more closely observe our adversaries, black holes are meant to make them go away for us.

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Wrapping up the honey collection, honeyclients are synthetic applications meant to

allow an attacker to conduct a client-side attack while also allowing the threat analysts

an opportunity to observe the TTPs being used by their adversaries. Honeyclients are

particularly important in the honey family, because most of the successful attacks happen

on the client side, and honeypots are not particularly well suited to track client-side

attacks. Suppose you have a suspected phishing or spear phishing attack that you'd like

to investigate. You could use a honeyclient to visit the link in the e-mail and pretend it

is a real user. Instead of getting infected, however, the honeyclient safely catches all the

attacks thrown at it and reports them to you. Since it is not really the web browser it is

claiming to be, it is impervious to the attack and provides you with information about

the actual tools the attacker is throwing at you. Honeyclients come in different flavors,

with some being highly interactive (meaning a human has to operate them), while others

involve low interaction (meaning their behavior is mostly or completely automated).

Organizations use these systems to identify, quantify, and qualify specific traffic types

to help determine their danger levels. The systems can gather network traffic statistics

and return them to a centralized location for better analysis. So as the systems are being

attacked, they gather intelligence information that can help the network staff better

understand what is taking place within their environment.

It should be clear from the foregoing that honeypots and honeynets are not defensive

controls like firewalls and IDSs, but rather help us collect threat intelligence. To be effective,

they must be closely monitored by a competent threat analyst. By themselves, honeypots

and honeynets do not improve your security posture. However, they can give your threat

intelligence team invaluable insights into your adversaries' methods and capabilities.

It is also important to make sure that the honeypot systems are not connected to production systems and do not provide any "jumping off" points for the attacker. There

have been instances where companies improperly implemented honeypots and they

were

exploited by attackers, who were then able to move from those systems to the company's

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internal systems. The honeypots need to be properly segmented from any other live

systems on the network.

On a smaller scale, organizations may choose to implement tarpits, which are similar

to honeypots in that they appear to be easy targets for exploitation. A tarpit can be

configured to appear as a vulnerable service that attackers commonly attempt to exploit.

Once the attackers start to send packets to this "service," the connection to the victim

system seems to be live and ongoing, but the response from the victim system is slow and

the connection may time out. Most attacks and scanning activities take place through

automated tools that require quick responses from their victim systems. If the victim

systems do not reply or are very slow to reply, the automated tools may not be successful

because the protocol connection times out.

NOTE Deploying honeypots and honeynets has potential liability issues. Be sure to consult your legal counsel before starting down this road.

Artificial Intelligence Tools

Artificial intelligence (AI) is a multidisciplinary field primarily associated with computer

science, with influences from mathematics, cognitive psychology, philosophy, and linguistics (among others). At a high level, AI can be divided into two different approaches,

as shown in Figure 21-14: symbolic and non-symbolic; the key difference is in how each

represents knowledge. Both approaches are concerned with how knowledge is organized,

how inference proceeds to support decision-making, and how the system learns. Artificial

intelligence

Symbolic AI

Rule-based systems

Analogical reasoning

Case-based reasoning

Non-symbolic AI

Episodic reasoning

Expert systems

Instance-based
learning

Production k-nearest systems neighbors

Decision trees

ID3

Statistical methods

Locally weighted regression

k-means clustering

Linear regression

Neural networks

C4.5

Convolutional neural networks

Figure 21-14 A partial taxonomy of artificial intelligence

Recurrent neural networks

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In symbolic approaches to AI, system developers model real-world concepts, their

relationships, and how they interact to solve a set of problems using a set of symbols

(e.g., words or tokens). Symbolic AI requires considerable knowledge engineering of

both the problem and solution domains, which makes it labor-intensive. However, it

yields results that are inherently explainable to humans since the results are derived

from human knowledge models in the first place. Symbolic AI systems include the expert systems that became prolific in the 1980s. These relied on extensive interviewing

of subject matter experts and time-consuming encoding of their expertise in a series

of conditional structures. Unsurprisingly, these early systems were unable to adapt or

learn absent human intervention, which is a problem when we consider the number of

exceptions that apply to almost all processes.

Another approach to AI departs from the use of symbolic representations of human knowledge and focuses instead on learning patterns in data for classifying objects,

predicting future results, or clustering similar sets of data. These non-symbolic AI

approaches are where many of the most recent advances have occurred, primarily in

classification tasks such as image and voice recognition. In the current vernacular, these

non-symbolic approaches are commonly called machine learning (ML) even though symbolic systems may also learn. As with symbolic approaches, non-symbolic ML systems also incorporate knowledge representations and reasoning. The knowledge representation is typically quantitative vectors (i.e., non-symbolic) with features from

the dataset that describe the input (e.g., pixels from an image, frequencies from an audio

file, word vectors, etc.).

Whereas symbolic AI requires considerable knowledge engineering, non-symbolic AI generally requires significant data acquisition and data curating, which can be laborintensive even for domains where data is readily available. However, rather than having to

program the knowledge, as in a symbolic system, the non-symbolic ML system acquires

its knowledge in the form of numeric parameters (i.e., weights) through offline training

with datasets with millions of examples. As training progresses, the ML model learns

the correct parameters that minimize a cost function. That function typically deals with

classifying some sample (helpful for finding malware) or making a prediction (allowing

us to detect anomalies like spikes in outbound traffic).

Classification determines the class of a new sample based on what is known about previous samples. A common example of this is an algorithm called k-nearest neighbors

(KNN), which is a supervised learning technique in which the nearest k neighbors

influence the classification of the new point (e.g., if more than half of its k nearest

neighbors are in one class, then the new point also belongs in that class). For cybersecurity,

this is helpful when trying to determine whether a binary file is malware or detecting

whether an e-mail is spam.

Prediction compares previous data samples and determines what the next sample(s) should be. If you have ever taken a statistics class, you may recall a type of analysis

called regression, in which you try to determine the line (or curve) that most closely

approximates a sequence of data points. We use the same approach to prediction in ML

by learning from previous observations to determine where the next data point(s) should

appear, which is useful for network flow analysis.

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On the other hand, there is also unsupervised learning such as clustering, where we

do not have a preconception of which classes (or even how many) exist; we determine

where the samples naturally clump together. One of the most frequently used clustering

algorithms is k-means clustering, in which new data points are added to one of the k

clusters based on which one is closest to the new point. Clustering is useful for anomaly

detection.

Finally, reinforcement learning tunes decision-making parameters toward choices that

lead to positive outcomes in the environment. For example, one might have a security

analyst provide feedback to an anomaly detector when it incorrectly classifies a malicious

file or event (i.e., a false positive). This feedback adjusts the internal model's weights, so

that its anomaly classification improves.

AI has shortcomings that you must consider before employing it. Neither symbolic nor non-symbolic AI approaches cope well with novel situations, and both require a

human to re-engineer (symbolic) or retrain (non-symbolic) the algorithms. Symbolic,

knowledge-engineered systems may contain underlying biases of the individual(s)
who

encode the system. Training data sets for non-symbolic approaches may contain biases

that are not representative of the operational environment. These biases lead to either false

positives or, worse, false negatives when the system is deployed. The best way forward is

to combine both approaches, using each other's strengths to offset the other's weaknesses.

Logging and Monitoring

Logging and monitoring are two key activities performed by a SOC using the various

tools we just discussed (and probably a few others). These two tasks go hand in hand,

since you can't really monitor (at least not very effectively) if you are not logging and,

conversely, logging makes little sense if you aren't monitoring. In the sections that follow,

we first address how to collect and manage logs, and then discuss the ways in which you

should be monitoring those logs (as well as other real-time data feeds).

# Log Management

We discussed log reviews and how to prevent log tampering in Chapter 18. To understand how logs support day-to-day security operations, however, we need to take a step

back and review why we might be logging system events in the first place. After all, if

you don't have clear goals in mind, you will likely collect the wrong events at least some

of the time.

## Logging Requirements

Earlier in this chapter, we discussed cyberthreat intelligence and, in particular, the collection management framework (CMF). That section on the CMF is a great one to review

when you're thinking about what your logging goals should be. After all, logs are data

sources that can (and probably should) feed your threat intelligence. Just like intelligence requirements are meant to answer questions from decision-makers, logs should do

the same for your SOC analysts. There should be specific questions your security team

routinely asks, and those are the questions that should drive what you log and how. For

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example, you may be concerned about data leaks of your sensitive research projects to

overseas threat actors. What events from which system(s) would you need to log in order

to monitor data egress? How often will you be checking logs (which determines how

long you must retain them)? If you simply go with default logging settings, you may be

ill informed when it comes to monitoring.

# Log Standards

Another best practice is to standardize the format of your logs. If you are using a security

information and event management (SIEM) system (which we'll discuss shortly), then

that platform will take care of normalizing any logs you forward to it. Otherwise, you'll

have to do it yourself using either the configuration settings on the system that's logging

(if it allows multiple formats) or by using a data processing pipeline such as the opensource Logstash.

NOTE It is essential that you standardize the timestamps on all logs across your environment. If your organization is small, you can use local time; otherwise, we recommend you always use Coordinated Universal Time (UTC).

Something else to consider as you standardize your logs is who will be consuming them. Many SOCs leverage tools for automation, such as some of the AI techniques we

discussed earlier. These automated systems may have their own set of requirements for

formatting, frequency of updates, or log storage. You should ensure that your standards

address the needs of all stakeholders (even non-human ones).

# Logging Better

Finally, as with anything else you do in cybersecurity, you want to evaluate the effectiveness of your log management efforts and look for ways to sustain what you're doing well

and improve the rest. Establishing and periodically evaluating metrics is an excellent

approach to objectively determine opportunities for improvement. For example, how

often do analysts lack information to classify an event because of incomplete logging?

What logs, events, and fields are most commonly used when triaging alerts? Which are

never needed? These questions will point to metrics, and the metrics, in turn, will tell you

how well your logging supports your goals.

