

Figure 8-17 Verifying message integrity with a message digest

Now, when we say that the message is concatenated with a symmetric key, we don't mean a symmetric key is used to encrypt the message. The message is not encrypted in an HMAC function, so there is no confidentiality being provided. Think about throwing a message in a bowl and then throwing a symmetric key in the same bowl. If you dump the contents of the bowl into a hashing algorithm, the result will be a MAC value.

#### **Digital Signatures**

A MAC can ensure that a message has not been altered, but it cannot ensure that it comes from the entity that claims to be its source. This is because MACs use symmetric keys, which are shared. If there was an insider threat who had access to this shared key, that person could modify messages in a way that could not be easily detected. If we wanted to protect against this threat, we would want to ensure the integrity verification mechanism is tied to a specific individual, which is where public key encryption comes in handy.

A *digital signature* is a hash value that has been encrypted with the sender's private key. Since this hash can be decrypted by anyone who has the corresponding public key, it verifies that the message comes from the claimed sender and that it hasn't been altered. The act of signing means encrypting the message's hash value with a private key, as shown in Figure 8-18.

Continuing our example from the previous section, if Cheryl wants to ensure that the message she sends to Scott is not modified *and* she wants him to be sure it came only from her, she can digitally sign the message. This means that a one-way hashing function would be run on the message, and then Cheryl would encrypt that hash value with her private key.

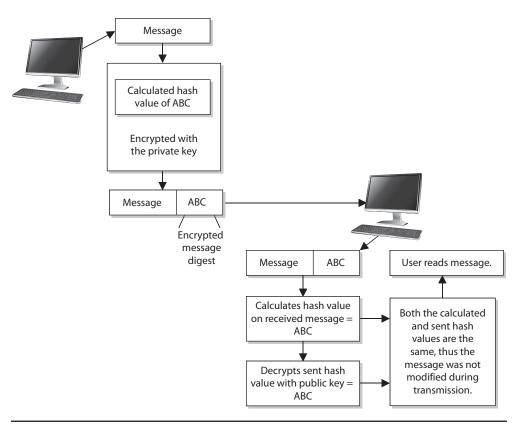


Figure 8-18 Creating a digital signature for a message

When Scott receives the message, he performs the hashing function on the message and comes up with his own hash value. Then he decrypts the sent hash value (digital signature) with Cheryl's public key. He then compares the two values, and if they are the same, he can be sure the message was not altered during transmission. He is also sure the message came from Cheryl because the value was encrypted with her private key.

The hashing function ensures the integrity of the message, and the signing of the hash value provides authentication and nonrepudiation. The act of signing just means the value was encrypted with a private key.

Because digital signatures are so important in proving who sent which messages, the U.S. federal government decided to establish standards pertaining to their functions and acceptable use. In 1991, NIST proposed a federal standard called the *Digital Signature Standard (DSS)*. It was developed for federal departments and agencies, but most vendors also designed their products to meet these specifications. The federal government requires its departments to use DSA, RSA, or the elliptic curve digital signature algorithm (ECDSA) and SHA-256. SHA creates a 256-bit message digest output, which is then inputted into one of the three mentioned digital signature algorithms. SHA is used to ensure the integrity of the message, and the other algorithms are used to digitally sign

the message. This is an example of how two different algorithms are combined to provide the right combination of security services.

RSA and DSA are the best-known and most widely used digital signature algorithms. DSA was developed by the NSA. Unlike RSA, DSA can be used only for digital signatures, and DSA is slower than RSA in signature verification. RSA can be used for digital signatures, encryption, and secure distribution of symmetric keys.

#### Digests, HMACs, and Digital Signatures—Oh My!

MACs and hashing processes can be confusing. The following table simplifies the differences between them.

Function	Steps	Security Service Provided
Hash	<ol> <li>Sender puts a message through a hashing algorithm and generates a message digest (MD) value.</li> <li>Sender sends message and MD value to receiver.</li> <li>Receiver runs just the message through the same hashing algorithm and creates an independent MD value.</li> <li>Receiver compares both MD values. If they are the same, the message was not modified.</li> </ol>	Integrity; not confidentiality or authentication. Can detect only unintentional modifications.
HMAC	<ol> <li>Sender concatenates a message and secret key and puts the result through a hashing algorithm. This creates a MAC value.</li> <li>Sender appends the MAC value to the message and sends it to the receiver.</li> <li>The receiver takes just the message and concatenates it with her own symmetric key. This results in an independent MAC value.</li> <li>The receiver compares the two MAC values. If they are identical, the receiver knows the message was not modified.</li> </ol>	Integrity and data origin authentication; confidentiality is not provided.
Digital signature	<ol> <li>The sender computes the hash of the message and encrypts it with her private key.</li> <li>The sender appends the encrypted message digest to the message and sends it to the receiver.</li> <li>The receiver computes the hash of the received message.</li> <li>The receiver decrypts the received message digest using the sender's public key.</li> <li>The receiver compares the two digests. If they are identical, the receiver knows the message was not modified and knows from which system it came.</li> </ol>	Integrity, sender authentication, and nonrepudiation; confidentiality is not provided.

# **Public Key Infrastructure**

Now that you understand the main approaches to modern cryptography, let's see how they come together to provide an infrastructure that can help us protect our organizations in practical ways. A *public key infrastructure (PKI)* consists of programs, data formats, procedures, communication protocols, security policies, and cryptosystems working in a comprehensive manner to enable a wide range of dispersed people to communicate in a secure and predictable fashion. In other words, a PKI establishes and maintains a high level of trust within an environment. It can provide confidentiality, integrity, nonrepudiation, authentication, and even authorization. As we will see shortly, it is a *hybrid* system of symmetric and asymmetric cryptosystems, which were discussed in earlier sections.

There is a difference between public key cryptography and PKI. Public key cryptography is another name for asymmetric algorithms, while PKI (as the name states) is an infrastructure that is partly built on public key cryptography. The central concept in PKI is the digital certificate, but it also requires certificate authorities, registration authorities, and effective key management.

## **Digital Certificates**

Recall that, in asymmetric key cryptography, we keep a private key secret and widely share its corresponding public key. This allows anyone to send us an encrypted message that only we (or whoever is holding the private key) can decrypt. Now, suppose you receive a message from your boss asking you to send some sensitive information encrypted with her public key, which she attaches to the message. How can you be sure it really is her? After all, anybody could generate a key pair and send you a public key claiming to be hers.

A *digital certificate* is the mechanism used to associate a public key with a collection of components in a manner that is sufficient to uniquely identify the claimed owner. The most commonly used standard for digital certificates is the International Telecommunications Union's *X.509*, which dictates the different fields used in the certificate and the valid values that can populate those fields. The certificate includes the serial number, version number, identity information, algorithm information, lifetime dates, and the signature of the issuing authority, as shown in Figure 8-19.

Note that the certificate specifies the subject, which is the owner of the certificate and holder of the corresponding private key, as well as an issuer, which is the entity that is certifying that the subject is who they claim to be. The issuer attaches a digital signature to the certificate to prove that it was issued by that entity and hasn't been altered by others. There is nothing keeping anyone from issuing a self-signed certificate, in which the subject and issuer can be one and the same. While this might be allowed, it should be very suspicious when dealing with external entities. For example, if your bank presents to you a self-signed certificate, you should not trust it at all. Instead, we need a reputable third party to verify subjects' identities and issue their certificates.

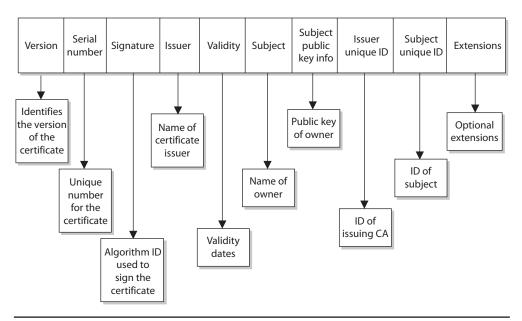


Figure 8-19 Each certificate has a structure with all the necessary identifying information in it.

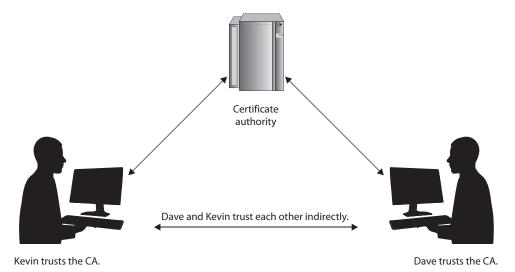
#### **Certificate Authorities**

A certificate authority (CA) is a trusted third party that vouches for the identity of a subject, issues a certificate to that subject, and then digitally signs the certificate to assure its integrity. When the CA signs the certificate, it binds the subject's identity to the public key, and the CA takes liability for the authenticity of that subject. It is this trusted third party (the CA) that allows people who have never met to authenticate to each other and to communicate in a secure method. If Kevin has never met Dave but would like to communicate securely with him, and they both trust the same CA, then Kevin could retrieve Dave's digital certificate and start the process.

A CA is a trusted organization (or server) that maintains and issues digital certificates. When a person requests a certificate, a *registration authority* (*RA*) verifies that individual's identity and passes the certificate request off to the CA. The CA constructs the certificate, signs it, sends it to the requester, and maintains the certificate over its lifetime. When another person wants to communicate with this person, the CA basically vouches for that person's identity. When Dave receives a digital certificate from Kevin, Dave goes through steps to validate it. Basically, by providing Dave with his digital certificate, Kevin is stating, "I know you don't know or trust me, but here is this document that was created by someone you do know and trust. The document says I am legitimate and you should trust I am who I claim to be."

Once Dave validates the digital certificate, he extracts Kevin's public key, which is embedded within it. Now Dave knows this public key is bound to Kevin. He also knows

that if Kevin uses his private key to create a digital signature and Dave can properly decrypt it using this public key, it did indeed come from Kevin.



The CA can be internal to an organization. Such a setup would enable the organization to control the CA server, configure how authentication takes place, maintain the certificates, and recall certificates when necessary. Other CAs are organizations dedicated to this type of service, and other individuals and companies pay them to supply it. Some well-known CAs are Symantec and GeoTrust. All browsers have several well-known CAs configured by default. Most are configured to trust dozens or hundreds of CAs.



**NOTE** More and more organizations are setting up their own internal PKIs. When these independent PKIs need to interconnect to allow for secure communication to take place (either between departments or between different companies), there must be a way for the two root CAs to trust each other. The two CAs do not have a CA above them they can both trust, so they must carry out cross-certification. *Cross-certification* is the process undertaken by CAs to establish a trust relationship in which they rely upon each other's digital certificates and public keys as if they had issued them themselves. When this is set up, a CA for one company can validate digital certificates from the other company and vice versa.

The CA is responsible for creating and handing out certificates, maintaining them, and revoking them if necessary. Revocation is handled by the CA, and the revoked certificate information is stored on a *certificate revocation list (CRL)*. This is a list of every certificate that has been revoked. This list is maintained and periodically updated by the issuing CA. A certificate may be revoked because the key holder's private key was compromised or because the CA discovered the certificate was issued to the wrong person. An analogy

for the use of a CRL is how a driver's license is used by a police officer. If an officer pulls over Sean for speeding, the officer will ask to see Sean's license. The officer will then run a check on the license to find out if Sean is wanted for any other infractions of the law and to verify the license has not expired. The same thing happens when a person compares a certificate to a CRL. If the certificate became invalid for some reason, the CRL is the mechanism for the CA to let others know this information.



**NOTE** CRLs are the thorn in the side of many PKI implementations. They are challenging for a long list of reasons. By default, web browsers do not check a CRL to ensure that a certificate is not revoked. So when you are setting up a secure connection to an e-commerce site, you could be relying on a certificate that has actually been revoked. Not good.

The Online Certificate Status Protocol (OCSP) is being used more and more rather than the cumbersome CRL approach. When using just a CRL, either the user's browser must check a central CRL to find out if the certification has been revoked, or the CA has to continually push out CRL values to the clients to ensure they have an updated CRL. If OCSP is implemented, it does this work automatically in the background. It carries out real-time validation of a certificate and reports back to the user whether the certificate is valid, invalid, or unknown. OCSP checks the CRL that is maintained by the CA. So the CRL is still being used, but now we have a protocol developed specifically to check the CRL during a certificate validation process.

## **Registration Authorities**

The previously introduced *registration authority (RA)* performs the certification registration duties. The RA establishes and confirms the identity of an individual, initiates the certification process with a CA on behalf of an end user, and performs certificate lifecycle management functions. The RA cannot issue certificates, but can act as a broker between the user and the CA. When users need new certificates, they make requests to the RA, and the RA verifies all necessary identification information before allowing a request to go to the CA. In many cases, the role of CA and RA are fulfilled by different teams in the same organization.

### **PKI Steps**

Now that you know some of the main pieces of a PKI and how they actually work together, let's walk through an example. First, suppose that John needs to obtain a digital certificate for himself so he can participate in a PKI. The following are the steps to do so:

- 1. John makes a request to the RA.
- **2.** The RA requests certain identification information from John, such as a copy of his driver's license, his phone number, his address, and other identifying information.
- **3.** Once the RA receives the required information from John and verifies it, the RA sends his certificate request to the CA.

**4.** The CA creates a certificate with John's public key and identity information embedded. (The private/public key pair is generated either by the CA or on John's machine, which depends on the systems' configurations. If it is created at the CA, his private key needs to be sent to him by secure means. In most cases, the user generates this pair and sends in his public key during the registration process.)

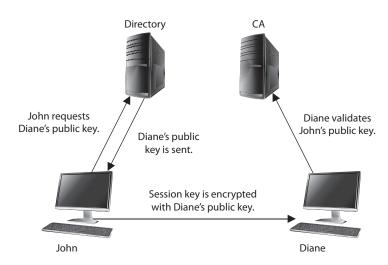
Now John is registered and can participate in a PKI. John and Diane decide they want to communicate, so they take the following steps, shown in Figure 8-20:

- 1. John requests Diane's public key from a public directory.
- 2. The directory, sometimes called a repository, sends Diane's digital certificate.
- **3.** John verifies the digital certificate and extracts her public key. John uses this public key to encrypt a session key that will be used to encrypt their messages. John sends the encrypted session key to Diane. John also sends his certificate, containing his public key, to Diane.
- 4. When Diane receives John's certificate, she verifies that she trusts the CA that digitally signed it. Diane trusts this CA and, after she verifies the certificate, decrypts the session key John sent her using her private key. Now, both John and Diane can communicate securely using symmetric key encryption and the shared session key.

A PKI may be made up of the following entities and functions:

- Certification authority
- Registration authority
- Certificate repository
- Certificate revocation system

**Figure 8-20** CA and user relationships



- Key backup and recovery system
- Automatic key update
- Management of key histories
- Timestamping
- Client-side software

PKI supplies the following security services:

- Confidentiality
- Access control
- Integrity
- Authentication
- Nonrepudiation

A PKI must retain a key history, which keeps track of all the old and current public keys that have been used by individual users. For example, if Kevin encrypted a symmetric key with Dave's old public key, there should be a way for Dave to still access this data. This can only happen if the CA keeps a proper history of Dave's old certificates and keys.



**NOTE** Another important component that must be integrated into a PKI is a reliable time source that provides a way for secure timestamping. This comes into play when true nonrepudiation is required.

## **Key Management**

Cryptography can be used as a security mechanism to provide confidentiality, integrity, and authentication, but not if the keys are compromised in any way. The keys can be captured, modified, corrupted, or disclosed to unauthorized individuals. Cryptography is based on a trust model. Individuals must trust each other to protect their own keys; trust the CA who issues the keys; and trust a server that holds, maintains, and distributes the keys.

Many administrators know that key management causes one of the biggest headaches in cryptographic implementation. There is more to key maintenance than using them to encrypt messages. The keys must be distributed securely to the right entities and updated as needed. They must also be protected as they are being transmitted and while they are being stored on each workstation and server. The keys must be generated, destroyed, and recovered properly. Key management can be handled through manual or automatic processes.

The keys are stored before and after distribution. When a key is distributed to a user, it does not just hang out on the desktop. It needs a secure place within the file system to be stored and used in a controlled method. The key, the algorithm that will use the key, configurations, and parameters are stored in a module that also needs to be protected.

If an attacker is able to obtain these components, she could masquerade as another user and decrypt, read, and re-encrypt messages not intended for her.

The Kerberos authentication protocol (which we will describe in Chapter 17) uses a Key Distribution Center (KDC) to store, distribute, and maintain cryptographic session and secret keys. This provides an automated method of key distribution. The computer that wants to access a service on another computer requests access via the KDC. The KDC then generates a session key to be used between the requesting computer and the computer providing the requested resource or service. The automation of this process reduces the possible errors that can happen through a manual process, but if the KDC gets compromised in any way, then all the computers and their services are affected and possibly compromised.

In some instances, keys are still managed through manual means. Unfortunately, although many organizations use cryptographic keys, they rarely, if ever, change them, either because of the hassle of key management or because the network administrator is already overtaxed with other tasks or does not realize the task actually needs to take place. The frequency of use of a cryptographic key has a direct correlation to how often the key should be changed. The more a key is used, the more likely it is to be captured and compromised. If a key is used infrequently, then this risk drops dramatically. The necessary level of security and the frequency of use can dictate the frequency of key updates. A mom-and-pop diner might only change its cryptography keys every month, whereas an information warfare military unit might change them daily. The important thing is to change the keys using a secure method.

Key management is the most challenging part of cryptography and also the most crucial. It is one thing to develop a very complicated and complex algorithm and key method, but if the keys are not securely stored and transmitted, it does not really matter how strong the algorithm is.

#### **Key Management Principles**

Keys should not be in cleartext outside the cryptography device. As stated previously, many cryptography algorithms are known publicly, which puts more stress on protecting the secrecy of the key. If attackers know how the actual algorithm works, in many cases, all they need to figure out is the key to compromise a system. This is why keys should not be available in cleartext—the key is what brings secrecy to encryption.

These steps, and all of key distribution and maintenance, should be automated and hidden from the user. These processes should be integrated into software or the operating system. It only adds complexity and opens the doors for more errors when processes are done manually and depend upon end users to perform certain functions.

Keys are at risk of being lost, destroyed, or corrupted. Backup copies should be available and easily accessible when required. If data is encrypted and then the user accidentally loses the necessary key to decrypt it, this information would be lost forever if there were not a backup key to save the day. The application being used for cryptography may have key recovery options, or it may require copies of the keys to be kept in a secure place.

