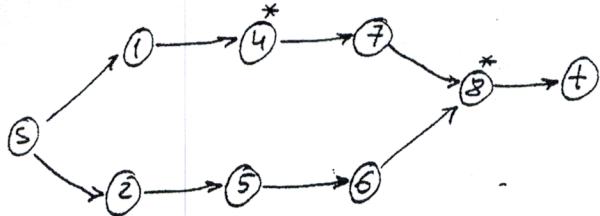
~~#35~~  
~~(p2)~~

Reduce  $p_8$  by 1:

Jobs	1	2	3	4	5	6	7	8
$C_j'$	4	6	10	14	16	18	18	19
$C_j^*$	4	6	14	14	16	18	18	19

The new makespan is 19.

$G_{cp}$ :



The above graph does not have minimal cuts with a cost less than the overhead. Therefore, the current solution is optimal.

However, the optimal solution is not unique. For example, we could decrease both  $p_1$  and  $p_6$  by 1 without affecting the total cost:

Jobs	1	2	3	4	5	6	7	8
$C_j'$	3	6	10	13	16	17	17	18
$C_j^*$	3	6	13	13	16	17	18	18

The makespan is 18.

#4.8

(a) and (b) Based on the given data, we have the following table:

Job	1	2	3	4	5	6	7	8	9	10	11
$p_i^a$	2	1	5	2	1	4	1	1	6	1	8
$p_i^m$	8	5	6	3	2	5	2	4	7	4	9
$p_i^b$	14	9	7	4	3	6	3	7	8	7	10
$\mu_i$	8	5	6	3	2	5	2	4	7	4	9
$\sigma_i$	2	1.33	0.33	0.33	0.33	0.33	0.33	1	0.33	1	0.33
$\sigma_i^2$	4	1.78	0.11	0.11	0.11	0.11	0.11	1	0.11	1	0.11

There are 8 possible paths (look at Figure 2.5):

Path1: S-1-2-10-T; mean length (ML)=17, variance (VAR) = 6.78

Path2: S-1-9-11-T; ML = 24; VAR = 4.22

Path3: S-1-8-11-T; ML = 21; VAR = 5.11

Path4: S-3-5-8-11-T; ML = 21; VAR = 1.33

Path5: S-3-5-9-11-T; ML = 24; VAR = 0.44

Path6: S-4-6-9-11-T; ML = 24; VAR = 0.44

Path7: S-4-6-8-11-T; ML = 21; VAR = 1.33

Path8: S-4-7-11-T; ML = 14; VAR = 0.33

In decreasing order of ML we have: Path2, Path5, Path6, Path3, Path4, Path7, Path1, Path8.

In decreasing order of VAR we have: Path1, Path3, Path2, Path4, Path7, Path5, Path6, Path8.

(c) Following the PERT procedure:

$$P(C_{max} > 27) = 1 - P(path1 < 27) * P(path2 < 27) * P(path3 < 27) * P(path4 < 27) * P(path5 < 27) * P(path6 < 27) * P(path7 < 27) * P(path8 < 27) = 0.076$$

(d) Path 1 has the highest variance, therefore:

$$P(Path1 > 27) = 0.0001.$$