Security Information and Event Management PART VII

A security information and event management (SIEM) system is a software platform that

aggregates security information (like asset inventories) and security events (which could

become incidents) and presents them in a single, consistent, and cohesive manner.

 ${\sf SIEMs}$  collect data from a variety of sensors, perform pattern matching and correlation

of events, generate alerts, and provide dashboards that allow analysts to see the state of

the network. One of the best-known commercial solutions is Splunk, while on the

opensource side the Elastic Stack (formerly known as the Elasticsearch-Logstash-Kibana, or

ELK, stack) is very popular. It is worth noting that, technically, both of these systems are

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data analytics platforms and not simply SIEMs. Their ability to ingest, index, store, and

retrieve large volumes of data applies to a variety of purposes, from network provisioning

to marketing to enterprise security.

Among the core characteristics of SIEMs is the ability to amass all relevant security

data and present it to the security analyst in a way that makes sense. Before these devices

became mainstream, security personnel had to individually monitor a variety of systems

and manually piece together what all this information might mean. Most SIEMs now include features that group together information and events that seem to be related to

each other (or "correlated" in the language of statistics). This allows the analyst to quickly

determine the events that are most important or for which there is the most evidence.

SIEM correlations require a fair amount of fine-tuning. Most platforms, out of the

box, come with settings that are probably good enough to get you started. You'll have

to let your SIEM tool run for a while (one week or longer) for it to start making sense

of your environment and giving you meaningful alerts. Inevitably, you'll find that your

analysts are drowning in false positives (sadly, a very common problem with automated

platforms) that consume their time and joy. This is where you start tuning your settings

using things like whitelists and analyst ratings that will make the platform more accurate.

You may also discover blind spots (that is, incidents that your SIEM did not pick up)

due to insufficient logging or inadequate sensor placement, so you tune a bit there too.

NOTE SIEM fine-tuning should follow your established configuration management processes.

Security Orchestration, Automation, and Response

A tool that is becoming increasingly popular in SOCs is the security orchestration,

automation, and response (SOAR) platform. SOAR is an integrated system that enables more efficient security operations through automation of various workflows. The following are the three key components of a SOAR solution:

- Orchestration This refers to the integration and coordination of other security tools such as firewalls, IDS/IPS, and SIEM platforms. Orchestration enables automation.
- Automation SOAR platforms excel at automating cybersecurity playbooks and workflows, driving significant efficiency gains where those processes exist (or are created).
- Response Incident response workflows can involve dozens (or even hundreds) of distinct tasks. A SOAR platform can automatically handle many of those, freeing up the incident responders to work on what humans do best.

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# Egress Monitoring

A security practice that is oftentimes overlooked by smaller organizations is egress monitoring, which is keeping an eye on (and perhaps restricting) the information that is flowing out of our networks. Chapter 6 introduced data loss prevention (DLP), which is a

very specific use case of this. Beyond DLP, we should be concerned about ensuring that

our platforms are not being used to attack others and that our personnel are not communicating (knowingly or otherwise) with unsavory external parties.

A common approach to egress monitoring is to allow only certain hosts to communicate

directly with external destinations. This allows us to focus our attention on a smaller set

of computers that presumably would be running some sort of filtering software. A good

example of this approach is the use of a web gateway, which effectively implements a

man-in-the-middle "attack" on all of our organization's web traffic. It is not uncommon

to configure these devices to terminate (and thus decrypt) all HTTPS traffic and to do

deep packet inspection (DPI) before allowing information to flow out of the network.

User and Entity Behavior Analytics

While most attacks historically are caused by external threat actors, we must not neglect

to monitor the activities of users and entities within our organizations. Even if we never

encounter a malicious insider, our users are oftentimes unwitting accomplices when they

visit the wrong site, click the wrong link, or open the wrong attachment. User and entity

behavior analytics (UEBA) is a set of processes that determines normal patterns of behavior so that abnormalities can be detected and investigated. For example, if a user hardly

ever sends large amounts of data out to the Internet and then one day starts sending

megabytes' worth, that would trigger a UEBA alert. Maybe the transmission was

perfectly legitimate, but perhaps it was the early part of a data loss incident. UEBA can exist as a stand-alone product or as a feature in some other tool, such as an EDR or NDR platform. Either way, UEBA uses machine learning to predict future behaviors based on past observations, and statistical analyses to determine when

a deviation from the norm is significant enough to raise an alert. As with any other type

of solution that offers behavioral analytics, UEBA solutions are prone to false positives.

This means that you would probably need to put some effort into fine-tuning a UEBA

solution, even after its training period.

EXAM TIP UEBA is a good choice for detecting both malicious insiders and benign user accounts that have been taken over by a malicious actor.

NIST Special Publication 800-137, Information Security Continuous Monitoring (ISCM)

for Federal Information Systems and Organizations, defines information security continuous

monitoring as "maintaining ongoing awareness of information security, vulnerabilities,

and threats to support organizational risk management decisions." Think of ISCM as an

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Continuous Monitoring

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ongoing and structured verification of security controls. Are the existing controls still the

right ones? Are they still effective? If not, why? These are some of the questions to which

continuous monitoring provides answers. It is a critical part of the risk management

framework we covered in Chapter 2.

There is a distinction here between logging, monitoring, and continuous monitoring.

Your logging policies should be pretty expansive. Data storage is cheap and you want to

capture as much data as you can in case you ever need it. Monitoring is more limited

because it typically requires a human to personally do it, or at least to deal with the

reports (such as SIEM alerts) that come out of it. You would, for example, monitor traffic

on a certain port when it looks suspicious and then move on to monitoring something

else when you determine that traffic is benign. Continuous monitoring is much

prescriptive. It is a deliberate, risk-based process to determine what gets monitored, how

it is monitored, and what to do with the information you gather.

In the end, the whole point of continuous monitoring is to determine if the controls

remain effective (in the face of changing threat and organizational environments)

at reducing risk to acceptable levels. To do this, you need to carefully consider which

metrics would allow you to say "yes" or "no" for each control. For example, suppose

you are concerned about the risk of malware infections in your organization, so you

implement antimalware controls. As part of continuous monitoring for those controls,

you could measure the number of infections in some unit of time (day, week, month).

The metrics and measurements provide data that must be analyzed in order to make it actionable. Continuing our malware example, if your controls are effective, you

would expect the number of infections to remain steady over time or (ideally) decrease.

You would also want to consider other information in the analysis. For example, your

malware infections could go up if your organization goes through a growth spurt and

hires a bunch of new people, or the infections could go down during the holidays because

many employees are taking vacation. The point is that the analysis is not just about

understanding what is happening, but also why.

Finally, continuous monitoring involves deciding how to respond to the findings. If your organization's malware infections have increased and you think this is related

to the surge in new hires, should you provide additional security awareness training or

replace the antimalware solution? Deciding what to do about controls that are no longer

sufficiently effective must take into account risk, cost, and a host of other organizational

issues.

Continuous monitoring is a deliberate process. You decide what information you need, then collect and analyze it at a set frequency, and then make business decisions

with that information. Properly implemented, this process is a powerful tool in your

prevention kit.

Chapter Review

Most of the time spent by the typical organization conducting security operations is

devoted to emplacing and maintaining the preventive and detective measures, and

using those to log events and monitor the environment. Entire books have been written

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on these topics, so in this chapter we just covered the essentials. A key takeaway is that

tools alone will never be enough to give you the visibility you need to detect attacks; you

need the integration of people, processes, and technology. We may have put a bit more

focus on technology in this chapter, but we wanted to close it by highlighting the fact

that well-trained people, working as a team and following existing processes, are essential

components of security operations. This is particularly true when things go wrong and

we need to respond to incidents, which we're about to cover in the next chapter.

# Quick Review

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- The security operations center (SOC) encompasses the people, processes, and technology that allow logging and monitoring of preventive controls, detection of security events, and incident response.
- Tier 1 security analysts spend most of their time monitoring security tools and

other technology platforms for suspicious activity.

• Tier 2 security analysts dig deeper into the alerts, declare security incidents,

and coordinate with incident responders and intelligence analysts to further investigate, contain, and eradicate the threats.

- Threat intelligence is evidence-based knowledge about an existing or emerging menace or hazard to assets that can be used to inform decisions regarding responses to that menace or hazard.
- Threat intelligence is commonly derived from three types of sources: threat data

feeds, open-source intelligence (OSINT), and internal systems.

 $\bullet$  Cyberthreat hunting is the practice of proactively looking for threat actors in

your networks.

- Firewalls support and enforce the organization's network security policy by restricting access to one network from another network.
- Packet-filtering firewalls make access decisions based upon network-level protocol

header values using access control lists (ACLs).

• Stateful firewalls add to the capabilities of packet-filtering firewalls by keeping

track of the state of a connection between two endpoints.

- Proxy firewalls intercept and inspect messages before delivering them to the intended recipients.
- A next-generation firewall (NGFW) combines the attributes of the previously discussed firewalls, but adds a signature-based and/or behavioral analysis IPS engine, as well as cloud-based threat data sharing.
- Intrusion detection and prevention systems (IDS/IPS) can be categorized as

either

host-based (HIDS) or network-based (NIDS) and rule-based or anomaly-based.

• A whitelist is a set of known-good resources such as IP addresses, domain names,

or applications. Conversely, a blacklist is a set of known-bad resources.

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• Antimalware software is most effective when it is installed in every entry and end point and covered by a policy that delineates user training as well as software

configuration and updating.

- A sandbox is an application execution environment that isolates the executing code from the operating system to prevent security violations.
- A honeypot is a network device that is intended to be exploited by attackers, with the administrator's goal being to gain information on the attackers' tactics,

techniques, and procedures.