Different scenarios highlight the need for key recovery or backup copies of keys. For example, if Bob has possession of all the critical bid calculations, stock value information,

and corporate trend analysis needed for tomorrow's senior executive presentation, and Bob has an unfortunate confrontation with a bus, someone is going to need to access this data after the funeral. As another example, if an employee leaves the company and has encrypted important documents on her computer before departing, the company would probably still want to access that data later. Similarly, if the vice president did not know that running a large magnet over the USB drive that holds his private key was not a good idea, he would want his key replaced immediately instead of listening to a lecture about electromagnetic fields and how they rewrite sectors on media.

Of course, having more than one key increases the chance of disclosure, so an organization needs to decide whether it wants to have key backups and, if so, what precautions to put into place to protect them properly. An organization can choose to have multiparty control for emergency key recovery. This means that if a key must be recovered, more than one person is needed for this process. The key recovery process could require two or more other individuals to present their private keys or authentication information. These individuals should not all be members of the IT department. There should be a member from management, an individual from security, and one individual from the IT department, for example. All of these requirements reduce the potential for abuse and would require collusion for fraudulent activities to take place.

#### **Rules for Keys and Key Management**

Key management is critical for proper protection. The following are responsibilities that fall under the key management umbrella:

- The key length should be long enough to provide the necessary level of protection.
- Keys should be stored and transmitted by secure means.
- Keys should be random, and the algorithm should use the full spectrum of the keyspace.
- The key's lifetime should correspond with the sensitivity of the data it is protecting. (Less secure data may allow for a longer key lifetime, whereas more sensitive data might require a shorter key lifetime.)
- The more the key is used, the shorter its lifetime should be.
- Keys should be backed up or escrowed in case of emergencies.
- Keys should be properly destroyed when their lifetime comes to an end.

*Key escrow* is a process or entity that can recover lost or corrupted cryptographic keys; thus, it is a common component of key recovery operations. When two or more entities are required to reconstruct a key for key recovery processes, this is known as *multiparty key recovery*. Multiparty key recovery implements dual control, meaning that two or more people have to be involved with a critical task.

Of course, this creates a bit of a problem if two (or three, or whatever) people are required for key recovery but one of them is missing. What do you do at a point of crisis if Carlos is one of the people required to recover the key but he's on a cruise in the middle of the Pacific Ocean? To solve this, you can use an approach called *m-of-n control* (or *quorum authentication*), in which you designate a group of (n) people as recovery agents

#### The Web of Trust

An alternative approach to using certificate authorities is called the *web of trust*, which was introduced by Phil Zimmermann for use in Pretty Good Privacy (PGP) cryptosystems. In a web of trust, people sign each other's certificates if they have verified their identity and trust them. This can happen, for example, at key-signing parties where people meet and sign each other's certificates. Thereafter, anyone who has signed a certificate can either share it with others as trusted or subsequently vouch for that certificate if asked to. This decentralized approach is popular among many security practitioners but is not practical for most commercial applications.

and only need a subset (m) of them for key recovery. So, you could choose three people in your organization (n = 3) as key recovery agents, but only two of them (m = 2) would need to participate in the actual recovery process for it to work. In this case, your m-of-n control would be 2-of-3.



**NOTE** More detailed information on key management best practices can be found in NIST Special Publication 800-57, Part 1 Revision 5, *Recommendation for Key Management: Part 1 – General.* 

# **Attacks Against Cryptography**

We've referred multiple times in this chapter to adversaries attacking our cryptosystems, but how exactly do they carry out those attacks? Sometimes, it's as simple as listening to network traffic and picking up whatever messages they can. Eavesdropping and sniffing data as it passes over a network are considered *passive attacks* because the attacker is not affecting the protocol, algorithm, key, message, or any parts of the encryption system. Passive attacks are hard to detect, so in most cases methods are put in place to try to prevent them rather than to detect and stop them.

Altering messages, modifying system files, and masquerading as another individual are acts that are considered *active attacks* because the attacker is actually doing something instead of sitting back and gathering data. Passive attacks are usually used to gain information prior to carrying out an active attack.

The common attack vectors in cryptography are key and algorithm, implementation, data, and people. We should assume that the attacker knows what algorithm we are using and that the attacker has access to all encrypted text. The following sections address some active attacks that relate to cryptography.

## **Key and Algorithm Attacks**

The first class of attack against cryptosystems targets the algorithms themselves or the keyspace they use. Except for brute forcing, these approaches require a significant level of knowledge of the mathematical principles underpinning cryptography. They are relatively rare among attackers, with the possible exception of state actors with significant

intelligence capabilities. They are, however, much more common when a new algorithm is presented to the cryptographic community for analysis prior to their adoption.

#### **Brute Force**

Sometimes, all it takes to break a cryptosystem is to systematically try all possible keys until you find the right one. This approach is called a *brute-force* attack. Of course, cryptographers know this and develop systems that are resistant to brute forcing. They do the math and ensure that brute forcing takes so long to work that it is computationally infeasible for adversaries to try this approach and succeed. But there's a catch: computational power and, importantly, improved techniques to more efficiently use it are growing each year. We can make assumptions about where these capabilities will be in five or ten years, but we really can't be sure how long it'll be until that key that seemed strong enough all of a sudden is crackable through brute force.

#### **Ciphertext-Only Attacks**

In a *ciphertext-only attack*, the attacker has the ciphertext of one or more messages, each of which has been encrypted using the same encryption algorithm and key. The attacker's goal is to discover the key used in the encryption process. Once the attacker figures out the key, she can decrypt all other messages encrypted with the same key.

A ciphertext-only attack is the most common type of active attack because it is very easy to get ciphertext by sniffing someone's traffic, but it is the hardest attack to carry out successfully because the attacker has so little information about the encryption process. Unless the attackers have nation-state resources at their disposal, it is very unlikely that this approach will work.

#### **Known-Plaintext Attacks**

In a *known-plaintext attack*, the attacker has the plaintext and corresponding ciphertext of one or more messages and wants to discover the key used to encrypt the message(s) so that he can decipher and read other messages. This attack can leverage known patterns in message composition. For example, many corporate e-mail messages end with a standard confidentiality disclaimer, which the attacker can easily acquire by getting an unencrypted e-mail from anyone in that organization. In this instance, the attacker has some of the plaintext (the data that is the same on each message) and can capture encrypted messages, knowing that some of the ciphertext corresponds to this known plaintext. Rather than having to cryptanalyze the entire message, the attacker can focus on that part of it that is known. Some of the first encryption algorithms used in computer networks would generate the same ciphertext when encrypting the same plaintext with the same key. Known-plaintext attacks were used by the United States against the Germans and the Japanese during World War II.

#### **Chosen-Plaintext Attacks**

In a *chosen-plaintext attack*, the attacker has the plaintext and ciphertext, but can choose the plaintext that gets encrypted to see the corresponding ciphertext. This gives the attacker more power and possibly a deeper understanding of the way the encryption process works so that she can gather more information about the key being used. Once the attacker discovers the key, she can decrypt other messages encrypted with that key.

How would this be carried out? Doris can e-mail a message to you that she thinks you not only will believe, but will also panic about, encrypt, and send to someone else. Suppose Doris sends you an e-mail that states, "The meaning of life is 42." You may think you have received an important piece of information that should be concealed from others, everyone except your friend Bob, of course. So you encrypt Doris's message and send it to Bob. Meanwhile Doris is sniffing your traffic and now has a copy of the plaintext of the message, because she wrote it, and a copy of the ciphertext.

#### **Chosen-Ciphertext Attacks**

In a *chosen-ciphertext attack*, the attacker can choose the ciphertext to be decrypted and has access to the resulting decrypted plaintext. Again, the goal is to figure out the key. This is a harder attack to carry out compared to the previously mentioned attacks, and the attacker may need to have control of the system that contains the cryptosystem.



**NOTE** All of these attacks have a derivative form, the names of which are the same except for putting the word "adaptive" in front of them, such as adaptive chosen-plaintext and adaptive chosen-ciphertext. What this means is that the attacker can carry out one of these attacks and, depending upon what she gleaned from that first attack, modify her next attack. This is the process of reverse-engineering or cryptanalysis attacks: using what you learned to improve your next attack.

#### **Differential Cryptanalysis**

This type of attack also has the goal of uncovering the key that was used for encryption purposes. A *differential cryptanalysis attack* looks at ciphertext pairs generated by encryption of plaintext pairs with specific differences and analyzes the effect and result

#### **Public vs. Secret Algorithms**

The public mainly uses algorithms that are known and understood versus the secret algorithms where the internal processes and functions are not released to the public. In general, cryptographers in the public sector feel as though the strongest and best-engineered algorithms are the ones released for peer review and public scrutiny, because a thousand brains are better than five, and many times some smarty-pants within the public population can find problems within an algorithm that the developers did not think of. This is why vendors and companies have competitions to see if anyone can break their code and encryption processes. If someone does break it, that means the developers must go back to the drawing board and strengthen this or that piece.

Not all algorithms are released to the public, such as the ones developed by the NSA. Because the sensitivity level of what the NSA encrypts is so important, it wants as much of the process to be as secret as possible. The fact that the NSA does not release its algorithms for public examination and analysis does not mean its algorithms are weak. Its algorithms are developed, reviewed, and tested by many of the top cryptographic pros around, and are of very high quality.

of those differences. One such attack was effectively used in 1990 against the Data Encryption Standard, but turned out to also work against other block algorithms.

The attacker takes two messages of plaintext and follows the changes that take place to the blocks as they go through the different S-boxes. (Each message is being encrypted with the same key.) The differences identified in the resulting ciphertext values are used to map probability values to different possible key values. The attacker continues this process with several more sets of messages and reviews the common key probability values. One key value will continue to show itself as the most probable key used in the encryption processes. Since the attacker chooses the different plaintext messages for this attack, it is considered a type of chosen-plaintext attack.

#### **Frequency Analysis**

A *frequency analysis*, also known as a *statistical attack*, identifies statistically significant patterns in the ciphertext generated by a cryptosystem. For example, the number of zeroes may be significantly higher than the number of ones. This could show that the pseudorandom number generator (PRNG) in use may be biased. If keys are taken directly from the output of the PRNG, then the distribution of keys would also be biased. The statistical knowledge about the bias could be used to reduce the search time for the keys.

## **Implementation Attacks**

All of the attacks we have covered thus far have been based mainly on the mathematics of cryptography. We all know that there is a huge difference between the theory of how something should work and how the widget that comes off the assembly line actually works. *Implementation flaws* are system development defects that could compromise a real system, and *implementation attacks* are the techniques used to exploit these flaws. With all the emphasis on developing and testing strong algorithms for encryption, it should come as no surprise that cryptosystems are far likelier to have implementation flaws than to have algorithmic flaws.

One of the best-known implementation flaws is the Heartbleed bug discovered in 2014 in the OpenSSL cryptographic software library estimated to have been in use by two-thirds of the world's servers. Essentially, a programmer used an insecure function call that allowed an attacker to copy arbitrary amounts of data from the victim computer's memory, including encryption keys, usernames, and passwords.

There are multiple approaches to finding implementation flaws, whether you are an attacker trying to exploit them or a defender trying to keep them from being exploited. In the sections that follow, we look at some of the most important techniques to keep in mind.

#### **Source Code Analysis**

The first, and probably most common, approach to finding implementation flaws in cryptosystems is to perform *source code analysis*, ideally as part of a large team of researchers, and look for bugs. Through a variety of software auditing techniques (which we will cover in Chapter 25), source code analysis examines each line of code and branch of execution to determine whether it is vulnerable to exploitation. This is most practical when the code is open source or you otherwise have access to its source. Sadly, as with Heartbleed, this approach can fail to reveal major flaws for many years.

#### **Reverse Engineering**

Another approach to discovering implementation flaws in cryptosystems involves taking a product and tearing it apart to see how it works. This is called *reverse engineering* and can be applied to both software and hardware products. When you buy software, you normally get binary executable programs, so you can't do the source code analysis discussed in the previous section. However, there are a number of ways in which you can disassemble those binaries and get code that is pretty close to the source code. Software reverse engineering requires a lot more effort and skill than regular source code analysis, but it is more common that most would think.

A related practice, which applies to hardware and firmware implementations, involves something called *hardware reverse engineering*. This means the researcher is directly probing integrated circuit (IC) chips and other electronic components. In some cases, chips are actually peeled apart layer by layer to show internal interconnections and even individual bits that are set in memory structures. This approach oftentimes requires destroying the device as it is dissected, probed, and analyzed. The effort, skill, and expense required can sometimes yield implementation flaws that would be difficult or impossible to find otherwise.

#### **Side-Channel Attacks**

Using plaintext and ciphertext involves high-powered mathematical tools that are needed to uncover the key used in the encryption process. But what if we took a different approach? What if we paid attention to what happens around the cryptosystem as it does its business? As an analogy, burglars can unlock a safe and determine its combination by feeling the change in resistance as they spin the dial and listening to the mechanical clicks inside the lock.

Similarly, in cryptography, we can review facts and infer the value of an encryption key. For example, we could detect how much power consumption is used for encryption and decryption (the fluctuation of electronic voltage). We could also intercept the radiation emissions released and then calculate how long the processes took. Looking around the cryptosystem, or its attributes and characteristics, is different from looking into the cryptosystem and trying to defeat it through mathematical computations.

If Omar wants to figure out what you do for a living, but he doesn't want you to know he is doing this type of reconnaissance work, he won't ask you directly. Instead, he will find out when you go to work and when you come home, the types of clothing you wear, the items you carry, and whom you talk to—or he can just follow you to work. These are examples of *side channels*.

So, in cryptography, gathering "outside" information with the goal of uncovering the encryption key is just another way of attacking a cryptosystem. An attacker could measure power consumption, radiation emissions, and the time it takes for certain types of data processing. With this information, he can work backward by reverse-engineering the process to uncover an encryption key or sensitive data. A power attack reviews the amount of heat released. This type of attack has been successful in uncovering confidential information from smart cards.

In 1995, RSA private keys were uncovered by measuring the relative time cryptographic operations took. This type of side-channel attack is also called a *timing attack* because

it uses time measurements to determine the inner workings, states, and even data flows within a cryptosystem. Timing attacks can also result in theft of sensitive information, including keys. Although the Meltdown and Spectre attacks of 2017 were not technically examples of cryptanalysis, they could be used to steal keys and are probably the best-known examples of timing attacks.

The idea is that instead of attacking a device head on, just watch how it performs to figure out how it works. In biology, scientists can choose to carry out a noninvasive experiment, which involves watching an organism eat, sleep, mate, and so on. This type of approach learns about the organism through understanding its behaviors instead of killing it and looking at it from the inside out.

#### **Fault Injection**

Cryptanalysts can deliberately introduce conditions that are designed to cause the system to fail in some way. This can be done in connection with one of the previous implementation techniques, or on its own. *Fault injection attacks* attempt to cause errors in a cryptosystem in an attempt to recover or infer the encryption key. Though this attack is fairly rare, it received a lot of attention in 2001 after it was shown to be effective after only one injection against the RSA using Chinese Remainder Theorem (RSA-CRT). According to some experts, a fault injection attack is a special case of a side-channel attack.

#### Other Attacks

Unless you or your adversary are skilled cryptanalysts or are employed by a national intelligence organization, you are fairly unlikely to be on the receiving end of one of the previous attacks. You may, as happened with Heartbleed, be caught up in a broader attack, however. We now turn our attention to a set of attacks that are much more likely to be targeted against you or your organization.

#### **Replay Attacks**

A big concern in distributed environments is the *replay attack*, in which an attacker captures some type of data and resubmits it with the hopes of fooling the receiving device into thinking it is legitimate information. Many times, the data captured and resubmitted is authentication information, and the attacker is trying to authenticate herself as someone else to gain unauthorized access.

Pass the hash is a well-known replay attack that targets Microsoft Windows Active Directory (AD) single sign-on environments. As we will explore more deeply in Chapters 16 and 17, single sign-on (SSO) is any authentication approach that requires the user to authenticate only once and then automatically provides access to network resources as requested without manual user reauthentication. Microsoft implements SSO by storing a hash of the user password locally and then automatically using that for future service requests without any user interaction. The Local Security Authority Subsystem Service (LSASS) is a process in Microsoft Windows that is responsible for verifying user logins, handling password changes, and managing access tokens such as password hashes. Any user with local admin rights can dump LSASS memory from a Windows computer and recover password hashes for any user who has recently logged into that system.

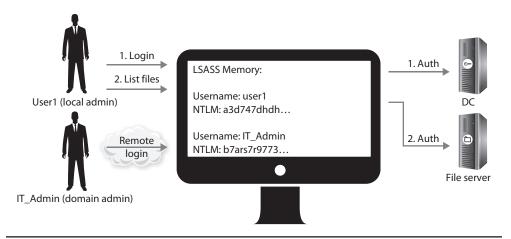


Figure 8-21 Single sign-on in Microsoft Windows Active Directory

In the example shown in Figure 8-21, User1 logs into the system locally. LSASS authenticates the user with the domain controller (DC) and then stores the username and New Technology LAN Manager (NTLM) password hash in memory for future use. User1 later browses files on the file server and, rather than having to reenter credentials, LSASS authenticates User1 automatically with the file server using the cached username and hash. A domain admin has also logged in remotely to update the host, so her username and hash are cached in memory, too.

Now, suppose an attacker sends a malicious attachment to User1, who then opens it and compromises the host, as shown in Figure 8-22. The attacker can now interact

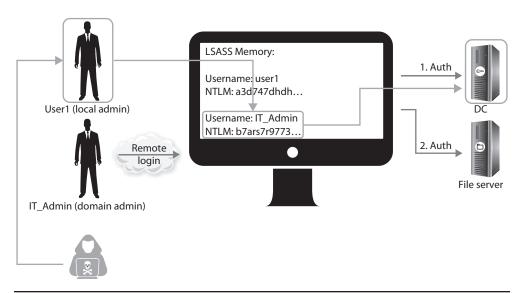


Figure 8-22 Pass-the-hash attack

with the compromised system using User1's permissions and, because that user is a local admin, is able to dump hashes from LSASS memory. Now the attacker has the hash of the domain admin's password, which grants him access to the domain controller without having to crack any passwords at all.

Timestamps and sequence numbers are two countermeasures to replay attacks. Packets can contain sequence numbers, so each machine will expect a specific number on each receiving packet. If a packet has a sequence number that has been previously used, that is an indication of a replay attack. Packets can also be timestamped. A threshold can be set on each computer to only accept packets within a certain timeframe. If a packet is received that is past this threshold, it can help identify a replay attack.

#### Man-in-the-Middle

Hashes are not the only useful things you can intercept if you can monitor network traffic. If you can't compromise the algorithms or implementations of cryptosystems, the next best thing is to insert yourself into the process by which secure connections are established. In *man-in-the-middle (MitM)* attacks, threat actors intercept an outbound secure connection request from clients and relay their own requests to the intended servers, terminating both and acting as a proxy. This allows attackers to defeat encrypted channels without having to find vulnerabilities in the algorithms or their implementations.