- A honeynet is an entire network that is meant to be compromised.
- Honeyclients are synthetic applications meant to allow an attacker to conduct a client-side attack while also allowing the security analysts an opportunity to observe the techniques being used by their adversaries.
- Machine learning (ML) systems acquire their knowledge in the form of numeric parameters (i.e., weights), through training with datasets consisting of millions

of examples. In supervised learning, ML systems are told whether or not they made the right decision. In unsupervised training, they learn by observing an environment. Finally, in reinforcement learning they get feedback on their decisions from the environment.

- Effective logging requires a standard time zone for all timestamps.
- A security information and event management (SIEM) system is a software platform that aggregates security information (like asset inventories) and security

events (which could become incidents) and presents them in a single, consistent, and cohesive manner.

• Security orchestration, automation, and response (SOAR) platforms are integrated

systems that enable more efficient security operations through automation of various workflows.

- Egress monitoring is the process of scanning (and perhaps restricting) the information that is flowing out of our networks.
- User and entity behavior analytics (UEBA) is a set of processes that determines

normal patterns of behavior so that abnormalities can be detected and investigated.

• Continuous monitoring allows organizations to maintain ongoing awareness of information security, vulnerabilities, and threats to support organizational risk

management decisions.

# Questions

Please remember that these questions are formatted and asked in a certain way for a

reason. Keep in mind that the CISSP exam is asking questions at a conceptual level.

Questions may not always have the perfect answer, and the candidate is advised against

always looking for the perfect answer. Instead, the candidate should look for the best

answer in the list.

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Use the following scenario to answer Questions 1-3. The startup company at which you are

the director of security is going through a huge growth spurt and the CEO has decided

it's time to let you build out a security operations center (SOC). You already have two

cybersecurity analysts (one is quite experienced), a brand-new security information and

event management (SIEM) platform, and pretty good security processes in place.

- 1. The number of alerts on your SIEM is overwhelming your two analysts and many alerts go uninvestigated each day. How can you correct this?
- A. Hire an intelligence analyst to help you focus your collection efforts.
- B. Tune the SIEM platform to reduce false-positive alerts.
- C. Establish a threat hunting program to find attackers before they trigger alerts.
- D. Establish thresholds below which events will not generate alerts.
- 2. You hire an intelligence analyst and want her to start addressing intelligence

requirements. Which of the following should be her first step?

- A. Finding out what questions decision-makers need answered
- B. Establishing a collection management framework
- C. Identifying data sources
- D. Subscribing to a threat data feed
- 3. Your SOC is maturing rapidly and you are ready to start a cyberthreat hunting program. Which of the following describes the crux of this effort?
- A. Proving or negating hypotheses of threat actions based on threat intelligence
- B. Neutralizing threat actors before they can breach your organization
- C. Digging deeper into the alerts to determine if they constitute security

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## incidents

- D. Allowing hunters an opportunity to observe techniques used by their adversaries
- 4. A firewall that can only make decisions based on examining a single network layer header is called a
- A. Stateful firewall
- B. Screened host
- C. Packet filter
- D. Next-generation firewall
- 5. A firewall that understands the three-step handshake of a TCP connection is

## called a

- A. Packet filter
- B. Proxy firewall
- C. Transport-layer proxy
- D. Stateful firewall

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- 6. What is the main challenge with anomaly-based approaches to intrusion detection and prevention?
- A. False positives
- B. Needing a rule that accurately captures the attack
- C. Cost
- D. Immaturity of the technology
- 7. Which of the following is an effective technique for tuning automated detection  ${\bf r}$

systems like IDS/IPS and SIEMs?

- A. Access control lists
- B. State tables
- C. Whitelists
- D. Supervised machine learning
- 8. Which of the following terms would describe a system designed to ascertain a specific attacker's intent and dynamically spawn multiple virtual devices that are

designed to be appealing to that particular attacker?

- A. Honeypot
- B. Honeyclient
- C. Honeyseeker
- D. Honeynet
- 9. Which of the following is not a typical application of machine learning?
- A. Classification
- B. Prediction
- C. Clustering
- D. Knowledge engineering
- 10. Which of the following is not true about continuous monitoring?
- A. It involves ad hoc processes that provide agility in responding to novel attacks.
- B. Its main goal is to support organizational risk management.
- C. It helps determine whether security controls remain effective.
- D. It relies on carefully chosen metrics and measurements.

## **Answers**

1. B. False positives are a very common problem with automated platforms like SIEMs, but they can be alleviated by fine-tuning the platform. An intelligence analyst could help a little bit but would clearly not be the best answer, while threat

hunting would be a distractor for such a young SOC that still needs to get alerts

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under control. Ignoring low-scoring alerts as a matter of policy would be a very dangerous move when dealing with stealthy attackers.

- 2. A. Threat intelligence is meant to help decision-makers choose what to do about
- a threat. It answers a question that these leaders may have. The CMF and data sources are all important, of course, but they are driven by the requirements that

come out of leaders' questions. After the requirements are known, the intelligence

analyst may (or may not) need to subscribe to a threat data feed.

3. A. The crux of threat hunting is to develop a hypothesis of adversarial action

based on threat intelligence, and then to prove or negate the hypothesis. Inherent

in this description are two factors: a) the adversary is already inside the network,

and b) no alerts tipped off the defenders to the adversary's presence. These factors

negate answers B and C. Answer D describes the purpose of a honeypot, not threat hunting.

4. C. Packet filtering is a firewall technology that makes access decisions based upon

network-level protocol header values. The device that is carrying out packet-filtering

processes is configured with access control lists (ACLs), which dictate the type of

traffic that is allowed into and out of specific networks.

- 5. D. Stateful firewalls keep track of the state of a protocol connection, which means they understand the three-step handshake a TCP connection goes through (SYN, SYN/ACK, ACK).
- 6. A. The main challenge with anomaly-based approaches is that of false positives—

detecting intrusions when none happened. These can lead to fatigue and desensitizing the personnel who need to examine each of these alerts. Despite this shortcoming, anomaly-based approaches are mature and cost-effective technologies that are differentiated from rule-based systems by not needing rules

that accurately capture attacks.

7. C. One of the most effective ways to tune detection platforms like IDS/IPS is to develop lists of things that are definitely benign and those that are definitely

malicious. The platform, then, just has to figure out the stuff that is not on either

- list. A whitelist (more inclusively called an allow list) is a set of known-good resources such as IP addresses, domain names, or applications.
- 8. D. Some honeynets are designed to ascertain a specific attacker's intent and dynamically spawn honeypots that are designed to be appealing to that particular attacker. These very sophisticated honeynets are not networks of preexisting

honeypots, but rather adaptive networks that interact with the adversaries to keep

them engaged (and thus under observation) for as long as possible.

9. D. Machine learning (ML), which is a non-symbolic approach to artificial intelligence (AI), is typically used for classification and prediction (using supervised

or semi-supervised learning) as well as clustering (using unsupervised learning).

Knowledge engineering is a requirement for symbolic forms for AI, such as expert systems, which are not ML in the common sense of the term.

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10. A. Continuous monitoring is a deliberate, data-driven process supporting organizational risk management. One of the key questions it answers is whether controls are still effective at mitigating risks. Continuous monitoring could potentially lead to a decision to implement specific ad hoc processes, but these would not really be part of continuous monitoring.

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## **CHAPTER**

Security Incidents

This chapter presents the following:

- Incident management
- Incident response planning
- Investigations

It takes 20 years to build a reputation and few minutes of cyber-incident to ruin it.

-Stephane Nappo

No matter how talented your security staff may be, or how well everyone in your organization complies with your excellent security policies and procedures, or what cuttingedge technology you deploy, the sad truth is that the overwhelming odds are that your

organization will experience a major compromise (if it hasn't already). What then? Having the means to manage incidents well can be just as important as anything else you

do to secure your organization. In this chapter, we will cover incident management in

general and then drill down into the details of incident response planning. Although ISC2 differentiates incident management and incident investigations, for

many organizations, the latter is part of the former. This differentiation is useful to highlight the fact that some investigations involve suspects who may be our own colleagues.

While many of us would enjoy the challenge of figuring out how an external

actor managed to compromise our defenses, there is nothing fun about substantiating

allegations that someone we work with did something wrong that caused losses to the

organization. Still, as security professionals, we must be ready for whatever threats emerge

and deal with the ensuing incidents well and rapidly.

Overview of Incident Management

There are many incident management models, but all share some basic characteristics.

They all require that we identify the event, analyze it to determine the appropriate countermeasures, correct the problem(s), and, finally, take measures to keep the event from

happening again. (ISC)2 has broken out these four basic actions and prescribes seven

phases in the incident management process: detection, response, mitigation, reporting,

recovery, remediation, and lessons learned. Your own organization will have a unique

approach, but it is helpful to baseline it off the industry standard.

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Although we commonly use the terms "event" and "incident" interchangeably, there are subtle differences between the two. A security event is any occurrence that can be

observed, verified, and documented. These events are not necessarily harmful. For

example, a remote user login, changes to the Windows Registry on a host, and system

reboots are all security events that could be benign or malicious depending on the context.

A security incident is one or more related events that negatively affect the organization

and/or impact its security posture. That remote login from our previous example could

be a security incident if it was a malicious user logging in. We call reacting to these issues

"incident response" (or "incident handling") because something is negatively affecting

the organization and causing a security breach.

EXAM TIP A security event is not necessarily a security violation, whereas a security incident is.

Many types of security incidents (malware, insider attacks, terrorist attacks, and so on)

exist, and sometimes an incident is just human error. Indeed, many incident response

individuals have received a frantic call in the middle of the night because a system is

acting "weird." The reasons could be that a deployed patch broke something, someone

misconfigured a device, or the administrator just learned a new scripting language and

rolled out some code that caused mayhem and confusion.