Figure 8-23 shows a MitM attack used in a phishing campaign. First, the attacker sends an e-mail message enticing the victim to click a link that looks like a legitimate one but leads to a server controlled by the attacker instead. The attacker then sends her own request to the server and establishes a secure connection to it. Next, the attacker completes the connection requested by the client but using her own certificate instead of the intended server's. The attacker is now invisibly sitting in the middle of two separate, secure connections. From this vantage point, the attacker can either relay information from one end to the other, perhaps copying some of it (e.g., credentials, sensitive documents, etc.) for later use. The attacker can also selectively modify the information sent from one end to the other. For example, the attacker could change the destination account for a funds transfer.

You will notice in Figure 8-23 that the certificate of the legitimate site (goodsite .com) is different than the one used by the attacker (g00dsite.com, which has two zeroes

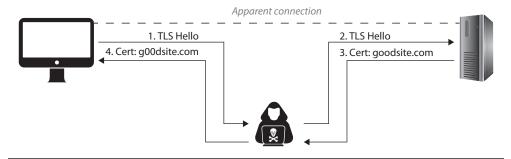


Figure 8-23 A web-based man-in-the-middle attack

instead of letters "o"). The attacker needs to present her own certificate because she needs the corresponding private key to complete the connection with the client and be able to share the secret session key. There are a few ways in which the attacker can make this less noticeable to the user. The first is to send the link to the server in an e-mail to the user. The HTML representation of the link is the legitimate site, while the actual (hidden) link points to the almost identical but malicious domain. A more sophisticated attacker can use a variety of techniques to compromise DNS resolution and have the client go to the malicious site instead of the legitimate one. Either way, the browser is likely to generate a warning letting the user know that something is not right. Fortunately for the attackers (and unfortunately for us), most users either do not pay attention to or actively disregard such warnings.

#### **Social Engineering Attacks**

It should come as no surprise that people can be fooled by clever attackers who can trick them into providing their cryptographic key material through various social engineering attack types. As discussed in earlier chapters, social engineering attacks are carried out on people with the goal of tricking them into divulging some type of sensitive information that can be used by the attacker. For example, an attacker may convince a victim that the attacker is a security administrator who requires the cryptographic data for some type of operational effort. The attacker could then use the data to decrypt and gain access to sensitive data. Social engineering attacks can be carried out through deception, persuasion, coercion (rubber-hose cryptanalysis), or bribery (purchase-key attack).

#### Ransomware

Ransomware is a type of malware that typically encrypts victims' files and holds them ransom until a payment is made to an account controlled by the attacker. When the victim pays, the attacker usually (but not always) provides the secret key needed to decrypt the files. It is not so much an attack against cryptography as it is an attack employing cryptography. Ransomware attacks are typically delivered through a phishing e-mail that contains a malicious attachment. After the initial compromise, however, the ransomware may be able to move laterally across the victim's network, infecting other hosts.

# **Chapter Review**

Cryptographic algorithms provide the underlying tools to most security protocols used in today's infrastructures. They are, therefore, an integral tool for cybersecurity professionals. The cryptographic algorithms work off of mathematical functions and provide various types of functionality and levels of security. Every algorithm has strengths and weaknesses, so we tend to use them in hybrid systems such as public key infrastructures. Symmetric and asymmetric key cryptography, working with hashing functions, provide a solid foundation on which to build the security architectures we'll discuss in the next chapter.

Of course, there are many ways to attack these cryptosystems. Advanced adversaries may find vulnerabilities in the underlying algorithms. Others may target the manner in which these algorithms are implemented in software and hardware. Most attackers, however, simply attempt to bypass cryptography by replaying authentication data,

inserting themselves in the middle of a trusted communications channel, or simply targeting the people involved through social engineering.

#### **Quick Review**

- Cryptography is the practice of storing and transmitting information in a form that only authorized parties can understand.
- A readable message is in a form called plaintext, and once it is encrypted, it is in a form called ciphertext.
- Cryptographic algorithms are the mathematical rules that dictate the functions of enciphering and deciphering.
- Cryptanalysis is the name collectively given to techniques that aim to weaken or defeat cryptography.
- Nonrepudiation is a service that ensures the sender cannot later falsely deny sending a message.
- The range of possible keys is referred to as the keyspace. A larger keyspace and the full use of the keyspace allow for more-random keys to be created. This provides more protection.
- The two basic types of encryption mechanisms used in symmetric ciphers are substitution and transposition. Substitution ciphers change a character (or bit) out for another, while transposition ciphers scramble the characters (or bits).
- A polyalphabetic cipher uses more than one alphabet to defeat frequency analysis.
- A key is a random string of bits inserted into an encryption algorithm. The result determines what encryption functions will be carried out on a message and in what order.
- In symmetric key algorithms, the sender and receiver use the same key for encryption and decryption purposes.
- In asymmetric key algorithms, the sender and receiver use different keys for encryption and decryption purposes.
- The biggest challenges in employing symmetric key encryption are secure key distribution and scalability. However, symmetric key algorithms perform much faster than asymmetric key algorithms.
- Symmetric key algorithms can provide confidentiality, but not authentication or nonrepudiation.
- Examples of symmetric key algorithms include AES and ChaCha20.
- Asymmetric algorithms are typically used to encrypt keys, and symmetric algorithms are typically used to encrypt bulk data.
- Asymmetric key algorithms are much slower than symmetric key algorithms but can provide authentication and nonrepudiation services.
- Examples of asymmetric key algorithms include RSA, ECC, and DSA.

- Two main types of symmetric algorithms are stream ciphers and block ciphers.
   Stream ciphers use a keystream generator and encrypt a message one bit at a time.
   A block cipher divides the message into groups of bits and encrypts them.
- Many algorithms are publicly known, so the secret part of the process is the key. The key provides the necessary randomization to encryption.
- RSA is an asymmetric algorithm developed by Rivest, Shamir, and Adleman and
  is the de facto standard for digital signatures.
- Elliptic curve cryptosystems (ECCs) are used as asymmetric algorithms and can provide digital signatures, secure key distribution, and encryption functionality. ECCs use fewer resources, which makes them better for wireless device and cell phone encryption use.
- Quantum cryptography is the field of scientific study that applies quantum
  mechanics to perform cryptographic functions. The most immediate application
  of this field is quantum key distribution (QKD), which generates and securely
  distributes encryption keys of any length between two parties.
- When symmetric and asymmetric key algorithms are used together, this is called a hybrid system. The asymmetric algorithm encrypts the symmetric key, and the symmetric key encrypts the data.
- A session key is a symmetric key used by the sender and receiver of messages for encryption and decryption purposes. The session key is only good while that communication session is active and then it is destroyed.
- A public key infrastructure (PKI) is a framework of programs, procedures, communication protocols, and public key cryptography that enables a diverse group of individuals to communicate securely.
- A certificate authority (CA) is a trusted third party that generates and maintains user certificates, which hold their public keys.
- The CA uses a certification revocation list (CRL) to keep track of revoked certificates.
- A certificate is the mechanism the CA uses to associate a public key to a person's identity.
- A registration authority (RA) validates the user's identity and then sends the request for a certificate to the CA. The RA cannot generate certificates.
- A one-way function is a mathematical function that is easier to compute in one direction than in the opposite direction.
- RSA is based on a one-way function that factors large numbers into prime numbers.
   Only the private key knows how to use the trapdoor and how to decrypt messages that were encrypted with the corresponding public key.
- Hashing algorithms provide data integrity only.
- When a hash algorithm is applied to a message, it produces a message digest, and this value is signed with a private key to produce a digital signature.
- Some examples of hashing algorithms include SHA-1, SHA-2, SHA-3, and MD5.
- SHA produces a 160-bit hash value and is used in DSS.

- A birthday attack is an attack on hashing functions through brute force. The attacker tries to create two messages with the same hashing value.
- A one-time pad uses a pad with random values that are XORed against the
  message to produce ciphertext. The pad is at least as long as the message itself
  and is used once and then discarded.
- A digital signature is the result of a user signing a hash value with a private key. It provides authentication, data integrity, and nonrepudiation. The act of signing is the actual encryption of the value with the private key.
- Key management is one of the most challenging pieces of cryptography. It pertains to creating, maintaining, distributing, and destroying cryptographic keys.
- Brute-force attacks against cryptosystems systematically try all possible keys against given ciphertext in hopes of guessing the key that was used.
- Ciphertext-only attacks against cryptosystems involve analyzing the ciphertext of one or more messages encrypted with the same algorithm and key in order to discover the key that was used.
- In a known-plaintext attack, the attacker has the plaintext and corresponding ciphertext of one or more messages and wants to discover the key that was used.
- A chosen-plaintext attack is like a known-plaintext attack but the attacker chooses the plaintext that gets encrypted to see the corresponding ciphertext.
- A chosen-ciphertext attack is like a chosen-plaintext attack except that the attacker chooses the ciphertext and then gets to see the corresponding decrypted plaintext.
- A frequency analysis, also known as a statistical attack, identifies statistically significant patterns in the ciphertext generated by a cryptosystem.
- Implementation attacks are the techniques used to exploit defects in the implementation of a cryptosystem.
- Side-channel attacks analyze changes in the environment around a cryptosystem in an attempt to infer an encryption key whose processing causes those changes.
- Timing attacks are side-channel attacks that use time measurements to determine the inner workings, states, and even data flows within a cryptosystem.
- Fault injection attacks attempt to cause errors in a cryptosystem in an attempt to recover or infer the encryption key.
- In man-in-the-middle (MitM) attacks, threat actors intercept an outbound secure connection request from clients and relay their own requests to the intended servers, terminating both and acting as a proxy.
- Pass the hash is a type of attack against Microsoft Windows Active Directory in which the attacker resubmits cached authentication tokens to gain illicit access to resources.
- Ransomware is a type of malware that encrypts victims' files and holds them
  ransom until a payment is made to an account controlled by the attacker.

#### **Questions**

Please remember that these questions are formatted and asked in a certain way for a reason. Keep in mind that the CISSP exam is asking questions at a conceptual level. Questions may not always have the perfect answer, and the candidate is advised against always looking for the perfect answer. Instead, the candidate should look for the best answer in the list.

- 1. What is the goal of cryptanalysis?
  - A. To determine the strength of an algorithm
  - **B.** To increase the substitution functions in a cryptographic algorithm
  - C. To decrease the transposition functions in a cryptographic algorithm
  - **D.** To determine the permutations used
- 2. Why has the frequency of successful brute-force attacks increased?
  - **A.** The use of permutations and transpositions in algorithms has increased.
  - **B.** As algorithms get stronger, they get less complex, and thus more susceptible to attacks.
  - C. Processor speed and power have increased.
  - **D.** Key length reduces over time.
- **3.** Which of the following is not a property or characteristic of a one-way hash function?
  - A. It converts a message of arbitrary length into a value of fixed length.
  - **B.** Given the digest value, finding the corresponding message should be computationally infeasible.
  - **C.** Deriving the same digest from two different messages should be impossible or rare.
  - **D.** It converts a message of fixed length to an arbitrary length value.
- 4. What would indicate that a message had been modified?
  - **A.** The public key has been altered.
  - **B.** The private key has been altered.
  - C. The message digest has been altered.
  - **D.** The message has been encrypted properly.
- **5.** Which of the following is a U.S. federal government algorithm developed for creating secure message digests?
  - A. Data Encryption Algorithm
  - B. Digital Signature Standard
  - C. Secure Hash Algorithm
  - D. Data Signature Algorithm

- **6.** What is an advantage of RSA over DSA?
  - **A.** It can provide digital signature and encryption functionality.
  - **B.** It uses fewer resources and encrypts faster because it uses symmetric keys.
  - C. It is a block cipher rather than a stream cipher.
  - **D.** It employs a one-time encryption pad.
- 7. What is used to create a digital signature?
  - **A.** The receiver's private key
  - **B.** The sender's public key
  - C. The sender's private key
  - **D.** The receiver's public key
- **8.** Which of the following best describes a digital signature?
  - A. A method of transferring a handwritten signature to an electronic document
  - B. A method to encrypt confidential information
  - C. A method to provide an electronic signature and encryption
  - **D.** A method to let the receiver of the message prove the source and integrity of a message
- **9.** Why would a certificate authority revoke a certificate?
  - A. If the user's public key has become compromised
  - B. If the user changed over to using the PEM model that uses a web of trust
  - C. If the user's private key has become compromised
  - **D.** If the user moved to a new location
- **10.** Which of the following best describes a certificate authority?
  - A. An organization that issues private keys and the corresponding algorithms
  - B. An organization that validates encryption processes
  - C. An organization that verifies encryption keys
  - **D.** An organization that issues certificates
- **11.** Which of the following is a true statement pertaining to data encryption when it is used to protect data?
  - **A.** It verifies the integrity and accuracy of the data.
  - B. It requires careful key management.
  - **C.** It does not require much system overhead in resources.
  - **D.** It requires keys to be escrowed.

- **12.** What is the definition of an algorithm's work factor?
  - **A.** The time it takes to encrypt and decrypt the same plaintext
  - **B.** The time it takes to break the encryption
  - C. The time it takes to implement 16 rounds of computation
  - **D.** The time it takes to apply substitution functions
- 13. What is the primary purpose of using one-way hashing on user passwords?
  - **A.** It minimizes the amount of primary and secondary storage needed to store passwords.
  - **B.** It prevents anyone from reading passwords in plaintext.
  - **C.** It avoids excessive processing required by an asymmetric algorithm.
  - **D.** It prevents replay attacks.
- **14.** Which of the following is based on the fact that it is hard to factor large numbers into two original prime numbers?
  - A. ECC
  - B. RSA
  - C. SHA
  - **D.** MD5
- **15.** What is the name given to attacks that involve analyzing changes in the environment around a cryptosystem to infer the encryption key whose processing causes those changes?
  - A. Side-channel attack
  - B. Timing attack
  - C. Implementation attack
  - D. Fault injection attack

#### **Answers**

- 1. A. Cryptanalysis is the process of trying to reverse-engineer a cryptosystem, with the possible goal of uncovering the key used. Once this key is uncovered, all other messages encrypted with this key can be accessed. Cryptanalysis is carried out by the white hats to test the strength of the algorithm.
- **2. C.** A brute-force attack is resource intensive. It tries all values until the correct one is obtained. As computers have more powerful processors added to them, attackers can carry out more powerful brute-force attacks.

- **3. D.** A hashing algorithm will take a string of variable length (the message can be any size) and compute a fixed-length value. The fixed-length value is the message digest. The MD family creates the fixed-length value of 128 bits, and SHA creates one of 160 bits.
- **4. C.** Hashing algorithms generate message digests to detect whether modification has taken place. The sender and receiver independently generate their own digests, and the receiver compares these values. If they differ, the receiver knows the message has been altered.
- **5. C.** SHA was created to generate secure message digests. Digital Signature Standard (DSS) is the standard to create digital signatures, which dictates that SHA must be used. DSS also outlines the digital signature algorithms that can be used with SHA: RSA, DSA, and ECDSA.
- **6. A.** RSA can be used for data encryption, key exchange, and digital signatures. DSA can be used only for digital signatures.
- 7. C. A digital signature is a message digest that has been encrypted with the sender's private key. A sender, or anyone else, should never have access to the receiver's private key.
- **8. D.** A digital signature provides authentication (knowing who really sent the message), integrity (because a hashing algorithm is involved), and nonrepudiation (the sender cannot deny sending the message).
- **9. C.** The reason a certificate is revoked is to warn others who use that person's public key that they should no longer trust the public key because, for some reason, that public key is no longer bound to that particular individual's identity. This could be because an employee left the company or changed his name and needed a new certificate, but most likely it is because the person's private key was compromised.
- **10. D.** A registration authority (RA) accepts a person's request for a certificate and verifies that person's identity. Then the RA sends this request to a certificate authority (CA), which generates and maintains the certificate.
- 11. **B.** Data encryption always requires careful key management. Most algorithms are so strong today that it is much easier to go after key management than to launch a brute-force attack. Hashing algorithms are used for data integrity, encryption does require a good amount of resources, and keys do not have to be escrowed for encryption.
- 12. **B.** The work factor of a cryptosystem is the amount of time and resources necessary to break the cryptosystem or its encryption process. The goal is to make the work factor so high that an attacker could not be successful in breaking the algorithm or cryptosystem.
- **13. B.** Passwords are usually run through a one-way hashing algorithm so that the actual password is not transmitted across the network or stored on a system in plaintext. This greatly reduces the risk of an attacker being able to obtain the actual password.

PARTII

- **14. B.** The RSA algorithm's security is based on the difficulty of factoring large numbers into their original prime numbers. This is a one-way function. Calculating the product is easier than identifying the prime numbers used to generate that product.
- **15. A.** Side-channel attack is the best answer. The question could also describe a timing attack, which is a kind of side-channel attack, but because there is no specific mention of timing, this option is not the best answer. An argument could also be made for this being a fault injection attack but, again, there is no specific mention of the attacker deliberately trying to cause errors. This question is representative of the harder questions in the CISSP exam, which provide one or more answers that could be correct but are not the best ones.



CHAPTER

# Security Architectures

This chapter presents the following:

- Threat modeling
- Security architecture design principles
- Security models
- Addressing security requirements
- · Security capabilities of information systems

Security is a process, not a product.

—Bruce Schneier

Having discussed the various information system architectures (in Chapter 7) and cryptology (in Chapter 8), our next step is to put these together as we develop an enterprise security architecture. We already discussed the various frameworks for this in Chapter 4, so what we need to do now is to apply tried and true principles, models, and system capabilities. Before we do this, however, we will explore threat modeling in a fair amount of detail, since it informs everything else we do.

# **Threat Modeling**

Before we can develop effective defenses, it is imperative to understand the assets that we value, as well as the threats against which we are protecting them. Though multiple definitions exist for the term, for the purposes of our discussion we define *threat modeling* as the process of describing probable adverse effects on our assets caused by specific threat sources. That's quite a mouthful, so let's break it down.

When we build a model of the threats we face, we want to ground them in reality, so it is important to only consider dangers that are reasonably likely to occur. To do otherwise would dilute our limited resources to the point of making us unable to properly defend ourselves. Next, we want to focus our work on the potential impact of those threats to organizational assets or, in other words, to things and people that are of value to the organization. Lastly, the model needs to specify the threat sources if we are to develop effective means to thwart them. We must understand their capabilities and motivations if we are to make sense of their actions.