Many organizations are at a loss as to who to call or what to do right after they have

been the victim of a cybercrime. Therefore, all organizations should have an incident

management policy (IMP). This document indicates the authorities and responsibilities

regarding incident response for everyone in the organization. Though the IMP is frequently drafted by the CISO or someone on that person's team, it is usually signed by

whichever executive "owns" organizational policies. This could be the chief information

officer (CIO), chief operations officer (COO), or chief human resources officer (CHRO).

It is supported by an incident response plan that is documented and tested before an

incident takes place. (More on this plan later.) The IMP should be developed with inputs

from all stakeholders, not just the security department. Everyone needs to work together

to make sure the policy covers all business, legal, regulatory, and security (and any other

relevant) issues.

The IMP should be clear and concise. For example, it should indicate whether systems

can be taken offline to try to save evidence or must continue functioning at the risk of

destroying evidence. Each system and functionality should have a priority assigned to

it. For instance, if a file server is infected, it should be removed from the network, but

not shut down. However, if the mail server is infected, it should not be removed from

the network or shut down, because of the priority the organization attributes to the mail

server over the file server. Tradeoffs and decisions such as these have to be made when

formulating the IMP, but it is better to think through these issues before the situation

occurs, because better logic is usually possible before a crisis, when there's less emotion and chaos.

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Incident Management

Incident management includes proactive and reactive processes. Proactive measures

need to be put into place so that incidents can be prevented or, failing that, detected

quickly. Reactive measures need to be put into place so that detected incidents are

dealt with properly.

Most organizations have only reactive management processes, which walk through how an incident should be handled. A more holistic approach is an incident management program that includes both proactive and reactive incident management processes, ensuring that triggers are monitored to make sure all incidents are actually uncovered. This commonly involves log aggregation, a security

information and event management (SIEM) system, and user education. Having clear ways of dealing with incidents is not necessarily useful if you don't have a way

to find out if incidents are indeed taking place.

- A list of outside agencies and resources to contact or report to.
- An outline of roles and responsibilities.
- A call tree to contact these roles and outside entities.
- A list of computer or forensic experts to contact.
- A list of steps to take to secure and preserve evidence.

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All organizations should develop an incident response team, as mandated by the incident management policy, to respond to the large array of possible security incidents.

The purpose of having an incident response (IR) team is to ensure that the organization

has a designated group of people who are properly skilled, who follow a standard set of

procedures, and who jump into action when a security incident takes place. The team

should have proper reporting procedures established, be prompt in their reaction, work

in coordination with law enforcement, and be recognized (and funded) by management

as an important element of the overall security program. The team should consist of

representatives from various business units, such as the legal department, HR, executive

management, the communications department, physical/corporate security, IS security,

and information technology.

There are three different types of incident response teams that an organization can

choose to put into place. A virtual team is made up of experts who have other duties and

assignments within the organization. It is called "virtual" because its members are not

full-time incident responders but instead are called in as needed and may be physically

remote. This type of team introduces a slower response time, and members must neglect

their regular duties should an incident occur. However, a permanent team of folks who are

dedicated strictly to incident response can be cost prohibitive to smaller organizations.

The third type is a hybrid of the virtual and permanent models. Certain core

members are

permanently assigned to the team, whereas others are called in as needed. Regardless of the type, the incident response team should have the following basic

items available:

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- A list of items that should be included in a report for management and potentially the courts.
- A description of how the different systems should be treated in this type of situation. (For example, remove the systems from both the Internet and the network and power them down.)

When a suspected crime is reported, the incident response team should follow a set

of predetermined steps to ensure uniformity in their approach and that no steps are

skipped. First, the IR team should investigate the report and determine whether an actual

crime has been committed. If the team determines that a crime has been committed,

they should inform senior management immediately. If the suspect is an employee, the

team should contact a human resources representative right away. The sooner the IR

team begins documenting events, the better. If someone is able to document the starting

time of the crime, along with the employees and resources involved, that provides a

good foundation for evidence. At this point, the organization must decide if it wants to

conduct its own forensic investigation or call in experts. If experts are going to be called

in, the system that was attacked should be left alone in order to try and preserve as much

evidence of the attack as possible. If the organization decides to conduct its own forensic

investigation, it must deal with many issues and address tricky elements. (Forensics will

be discussed later in this chapter.)

Computer networks and business processes face many types of threats, each requiring

a specialized type of recovery. However, an incident response team should draft and

enforce a basic outline of how all incidents are to be handled. This is a much better

approach than the way many organizations deal with these threats, which is usually in

an ad hoc, reactive, and confusing manner. A clearly defined incident-handling process

is more cost-effective, enables recovery to happen more quickly, and provides a uniform

approach with certain expectation of its results.

Incident handling should be closely related to disaster recovery planning (covered in

Chapter 23) and should be part of the organization's disaster recovery plan, usually as

an appendix. Both are intended to react to some type of incident that requires a quick

response so that the organization can return to normal operations. Incident handling is a

recovery plan that responds to malicious technical threats. The primary goal of incident

handling is to contain and mitigate any damage caused by an incident and to prevent any

further damage. This is commonly done by detecting a problem, determining its cause,

resolving the problem, and documenting the entire process.

Without an effective incident-handling program, individuals who have the best intentions can sometimes make the situation worse by damaging evidence, damaging systems, or spreading malicious code. Many times, the attacker booby-traps the compromised system to erase specific critical files if a user does something as simple as

list the files in a directory. A compromised system can no longer be trusted because the

internal commands listed in the path could be altered to perform unexpected activities.

The system could now have a back door for the attacker to enter when he wants, or could

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NOTE Resources for CERT can be found at https://www.cert.org/incidentmanagement/.

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have a logic bomb silently waiting for a user to start snooping around, only to destroy

any and all evidence.

Incident handling should also be closely linked to the organization's security training

and awareness program to ensure that these types of mishaps do not take place.

issues that the incident response team encountered can be used in future training sessions

to help others learn what the organization is faced with and how to improve response

processes.

Employees need to know how to report an incident. Therefore, the incident management policy should detail an escalation process so that employees understand

when evidence of a crime should be reported to higher management, outside agencies, or

law enforcement. The process must be centralized, easy to accomplish (or the

employees

won't bother), convenient, and welcomed. Some employees feel reluctant to report incidents because they are afraid they will get pulled into something they do not want to

be involved with or accused of something they did not do. There is nothing like trying

to do the right thing and getting hit with a big stick. Employees should feel comfortable

about the process, and not feel intimidated by reporting suspicious activities. The incident management policy should also dictate how employees should interact with external entities, such as the media, government, and law enforcement. This. in

particular, is a complicated issue influenced by jurisdiction, the status and nature of the

crime, and the nature of the evidence. Jurisdiction alone, for example, depends on the

country, state, or federal agency that has control. Given the sensitive nature of public

disclosure, communications should be handled by communications, human resources, or

other appropriately trained individuals who are authorized to publicly discuss incidents.

Public disclosure of a security incident can lead to two possible outcomes. If not handled

correctly, it can compound the negative impact of an incident. For example, given today's

information-driven society, denial and "no comment" may result in a backlash. On the

other hand, if public disclosure is handled well, it can provide the organization with an

opportunity to win back public trust. Some countries and jurisdictions either already

have or are contemplating breach disclosure laws that require organizations to notify

the public if a security breach involving personally identifiable information (PII) is even

suspected. So, being open and forthright with third parties about security incidents often

is beneficial to organizations.

A sound incident-handling program works with outside agencies and counterparts. The members of the team should be on the mailing list of the Computer Emergency Response Team (CERT) so they can keep up-to-date about new issues and can spot malicious events, hopefully before they get out of hand. CERT is a division of the

Software Engineering Institute (SEI) that is responsible for monitoring and advising

users and organizations about security preparation and security breaches.

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The Cyber Kill Chain

Even as we think about how best to manage incidents, it is helpful to consider a model that describes the stages attackers must complete to achieve their

objectives.

In their seminal 2011 white paper titled "Intelligence-Driven Computer Network Defense Informed by Analysis of Adversary Campaigns and Intrusion Kill Chains," Eric Hutchins, Michael Cloppert, and Rohan Amin (employees of Lockheed Martin Corporation, publisher of the white paper) describe a seven-stage intrusion model

that has become an industry standard known as the Cyber Kill Chain framework. The seven stages are described here:

- 1. Reconnaissance The adversary has developed an interest in your organization as a target and begins a deliberate information-gathering effort to find vulnerabilities.
- 2. Weaponization Armed with detailed-enough information, the adversary determines the best way into your systems and begins preparing and testing the weapons to be used against you.
- 3. Delivery The cyber weapon is delivered into your system. In over 95 percent of the published cases, this delivery happens via e-mail.
- 4. Exploitation The malicious software is executing on a CPU within your network. This may have launched when the target user clicked a link, opened an attachment, visited a website, or plugged in a USB thumb drive. It could also (in somewhat rare cases) be the result of a remote exploit. One way or another, the attacker's software is now running in your systems.

  5. Installation Most malicious software is delivered in stages. First, there is the exploit that compromised the system in the prior step. Then, some other software is installed in the target system to ensure persistence, ideally with a good measure of stealth.
- 6. Command and Control (C2) Once the first two stages of the software (exploit and persistence) have been executed, most malware will "phone home" to the attackers to let them know the attack was successful and to request updates and instructions.
- 7. Actions on Objectives Finally, the malware is ready to do whatever it was designed to do. Perhaps the intent is to steal intellectual property and send it to an overseas server. Or perhaps this particular effort is an early phase in a grander attack, so the malware will pivot off the compromised system. Whatever the case, the attacker has won at this point.

As you can probably imagine, the earlier in the kill chain we identify the attack,

the greater our odds are of preventing the adversaries from achieving their objectives.

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This is a critical concept in this model: if you can thwart the attack before stage four

(exploitation), you stand a better chance of winning. Early detection, then, is the

key to success.

Deliver

Recon

Weaponize

Proactive detection and mitigation

**Install** 

Exploit

**Objective** 

C2

Containment and incident response

Incident response is the component of incident management that is executed when a

security incident takes place. It starts with detecting the incident and eventually leads to

the application of lessons learned during the response. Let's take a closer look at each of

the steps in the incident response process.