#### **Attack Trees**

An attack tree is a graph showing how individual actions by attackers can be chained together to achieve their goals. This methodology is based on the observation that, typically, there are multiple ways to accomplish a given objective. For example, if a disgruntled employee wanted to steal the contents of the president's mailbox, she could accomplish this by either accessing the e-mail server, obtaining the password, or stealing the president's smartphone. Accessing the e-mail server could be accomplished by using administrative credentials or by hacking in. To get the credentials, she could use brute force or social engineering. The options available to the attacker create the branches in the tree, an example of which is shown in Figure 9-1. Each of the leaf nodes represents a specific condition that must be met in order for the parent node to be effective. For instance, to effectively obtain the mailbox credentials, the disgruntled employee could have stolen a network access token. Given that the employee has met the condition of having the credentials, she would then be able to steal the contents of the president's mailbox. A successful attack, then, is one in which the attacker traverses from a leaf node all the way to the root node at the top of the tree, which represents the ultimate objective.



**NOTE** The terms "attack chain" and "kill chain" are commonly used. They refer to a specific type of attack tree that has no branches and simply proceeds from one stage or action to the next. The attack tree is much more expressive in that it shows many ways in which an attacker can accomplish each objective.

#### **Reduction Analysis**

The generation of attack trees for an organization usually requires a large investment of resources. Each vulnerability-threat-attack triad can be described in detail using an attack tree, so you end up with as many trees as you do triads. To defeat each of the attacks

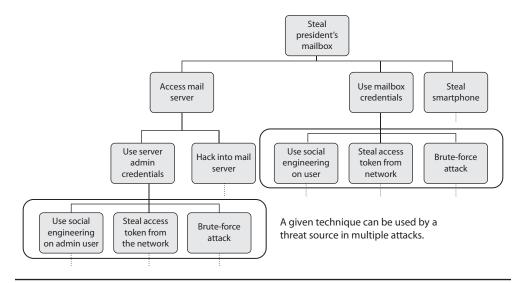


Figure 9-1 A simplified attack tree

you identify, you would typically need a control or countermeasure at each leaf node. Since one attack generates many leaf nodes, this has a multiplicative effect that could make it very difficult to justify the whole exercise. However, attack trees lend themselves to a methodology known as *reduction analysis*.

There are two aspects of reduction analysis in the context of threat modeling: one aspect is to reduce the number of attacks we have to consider, and the other is to reduce the threat posed by the attacks. The first aspect is evidenced by the commonalities in the example shown in Figure 9-1. To satisfy the conditions for logging into the mail server or the user's mailbox, an attacker can use the exact same three techniques. This means we can reduce the number of conditions we need to mitigate by finding these commonalities. When you consider that these three sample conditions apply to a variety of other attacks, you realize that we can very quickly cull the number of conditions to a manageable number.

The second aspect of reduction analysis is the identification of ways to mitigate or negate the attacks we've identified. This is where the use of attack trees can really benefit us. Recall that each tree has only one root but many leaves and internal nodes. The closer you are to the root when you implement a mitigation technique, the more leaf conditions you will defeat with that one control. This allows you to easily identify the most effective techniques to protect your entire organization. These techniques are typically called *controls* or *countermeasures*.

#### **STRIDE**

STRIDE is a threat modeling framework that evaluates a system's design using flow diagrams, system entities, and events related to a system. STRIDE is not an acronym, but a mnemonic for the six categories of security threats outlined in Table 9-1. STRIDE was developed in 1999 by Microsoft as a tool to help secure systems as they were being developed. STRIDE is among the most widely used threat-modeling frameworks and is suitable for application to logical and physical systems alike.

## The Lockheed Martin Cyber Kill Chain

Threat modeling is really nothing new. It probably has its oldest roots in military operations, where it is used to anticipate the intent and actions of an enemy and then develop a plan to get inside their decision loop and defeat them. The term *kill chain* evolved to describe the process of identifying a target, determining the best way to engage it, amassing the required forces against it, engaging it, and destroying it. In 2011, Lockheed Martin released a paper defining a *Cyber Kill Chain* based on this methodology. It identifies the steps that threat actors generally must complete to achieve their objectives. This model specifies seven distinct stages of a cyberattack:

- **1. Reconnaissance** The attacker selects a target, researches it, and attempts to identify vulnerabilities in the target network.
- **2. Weaponization** The attacker either adapts an existing remote access malware weapon or creates a new one, tailored to one or more vulnerabilities identified in the previous step.

	Property		
Threat	Affected	Definition	Example
Spoofing	Authentication	Impersonating someone or something else	An outside sender pretending to be an HR employee in an e-mail
Tampering	Integrity	Modifying data on disk, in memory, or elsewhere	A program modifying the contents of a critical system file
Repudiation	Nonrepudiation	Claiming to have not performed an action or to have no knowledge of who performed it	A user claiming that she did not receive a request
Information disclosure	Confidentiality	Exposing information to parties not authorized to see it	An analyst accidentally revealing the inner details of the network to outside parties
Denial of service	Availability	Denying or degrading service to legitimate users by exhausting resources needed for a service	A botnet flooding a website with thousands of requests a second, causing it to crash
Elevation of privilege	Authorization	Gaining capabilities without the proper authorization to do so	A user bypassing local restrictions to gain administrative access to a workstation

Table 9-1 STRIDE Threat Categories

- **3. Delivery** The attacker transmits the weapon to the target (e.g., via e-mail attachments, links to malicious websites, or USB drives).
- **4. Exploitation** The malware weapon triggers, which takes action on the target to exploit one or more vulnerabilities and compromise the host.
- **5. Installation** The malware weapon installs an access point (e.g., backdoor) usable by the attacker.
- **6. Command and Control** The malware enables the attacker to have "hands on the keyboard" persistent access to the target network.
- **7. Actions on Objective** The attacker takes actions to achieve their goals, such as data exfiltration, data destruction, or encryption for ransom.

One of Lockheed Martin's key goals of developing this model was to allow defenders to map defensive measures to each stage and ensure that they have sufficient coverage to detect, deny, disrupt, degrade, deceive, or contain the attack. The earlier in the kill chain this is done, the better, because the adversary will not have attained their objective yet. Another key idea in the model is that of identifying indicators of adversarial activity at each stage of a cyberattack, which would allow defenders to detect the activities but also

determine whether the defensive measures at a particular stage were effective. Though the Cyber Kill Chain is a high-level framework, it is one of the most commonly used ones for modeling threat activities.

#### The MITRE ATT&CK Framework

The MITRE Corporation developed a framework of adversarial tactics, techniques, and common knowledge called ATT&CK as a comprehensive matrix of tactics and techniques used by threat actors. It is a widely used tool to construct models of complex campaigns and operations using reusable common components. Like the Cyber Kill Chain, ATT&CK breaks down actions into (generally) sequential groupings called *tactics*, which can be mapped to those in the Lockheed Martin model. Each of the 14 tactics contains a number of *techniques* by which the adversary may achieve a particular purpose. The techniques, in turn, contain specific *sub-techniques* used by named threat actors.

For example, the eleventh tactic (T0011), Command and Control, describes techniques used by adversaries when trying to communicate with compromised systems to control them. One of these techniques (T1071) deals with the use of application layer protocols to establish communications in a discrete manner. One of the sub-techniques (T1071.004) involves the use of the Domain Name System (DNS) to send and receive messages covertly. This sub-technique, in turn, contains examples of procedures used by various known threat actors, such as OceanLotus (also known as APT32) using a DNS tunneling for command and control on its Denis Trojan.

## Why Bother with Threat Modeling

A scientific model is a simplified representation of something that is difficult to understand. The model is built in a way that makes certain parts of the subject easier to observe and analyze. We use these models to study complex phenomena like the spread of disease, global financial markets, and, of course, cybersecurity threats. Threat modeling allows us to simplify some of the activities of our adversaries so we can drill into the parts that really matter to us as defenders. There are just too many threat actors doing too many discrete things in too many places for us to study each in detail. Instead, we look for likely attackers and patterns that allow us to mitigate a bunch of different attacks by defeating the techniques that they all have in common.

Let's continue our previous example of the Denis Trojan using DNS tunneling. Should we care about it? That depends on what organization we belong to. We would probably care if we happen to be part of a media and human rights organizations in or around Vietnam, where OceanLotus/APT32 appears to be focused. This is the power of threat modeling: it allows us to focus keenly on specific actors and specific techniques based on who and where our organization is.

A typical threat modeling effort would start by identifying threat actors that are likelier to target our organization. This can be general classes of actors, such as opportunistic ransomware gangs, or more specific ones, like OceanLotus. Where do we get this information? Maybe we read the news and look for attackers that are targeting organizations such as ours. Or maybe we are subscribed to threat intelligence services

that specifically look for those who are coming after us. Either way, we start by answering a series of questions:

- Why might someone want to target our organization? (Motive)
- How could they go about accomplishing their objectives? (Means)
- When and where would they attack us? (Opportunity)

The answer to the first question comes from our asset inventory. What do we have that is of value to others? Intellectual property would be valuable to competitors. Cybercriminals would like to get any financial data. Foreign governments would be after national security information. Once we know what kind of threat actors would be interested in us, we can study how they go about attacking organizations like ours. Going back to our example, suppose we are in an organization that might be of interest to OceanLotus. We can research any available open or private sources to learn about their tactics, techniques, and procedures (TTPs). The MITRE ATT&CK framework, for instance, lists over 40 techniques and at least 13 tools used by OceanLotus. Knowing their motivation and means, we can examine our systems and determine where they could use those techniques. This is the power of threat modeling: it allows us to focus our attention on understanding the threats that are likeliest to be of concern to our organizations. Out of the countless TTPs used by adversaries around the world, we can focus our attention on those that matter most to us.

# **Secure Design Principles**

Understanding our threats is foundational to building secure architectures, but so is applying the collective wisdom developed by the security community. This wisdom exists in certain secure design principles that are widely recognized as best practices. The sections that follow address the secure design principles that you should know for the CISSP exam. Think of them as a solid starting point, not as an all-inclusive list.



**EXAMTIP** You should be able to describe each of the 11 secure design principles (which include the previously covered threat modeling) in some detail and recognize when they are (and are not) being followed in a given scenario.

## **Defense in Depth**

One of the bedrock principles in designing security architectures is the assumption that our jobs are not to determine *whether* our systems can be compromised, but rather to prepare for the inevitable reality that this *will* happen. Consequently, we want to provide *defense in depth*, which is the coordinated use of multiple security controls in a layered approach, as shown in Figure 9-2. A multilayered defense system reduces the probability of successful penetration and compromise because an attacker would have to get through several different types of protection mechanisms before she gained access to the

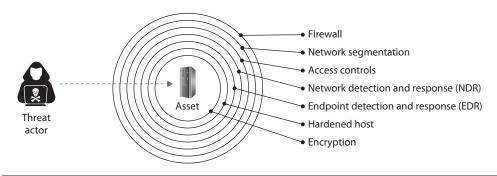


Figure 9-2 Defense in depth

critical assets. She may succeed at penetrating the perimeter and may get a foothold in the environment, but security controls are arranged in a way that will slow her down, improve the odds of detecting her, and provide means for defeating the attack or quickly recovering from it.

A well-designed security architecture considers the interplay of physical, technical, and administrative controls. For example, Company A can protect its facilities by using physical security controls such as the following:

- Perimeter fencing
- External lights
- Locked external and internal doors
- Security guard
- Security cameras

These measures would force the attacker, in many cases, to conduct the attack through the network. Technical controls would then have to provide adequate protection to the various assets in the company. Like their physical counterparts, you can think of these technical controls as creating concentric circles of protection around your assets. For example, as shown in Figure 9-2, you could have a perimeter firewall on the outer ring. If the attacker circumvents this, she'd have to navigate through a segmented network with strictly enforced access controls everywhere. Beyond this she'd have to defeat network detection and response (NDR) systems that can detect and stop the attack as it moves across your network. Deeper still, there are endpoint detection and response (EDR) systems that are deployed on hardened hosts. Finally, all data is encrypted, which makes exfiltrating anything useful out of the company's environment more difficult.

Physical and technical controls are integrated and augmented by administrative controls such as policies, procedures, and standards. The types of controls that are actually implemented must map to the threats the company faces, and the number of layers that are put into place must map to the sensitivity of the asset. The rule of thumb is the more sensitive the asset, the more layers of protection that must be put into place.

#### **Zero Trust**

The principle of defense in depth is certainly useful, but some people may think it suggests that attacks always follow the pattern of external threat actors sequentially penetrating each defensive circle until they get to the asset being protected. In reality, attacks can come from any direction (even internally) and proceed nonlinearly. Some adversaries lay dormant in our networks for days, weeks, or even months waiting to complete their attacks from the inside. This reality, compounded by the threat of malicious or just careless insiders, has led many security professionals to a place of healthy paranoia.

A zero trust model is one in which every entity is considered hostile until proven otherwise. It considers trust as a vulnerability and tries to reduce or eliminate it in order to make it harder for threat actors (external or internal) to accomplish their objectives. If defense in depth looks at security from the outside in, zero trust architectures are built from the inside out. These are not mutually exclusive approaches, however. It is best to incorporate both principles as we design our systems.

The catch is that it is very hard to implement a zero trust model throughout an enterprise environment because it would hinder productivity and efficiency. For this reason, this approach is most often focused only on a relatively small group of critical assets, access to which defines a "protect surface," which is where the tightest controls are placed.

# **Trust But Verify**

Another principle of designing secure architectures is *trust but verify*, which basically means that, even when an entity and its behaviors are trusted, we should double-check both. It could seem that this is an alternative to (or even incompatible with) the zero trust model, but that is not necessarily true. You could, for instance, take a zero trust approach to defending your most critical assets, while allowing certain trust (that you verify) elsewhere. Of course, the zero trust assets would also be verified, and frequently. In this manner, the two approaches can coexist happily. On the other hand, you could take a hardline approach to one or the other and build your entire security architecture around it. It really depends on your organization and its environment.

At the heart of the trust but verify principle is the implementation of mechanisms that allow you to audit everything that happens on your systems. How else could you verify them, right? But what is equally important is the development of processes by which you pay the right amount of attention to auditing different elements of your environment. You won't have the ability to examine everything all the time so you have to figure out how you'll be able to analyze some things most of the time, and most things some of the time. The risk is that we leave some parts of our environment unexamined and therefore create a safe haven for attackers. Procedures matter just as much as technology.

# **Shared Responsibility**

While the previous three principles (defense in depth, zero trust, and trust but verify) can apply equally well to traditional, cloud, and hybrid environments, cloud computing adds a bit of complexity in terms of defensive roles. *Shared responsibility* refers to the

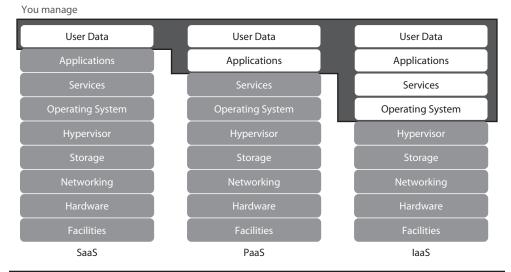


Figure 9-3 Shared responsibility in different cloud computing services

situation in which a service provider is responsible for certain security controls, while the customer is responsible for others. Typically, the service provider is responsible for security of the "thing" that they are providing. Think back to the three predominant cloud computing models we discussed in Chapter 7: Software as a Service (SaaS), Infrastructure as a Service (IaaS), and Platform as a Service (PaaS). Figure 9-3 shows the breakdown of responsibilities in each model.

The figure is, of course, a generalization. You should carefully read the fine print in the service agreements and discuss with your provider exactly what they will be doing for you and what they assume you'll do for yourself. Then, you need to periodically ensure that these parameters have not changed due to changes in the environment, a revised agreement, or new features offered by your provider. Many cloud compromises can be traced to organizations not understanding they were responsible for providing a certain aspect of security.

# **Separation of Duties**

Regardless of your physical or logical architecture, people will be responsible for performing various business, infrastructure, and security functions based on their roles within the organization. It is important to consider the human element in designing our security architectures. Granting access rights to our teammates should be based on the level of trust the organization has in them and in their need to know and do certain things. Just because a company completely trusts Joyce with its files and resources does not mean she fulfills the need-to-know criteria to access the company's tax returns and profit margins. If Maynard fulfills the need-to-know criteria to access employees' work histories, it does not mean the company trusts him to access all of the company's other files. These issues

must be identified and integrated into the access criteria. The different access criteria can be enforced by roles, groups, location, time, and transaction types.

Using *roles* is an efficient way to assign rights to a type of user who performs a certain task. This role is based on a job assignment or function. If there is a position within a company for a person to audit transactions and audit logs, the role this person fills would only need a read function to those types of files. If several users require the same type of access to information and resources, putting them into a *group* and then assigning rights and permissions to that group is easier to manage than assigning rights and permissions to each and every individual separately. If a specific printer is available only to the accounting group, when a user attempts to print to it, the group membership of the user will be checked to see if she is indeed in the accounting group.

Transaction-type restrictions can be used to further control what data is accessed during certain types of functions and what commands can be carried out on the data. A purchasing agent in a company may be able to make purchases of up to \$2,000, but would need a supervisor's approval to buy more expensive items. The supervisor, conversely, might not be allowed to make any purchases at all, simply approve those submitted by a subordinate. This is an example of the principle of *separation of duties* (SoD), in which important functions are divided among multiple individuals to ensure that no one person has the ability to intentionally or accidentally cause serious losses to the organization.

# **Least Privilege**

A related principle, *least privilege*, states that people are granted exactly the access and authority that they require to do their jobs, and nothing more. The purchasing agent's supervisor from the example in the previous section is not really expected to swipe his corporate credit card as part of his daily duties, so why should he even have a card? His purchasing agent is expected to make small purchases on a regular basis, but anything over \$2,000 would be fairly rare, so why have a purchase limit any higher than that?

The *need-to-know* principle is similar to the least-privilege principle. It is based on the concept that individuals should be given access only to the information they absolutely require in order to perform their job duties. Giving any more rights to a user just asks for headaches and the possibility of that user abusing the permissions assigned to him. An administrator wants to give a user the least amount of privileges she can, but just enough for that user to be productive when carrying out tasks. Management decides what a user needs to know, or what access rights are necessary, and the administrator configures the access control mechanisms to allow this user to have that level of access and no more, and thus the least privilege.

For example, if management has decided that Dan, the intern, needs to know where the files he needs to copy are located and needs to be able to print them, this fulfills Dan's need-to-know criteria. Now, an administrator could give Dan full control of all the files he needs to copy, but that would not be practicing the least-privilege principle. The administrator should restrict Dan's rights and permissions to only allow him to read and print the necessary files, and no more. Besides, if Dan accidentally deletes all the files on

#### **Authorization Creep**

As employees work at an organization over time and move from one department to another, they often are assigned more and more access rights and permissions. This is commonly referred to as *authorization creep*. It can be a large risk for an organization, because too many users have too much privileged access to organizational assets. In the past, it has usually been easier for network administrators to give more access than less, because then the user would not come back and require more work to be done on her profile. It is also difficult to know the exact access levels different individuals require. This is why user management and user provisioning are becoming more prevalent in identity management products today and why organizations are moving more toward role-based access control implementation. Enforcing least privilege on user accounts should be an ongoing job, which means each user's rights are permissions that should be reviewed to ensure the organization is not putting itself at risk.

the whole file server, who do you think management will hold ultimately responsible? Yep, the administrator.

It is important to understand that it is management's job to determine the security requirements of individuals and how access is authorized. The security administrator configures the security mechanisms to fulfill these requirements, but it is not her job to determine security requirements of users. Those should be left to the owners. If there is a security breach, management will ultimately be held responsible, so it should make these decisions in the first place.

# **Keep It Simple**

The secure design principles we've discussed thus far can introduce complexity into our information systems. As many of us have learned the hard way, the more complex a system is, the more difficult it is to understand and protect it. This is where the principle of *simplicity* comes in: make everything as simple as possible and periodically check things to ensure we are not adding unnecessary complexity.

This principle has long been known in the software development community, where one of the metrics routinely tracked is errors per 1,000 lines of code, also known as defects per KLOC (kilo-lines of code). The idea is that the more code you write, the greater the odds you'll make an error without noticing it. Similarly, the more unique hosts, facilities, or policies you have, the greater the odds that a vulnerability will be introduced inadvertently.

Obviously, we can't force a global enterprise to use a small network, but we can simplify things by standardizing configurations. We can have 10,000 endpoints around the world, all configured in just a handful of ways with no exceptions allowed. We can similarly ensure that all our facilities use the same security protocols and that our policies

are few in number, simple to understand, and uniformly enforced. The fewer variables we have to track, the simpler our systems become and, by extension, the easier they are to secure.

#### **Secure Defaults**

As many people in the technology field know, out-of-the-box implementations are oftentimes far from secure. Many systems come out of the box in an insecure state because settings have to be configured to properly integrate a system into different environments, and this is a friendlier way of installing the product for users. For example, if Mike is installing a new software package that continually throws messages of "Access Denied" when he is attempting to configure it to interoperate with other applications and systems, his patience might wear thin, and he might decide to hate that vendor for years to come because of the stress and confusion inflicted upon him.

Yet again, we are at a hard place for developers and architects. When a security application or device is installed, it should default to "No Access." This means that when Laurel installs a firewall, it should not allow any traffic to pass into the network that was not specifically granted access. A fine balance exists between security, functionality, and user friendliness. If an application is extremely user friendly or has lots of features, it is probably not as secure. It is up to us as security professionals to help our organizations balance these three competing needs.



**NOTE** Most operating systems nowadays ship with reasonably secure default settings, but users are still able to override the majority of these settings. This brings us closer to "default with no access," but we still have a ways to go.

The principle of *secure defaults* means that every system starts off in a state where security trumps user friendliness and functionality. It is later that, as deliberate decisions, security personnel can relax some restrictions, enable additional features, and generally make the system more user friendly. These decisions are integrated into the risk management program (see Chapter 2), typically through the configuration management processes (which we'll discuss in Chapter 20). The goal of secure defaults is to start everything in a place of extreme security and then intentionally loosen things until users can get their jobs done, but no further.

# **Fail Securely**

A design principle that is related to secure defaults deals with the manner in which failures are handled. In the event of an error, information systems ought to be designed to behave in a predictable and noncompromising manner. This is also generally referred to as *failing securely*. We already saw how violating this principle can give adversaries an advantage when we discussed some of the cryptanalysis approaches in the previous chapter. If adversaries can induce a fault in a cryptosystem, they could recover a partial key or otherwise compromise it. The same holds for any information system.

A fail-secure system defaults to the highest level of security when it encounters a fault. For example, a firewall that is powered off unexpectedly may block all traffic when it reboots until an administrator can verify that it is still configured and operating securely. An EDR system may lock out a system if it encounters certain critical errors. Finally, a web browser could prevent a user from visiting a website if the connection is not secure or the digital certificate doesn't match, is not trusted, or is expired or revoked. Many a successful phishing campaign could've been defeated by implementing this last example alone!

# **Privacy by Design**

The best way to ensure privacy of user data is to incorporate data protection as an integral part of the design of an information system, not as an afterthought or later-stage feature. This is the principle of *privacy by design* in a nutshell. Apart from making sense (we hope), this principle is part of the European Union's General Data Protection Regulation (GDPR), which means your organization may be required to abide by it already.

Privacy by design is not a new concept. It was originally introduced in the 1990s and formally described in a joint report by the Dutch Data Protection Authority and the Ontario Information Commissioner, titled *Privacy by Design: Delivering the Promises*, in 2010. This document describes the seven foundational principles of privacy by design, which are listed here:

- 1. Proactive, not reactive; preventative, not remedial
- 2. Privacy as the default setting
- **3.** Privacy embedded into design
- 4. Full functionality—positive-sum, not zero-sum
- 5. End-to-end security—full life-cycle protection
- 6. Visibility and transparency—keep it open
- 7. Respect for user privacy—keep it user-centric

# **Security Models**

A security model is a more formal way to capture security principles. Whereas a principle is a rule of thumb that can be adapted to different situations, the security models we describe here are very specific and verifiable. A security model is usually represented in mathematics and analytical ideas, which are mapped to system specifications and then implemented in software and/or hardware by product developers. So we have a policy that encompasses security goals, such as "each subject must be authenticated and authorized before accessing an object." The security model takes this requirement and provides the necessary mathematical formulas, relationships, and logic structure to be followed to accomplish this goal. From there, specifications are developed per operating system type

(Unix, Windows, macOS, and so on), and individual vendors can decide how they are going to implement mechanisms that meet these necessary specifications.

Several security models have been developed to enforce security policies. The following sections provide overviews of the models with which you must be familiar as a CISSP.

#### **Bell-LaPadula Model**

The *Bell-LaPadula model* enforces the *confidentiality* aspects of access control. It was developed in the 1970s to prevent secret information from being accessed in an unauthorized manner. It was the first mathematical model of a multilevel security policy used to define the concept of secure modes of access and outlined rules of access. Its development was funded by the U.S. government to provide a framework for computer systems that would be used to store and process sensitive information. A system that employs the Bell-LaPadula model is called a *multilevel security system* because users with different clearances use the system, and the system processes data at different classification levels.



**EXAMTIP** The Bell-LaPadula model was developed to make sure secrets stay secret; thus, it provides and addresses confidentiality only. This model does not address the integrity of the data the system maintains—only who can and cannot access the data and what operations can be carried out.

Three main rules are used and enforced in the Bell-LaPadula model:

- Simple security rule
- \*-property (star property) rule
- Strong star property rule

The *simple security rule* states that a subject at a given security level cannot read data that resides at a higher security level. For example, if Bob is given the security clearance of secret, this rule states he cannot *read* data classified as top secret. If the organization wanted Bob to be able to read top-secret data, it would have given him that clearance in the first place.

The \*-property rule (star property rule) states that a subject in a given security level cannot write information to a lower security level. The simple security rule is referred to as the "no read up" rule, and the \*-property rule is referred to as the "no write down" rule.

The *strong star property rule* states that a subject who has read and write capabilities can only perform both of those functions at the same security level; nothing higher and nothing lower. So, for a subject to be able to read and write to an object, the subject's clearance and the object classification must be equal.

#### **Biba Model**

The *Biba model* is a security model that addresses the *integrity* of data within a system. It is not concerned with security levels and confidentiality. The Biba model uses integrity levels to prevent data at any integrity level from flowing to a higher integrity level. Biba has three main rules to provide this type of protection:

- \*-integrity axiom A subject cannot write data to an object at a higher integrity level (referred to as "no write up").
- **Simple integrity axiom** A subject cannot read data from a lower integrity level (referred to as "no read down").
- **Invocation property** A subject cannot request service (invoke) at a higher integrity.

A simple example might help illustrate how the Biba model could be used in a real context. Suppose that Indira and Erik are on a project team and are writing two documents: Indira is drafting meeting notes for internal use and Erik is writing a report for the CEO. The information Erik uses in writing his report must be very accurate and reliable, which is to say it must have a high level of integrity. Indira, on the other hand, is just documenting the internal work being done by the team, including ideas, opinions, and hunches. She could use unconfirmed and maybe even unreliable sources when writing her document. The \*-integrity axiom dictates that Indira would not be able to contribute (write) material to Erik's report, though there's nothing to say she couldn't use Erik's (higher integrity) information in her own document. The simple integrity axiom, on the other hand, would prevent Erik from even reading Indira's document because it could potentially introduce lower integrity information into his own (high integrity) report.

The *invocation property* in the Biba model states that a subject cannot invoke (call upon) a subject at a higher integrity level. How is this different from the other two Biba rules? The \*-integrity axiom (no write up) dictates how subjects can *modify* objects. The simple integrity axiom (no read down) dictates how subjects can *read* objects. The invocation property dictates how one subject can communicate with and initialize other

#### Bell-LaPadula vs. Biba

The Bell-LaPadula and Biba models are informational flow models because they are most concerned about data flowing from one level to another. Bell-LaPadula uses security levels to provide data *confidentiality*, and Biba uses integrity levels to provide data *integrity*.

It is important for CISSP test takers to know the rules of Bell-LaPadula and Biba, and their rules sound similar. Both have "simple" and "\* (star)" rules—one writing one way and one reading another way. A tip for how to remember them is if the word "simple" is used, the rule is about *reading*. If the rule uses \* or "star," it is about *writing*. So now you just need to remember the reading and writing directions per model.

subjects at run time. An example of a subject invoking another subject is when a process sends a request to a procedure to carry out some type of task. Subjects are only allowed to invoke tools at a lower integrity level. With the invocation property, the system is making sure a dirty subject cannot invoke a clean tool to contaminate a clean object.

#### Clark-Wilson Model

The *Clark-Wilson model* was developed after Biba and takes some different approaches to protecting the integrity of information. This model uses the following elements:

- **Users** Active agents
- Transformation procedures (TPs) Programmed abstract operations, such as read, write, and modify
- Constrained data items (CDIs) Can be manipulated only by TPs
- **Unconstrained data items (UDIs)** Can be manipulated by users via primitive read and write operations
- **Integrity verification procedures (IVPs)** Check the consistency of CDIs with external reality

A distinctive feature of the Clark-Wilson model is that it focuses on well-formed transactions and separation of duties. A *well-formed transaction* is a series of operations that transforms a data item from one consistent state to another. Think of a consistent state as one wherein we know the data is reliable. This consistency ensures the integrity of the data and is the job of the TPs. Separation of duties is implemented in the model by adding a type of procedure (the IVPs) that audits the work done by the TPs and validates the integrity of the data.

When a system uses the Clark-Wilson model, it separates data into one subset that needs to be highly protected, which is referred to as a constrained data item (CDI), and another subset that does not require a high level of protection, which is called an unconstrained data item (UDI). Users cannot modify critical data (CDI) directly. Instead, software procedures (TPs) carry out the operations on behalf of the users. This is referred to as *access triple*: subject (user), program (TP), and object (CDI). A user cannot modify a CDI without using a TP. The UDI does not require such a high level of protection and can be manipulated directly by the user.

Remember that this is an integrity model, so it must have something that ensures that specific integrity rules are being carried out. This is the job of the IVP. The IVP ensures that all critical data (CDI) manipulation follows the application's defined integrity rules.

#### Noninterference Model

Multilevel security properties can be expressed in many ways, one being *noninterference*. This concept is implemented to ensure any actions that take place at a higher security level do not affect, or interfere with, actions that take place at a lower level. This type of model does not concern itself with the flow of data, but rather with what a subject

knows about the state of the system. So, if an entity at a higher security level performs an action, it cannot change the state for the entity at the lower level. If a lower-level entity was aware of a certain activity that took place by an entity at a higher level and the state of the system changed for this lower-level entity, the entity might be able to deduce too much information about the activities of the higher state, which, in turn, is a way of leaking information.

Let's say that Tom and Kathy are both working on a multilevel mainframe at the same time. Tom has the security clearance of secret, and Kathy has the security clearance of top secret. Since this is a central mainframe, the terminal Tom is working at has the context of secret, and Kathy is working at her own terminal, which has a context of top secret. This model states that nothing Kathy does at her terminal should directly or indirectly affect Tom's domain (available resources and working environment). The commands she executes or the resources she interacts with should not affect Tom's experience of working with the mainframe in any way.

The real intent of the noninterference model is to address covert channels. The model looks at the shared resources that the different users of a system will access and tries to identify how information can be passed from a process working at a higher security clearance to a process working at a lower security clearance. Since Tom and Kathy are working on the same system at the same time, they will most likely have to share some types of resources. So the model is made up of rules to ensure that Kathy cannot pass data to Tom through covert channels.

#### **Covert Channels**

A covert channel is a way for an entity to receive information in an unauthorized manner. These communications can be very difficult to detect. Covert channels are of two types: storage and timing. In a covert storage channel, processes are able to communicate through some type of storage space on the system. For example, suppose Adam wants to leak classified information to Bob. Adam could create a user account on a web system. Bob pretends he will create an account on the same system and checks to see if the username is available. If it is available, that is the equivalent of a zero (no account existed). Otherwise, he records a one, and aborts the creation of the account. Either way, Bob waits a given amount of time. Adam either removes the account, effectively writing a zero, or ensures one exists (which would be a one). Bob tries again, recording the next bit of covertly communicated information.

In a *covert timing channel*, one process relays information to another by modulating its use of system resources. Adam could tie up a shared resource (such as a communications bus). Bob tries to access the resource and, if successful, records it as a zero bit (no wait). Otherwise, he records a one and waits a predetermined amount of time. Adam, meanwhile, is encoding his covert message by selectively tying up or freeing the shared resource. Think of this as a type of Morse code, but using some type of system resource.

#### **Brewer and Nash Model**

The *Brewer and Nash model*, also called the *Chinese Wall model*, states that a subject can write to an object if, and only if, the subject cannot read another object that is in a different dataset. It was created to provide access controls that can change dynamically depending upon a user's previous actions. The main goal of the model is to protect against conflicts of interest by users' access attempts. Suppose Maria is a broker at an investment firm that also provides other services to Acme Corporation. If Maria were able to access Acme information from the other service areas, she could learn of a phenomenal earnings report that is about to be released. Armed with that information, she could encourage her clients to buy shares of Acme, confident that the price will go up shortly. The Brewer and Nash Model is designed to mitigate the risk of this situation happening.

# **Graham-Denning Model**

Remember that these are all models, so they are not very specific in nature. Each individual vendor must decide how it is going to actually meet the rules outlined in the chosen model. Bell-LaPadula and Biba do not define how the security and integrity levels are defined and modified, nor do they provide a way to delegate or transfer access rights. The *Graham-Denning model* addresses some of these issues and defines a set of basic rights in terms of commands that a specific subject can execute on an object. This model has eight primitive protection rights, or rules of how these types of functionalities should take place securely:

- How to securely create an object
- How to securely create a subject
- How to securely delete an object
- How to securely delete a subject
- How to securely provide the read access right
- How to securely provide the grant access right
- · How to securely provide the delete access right
- How to securely provide transfer access rights

These functionalities may sound insignificant, but when you're building a secure system, they are critical. If a software developer does not integrate these functionalities in a secure manner, they can be compromised by an attacker and the whole system can be at risk.

#### Harrison-Ruzzo-Ullman Model

The *Harrison-Ruzzo-Ullman (HRU)* model deals with access rights of subjects and the integrity of those rights. A subject can carry out only a finite set of operations on an object. Since security loves simplicity, it is easier for a system to allow or disallow authorization of operations if one command is restricted to a single operation. For example, if a subject sent command X that only requires the operation of Y, this is pretty straightforward and the system can allow or disallow this operation to take place. But if a subject

#### **Security Models Recap**

All of these models can seem confusing. Most people are not familiar with all of them, which can make the information even harder to absorb. The following are the core concepts of the different models.

**Bell-LaPadula Model** This is the first mathematical model of a multilevel security policy that defines the concept of a secure state and necessary modes of access. It ensures that information only flows in a manner that does not violate the system policy and is confidentiality focused.

- The simple security rule A subject cannot read data within an object that resides at a higher security level (no read up).
- The \*-property rule A subject cannot write to an object at a lower security level (no write down).
- **The strong star property rule** For a subject to be able to read and write to an object, the subject's clearance and the object's classification must be equal.

**Biba Model** A model that describes a set of access control rules designed to ensure data integrity.

- The simple integrity axiom A subject cannot read data at a lower integrity level (no read down).
- The \*-integrity axiom A subject cannot modify an object at a higher integrity level (no write up).

**Clark-Wilson Model** This integrity model is implemented to protect the integrity of data and to ensure that properly formatted transactions take place. It addresses all three goals of integrity:

- Subjects can access objects only through authorized programs (access triple).
- Separation of duties is enforced.
- Auditing is required.

**Noninterference Model** This formal multilevel security model states that commands and activities performed at one security level should not be seen by, or affect, subjects or objects at a different security level.

**Brewer and Nash Model** This model allows for dynamically changing access controls that protect against conflicts of interest. Also known as the Chinese Wall model.

**Graham-Denning Model** This model shows how subjects and objects should be created and deleted. It also addresses how to assign specific access rights.

**Harrison-Ruzzo-Ullman Model** This model shows how a finite set of procedures can be available to edit the access rights of a subject.

sent a command M and to fulfill that command, operations N, B, W, and P have to be carried out, then there is much more complexity for the system to decide if this command should be authorized.

Also the integrity of the access rights needs to be ensured; thus, in this example, if one operation cannot be processed properly, the whole command fails. So although it is easy to dictate that subject A can only read object B, it is not always so easy to ensure each and every function supports this high-level statement. The HRU model is used by software designers to ensure that no unforeseen vulnerability is introduced and the stated access control goals are achieved.

# **Security Requirements**

Whether we are building enterprise security architectures or software systems or anything in between, we always want to start from a set of requirements. These are what ultimately tell us whether or not the thing we built meets our needs. Security requirements should flow out of the organizational risk management processes, be informed by threat models, and be grounded in the principles and models we discussed earlier in this chapter. These requirements are then addressed within the frameworks we discussed in Chapter 4, and the whole thing is then assessed over time using a maturity model like the Capability Maturity Model Integration (CMMI), also discussed in Chapter 4.

One of the key tasks in addressing security requirements in our enterprise architectures is selecting the right controls for each requirement and then implementing, documenting, and verifying them. The exact process will vary depending on the framework you choose, but you may want to review the CRM example we discussed in Chapter 4 that applies NIST SP 800-53 (see Table 4-2 in particular).