Detection

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The first and most important step in responding to an incident is to realize that you

have a problem in the first place. The organization's incident response plan should have

specific criteria and a process by which the security staff declares that an incident has

occurred. The challenge, of course, is to separate the wheat from the chaff and zero

in on the alerts or other indicators that truly represent an immediate danger to the

organization.

Detection boils down to having a good sensor network implemented throughout your environment. There are three types of sensors: technical, human, and third-party.

Technical sensors are, perhaps, the type most of us are used to dealing with. They are

provided by the previously mentioned SIEM systems and the other types of systems introduced in Chapter 21: detection and response (EDR), network detection and response (NDR), and security orchestration, automation, and response (SOAR). Human

sensors can be just as valuable if everyone in your organization has the security awareness

to notice odd events and promptly report them to the right place. Many organizations

use a special e-mail address to which anyone can send an e-mail report. Third-party

sensors (technical or human) exist in other organizations. For example, maybe you have

a really good relationship with your supply chain partners, and they will alert you to

incidents in their environments that appear related to you. That third party could also be

a government agency letting you know you've been hacked, which is never a good way to

start your day, but is better than not knowing.

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Despite this abundance of sensors, detecting incidents can be harder than it sounds,

for a variety of reasons. First, sophisticated adversaries may use tools and techniques that

you are unable to detect (at least at first). Even if the tools or techniques are known to

you, they may very well be hiding under a mound of false positives in your SIEM system.

In some (improperly tuned) systems, the ratio of false positives to true positives can be

ten to one (or higher). This underscores the importance of tuning your sensors and

analysis platforms to reduce the rate of false positives as much as possible.

## Response

Having detected the incident, the next step is to respond by containing the damage that

has been or is about to be done to your most critical assets. The goal of containment

during the response phase is to prevent or reduce any further damage from this incident

so that you can begin to mitigate and recover. Done properly, mitigation buys the  $\ensuremath{\mathsf{IR}}$ 

team time for a proper investigation and determination of the incident's root cause. The

response strategy should be based on the category of the attack (e.g., internal or external),

the assets affected by the incident, and the criticality of those assets. So, what kind of

mitigation strategy is best? Well, it depends.

When complete isolation or containment is not a viable solution, you may opt to use

boundary devices to stop one system from infecting another. This involves temporarily

changing firewall/filtering router rule configuration. Access control lists can be applied

to minimize exposure. These response strategies indicate to the attacker that his attack

has been noticed and countermeasures are being implemented. But what if, in order to

perform a root cause analysis, you need to keep the affected system online and not let on

that you've noticed the attack? In this situation, you might consider installing a honeynet

or honeypot to provide an area that will contain the attacker but pose minimal

risk to the

organization. This decision should involve legal counsel and upper management because

honeynets and honeypots can introduce liability issues, as discussed in Chapter 21. Once

the incident has been contained, you need to figure out what just happened by putting

the available pieces together.

This is the substage of analysis, where more data is gathered (audit logs, video captures,

human accounts of activities, system activities) to try and figure out the root cause of the

incident. The goals are to figure out who did this, how they did it, when they did it, and

why. Management must be continually kept abreast of these activities because they will

be making the big decisions on how this situation is to be handled.

EXAM TIP Watch out for the context in which the term "response" is used. It can refer to the entire seven-phase incident management process or to the second phase of it. In the second usage, you can think of it as initial response aimed at containment.

## Mitigation

Having "stopped the bleeding" with the initial containment response, the next step is

to determine how to properly mitigate the threat. Though the instinctive reaction may

be to clean up the infected workstation or add rules to your firewalls and IDS/IPS,

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this well-intentioned response could lead you on an endless game of whack-a-mole or.

worse yet, blind you to the adversary's real objective. What do you know about the adversary? Who is it? What are they after? Is this tool and its use consistent with what you have

already seen? Part of the mitigation stage is to figure out what information you need in

order to restore security.

Once you have a hypothesis about the adversary's goals and plans, you can test it. If this

particular actor is usually interested in PII on your high-net-worth clients but the incident

you detected was on a (seemingly unrelated) host in the warehouse, was that an initial entry

or pivot point? If so, then you may have caught the attacker before they worked their way

further along the kill chain. But what if you got your attribution wrong? How could you test

for that? This chain of questions, combined with quantifiable answers from your systems,

forms the basis for an effective response. To quote the famous hockey player

Wayne Gretzky,

we should all "skate to where the puck is going to be, not where it has been." NOTE It really takes a fairly mature threat intelligence capability to determine who is behind an attack (attribution), what are their typical tactics, techniques, and procedures (TTPs), and what might be their ultimate objective. If you do not have this capability, you may have no choice but to respond only to what you're detecting, without regard for what the adversary may actually be trying to do.

Once you are comfortable with your understanding of the facts of the incident, you

move to eradicate the adversary from the affected systems. It is important to gather

evidence before you recover systems and information. The reason is that, in many cases.

you won't know that you will need legally admissible evidence until days, weeks, or even

months after an incident. It pays, then, to treat each incident as if it will eventually end

up in a court of justice.

Once all relevant evidence is captured, you can begin to fix all that was broken. The

mitigation phase ends when you have affected systems that, while still isolated from the

production networks, are free from adversarial control. For hosts that were compromised,

the best practice is to simply reinstall the system from a gold master image and then

restore data from the most recent backup that occurred prior to the attack. You may also

have to roll back transactions and restore databases from backup systems. Once you are

done, it is as if the incident never happened. Well, almost.

# Reporting

Though we discuss reporting at this point in order to remain consistent with the incident

response process that (ISC)2 identifies, incident reporting and documentation occurs at

various stages in the response process. In many cases involving sophisticated attackers,

## PART VII

CAUTION An attacked or infected system should never be trusted, because you do not necessarily know all the changes that have taken place and the true extent of the damage. Some malicious code could still be hiding somewhere. Systems should be rebuilt to ensure that all of the potential bad mojo has been released by carrying out a proper exorcism.

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the IR team first learns of the incident because someone else reports it.

Whether it is an

internal user, an external client or partner, or even a government entity, this initial report

becomes the starting point of the entire process. In more mundane cases, we become

aware that something is amiss thanks to a vigilant member of the security staff or one of

the sensors deployed to detect attacks. However we learn of the incident, this first report

starts what should be a continuous process of documentation.

According to NIST Special Publication 800-61, Revision 2, Computer Security Incident

Handling Guide, the following information should be reported for each incident:

- Summary of the incident
- Indicators
- Related incidents
- Actions taken
- Chain of custody for all evidence (if applicable)
- Impact assessment
- Identity and comments of incident handlers
- Next steps to be taken

## Recovery

Once the incident is mitigated, you must turn your attention to the recovery phase, in

which the aim is to restore full, trustworthy functionality to the organization. It is one

thing to restore an individual affected device, which is what we do in mitigation, and

another to restore the functionality of business processes, which is the goal of recovery.

For example, suppose you have a web service that provides business-to-business (B2B)

logistic processes for your organization and your partner organizations. The incident to

which you're responding affected the database and, after several hours of work, you mitigated that system and are ready to put it back online. In this recovery stage, you would

certify the system as trustworthy and then integrate it back into the web service, thus

restoring the business capability.

It is important to note that the recovery phase is characterized by significant testing

to ensure the following:

- The affected system is really trustworthy
- The affected system is properly configured to support whatever business processes

it did previously

• No compromises exist in those processes

The third characteristic of this phase is assured by close monitoring of all related

systems to ensure that the compromise did not persist. Doing this during

off-peak

hours helps ensure that, should we discover anything else malicious, the impact to the

organization is reduced.

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## Remediation

It is not enough to put the pieces of Humpty Dumpty back together again. You also need

to ensure that the attack is never again successful. In the remediation phase, which can

(and should) run concurrently with the other phases, you decide which security controls

(e.g., updates, configuration changes, firewall/IDS/IPS rules) need to be put in place or

modified. There are two steps to this. First, you may have controls that are hastily put

into effect because, even if they cause some other issues, their immediate benefit outweighs the risks. Later on, you should revisit those controls and decide which should be

made permanent (i.e., through your change management process) and what others you

may want to put in place.

NOTE For best results, the remediation phase should start right after detection and be conducted in parallel with the other phases.

Another aspect of remediation is the identification of indicators of attack (IOAs)

that can be used in the future to detect this attack in real time (i.e., as it is happening)

as well as indicators of compromise (IOCs), which tell you when an attack has been

successful and your security has been compromised. Typical indicators of both attack and

compromise include the following:

- Outbound traffic to a particular IP address or domain name
- Abnormal DNS query patterns
- Unusually large HTTP requests and/or responses
- DDoS traffic
- New registry entries (in Windows systems)

At the conclusion of the remediation phase, you have a high degree of confidence that

this particular attack will never again be successful against your organization. Ideally,

you should incorporate your IOAs and IOCs into the following lessons learned stage

and share them with the community so that no other organization can be exploited in

this manner. This kind of collaboration with partners (and even competitors) makes the

adversary have to work harder.

Lessons Learned

Closure of an incident is determined by the nature or category of the incident, the desired

incident response outcome (for example, business resumption or system restoration), and

the team's success in determining the incident's source and root cause. Once you have

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EXAM TIP Mitigation, recovery, and remediation are conveniently arranged in alphabetical order. First you stop the threat, then you get back to business as usual, and then you ensure the threat is never again able to cause this incident.

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determined that the incident is closed, it is a good idea to have a team briefing that

includes all groups affected by the incident to answer the following questions:

- What happened?
- What did we learn?
- How can we do it better next time?