# **Security Capabilities of Information Systems**

Satisfying security requirements has become easier over the years as most vendors now incorporate advanced security capabilities into their products, particularly physical ones. After all, we can go to great lengths to ensure that the software we develop is secure, to run it on operating systems that have been hardened by a myriad of security controls, and to monitor everything using advanced security tools, but if the physical devices on which these systems run are untrustworthy, then all our efforts are for naught. In the sections that follow, we discuss a variety of hardware-based capabilities of many information systems that you should know.

## **Trusted Platform Module**

A *Trusted Platform Module (TPM)* is a hardware component installed on the motherboard of modern computers that is dedicated to carrying out security functions involving the storage of cryptographic keys and digital certificates, symmetric and asymmetric encryption, and hashing. The TPM was devised by the Trusted Computing Group (TCG), an organization that promotes open standards to help strengthen computing platforms against security weaknesses and attacks.

The essence of a TPM lies in a protected and encapsulated microcontroller security chip that provides a safe haven for storing and processing critical security data such as keys, passwords, and digital certificates. The use of a dedicated and encoded hardware-based platform drastically improves the root of trust of the computing system, while allowing for a vastly superior implementation and integration of security features. The introduction of TPM has made it much harder to access information on computing devices without proper authorization and allows for effective detection of malicious configuration changes to a computing platform.

#### **TPM Uses**

The most common usage scenario of a TPM is to bind a hard disk drive, where the content of a given hard disk drive is affixed with a particular computing system. The content of the hard disk drive is encrypted, and the decryption key is stored away in a TPM chip. To ensure safe storage of the decryption key, it is further "wrapped" with another encryption key. Binding a hard disk drive makes its content basically inaccessible to other systems, and any attempt to retrieve the drive's content by attaching it to another system will be very difficult. However, in the event of a TPM chip's failure, the hard drive's content will be rendered useless, unless a backup of the key has been escrowed.

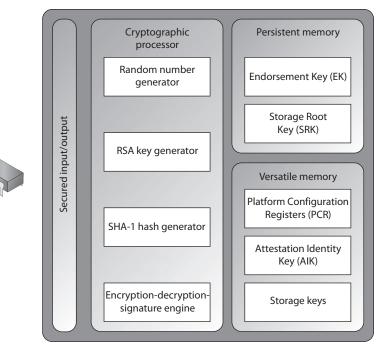
Another application of a TPM is *sealing* a system's state to a particular hardware and software configuration. Sealing a computing system through TPM is used to deter any attempts to tamper with a system's configurations. In practice, this is similar to how hashes are used to verify the integrity of files shared over the Internet (or any other untrusted medium). Sealing a system is fairly straightforward. The TPM generates hash values based on the system's configuration files and stores them in its memory. A sealed system will be activated only after the TPM verifies the integrity of the system's configuration by comparing it with the original "sealing" value.

A TPM is essentially a securely designed microcontroller with added modules to perform cryptographic functions. These modules allow for accelerated storage and processing of cryptographic keys, hash values, and pseudonumber sequences. A TPM's internal storage is based on random access memory (RAM), which retains its information when power is turned off and is therefore termed *nonvolatile RAM (NVRAM)*. A TPM's internal memory is divided into two different segments: persistent (static) and versatile (dynamic) memory modules, as shown in Figure 9-4.

**Persistent Memory** Two kinds of keys are present in the static memory:

- Endorsement Key (EK) A public/private key pair that is installed in the TPM at the time of manufacture and cannot be modified. The private key is always present inside the TPM, while the public key is used to verify the authenticity of the TPM itself. The EK, installed in the TPM, is unique to that TPM and its platform.
- **Storage Root Key (SRK)** The master wrapping key used to secure the keys stored in the TPM.

Figure 9-4 Functional components of a Trusted Platform Module



**Versatile Memory** Three kinds of keys (or values) are present in the versatile memory:

- Platform Configuration Registers (PCRs) Used to store cryptographic hashes of data used for TPM's sealing functionality.
- Attestation Identity Keys (AIKs) Used for the attestation of the TPM chip itself to service providers. The AIK is linked to the TPM's identity at the time of development, which in turn is linked to the TPM's EK. Therefore, the AIK ensures the integrity of the EK.
- Storage keys Used to encrypt the storage media of the computer system.

# **Hardware Security Module**

Whereas a TPM is a microchip installed on a motherboard, a *hardware security module* (*HSM*) is a removable expansion card or external device that can generate, store, and manage cryptographic keys. HSMs are commonly used to improve encryption/decryption performance by offloading these functions to a specialized module, thus freeing up the general-purpose microprocessor to take care of, well, general-purpose tasks. HSMs have become critical components for data confidentiality and integrity in digital business transactions. The U.S. Federal Information Processing Standard (FIPS) 140-2 is perhaps the most widely recognized standard for evaluating the security of an HSM. This evaluation is important, because so much digital commerce nowadays relies on protections provided by HSM.

As with so many other cybersecurity technologies, the line between TPMs and HSMs gets blurred. TPMs are typically soldered onto a motherboard, but they can be added through a header. HSMs are almost always external devices, but you will occasionally see them as Peripheral Component Interconnect (PCI) cards. In general, however, TPMs are permanently mounted and used for hardware-based assurance and key storage, while HSMs are removable (or altogether external) and are used for both hardware-accelerated cryptography and key storage.

# **Self-Encrypting Drive**

Full-disk encryption (FDE) refers to approaches used to encrypt the entirety of data at rest on a disk drive. This can be accomplished in either software or hardware. A self-encrypting drive (SED) is a hardware-based approach to FDE in which a cryptographic module is integrated with the storage media into one package. Typically, this module is built right into the disk controller chip. Most SEDs are built in accordance with the TCG Opal 2.0 standard specification.



**NOTE** Although SEDs can use onboard TPMs, that is not the norm.

The data stored in an SED is encrypted using symmetric key encryption, and it's decrypted dynamically whenever the device is read. A write operation works the other way—that is, the plaintext data arrives at the drive and is encrypted automatically before being stored on disk. Because the SED has its own hardware-based encryption engine, it tends to be faster than software-based approaches.

Encryption typically uses the Advanced Encryption Standard (AES) and a 128- or 256-bit key. This secret key is stored in nonvolatile memory within the cryptographic module and is itself encrypted with a password chosen by the user. If the user changes the password, the same secret key is encrypted with the new password, which means the whole disk doesn't have to be decrypted and then re-encrypted. If ever there is a need to securely wipe the contents of the SED, the cryptographic module is simply told to generate a new secret key. Since the drive contents were encrypted with the previous (now overwritten) key, that data is effectively wiped. As you can imagine, wiping an SED is almost instantaneous.

# **Bus Encryption**

While the self-encrypting drive protects the data as it rests on the drive, it decrypts the data prior to transferring it to memory for use. This means that an attacker has three opportunities to access the plaintext data: on the external bus connecting the drive to the motherboard (which is sometimes an external cable), in memory, or on the bus between memory and the CPU. What if we moved the cryptographic module from the disk controller to the CPU? This would make it impossible for attackers to access the plaintext data outside the CPU itself, making their job that much harder.

Bus encryption means data and instructions are encrypted prior to being put on the internal bus, which means they are also encrypted everywhere else except when data is being processed. This approach requires a specialized chip, a *cryptoprocessor*, that combines traditional CPU features with a cryptographic module and specially protected memory for keys. If that sounds a lot like a TPM, it's because it usually is.

You won't see bus encryption in general-purpose computers, mostly because the cryptoprocessors are both more expensive and less capable (performance-wise) than regular CPUs. However, bus encryption is a common approach to protecting highly sensitive systems such as automated teller machines (ATMs), satellite television boxes, and military weapon systems. Bus encryption is also widely used for smart cards. All these examples are specialized systems that don't require a lot of processing power but do require a lot of protection from any attacker who gets his or her hands on them.

# **Secure Processing**

By way of review, data can exist in one of three states: at rest, in transit, or in use. While we've seen how encryption can help us protect data in the first two states, it becomes a bit trickier when it is in use. The reason is that processors almost always need unencrypted code and data to work on.

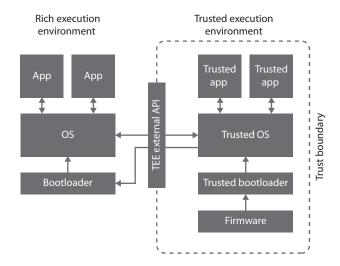
There are three common ways to protect data while it's in use. The first is to create a specially protected part of the computer in which only trusted applications can run with little or no interaction with each other or those outside the trusted environment. Another approach is to build extensions into the processors that enable them to create miniature protected environments for each application (instead of putting them all together in one trusted environment). Finally, we can just write applications that temporarily lock the processor and/or other resources to ensure nobody interferes with them until they're done with a specific task. Let's take a look at these approaches in order.

#### **Trusted Execution Environment**

A trusted execution environment (TEE) is a software environment in which special applications and resources (such as files) have undergone rigorous checks to ensure that they are trustworthy and remain protected. Some TEEs, particularly those used in Apple products, are called secure enclaves, but the two terms are otherwise interchangeable. TEEs exist in parallel with untrusted rich execution environments (REEs) on the same platform, as shown in Figure 9-5. TEEs are widely used in mobile devices and increasingly included in embedded and IoT devices as well, to ensure that certain critical applications and their data have guaranteed confidentiality, integrity, and availability. TEEs are also starting to show up in other places, such as microservices and cloud services, where hardware resources are widely shared.

A TEE works by creating a trust boundary around itself and strictly controlling the way in which the untrusted REE interacts with the trusted applications. The TEE typically has its own hardware resources (such as a processor core, memory, and persistent storage) that are unavailable to the REE. It also runs its own trusted OS that is separate from and independent of the one in the REE. The two environments interact through a

**Figure 9-5**A typical TEE and its related REE



restricted external application programming interface (API) that enables the rich OS to call a limited set of services provided by the REE.



**NOTE** The term "secure enclave" is most commonly associated with Apple products such as the iPhone, but it is otherwise equivalent to the term "trusted execution environment."

So, how do TPMs, HSMs, and TEEs differ from each other? A TPM is usually a system on a chip (SoC) soldered onto the motherboard to provide limited cryptographic functions. An HSM is a big TPM that plugs into a computer system to provide these functions at a much larger scale. A TEE can perform the functions of a TPM, but, unlike both the TPM and HSM, it is specifically designed to run trusted applications that may have nothing to do with cryptography.

Trusted execution starts with a secure boot, in which the firmware verifies the integrity of the trusted OS bootloader before executing it. In fact, every executable and driver in the TEE is verified to the hardware root of trust and restricted to its own assigned resources. Only specific applications that have undergone rigorous security assessments at the hands of trusted parties are deployed in the TEE by the device manufacturer. This enables trusted applications such as cryptography, identity, and payment systems to enjoy high levels of protection that would otherwise be impossible to attain.



**EXAMTIP** TEEs (and, by extension, secure enclaves) do not implement hardware roots of trust because they are implemented in software. However, TEEs typically rely on an underlying root of trust provided by a TPM on the device.

#### **Processor Security Extensions**

TEEs need hardware support, which all the major chip manufacturers provide in their chipsets. Security is baked into the chips of most modern microprocessors. These CPU packages become a security perimeter outside of which all data and code can exist in encrypted form. Before encrypted data or code can cross into the secure perimeter, it can be decrypted and/or checked for integrity. Even once allowed inside, data and code are restricted by special controls that ensure what may be done with or to them. For all this to work, however, we need to enable the features through special instructions.

Processor security extensions are instructions that provide these security features in the CPU and can be used to support a TEE. They can, for example, enable programmers to designate special regions in memory as being encrypted and private for a given process. These regions are dynamically decrypted by the CPU while in use, which means any unauthorized process, including the OS or a hypervisor, is unable to access the plaintext stored in them. This feature is one of the building blocks of TEEs, which enables trusted applications to have their own protected memory.

#### **Atomic Execution**

Atomic execution is an approach to controlling the manner in which certain sections of a program run so that they cannot be interrupted between the start and end of a section. This prevents other processes from interfering with resources being used by the protected process. To enable this, the programmer designates a section of code as atomic by placing a lock around it. The compiler then leverages OS libraries that, in turn, invoke hardware protections during execution of that locked code segment. The catch is that if you do this too often, you will see some dramatic performance degradation in a modern multithreaded OS. You want to use atomic execution as little as possible to protect critical resources and tasks.

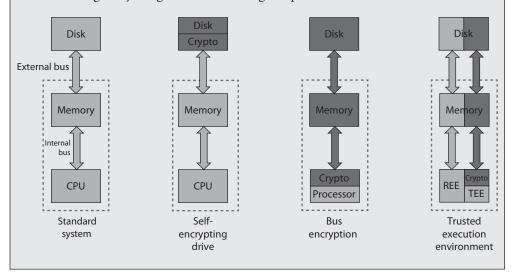
Atomic execution protects against a class of attacks called *time-of-check to time-of-use (TOC/TOU)*. This type of attack exploits the dependency on the timing of events that take place in a multitasking OS. When running a program, an OS must carry out instruction 1, then instruction 2, then instruction 3, and so on. This is how programs are normally written. If an attacker can get in between instructions 2 and 3 and manipulate something, she can control the result of these activities. Suppose instruction 1 verifies that a user is authorized to read an unimportant file that is passed as a link, say, a help file. Instruction 2 then opens the file pointed to by the link, and instruction 3 closes it after it's been read by the user. If an attacker can interrupt this flow of execution after instruction 1, change the link to point to a sensitive document, and then allow instruction 2 to execute, the attacker will be able to read the sensitive file even though she isn't authorized to do so. By enforcing atomic execution of instructions 1 and 2 together, we would protect against TOC/TOU attacks.



**NOTE** This type of attack is also referred to as an asynchronous attack. *Asynchronous* describes a process in which the timing of each step may vary. The attacker gets in between these steps and modifies something.

#### Putting It All Together: Where Can Data Be Encrypted?

Data in a computer system can exist in three different places: in the processor, in memory, and in secondary storage such as a disk drive. Standard systems do not encrypt data in any of these three places by default. You can opt to use FED, such as a self-encrypting drive, to encrypt the data in secondary storage, but that leaves it exposed everywhere else in the system, including the external bus. The third option is to use bus encryption, which requires a cryptoprocessor that is (relatively) expensive and underpowered. You are unlikely to want this unless you *really* have to protect the data in situations where you assume the adversary will be able to hack your hardware. Finally, the most flexible (and common) balance of protection, performance, and cost is the use of TEEs that can coexist with untrusted applications. Only the data within the TEE receives the full encryption treatment outside the CPU, leaving everything else to run on regular processor cores.



# **Chapter Review**

One of the keys to providing the best security possible is to have a baseline understanding of adversaries that may target the organization, what their capabilities are, and what motivates them. We saw multiple ways to do that in this chapter, of which the MITRE ATT&CK framework is probably the one you want to dig into on your own. It seems like many professionals and organizations alike are converging on it as the *lingua franca* by which to describe adversarial behaviors.

A sound approach to defeating these threat actors is to apply the fundamental principles of secure design, of which we covered the 11 that ISC<sup>2</sup> stresses in the CISSP Certification

Exam Outline. There are other principles that you may be tracking, but these are the 11 you'll need to know for the exam. Likewise, the security models we discussed, which bring extra rigor to the study of security, are sure to make an appearance in the exam. Pay particular attention to Biba and Bell-LaPadula. Together, these principles and models provide a solid foundation on which to select controls based upon systems security requirements and build a solid security architecture.

## **Quick Review**

- Threat modeling is the process of describing probable adverse effects on our assets caused by specific threat sources.
- An attack tree is a graph showing how individual actions by attackers can be chained together to achieve their goals.
- STRIDE is a threat modeling framework developed by Microsoft that evaluates a system's design using flow diagrams, system entities, and events related to a system.
- The Lockheed Martin Cyber Kill Chain identifies seven stages of cyberattacks.
- The MITRE ATT&CK framework is a comprehensive matrix of tactics and techniques used to model cyberattacks.
- Defense in depth is the coordinated use of multiple security controls in a layered approach.
- Zero trust is a model in which every entity is considered hostile until proven otherwise, and even that trust is limited.
- Trust but verify is the principle that, even when an entity and its behaviors are trusted, we should double-check both.
- Shared responsibility refers to the situation in which a service provider is responsible for certain security controls, while the customer is responsible for others.
- Separation of duties divides important functions among multiple individuals to
  ensure that no one person has the ability to intentionally or accidentally cause
  serious losses to the organization.
- Least privilege states that people are granted exactly the access and authority that they require to do their jobs, and nothing more.
- The need-to-know principle, which is similar to the least-privilege principle, is based
  on the concept that individuals should be given access only to the information they
  absolutely require in order to perform their job duties.
- The "keep it simple" principle drives us to make everything as simple as possible and periodically check things to ensure we are not adding unnecessary complexity.
- The principle of secure defaults means that every system starts off in a state where security trumps user friendliness and functionality.

- The principle of failing securely states that, in the event of an error, information systems ought to be designed to behave in a predictable and noncompromising manner.
- The principle of privacy by design states that the best way to ensure privacy of user data is to incorporate data protection as an integral part of the design of an information system, not as an afterthought or later-stage feature.
- The Bell-LaPadula model enforces the confidentiality aspects of access control.
- The Biba model is a security model that addresses the integrity of data within a system but is not concerned with security levels and confidentiality.
- The Brewer and Nash model, also called the Chinese Wall model, states that a subject can write to an object if, and only if, the subject cannot read another object that is in a different dataset.
- A Trusted Platform Module (TPM) is dedicated to carrying out security functions involving the storage of cryptographic keys and digital certificates, symmetric and asymmetric encryption, and hashing.
- A hardware security module (HSM) is a removable expansion card or external device that can generate, store, and manage cryptographic keys to improve encryption/decryption performance of the system into which it is installed.
- A self-encrypting drive (SED) provides full disk encryption (FDE) through a cryptographic module that is integrated with the storage media into one package.
- Data in SEDs is encrypted using symmetric key cryptography.
- Bus encryption systems use TPMs to encrypt data and instructions prior to being put on the internal bus, which means they are also encrypted everywhere else except when data is being processed.
- A trusted execution environment (TEE), or a secure enclave, is a software environment in which special applications and resources (such as files) have undergone rigorous checks to ensure that they are trustworthy and remain protected.
- Processor security extensions are instructions that provide additional security features in the CPU and can be used to support a TEE.
- Atomic execution is an approach to controlling the manner in which certain sections of a program run so that they cannot be interrupted between the start and end of the section.