The team should review the incident and how it was handled and carry out a postmortem analysis. The information that comes out of this meeting should indicate

what needs to go into the incident response process and documentation, with the goal of

continuous improvement. Instituting a formal process for the briefing provides the team

with the ability to start collecting data that can be used to track its performance metrics.

Incident Response Planning

Incident management is implemented through two documents: the incident management policy (IMP) and the incident response plan (IRP). As discussed in the previous

section, the IMP establishes authorities and responsibilities across the entire organization. The IMP identifies the IR lead for the organization and describes what every staff

member is required to do with regard to incidents. For example, the IMP describes how

employees are to report suspected incidents, to whom the report should be directed, and

how quickly it should be done.

The IRP gets into the details of what should be done when responding to suspected

incidents. The key sections of the IRP cover roles and responsibilities, incident

classification, notifications, and operational tasks, all of which are described

in the sections

that follow. Normally, the IRP does not include detailed procedures for responding to

specific incidents (e.g., phishing, data leak, ransomware), but establishes the framework

within which all incidents will be addressed. Specific procedures are usually documented

in runbooks, which are step-by-step scripts developed to deal with incidents that are either

common enough or damaging enough to require this level of detailed documentation.

Runbooks are described after the IRP sections.

Roles and Responsibilities

The group of individuals who make up the incident response team must have a variety of

skills. They must also have a solid understanding of the systems affected by the incident,

the system and application vulnerabilities, and the network and system configurations.

Although formal education is important, real-world applied experience combined with

proper training is key for these folks.

Many organizations divide their IR teams into two sub-teams. The first is the core team of incident responders, who come from the IT and security departments. These individuals are technologists who handle the routine incidents like restoring a

workstation whose user inadvertently clicked the wrong link and caused self-infected

damage. The second, or extended, team consists of individuals in other departments

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who are activated for more complex incidents. The extended team includes attorneys,

public relations specialists, and human resources staff (to name a few). The exact makeup

of this extended team will vary based on the specifics of the incident, but the point is

that these are individuals whose day-to-day duties don't involve IT or security, and vet

they are essential to a good response. Table 22-1 shows some examples of the roles and

responsibilities in these two teams.

Role

Responsibilities

Core IR Team
Chief information security
officer (CISO)

- Develops and maintains the IR plan
- Communicates with senior organizational leadership
- Directs security controls before and after incidents

# Director of security operations

- Directs execution of the IR plan
- Communicates with applicable law enforcement agencies
- Declares security incidents

## IR team lead

- Overall responsibility for the IR plan
- Communicates with senior organizational leadership
- Maintains repository of incident response lessons learned

# Cybersecurity analyst

- Monitors and analyzes security events
- Nominates events for escalation to security incidents
- Performs additional analyses for IR team lead as required

# IT support specialist

- Manages security platforms
- Implements mitigation, recovery, and remediation measures as directed by the IR team lead

## Threat intelligence analyst

- Provides intelligence products related to incidents
- Maintains repository of incident facts to support future intelligence products

## Extended IR Team

• Provides oversight for incident-related human resource requirements (e.g., employee relations, labor agreements)

# Legal counsel

- Provides oversight for incident-related legal requirements (e.g., liability issues, requirement for law enforcement reporting/coordination)
- Ensures evidence collected maintains its forensic value in the event the organization chooses to take legal action

# Public relations

- Ensures communications during an incident protect the confidentiality of sensitive information
- Prepares communications to stockholders and the press

## Business unit lead

- Balances IR actions and business requirements
- Ensures business unit support to the IR team

Table 22-1

IR Team Roles and Responsibilities

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Human resources manager

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In addition to these two teams, most organizations rely on third parties when the

requirements of the incident response exceed the organic capabilities of the organization.

Unless you have an exceptionally well-resourced internal IR team, odds are that you'll

need help at some point. The best course of action is to enter into an IR services

agreement with a reputable provider before any incidents happen. By taking care of the

contract and nondisclosure agreement (NDA) beforehand, the IR service provider will be

able to jump right into action when time is of the essence. Another time-saving measure

is to coordinate a familiarization visit with your IR provider. This will allow the folks who

may one day come to your aid to become familiar with your organization, infrastructure,

policies, and procedures. They will also get a chance to meet your staff, so everyone learns

everyone else's capabilities and limitations.

## Incident Classification

The IR team should have a way to quickly determine whether the response to an incident

requires that everyone be activated 24/7 or the response can take place during regular

business hours over the next couple of days. There is, obviously, a lot of middle ground

between these two approaches, but the point is that incident classification criteria should

be established, understood by the whole team, and periodically reviewed to ensure that

it remains relevant and effective.

There is no one-size-fits-all approach to developing an incident classification framework, but regardless of how you go about it, you should consider three incident

dimensions:

• Impact If you have a risk management program in place, classifying an incident according to impact should be pretty simple since you've already determined the losses as part of your risk calculations. All you have to do is establish

thresholds that differentiate a bad day from a terrible one.

- Urgency The urgency dimension speaks to how quickly the incident needs to be mitigated. For example, an ongoing exfiltration of sensitive data needs to be dealt with immediately, whereas a scenario where a user caused self-infected damage with a bitcoin mining browser extension shouldn't require IR team members to get out of bed in the middle of the night.
- Type This dimension helps the team identify the resources that need to be notified and mobilized to deal with the incident. The team that handles the data exfiltration incident mentioned earlier is probably going to be different than the

one that handles the infected browser.

Not all organizations explicitly call out each of these dimensions (and some organizations have more dimensions), but it is important to at least consider them. The

simplest approach to incident classification simply uses severity and assigns various levels

to this parameter depending on whether certain conditions are met. Table 22-2 shows a

simple classification matrix for a small to medium-sized organization.

# ♠Chapter 22: Security Incidents

1003 Initial Response Time

Severity

Criteria

Severity 1 (critical)

•

•

Confirmed incident compromising mission-critical systems Active exfiltration, alteration, or destruction of sensitive data Incident requiring notification to government regulators Life-threatening ongoing physical situation (e.g., suspicious package on site, unauthorized/hostile person, credible threat)

1 hour

Severity 2 (high)

- Confirmed incident compromising systems that are not mission-critical
- Active exfiltration of non-sensitive data
- Time-sensitive investigation of employees
- Non-life-threatening but serious, ongoing physical situation (e.g., unauthorized person, theft of property)

## 4 hours

Severity 3 (moderate)

- Possible incident affecting any systems
- Security policy violations
- Long-term employee investigations requiring extensive collection and analysis
- Non-life-threatening past physical situation (e.g., sensitive area left unsecured overnight)

48 hours

Table 22-2

Sample Incident Classification Matrix

The main advantage of formally classifying incidents is that it allows the preauthorized

commitment of resources within specific timeframes. For example, if one of your SOC

tier 2 analysts declares a severity 1 (critical) incident, she could be authorized to call the

external IR service provider, committing the organization to pay the corresponding fees.

There would be no need to get a hold of the CISO and get permission.

## Notifications

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Another benefit of classifying incidents is that it lets the IR team know who they need to

inform and how frequently. Obviously, we don't want to call the CISO at home whenever an employee violates a security policy. On the other hand, we really don't want the

CEO to find out the organization had an incident from reading the morning news. Keeping the right decision-makers informed at the right cadence enables everyone to do

their jobs well, engenders trust, and leads to unified external messaging. Table 22-3 shows an example notification matrix that builds on the classification

shown previously in Table 22-2.

Notifications to external parties such as customers, partners, government regulators,

and the press should be handled by communications professionals and not by the

cybersecurity staff. The technical members of the IR team provide the facts to these communicators, who then craft messages (in coordination with the legal and marketing teams) that do not make things worse for the organization either legally or reputationally. Properly handled, IR communications can help improve trust and loyalty to the ♠CISSP All-in-One Exam Guide 1004 Stakeholder Executive leaders CISO Affected business units Affected customers/partners Table 22-3 Severity Level Notification **S1** Immediate via e-mail and phone S2 On the next daily operational report **S**3 None **S1** Immediate via e-mail and phone S2 Within 4 hours via e-mail and phone **S**3 On the next daily operational report **S1** 

Immediate via e-mail and phone

Within 4 hours via e-mail

**S**3

On the next daily operational report

**S1** 

Within 8 hours via e-mail

S2

Within 72 hours via e-mail

53

None

Sample Incident Notification Matrix

organization. Improperly handled, however, these notifications (or the lack thereof ) can ruin (and have ruined) organizations.

Operational Tasks

Keeping stakeholders informed is just one of the many tasks involved in incident response. Just like any other complex endeavor, we should leverage structured approaches

to ensure that all required tasks are performed, and that they are done consistently and in

the right order. Now, of course, different types of incidents require different procedures.

Responding to a ransomware attack requires different procedures than the procedures

for responding to a malicious insider trying to steal company secrets. Still, all incidents

follow a very similar pattern at a high level. We already saw this in the discussion of the

seven phases in the incident management process that you need to know for the CISSP

exam, which apply to all incidents.

Many organizations deal with the need for completeness and consistency in IR by spelling out operational tasks in the IRP, sometimes with a field next to each task to

indicate when the task was completed. The IR team lead can then just walk down this

list to ensure the right things are being done in the right order. Table 22-4 shows a sample

operational tasks checklist.

Table 22-4 is not meant to be all-inclusive but it does capture the most common tasks that apply to every IR in most organizations. As mentioned earlier,

different types

of incidents require different approaches. While the task list should be general enough

to accommodate these specialized procedures, we also want to keep it specific enough to

serve as an overall execution plan.

## ♠Chapter 22: Security Incidents

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Operational Task

Date/Time Completed

Pre-Execution

Identify assets affected

Obtain access (physical and logical) to all affected assets

Determine forensic evidence requirements

Review compliance requirements (e.g., GDPR, HIPAA, PCI DSS)

Initiate communications plan

Response

Perform immediate actions to mitigate the impact of the incident

Validate detection mechanisms

Request relevant intelligence from threat intelligence team

Gather and preserve incident-related data (e.g., PCAP, log files)

Develop an initial timeline of incident-related activity

Develop mitigation plan based on initial assessment

Mitigation

Verify availability of backup/redundant system (if mission-critical system was compromised)

Activate backup/redundant systems for continuity of operations (if mission-critical system was compromised)

Isolate affected assets

Collect forensic evidence from compromised systems (if applicable)

Remove active threat mechanisms to limit further activity

Initiate focused monitoring of the environment for additional activity Recovery

Restore affected systems' known-good backups or gold masters

Validate additional controls on restored systems prevent reoccurrence Reconnect restored systems to production networks

Verify no additional threat activity exists on restored systems

Remediation

Finalize root cause, threat mechanisms, and incident timeline Initiate change management processes to prevent reoccurrence Implement preventive and detective controls to prevent reoccurrence Table 22-4

Sample Operational Tasks List

PART VII

Identify IOCs and IOAs

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Runbooks

When we need specialized procedures, particularly when we expect a certain type of

incident to happen more than once, we want to document those procedures to ensure

we don't keep reinventing the wheel every time a threat actor gets into our systems. A

runbook is a collection of procedures that the IR team will follow for specific types of

incidents. Think of a runbook as a cookbook. If you feel like having a bean casserole for

dinner, you open your cookbook and look up that recipe. It'll tell you what ingredients

you need and what the step-by-step procedure is to make it. Similarly, a runbook has

tabs for the most likely and/or most dangerous incidents you may encounter. Once the

incident is declared by the SOC (or whoever is authorized to declare an incident has

occurred), the IR team lead opens the runbook and looks up the type of incident that

was declared. The runbook specifies what resources are needed (e.g., specific roles and

tools) and how to apply them.

When developing runbooks, you have to be careful that the documentation doesn't take more time and resources to develop than you would end up investing in responding

to that incident type. As with any other control, the cost of a runbook cannot exceed

the cost of doing nothing (and figuring things out on the fly). For that reason, most

organizations focus their runbooks on incidents that require complex responses and

those that are particularly sensitive. Other incidents can be (and usually are) added to

the runbook, but those additions are deliberate decisions of the SOC manager based

on the needs of the organization. For example, if an organization experiences high

turnover rates, it might be helpful for new staff to have a more comprehensive runbook

to which they can turn.

Another aspect to consider is that runbooks are only good if they are correct, complete,

and up to date. Even if you do a great job when you first write runbooks, you'll have to

invest time periodically in keeping them updated. For best results, incorporate runbooks

into your change management program so that, whenever an organizational change is

made, the change advisory board (CAB) asks the question: does this require an

update

to the IR runbooks?

# Investigations

Whatever type of security incident we're facing, we should treat the systems and facilities

that it affects as potential crime scenes. The reason is that what may at first appear to

have been a hardware failure, a software defect, or an accidental fire may have in fact been

caused by a malicious actor targeting the organization. Even acts of nature like storms

or earthquakes may provide opportunities for adversaries to victimize us.

Because we are

never (initially) quite sure whether an incident may have a criminal element, we should

treat all incidents as if they do (until proven otherwise).

Since computer crimes are only increasing and will never really go away, it is important

that all security professionals understand how computer investigations should be carried

out. This includes understanding legal requirements for specific situations, the chain

of custody for evidence, what type of evidence is admissible in court, incident response

procedures, and escalation processes.

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Cops or No Cops?

Management needs to make the decision as to whether law enforcement should be called during an incident response. The following are some of the issues to understand if law enforcement is brought in:

- You may not have a choice in certain cases (e.g., cases involving national security, child pornography, etc.).
- Law enforcement agencies bring significant investigative capability.
- The organization may lose control over where the investigation leads once law enforcement is involved.
- Secrecy of compromise is not promised; it could become part of public record.
- Evidence will be collected and may not be available for a long period of time.

Successfully prosecuting a crime requires solid evidence. Computer forensics is the art

of retrieving this evidence and preserving it in the proper ways to make it admissible in

court. Without proper computer forensics, few computer crimes could ever be properly

and successfully presented in court. The most common reasons evidence is deemed inadmissible in court are lack of qualified staff handling it, lack of established procedures,

poorly written policy, or a broken chain of custody.

When a potential computer crime takes place, it is critical that the

investigation steps

are carried out properly to ensure that the evidence will be admissible to the court (if the

matter goes that far) and can stand up under the cross-examination and scrutiny that

will take place. As a security professional, you should understand that an investigation

is not just about potential evidence on a disk drive. The context matters during an

investigation, including the people, network, connected internal and external systems,

applicable laws and regulations, management's stance on how the investigation is to be

carried out, and the skill set of whoever is carrying out the investigation. Messing up just

one of these components could make your case inadmissible or at least damage it if it is

brought to court.

Motive, Opportunity, and Means PART VII

Today's computer criminals are similar to their traditional counterparts. To understand

the "why" in crime, it is necessary to understand the motive, opportunity, and means—

or MOM. This is the same strategy used to determine the suspects in a traditional, noncomputer crime.

Motive is the "who" and "why" of a crime. The motive may be induced by either internal or external conditions. A person may be driven by the excitement, challenge, and

adrenaline rush of committing a crime, which would be an internal condition. Examples

of external conditions might include financial trouble, a sick family member, or other dire

straits. Understanding the motive for a crime is an important piece in figuring out who

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### 1008

would engage in such an activity. For example, financially motivated attackers such as

those behind ransomware want to get your money. In the case of ransomware purveyors,

they realize that if they don't decrypt a victim's data after payment of the ransom, the

word will get out and no other victims will pay the ransom. For this reason, most modern

ransomware actors reliably turn over decryption keys upon payment. Some ransomware

gangs even go the extra mile and set up customer service operations to help victims with  $% \left( 1\right) =\left( 1\right) +\left( 1\right) +\left$ 

payment and decryption issues.

Opportunity is the "where" and "when" of a crime. Opportunities usually arise when

certain vulnerabilities or weaknesses are present. If an organization does not regularly

patch systems (particularly public-facing ones), attackers have all types of opportunities

within that network. If an organization does not perform access control, auditing, and

supervision, employees may have many opportunities to embezzle funds and defraud the

organization. Once a crime fighter finds out why a person would want to commit a crime

(motive), she will look at what could allow the criminal to be successful (opportunity).

Means pertains to the abilities a criminal would need to be successful. Suppose a

crime fighter was asked to investigate a case of fraud facilitated by a subtle but complex

modification made to a software system within a financial institution. If the suspects were

three people and two of them just had general computer knowledge, but the third one

was a programmer and system analyst, the crime fighter would realize that this person

is much likelier to have the means to commit this crime than the other two individuals.

## Computer Criminal Behavior

Like traditional criminals, computer criminals have a specific modus operandi (MO,

pronounced "em-oh"). In other words, each criminal typically uses a distinct method

of operation to carry out their crime, and that method can be used to help identify

them. The difference with computer crimes is that the investigator, obviously, must have

knowledge of technology. For example, the MO of a particular computer criminal may

include the use of specific tools or targeting specific systems or networks. The method

usually involves repetitive signature behaviors, such as sending e-mail messages or programming syntax. Knowledge of the criminal's MO and signature behaviors can be useful

throughout the investigative process. Law enforcement can use the information to identify other offenses by the same criminal, for example. The MO and signature behaviors

can also provide information that is useful during interviews (conducted by authorized

staff members or law enforcement agencies) and potentially a trial.

Psychological crime scene analysis (profiling) can also be conducted using the criminal's

MO and signature behaviors. Profiling provides insight into the thought processes of the

attacker and can be used to identify the attacker or, at the very least, the

tool he used to conduct the crime.

Evidence Collection and Handling

Good evidence is the bedrock on which any sound investigation is built. When dealing with any incident that might end up in court, digital evidence must be handled in

a careful fashion so that it can be admissible no matter what jurisdiction is prosecuting

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#### 1009

a defendant. Within the United States, the Scientific Working Group on Digital Evidence

(SWGDE) aims to ensure consistency across the forensic community. The principles developed by SWGDE for the standardized recovery of computer-based evidence are governed by the following attributes:

- Consistency with all legal systems
- Allowance for the use of a common language
- Durability
- Ability to cross international and state boundaries
- Ability to instill confidence in the integrity of evidence
- Applicability to all forensic evidence
- Applicability at every level, including that of individual, agency, and country

The international standard on digital evidence handling is ISO/IEC 27037: Guidelines

for Identification, Collection, Acquisition, and Preservation of Digital Evidence. This

document identifies four phases of digital evidence handling, which are identification.

collection, acquisition, and preservation. Let's take a closer look at each. NOTE You must ensure that you have the legal authority to search for and seize digital evidence before you do so. If in doubt, consult your legal counsel.

## Identification

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The first phase of digital evidence handling is to identify the digital crime scene. Rarely

does only one device comprise the scene of the crime. More often than not, digital evidence exists on a multitude of other devices such as routers, network appliances, cloud

services infrastructure, smartphones, and even IoT devices. Whether or not you have to

secure a court order to seize evidence, you want to be very deliberate about determining

what you think you need to collect and where it might exist.

When you arrive at the crime scene (whether it be physical or virtual), you want to

carefully document everything you see and do. If you're dealing with a physical crime

scene, photograph it from every possible angle before you touch anything. Label wires and

cables and then snap a photo of the labeled system before it is disassembled. Remember

that you want to instill confidence in the integrity of evidence and how it was handled

from the very onset.