## Questions

Please remember that these questions are formatted and asked in a certain way for a reason. Keep in mind that the CISSP exam is asking questions at a conceptual level. Questions may not always have the perfect answer, and the candidate is advised against always looking for the perfect answer. Instead, the candidate should look for the best answer in the list.

- 1. Developed by Microsoft, which threat-modeling technique is suitable for application to logical and physical systems alike?
  - **A.** Attack trees
  - **B.** STRIDE
  - C. The MITRE ATT&CK framework
  - D. The Cyber Kill Chain
- **2.** Which threat modeling framework provides detailed procedures followed by specific cyberthreat actors?
  - A. Attack trees
  - **B.** STRIDE
  - C. The MITRE ATT&CK framework
  - D. The Cyber Kill Chain
- **3.** Which of the following security models is concerned with the confidentiality and not the integrity of information?
  - A. Biba
  - B. Bell-LaPadula
  - C. Brewer and Nash
  - D. Clark-Wilson
- **4.** Which of the following security models is concerned with the integrity and not the confidentiality of information?
  - A. Biba
  - B. Bell-LaPadula
  - C. Graham-Denning
  - D. Brewer and Nash
- **5.** Where is the data encrypted in a self-encrypting drive system?
  - A. On the disk drive
  - **B.** In memory
  - C. On the bus
  - **D.** All of the above
- 6. Where is the data encrypted in a bus encryption system?
  - **A.** On the disk drive
  - **B.** In memory
  - **C.** On the bus
  - **D.** All of the above

- 7. What is the difference between a Trusted Platform Module (TPM) and a hardware security module (HSM)?
  - **A.** An HSM is typically on the motherboard and a TPM is an external device.
  - B. Only an HSM can store multiple digital certificates.
  - C. There is no difference, as both terms refer to the same type of device.
  - **D.** A TPM is typically on the motherboard and an HSM is an external device.
- **8.** Which of the following is *not* a required feature in a TPM?
  - A. Hashing
  - B. Certificate revocation
  - C. Certificate storage
  - D. Encryption
- **9.** Which of the following is true about changing the password on a self-encrypting drive?
  - **A.** It requires re-encryption of stored data.
  - **B.** The new password is encrypted with the existing secret key.
  - C. It has no effect on the encrypted data.
  - **D.** It causes a new secret key to be generated.
- **10.** Which of these is true about processor security extensions?
  - A. They are after-market additions by third parties.
  - **B.** They must be disabled to establish trusted execution environments.
  - **C.** They enable developers to encrypt memory associated with a process.
  - D. Encryption is not normally one of their features.

## **Answers**

- **1. B.** STRIDE is a threat-modeling framework that evaluates a system's design using flow diagrams, system entities, and events related to a system.
- **2. C.** The MITRE ATT&CK framework maps cyberthreat actor tactics to the techniques used for them and the detailed procedures used by specific threat actors during cyberattacks.
- 3. B. The Bell-LaPadula model enforces the confidentiality aspects of access control.
- **4. A.** The Biba model is a security model that addresses the integrity of data within a system but is not concerned with security levels and confidentiality.
- **5. A.** Self-encrypting drives include a hardware module that decrypts the data prior to putting it on the external bus, so the data is protected only on the drive itself.

- **6. D.** In systems that incorporate bus encryption, the data is decrypted only on the cryptoprocessor. This means that the data is encrypted everywhere else on the system.
- 7. **D.** In general, TPMs are permanently mounted on the motherboard and used for hardware-based assurance and key storage, while HSMs are removable or altogether external and are used for both hardware accelerated cryptography and key storage.
- **8. B.** Certificate revocation is not a required feature in a TPM. TPMs must provide storage of cryptographic keys and digital certificates, symmetric and asymmetric encryption, and hashing.
- **9. C.** When you change the password on a self-encrypting drive, the existing secret key is retained but is encrypted with the new password. This means the encrypted data on the disk remains unaltered.
- **10. C.** Processor security extensions are instructions that provide security features in the CPU and can be used to support a trusted execution environment. They can, for example, enable programmers to designate special regions in memory as being encrypted and private for a given process.

# Site and Facility Security

This chapter presents the following:

- · Security principles of facility design
- · Designing facility security controls

A building has at least two lives—the one imagined by its maker and the life it lives afterward—and they are never the same.

-Rem Koolhaas

We close out the third domain of the CISSP Common Body of Knowledge (CBK) by turning our attention to a topic to which many of us cybersecurity professionals don't pay enough attention: the security of our facilities and buildings. Most of us are focused on people and technology, but without a secure physical environment, all these efforts could be for naught. If adversaries can put their hands on our computers at will, it becomes much more difficult to keep them from also getting their hands on our information.

In this chapter, we take a good look at all that goes into securing the facilities that house our people, equipment, and information. Whether you get to build a site from scratch, have to choose an existing one, or are already occupying one, you should know and be able to apply the security principles we'll discuss here. We'll start off with the planning and design processes. Next, we'll examine how to apply the secure design principles (discussed in the previous chapter) to the overall design of a site or facility. We'll then explore how to refine that design by selecting specific controls that mitigate risks to tolerable levels. Although we don't explicitly cover it in this chapter (and just as with any other aspect of security), we must periodically review and test our plans and controls so that they remain effective and are continuously improved.

# **Site and Facility Design**

The terms site and facility are oftentimes used interchangeably, and although the CISSP exam does not make a strong distinction between them, we should clarify what they each mean for purposes of this discussion. A *site* is a geographic area with fixed boundaries that typically contains at least one building and its supporting structures (e.g., a parking lot or electric substation). A *facility* is a building or a part of a building dedicated to a specific purpose, such as corporate headquarters or a data center. So, a site would include

one or more facilities within it. Sometimes, an organization will have a facility inside someone else's site or even building, such as when an organization rents a group of connected offices (the facility) in a corporate plaza (the site).



**EXAM TIP** Don't worry about differentiating the terms site and facility for purposes of the exam.

Site planning, like almost anything else, starts with a good set of requirements. These depend upon the level of protection required for the various assets and the organization as a whole. This required level of protection, in turn, is determined by the risk management processes we discussed in Chapter 2, particularly the risk assessment. Physical security is a combination of structures, people, processes, procedures, technology, and equipment to protect resources. The design of a solid physical security program should be methodical and should weigh the objectives of the program and the available resources. Although every organization is different, the approach to constructing and maintaining a physical security program is the same. The organization must first define the vulnerabilities, threats, threat agents, and targets, which may be different than the ones we normally track in cybersecurity.



**NOTE** Remember that a vulnerability is a weakness and a threat is the event or mechanism that could actually exploit this identified vulnerability. The threat agent is the person or thing that initiates the threat against this identified vulnerability.

# **Security Principles**

Let's take a moment to review the security principles covered in Chapter 9, which are equally applicable to designing secure networks and designing secure facilities. In the sections that follow, we briefly point out some examples of how these principles are applied in real organizations. We could provide many more examples, but the point is to show how the principles apply, not to be all-inclusive.



**EXAMTIP** You should be prepared to identify the application of the principles of secure design in a given scenario on the exam.

#### **Threat Modeling**

Securing anything, physical facilities included, should start with the question: securing it from what? Depending on the nature of our organizations and their environments, our concerns may range from petty thieves to terrorists. If we were to hold a brainstorming session, we could probably think of a very large set of potential threat actors carrying out an even larger set of harmful actions. It is helpful to narrow things down a bit by considering the most likely threat and then the most dangerous one too. For example,

suppose your organization develops and sells productivity software. After a bit of threat modeling, you determine that your likeliest physical security threat is a fire accidentally started by employees overloading circuits (say, with portable space heaters) and your most dangerous physical threat is a competitor sneaking into your facility and copying your source code. So, you focus your attention on mitigating the risk that stems from those two threats, which allows you to apply your limited resources to the threats that matter most to you.

Things change, however, so threat modeling (just as the broader risk management) activities are ongoing. You should periodically reassess your threat models to ensure they remain accurate and up to date. Threat modeling includes not only the source of the risk (i.e., the threat actor) but also the manner in which that risk becomes manifest (i.e., the threat actor's specific actions). Continuing our earlier example, suppose you realize that your competitors are likelier to bribe an insider to exfiltrate the source code on a removable drive than to sneak into your facility and steal it themselves, so you update your threat models and ensure the right controls are in place. Or maybe your company's CEO makes a controversial statement and now your most dangerous adversary's course of action is that angry demonstrators will vandalize your facility. Either way, threat models need to be updated and security controls adjusted periodically.

#### **Defense in Depth**

Just like we think in terms of concentric layers of protection around our logical assets, we do the same with our physical ones. Whether your organization has an existing facility or is planning a new one, what is the outermost layer? It could be a fence or simply a row of concrete planters. Maybe your organization is located in a single building and the lobby is this first layer. Whatever the case, you want to balance the (oftentimes) competing needs of making the facility attractive and welcoming to legitimate visitors, while conveying the message that security is treated seriously.

Beyond the outer perimeter, you want to maintain the message that security is part of the design. Visitors should have to sign in and be escorted. All staff should wear badges that are different from badges issued to visitors. Cameras should be conspicuous throughout. "Restricted area" signs should be visible. To gain access to these restricted areas, staff should be required to badge in so that an audit record of who enters and leaves exists. We'll get into specific controls later in this chapter, but the point is that as one travels from the outside of the facility toward the most sensitive areas, security controls should be visible and increasingly tight.

#### **Zero Trust**

A threat that is frequently overlooked, even in some fairly secure environments, is that of the malicious insider. Whether that person is a member of the organization, a contractor, a partner, or even an impostor, it is not hard to come across news stories describing the damage malicious insiders have caused from within. Applying the principle of zero trust to securing our facilities means we need to be able to tell whether someone should be in a given part of our facility doing whatever it is they're doing. To this end, we could use badges with different colors or icons. For example, you could divide a site into black, gray,

and gold sections and then label the rooms, hallways, and badges with the appropriate colors. If you come across someone with a badge that doesn't match the section in which they are located, you can approach or report them. Similarly, you could have icons on the badges that denote other authorizations. The following list gives you some ideas of the types of staff badge icons that are used in real organizations to display a staff member's restrictions, permissions, or status:

- Escort required
- Allowed to escort visitors
- Custodial staff
- Data center (or operations center, or C-suite) access
- Top secret security clearance
- Allowed to carry weapons

Another aspect of zero trust applied to physical security is the notion of "see something, say something." Staff members should be required by policy and trained to pay attention to suspicious situations and respond appropriately. Examples are challenging unbadged personnel in the hallways, shutting doors that may have been propped open, and reporting a co-worker who is acting in an odd manner. Some organizations deliberately stage suspicious situations to see which employees respond correctly to them. Those who do get some token reward; those who don't get additional training.

#### **Trust But Verify**

As with logical security, the principles of zero trust and trust but verify can (and oftentimes) coexist within the same organization when it comes to physical security. Perhaps the most common implementation of the principle of trust but verify is the logging of physical events, which are then periodically checked by someone else. For example, if there is a safe or area that needs to be locked after work hours, it could be the responsibility of one individual to lock it (maybe the last one out) and another to verify that it was locked (maybe a security guard or rotating staff member assigned to after-hours checks).

The critical aspect of this principle is to actually verify that individuals are carrying out their responsibilities. For example, is anyone checking the physical access logs periodically and comparing them to what should be happening? Are employees who are on vacation badging in? This could indicate a stolen badge. Is a staff member coming in at odd hours for no apparent reason? In multiple, documented cases this has happened because employees were doing something they didn't want others noticing. Think of your own organization. Are there any things you or your team should be verifying regularly with regard to physical security? If not, should there be?

#### **Shared Responsibility**

Of course, not every aspect of site and facility security will rest on your shoulders as a security professional. In many cases, organizations share this responsibility with partners, landlords, and service providers. If you share office space in a building, whoever owns the

building has certain responsibilities for its security. They may provide lobby guards and ensure that all the perimeter doors are locked except those leading to authorized access points. Or perhaps guards are provided to your organization by a security firm. They will have clearly defined responsibilities documented in the contract or service agreement.

All too often, however, the delineation of shared responsibilities is not clearly understood by all who should. A good way to discover points of confusion is to regularly conduct physical security drills, such as physical penetration tests and tabletop exercises involving all responsible entities, perhaps extending to local law enforcement as appropriate.

#### **Separation of Duties**

Duties can be deliberately separated with regard to physical security to mitigate theft and unauthorized physical access, among other risks. As an example, it is common for organizations to require one person (typically a receptionist or guard) to sign in guests and another person to escort them. This reduces the risk that a malicious insider sneaks in an external conspirator unnoticed. It also means that there are two pairs of eyes on each visitor to minimize the chances of accidentally letting an impostor in. Another example of separation of duties concerns receiving shipments. If only one person is involved in the process, how would we know whether a shipment that person reports as incomplete was truly incomplete or that person is stealing? To prevent this from easily happening, some organizations require only one person to sign for the delivery but require at least one other person to be present when the packages are opened and the property is added to the inventory.

#### **Least Privilege**

We previously mentioned the need to balance security with functionality, and this is especially true when it comes to staff authorizations. Staff should have the least amount of privileges that are absolutely necessary for their jobs, while enabling them to do those jobs efficiently and effectively. When it comes to site and facility security, this commonly takes the form of access to restricted areas. If employees have to badge in and out of different facilities, it is important to ensure that each staff member can effortlessly flow through the ones in which they do their jobs, and no others. For example, if some employees work at site A, their badges should not allow them entry to site B unless it is required.

Another example that comes to mind is access to server rooms or data centers. Oftentimes the racks that house the computing and storage devices in these facilities can and should be locked. Depending on the devices involved and their purpose, it is typical for different groups to need access to different racks. For example, the IT team may need access to the racks containing the domain controller and mail servers. The product team may need to get to the development servers that are on a different rack and subnet. The security team may need access to the security appliances, such as the network detection and response systems. Obviously, these groups probably shouldn't be able to access all the devices in the facility, but only the ones they need to do their jobs. Rather than leave all racks unlocked or use the same key for expediency, these staff members should be given only the minimum access possible to just the resources they need.

#### **Simplicity**

We discussed in Chapter 9 how complexity leads to the introduction of defects that, in turn, could create vulnerabilities. When it comes to our sites and facilities, the need for simplicity comes in at least two flavors: layout and procedural. The simpler the layout of our workplaces, the fewer hiding spots we create, the fewer cameras we need, and the more eyes that will naturally fall on everything that happens there. Whenever you have the choice, choose the simpler, more open layout to improve your organization's physical security.

Regardless of whether or not you can control the layout of your sites and facilities, you can almost always influence the security procedures that are implemented. Of course, you want to make these procedures so simple that they become second nature to all your organization's staff. From signing in and escorting visitors to safely evacuating the building in case of emergency, your organization needs procedures that are as simple as possible. These are normally validated and practiced during drills, which also provide a good opportunity to verify that no unnecessary complexity has crept into them.

#### **Secure Defaults**

As discussed in Chapter 9, secure defaults mean everything starts off in a place of extreme security that is then intentionally loosened until people can get their jobs done, but no further. Picture, then, your site schematics. Fence in every outdoor area, block off all vehicular travel around it, lock every door, and keep everyone out of every space. In other words, lock the place down as tightly as you know how. Now, take one of your teams, say IT, and walk through a day in their life. As you step through it, make note of how they'd drive in, what doors they'd have to use, which locks they need to open, and where they need to sit. Repeat this process for each organizational team, and then for your partners, vendors, and general visitors. You'll end up with the minimal relaxation to your extreme security plan that would be required for your staff members to do their jobs. This is what secure defaults look like for site security planning.

## **Fail Securely**

This is a good point to discuss the difference between two principles that sound a lot alike but have very different implications. Recall that a *fail-secure* configuration is one in which things like doors default to being locked if there are any problems with the power, because that is the highest level of security for that system (the lock). If people do not need to use specific doors for escape during an emergency, then those doors can most likely default to fail-secure settings. On the other hand, a *fail-safe* setting means that if a power disruption occurs that affects the automated locking system, the doors default to being unlocked. Fail-safe deals directly with protecting people. If people work in an area in which a fire starts or the power is lost, it is a terrible idea to lock them in. Doorways with automatic locks can be configured in either mode, but we need to make careful decisions about which is appropriate and how we mitigate residual risks when we execute a fail-safe setting.



**EXAMTIP** The protection of human life trumps everything else. Be on the lookout for exam questions involving fail-safe versus fail-secure configurations.

#### **Privacy by Design**

Finally, we must keep in mind the need for privacy as we plan our site and facility security. This comes up in a number of areas and, frankly, varies widely between organizations. On one end of the spectrum, we have military and intelligence agencies wherein privacy in physical spaces is very limited due to the nature of the work being done. On the other end, consider healthcare organizations, in which privacy is absolutely essential. Regardless of where your organization falls in that spectrum, privacy definitely plays some role (e.g., restrooms) in shaping the manner in which you develop your site security. At a minimum, you should consider what private conversations (e.g., employee counseling, patient intakes, etc.) will take place in your site and where those would take place.

# The Site Planning Process

Site and facility planning involves much more than physical security. Organizations should also be addressing issues like functionality, efficiency, cost, compliance, and aesthetics, just to name a few. However, as these (and other) issues are being addressed by the planning team, it is best to consider how each relates to physical security. For example, functionality and efficiency can frequently hinder security (and vice versa). So, we should balance the various requirements to ensure we are enabling the organization's functions while also protecting it from the various threats we've modeled for it. These threats include the following:

- **Natural environmental threats** Floods, earthquakes, storms, volcanic eruptions, pandemics, and so forth
- **Supply system threats** Power distribution outages, communications interruptions, and interruption of other resources such as water, gas, and air filtration
- **Manmade threats** Deliberate or accidental actions of humans, including fire, burglary, equipment loss/destruction, active shooters, and even terrorism

In all situations, the primary consideration, above all else, is that nothing should impede *life safety* goals. Protecting human life is the first priority. Good planning helps balance life safety concerns and other security measures. For example, barring a door to prevent unauthorized physical intrusion might prevent individuals from being able to escape in the event of a fire. Life safety goals should always take precedence over all other types of goals; thus, this door might allow insiders to exit through it after pushing an emergency bar, but not allow external entities in.

As with any type of security, most attention and awareness surround the exciting and headline-grabbing tidbits about large crimes being carried out and criminals being captured. In information security, most people are aware of viruses and hackers, but not of the components that make up a corporate security program. The same is true for physical security. Many "water cooler" conversations include talk about current robberies, murders, and other criminal activity, but not much attention is paid to the necessary framework that should be erected and maintained to reduce these types of activities.