Identifying evidence items at a crime scene may not be straightforward. You could

discover wireless networks that would allow someone to remotely tamper with the evidence. This would require you to consider ways to isolate the evidence from radio

frequency (RF) signals in order to control the crime scene. There may also be evidence

in devices (e.g., thumb drives) that are hidden either deliberately or unintentionally. Law

enforcement agents sometimes resort to using specially trained dogs that can sniff out

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#### 1010

Controlling the Crime Scene

Whether the crime scene is physical or digital, it is important to control who comes

in contact with the evidence of the crime to ensure its integrity. The following are

just some of the steps that should take place to protect the crime scene:

- Only allow authorized individuals access to the scene. These individuals should have knowledge of basic crime scene analysis.
- Document who is at the crime scene. In court, the integrity of the evidence may be in question if too many people were milling around the crime scene.
- Document who were the last individuals to interact with the systems.
- If the crime scene does become contaminated, document it. The contamination may not negate the derived evidence, but it will make investigating the crime more challenging.

electronics. Thoroughness in identifying evidence is the most important consideration

in this phase, and this may require you to think outside the box to ensure you don't miss

or lose a critical evidentiary item.

#### Collection

Once you've identified the evidence you need, you can begin collecting it. Evidence collection is the process of gaining physical control over items that could potentially have

evidentiary value. This is where you walk into someone's office and collect their computer, external hard drives, thumb drives, and so on. It is critical that you have the legal

authority to do this and that you document what you take, where you take it

from, and

what its condition is at the time.

Each piece of evidence should be labeled in some way with the date, time, initials of

the collector, and a case number if one has been assigned. The piece of evidence should

then be placed in a container, which should be sealed (ideally with evidence tape) so

that tampering can be detected. An example of the data that should be collected and

displayed on each evidence container is shown in Figure 22-1.

After everything is properly labeled, a chain of custody log should be made for each

container and an overall log should be made capturing all events. A chain of custody

documents each person that has control of the evidence at every point in time. In large

investigations, one person may collect evidence, another may transport it, and a third

may store it. Keeping track of all these individuals' possession of the evidence is critical

to proving in court that the evidence was not tampered with. It is not hard for a good

defense attorney to get evidence dismissed from court because of improper handling.

For this reason, the chain of custody should follow evidence through its entire life cycle,

beginning with identification and ending with its destruction, permanent archiving, or

return to owner.

1011

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| 1011                      |      |       |           |
|---------------------------|------|-------|-----------|
| EVIDENCE                  |      |       |           |
| Station/Section/Unit/Dept |      |       |           |
| Case number               |      | Item# |           |
| Type of offense           |      |       |           |
| Description of evidence   |      |       |           |
|                           |      |       |           |
| Suspect                   |      |       | ·         |
| Victim                    |      |       |           |
| Date and time of recovery |      |       |           |
| Location of recovery      |      |       |           |
| Recovered by              |      |       |           |
| CHAIN OF CUSTODY          |      |       |           |
| Received from             |      | By    |           |
| Date                      | Time |       | A.M./P.M  |
| Received from             |      | By    |           |
| Date                      | Time |       | A.M./P.M. |
| Received from             |      | By    |           |
| Date                      | Time |       | A.M./P.M. |

| Received | from_ | By   |   |        |                |          |          |      |             |  |
|----------|-------|------|---|--------|----------------|----------|----------|------|-------------|--|
| Date     |       | Time |   |        |                |          |          |      | A.M./P.M.   |  |
| WARNING: | THIS  | IS   | Α | TAMPER | <b>EVIDENT</b> | SECURITY | PACKAGE. | ONCE | SEALED, ANY |  |

ATTEMPT TO OPEN WILL RESULT IN OBVIOUS SIGNS OF TAMPERING.

Figure 22-1

Evidence container data

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Evidence collection activities can get tricky depending on what is being searched for

and where. For example, American citizens are protected by the Fourth Amendment against unlawful search and seizure, so law enforcement agencies must have probable

cause and request a search warrant from a judge or court before conducting such a search.

The actual search can take place only in the areas outlined by the warrant. The Fourth

Amendment does not apply to actions by private citizens unless they are acting as police

agents. So, for example, if Kristy's boss warned all employees that the management could

remove files from their computers at any time, and her boss is not a police officer or

acting as a police agent, she could not successfully claim that her Fourth Amendment

rights were violated. Kristy's boss may have violated some specific privacy laws, but he

did not violate Kristy's Fourth Amendment rights.

In some circumstances, a law enforcement agent is legally permitted to seize evidence

that is not included in the search warrant, such as if the suspect tries to destroy the

evidence. In other words, if there is an impending possibility that evidence might be

destroyed, law enforcement may quickly seize the evidence to prevent its destruction.

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# 1012

This is referred to as exigent circumstances, and a judge will later decide whether the

seizure was proper and legal before allowing the evidence to be admitted. For example,

if a police officer had a search warrant that allowed him to search a suspect's living room

but no other rooms and then he saw the suspect putting a removable drive in his pocket

while standing in another room, the police officer could seize the drive even though it

was outside the area covered under the search warrant.

EXAM TIP Always treat an investigation, regardless of type, as if it would ultimately end up in a courtroom.

#### Acquisition

In most corporate investigations involving digital evidence, the sort of Crime TV collection we just described will not take place unless law enforcement is involved. Instead,

the IR team will probably be able to piece together a timeline of activities from various

network resources and you may have to collect only a single laptop. In many cases you

can probably acquire the evidence you need remotely without seizing any devices at all.

Whatever the case, you ultimately need to get a hold of the data that will confirm or deny

the claim that is being investigated, and you must do it in a forensically sound manner.

Acquisition means creating a forensic image of digital data for examination. Generally,

speaking, there are two types of acquisition: physical and logical. In digital acquisition,

the investigator makes a bit-for-bit copy of the contents of a physical storage device,

bypassing the operating system. This includes all files, of course, but also free space and

previously deleted data. In logical acquisition, on the other hand, the forensic image is of

the files and folders in a file system, which means we rely on the operating system. This

approach is sometimes necessary when dealing with evidence that exists in cloud services,

where physical acquisition is normally not possible.

Before creating a forensic image, the investigator must have a medium onto which to

copy the data, and ensure this medium has been properly purged, meaning it does not

contain any preexisting data. (In some cases, hard drives that were thought to be new

and right out of the box contained old data not purged by the vendor.) Two copies are

normally created: a primary image (a control copy that is stored in a library) and a working

image (used for analysis and evidence collection). To ensure that the original image is not

modified, it is important to compute the cryptographic hashes (e.g., SHA-1) for files

and directories before and after the analysis to prove the integrity of the original image.

The investigator works from the duplicate image because it preserves the original

evidence, prevents inadvertent alteration of original evidence during examination, and

allows re-creation of the duplicate image if necessary.

Acquiring evidence on live systems and those using network storage further

#### complicates

matters because you cannot turn off the system to make a copy of the hard drive. Imagine

the reaction you'd receive if you were to tell an IT manager that you need to shut down a

primary database or e-mail system. It wouldn't be favorable. So these systems and others,

such as those using on-the-fly encryption, must be imaged while they are running.

# ♠Chapter 22: Security Incidents

#### 1013

In fact, some evidence is very volatile and can only be collected from a live system.

Examples of volatile data that could have evidentiary value include

- Registers and cache
- Process tables and ARP cache
- System memory (RAM)
- Temporary file systems
- Special disk sectors

#### Preservation

To preserve evidence in a forensically sound manner, you must have established procedures based on legally accepted best practices, and your staff must follow those procedures to the letter. We've already covered two crucial steps in the chain of evidence and

the use of hashes to verify that the evidence has not been altered. Another element of preserving digital evidence is ensuring that only a small group of qualified individuals have

access to the evidence, and then only to perform specific functions. Again, this access

needs to be part of your established procedures. In some cases, organizations implement

two-person control of digital evidence to minimize the risk of tampering. We introduced the topic of evidence storage in Chapter 10, but it bears pointing out

that storage of media evidence should be dust-free and kept at room temperature without

much humidity, and, of course, the media should not be stored close to any strong

magnets or magnetic fields. Even if you don't have a dedicated evidence storage area, you

should ensure that whatever space you commandeer is used strictly for this purpose, at

least for the life of the investigation.

# What Is Admissible in Court?

There are limits to what evidence can be introduced into a legal proceeding. Though the

details will be different in each jurisdiction around the world, generally, digital evidence

is admissible in court if it meets three criteria:

#### PART VII

• Relevance Evidence must be relevant to the case, meaning it must help to prove facts being alleged. If a suspect is accused of murder, then a web search history for favorite vacationing spots is probably irrelevant. Judges typically rule

on relevance of evidence.

- Reliability Evidence must be acquired using a sound forensic methodology that prevents alteration and ensures the evidence remains unaltered during the forensic examination. Multiple high-profile cases in recent years have had evidence rendered inadmissible because the chain of custody was broken.
- Legality The persons acquiring and presenting the evidence must have the legal authority to do so. If you have a court-issued search warrant, you must limit collection to whatever is spelled out in it. If you are conducting a workplace

investigation, you must limit your collection to organization-owned assets, and only after legal counsel agrees.

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#### 1014

The reliability of evidence is most often established by chains of custody and cryptographic hashing. But there is another element to reliability that excludes evidence

deemed to be hearsay. Hearsay evidence is any statement made outside of the court

proceeding that is offered into evidence to prove the truth of the matter asserted in the

statement. Suppose that David is accused of fraud and Eliza tells Frank that

her he was stealing from the company. Eliza's testimony in court would be admissible.

but Frank normally wouldn't be allowed to testify about what Eliza claims to have heard

because, coming from him, it would be considered hearsay.

Hearsay evidence can also include many computer-generated documents such as log files. In some countries, such as the United States, when computer logs are to be used as

evidence in court, they must satisfy a legal exception to the hearsay rule of the Federal

Rules of Evidence (FRE) called the business records exception rule or business entry

rule. Under this rule, a party could admit any records of a business (1) that were made

in the regular course of business; (2) that the business has a regular practice to make

such records; (3) that were made at or near the time of the recorded event; and (4) that

contain information transmitted by a person with knowledge of the information within

the document.

It is important to show that the logs, and all evidence, have not been tampered with