An organization's physical security program should address the following goals:

- **Crime and disruption prevention through deterrence** Fences, security guards, warning signs, and so forth
- Reduction of damage through the use of delaying mechanisms Layers of defenses that slow down the adversary, such as locks, security personnel, and barriers
- **Crime or disruption detection** Smoke detectors, motion detectors, security cameras, and so forth
- **Incident assessment** Response of security guards to detected incidents and determination of damage level
- **Response procedures** Fire suppression mechanisms, emergency response processes, law enforcement notification, and consultation with outside security professionals

So, an organization should try to prevent crimes and disruptions from taking place, but must also plan to deal with them when they do happen. Criminals should be delayed in their activities by having to penetrate several layers of controls before gaining access to a resource. All types of crimes and disruptions should be able to be detected through components that make up the physical security program. Once an intrusion is discovered, a security guard should be called upon to assess the situation. The security guard must then know how to properly respond to a large range of potentially dangerous activities. The emergency response activities could be carried out by the organization's internal security team or by outside experts.

This all sounds straightforward enough, until the team responsible for developing the physical security program looks at all the possible threats, the finite budget that the team has to work with, and the complexity of choosing the right combination of countermeasures and ensuring that they all work together in a manner that ensures no gaps of protection. All of these components must be understood in depth before the design of a physical security program can begin.

As with all security programs, it is possible to determine how beneficial and effective your organization's physical security program is only if it is monitored through a performance-based approach. This means you should devise measurements and metrics to gauge the effectiveness of your countermeasures. This enables management to make informed business decisions when investing in the protection of the organization's physical security. The goal is to increase the performance of the physical security program and decrease the risk to the organization in a cost-effective manner. You should establish a baseline of performance and thereafter continually evaluate performance to make sure that the organization's protection objectives are being met. The following list provides some examples of possible performance metrics:

- Number of crimes committed
- Number of disruptions experienced
- Number of crimes attempted
- Number of disruptions prevented
- Time between detection, assessment, and recovery steps

- Business impact of disruptions
- Number of false-positive detection alerts
- Time it took for a criminal to defeat a control
- Time it took to restore the operational environment
- Financial loss of a successful crime
- Financial loss of a successful disruption

Capturing and monitoring these types of metrics enables the organization to identify deficiencies, evaluate improvement measures, and perform cost/benefit analyses.



**NOTE** Metrics are important in all domains of security because organizations need to allocate the necessary controls and countermeasures to mitigate risks in a cost-beneficial manner. You can't manage what you can't measure.

The physical security team needs to carry out a risk analysis, which will identify the organization's vulnerabilities, threats, and business impacts. The team should present these findings to management and work with management to define an acceptable risk level for the physical security program. From there, the team must develop baselines (minimum levels of security) and metrics in order to evaluate and determine if the baselines are being met by the implemented countermeasures. Once the team identifies and implements the countermeasures, the performance of these countermeasures should be continually evaluated and expressed in the previously created metrics. These performance values are compared to the set baselines. If the baselines are continually maintained, then the security program is successful because the organization's acceptable risk level is not being exceeded. This is illustrated in Figure 10-1.

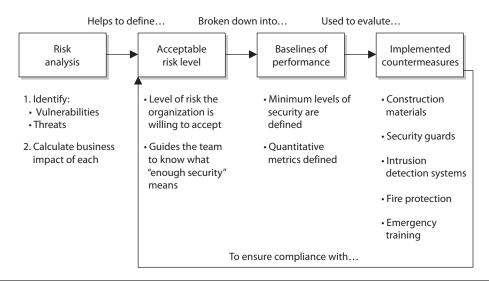


Figure 10-1 Relationships of risk, baselines, and countermeasures

#### **Similarities in Approaches**

The risk analysis steps that need to take place for the development of a physical security program are similar to the steps outlined for the development of an organizational security program and for business impact analysis, because each of these processes (development of an information security program, a physical security program, or a business continuity plan) accomplishes goals that are similar to the goals of the other two processes, but with different focuses. Each process requires a team to carry out a risk analysis to determine the organization's threats and risks. An information security program looks at the internal and external threats to resources and data through business processes and technological means. Business continuity planning looks at how natural disasters and disruptions could damage the organization, while a physical security program looks at internal and external physical threats to the organization's resources.

Each requires a solid risk analysis process. Review Chapter 2 to understand the core components of every risk analysis.

So, before an effective physical security program can be rolled out, the following steps must be taken:

- **1.** Identify a team of internal employees and/or external consultants who will build the physical security program through the following steps.
- 2. Define the scope of the effort: site or facility.
- **3.** Carry out a risk analysis to identify the vulnerabilities and threats and to calculate the business impact of each threat.
- **4.** Identify regulatory and legal requirements that the organization must meet and maintain.
- **5.** Work with management to define an acceptable risk level for the physical security program.
- **6.** Derive the required performance baselines from the acceptable risk level.
- 7. Create countermeasure performance metrics.
- **8.** Develop criteria from the results of the analysis, outlining the level of protection and performance required for the following categories of the security program:
  - Deterrence
  - Delaying
  - Detection
  - Assessment
  - Response
- **9.** Identify and implement countermeasures for each program category.
- **10.** Continuously evaluate countermeasures against the set baselines to ensure the acceptable risk level is not exceeded.

#### **Legal Requirements**

In physical security there are some regulatory and high-level legal requirements that must be met, but many of them just have high-level statements, as in "protect personnel" or "implement lifesaving controls." It is up to the organization to figure out how to actually meet these requirements in a practical manner. In the United States there is a lot of case law that pertains to physical security requirements, which is built upon precedence. This means that there have been lawsuits pertaining to specific physical security instances and a judgment was made on liability. For example, there is no law that dictates that you must put up a yellow sign indicating that a floor is wet. Many years ago someone somewhere slipped on a wet floor and sued the company, and the judge ruled that the company was negligent and liable for the person's injuries because it didn't warn the person about the wet floor. Now it is built into many company procedures that after a floor is mopped or there is a spill, this yellow sign is put in place so no one will fall and sue the company. It is hard to think about and cover all of these issues since there is no specific checklist to follow. This is why it is a good idea to consult with a physical security expert when developing a physical security program.

Once these steps have taken place, the team is ready to move forward in its actual design phase. The design will incorporate the controls required for each category of the program: deterrence, delaying, detection, assessment, and response. We will dig deeper into these categories and their corresponding controls later in the chapter in the section "Designing a Physical Security Program."

One of the most commonly used approaches in physical security program development is described in the following section.

# **Crime Prevention Through Environmental Design**

*Crime Prevention Through Environmental Design (CPTED)* is a discipline that outlines how the proper design of a physical environment can reduce crime by directly affecting human behavior. It provides guidance in loss and crime prevention through proper facility construction and environmental components and procedures.

CPTED concepts were developed in the 1960s. They have been expanded upon and have matured as our environments and crime types have evolved. CPTED has been used not just to develop corporate physical security programs but also for large-scale activities such as development of neighborhoods, towns, and cities. It addresses landscaping, entrances, facility and neighborhood layouts, lighting, road placement, and traffic circulation patterns. It looks at microenvironments, such as offices and restrooms, and macroenvironments, like campuses and cities. The crux of CPTED is that the physical environment can be manipulated to create behavioral effects that will reduce crime and the fear of crime. It looks at the components that make up the relationship between humans and their environment. This encompasses the physical, social, and psychological needs of the users of different types of environments and predictable behaviors of these users and of potential offenders.

CPTED provides guidelines on items some of us might not consider. For example, planters should be placed away from buildings so they cannot be used to gain access to a window. A data center should be located at the center of a facility so the facility's walls will absorb any damages from external forces, instead of the data center itself. Street furnishings (benches and tables) encourage people to sit and watch what is going on around them, which discourages criminal activity. A corporation's landscape should not include wooded areas or other places where intruders can hide. Security cameras should be mounted in full view so that criminals know their activities will be captured and other people know that the environment is well monitored and thus safer.

ČPTED and target hardening are two different approaches. *Target hardening* focuses on denying access through physical and artificial barriers (alarms, locks, fences, and so on). Traditional target hardening can lead to restrictions on the use, enjoyment, and aesthetics of an environment. Sure, we can implement hierarchies of fences, locks, and intimidating signs and barriers—but how pretty would that be? If your environment is a prison, this look might be just what you need. But if your environment is an office building, you're not looking for Fort Knox décor. Nevertheless, you still must provide the necessary levels of protection, but your protection mechanisms should be more subtle and unobtrusive.

Let's say your organization's team needs to protect a side door at your facility. The traditional target-hardening approach would be to put locks, alarms, and cameras on the door; install an access control mechanism, such as a proximity reader; and instruct security guards to monitor this door. The CPTED approach would be to ensure there is no sidewalk leading to this door from the front of the building if you don't want customers using it. The CPTED approach would also ensure no tall trees or bushes block the ability to view someone using this door. Barriers such as trees and bushes may make intruders feel more comfortable in attempting to break in through a secluded door.

The best approach is usually to build an environment from a CPTED approach and then apply the target-hardening components on top of the design where needed.

If a parking garage were developed using the CPTED approach, the stair towers and elevators within the garage might have glass windows instead of metal walls, so people would feel safer, and potential criminals would not carry out crimes in this more visible environment. Pedestrian walkways would be created such that people could look out across the rows of cars and see any suspicious activities. The different rows for cars to park in would be separated by low walls and structural pillars, instead of solid walls, to allow pedestrians to view activities within the garage. The goal is to not provide any hidden areas where criminals can carry out their crimes and to provide an open-viewed area so if a criminal does attempt something malicious, there is a higher likelihood of someone seeing it.

CPTED provides four main strategies to bring together the physical environment and social behavior to increase overall protection: natural access control, natural surveillance, territorial reinforcement, and maintenance.

### **Natural Access Control**

Natural access control is the guidance of people entering and leaving a space by the placement of doors, fences, lighting, and even landscaping. For example, an office building may have external bollards with lights in them, as shown in Figure 10-2. These bollards actually carry out different safety and security services. The bollards themselves protect



**Figure 10-2** Sidewalks, lights, and landscaping can be used for protection.

the facility from physical destruction by preventing people from driving their cars into the building. The light emitted helps ensure that criminals do not have a dark place to hide. And the lights and bollard placement guide people along the sidewalk to the entrance, instead of using signs or railings. As shown in Figure 10-2, the landscape, sidewalks, lighted bollards, and clear sight lines are used as natural access controls. They work together to give individuals a feeling of being in a safe environment and help dissuade criminals by working as deterrents.

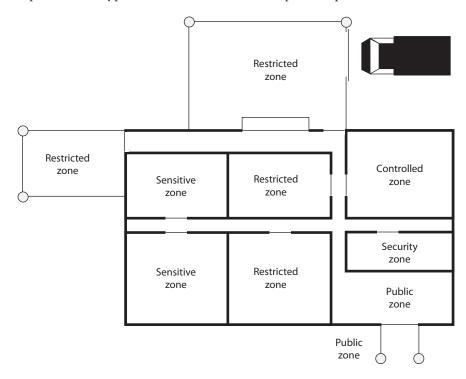


**NOTE** Bollards are short posts commonly used to prevent vehicular access and to protect a building or people walking on a sidewalk from vehicles. They can also be used to direct foot traffic.

Clear lines of sight and transparency can be used to discourage potential offenders, because of the absence of places to hide or carry out criminal activities.

The CPTED model shows how *security zones* can be created. An environment's space should be divided into zones with different security levels, depending upon who needs to be in that zone and the associated risk. The zones can be labeled as controlled, restricted, public, or sensitive. This is conceptually similar to asset classification, as described in Chapter 5, in which different classifications are created, along with data handling

procedures and the level of protection that each classification requires. The same is true of physical zones. Each zone should have a specific protection level required of it, which will help dictate the types of controls that should be put into place.



Access control should be in place to control and restrict individuals from going from one security zone to the next. Access control should also be in place for all facility entrances and exits. The security program development team needs to consider other ways in which intruders can gain access to buildings, such as by climbing adjacent trees to access skylights, upper-story windows, and balconies. The following controls are commonly used for access controls within different organizations:

- Limit the number of entry points.
- Force all guests to go to a front desk and sign in before entering the environment.
- Reduce the number of entry points even further after hours or during the weekend, when not as many employees are around.
- Implement sidewalks and landscaping to guide the public to a main entrance.
- Implement a back driveway for suppliers and deliveries that is not easily accessible to the public.
- Provide lighting for the pathways the public should follow to enter a building to help encourage use of only one entry for access.

- Implement sidewalks and grassy areas to guide vehicle traffic to only enter and exit through specific locations.
- Provide parking in the front of the building (not the back or sides) so people will be directed to enter the intended entrance.

These types of access controls are used all of the time, and we usually do not think about them. They are built into the natural environment to manipulate us into doing what the owner of the facility wants us to do. When you are walking on a sidewalk that leads to an office front door and there are pretty flowers on both sides of the sidewalk, know that they are put there because people tend not to step off a sidewalk and crush pretty flowers. Flowers are commonly placed on both sides of a sidewalk to help ensure that people stay on the sidewalk. Subtle and sneaky, but these control mechanisms work.

More obvious access barriers can be naturally created (cliffs, rivers, hills), existing manmade elements (railroad tracks, highways), or artificial forms designed specifically to impede movement (fences, closing streets). These can be used in tandem or separately to provide the necessary level of access control.

### **Natural Surveillance**

Surveillance can also take place through organized means (security guards), mechanical means (security cameras), and natural strategies (straight lines of sight, low landscaping, raised entrances). The goal of *natural surveillance* is to make criminals feel uncomfortable by providing many ways observers could potentially see them and to make all other people feel safe and comfortable by providing an open and well-designed environment.

Natural surveillance is the use and placement of physical environmental features, personnel walkways, and activity areas in ways that maximize visibility. Figure 10-3 illustrates a stairway in a parking garage designed to be open and allow easy observation.

Next time you are walking down a street and see a bench next to a building or you see a bench in a park, know that the city has not allocated funds for these benches just in case your legs get tired. These benches are strategically placed so that people will sit and watch other people. This is a very good surveillance system. The people who are watching others do not realize that they are actually protecting the area, but many criminals will identify them and not feel as confident in carrying out some type of malicious deed.

Walkways and bicycle paths are commonly installed so that there will be a steady flow of pedestrians who could identify malicious activity. Buildings might have large windows that overlook sidewalks and parking lots for the same reason. Shorter fences might be installed so people can see what is taking place on both sides of the fence. Certain highrisk areas have more lighting than what is necessary so that people from a distance can see what is going on. These high-risk areas could be stairs, parking areas, bus stops, laundry rooms, children's play areas, dumpsters, and recycling stations. These constructs help people protect people without even knowing it.

### **Territorial Reinforcement**

The third CPTED strategy is *territorial reinforcement*, which creates physical designs that emphasize or extend the organization's physical sphere of influence so legitimate users feel a sense of ownership of that space. Territorial reinforcement can be



Figure 10-3 Open areas reduce the likelihood of criminal activity.

implemented through the use of walls, fences, landscaping, light fixtures, flags, clearly marked addresses, and decorative sidewalks. The goal of territorial reinforcement is to create a sense of a dedicated community. Organizations implement these elements so employees feel proud of their environment and have a sense of belonging, which they will defend if required to do so. These elements are also implemented to give potential offenders the impression that they do not belong there, that their activities are at risk of being observed, and that their illegal activities will not be tolerated or ignored.

Most corporate environments use a mix of the CPTED and target-hardening approaches. CPTED deals mainly with the construction of the facility, its internal and external designs, and exterior components such as landscaping and lighting. If the environment is built based on CPTED, then the target hardening is like icing on the cake. The target-hardening approach applies more granular protection mechanisms, such as locks and motion detectors.

### **Maintenance**

In the mid-1980s, crime was rampant in New York City subways. Looking for creative solutions, the Metropolitan Transit Authority (MTA) hired George L. Kelling as a consultant. Kelling had written an influential book titled *Broken Windows* in which he presented his theory that visible signs of crime create an environment that encourages more crime. Make the signs go away, the theory goes, and so does the crime. In a large-scale experiment involving the "broken windows" theory that extended into 2001, NYC saw a dramatic decrease in crime, which strongly suggested the theory is valid.

The fourth and final CPTED strategy, *maintenance*, is an extension of the broken windows theory. It basically states that criminals will be more attracted to facilities that look unkept because they'll assume that the occupants don't care as much about them and probably lack the resources to properly maintain and secure them. Faced with a well-kept facility with no burned-out lamps, no broken windows, and with manicured lawns, criminals will think those inside the facility are more attentive, well resourced, and possibly alert.

## **Designing a Physical Security Program**

If a team is organized to assess the protection level of an existing facility, it needs to investigate the following:

- Construction materials of walls and ceilings
- Power distribution systems
- Communication paths and types (copper, telephone, fiber)
- Surrounding hazardous materials
- Exterior components:
  - Topography
  - Proximity to airports, highways, railroads
  - Potential electromagnetic interference from surrounding devices
  - Climate
  - Soil
  - Existing fences, detection sensors, cameras, barriers
  - Operational activities that depend upon physical resources
  - Vehicle activity
  - Neighbors

To properly obtain this information, the team should do physical surveys and interview various employees. All of this collected data will help the team to evaluate the current controls, identify weaknesses, and ensure operational productivity is not negatively affected by implementing new controls.

Although there are usually written policies and procedures on what *should* be taking place pertaining to physical security, policies and reality do not always match up. It is important for the team to observe how the facility is used, note daily activities that could introduce vulnerabilities, and determine how the facility is protected. This information should be documented and compared to the information within the written policy and procedures. In most cases, existing gaps must be addressed and fixed. Just writing out a policy helps no one if it is not actually followed.

Every organization must comply with various regulations, whether they be safety and health regulations; fire codes; state and local building codes; military, energy, or labor requirements; or some other agency's regulations. The organization may also have to comply with requirements of the Occupational Safety and Health Administration (OSHA) and the Environmental Protection Agency (EPA), if it is operating in the United States, or with the requirements of equivalent organizations within another country. The physical security program development team must understand all the regulations the organization must comply with and how to reach compliance through physical security and safety procedures.

Legal issues must be understood and properly addressed as well. These issues may include access availability for the disabled, liability issues, the failure to protect assets, and so on. This long laundry list of items can get an organization into legal trouble if it is not doing what it is supposed to. Occasionally, the legal trouble may take the form of a criminal case—for example, if doors default to being locked when power is lost (fail-secure) and, as a result, several employees are trapped and killed during a fire, criminal negligence may be alleged. Legal trouble can also come in the form of civil cases—for instance, if a company does not remove the ice on its sidewalks and a pedestrian falls and breaks his ankle, the pedestrian may sue the company. The company may be found negligent and held liable for damages.

Every organization should have a *facility safety officer*, whose main job is to understand all the components that make up the facility and what the organization needs to do to protect its assets and stay within compliance. This person should oversee facility management duties day in and day out, but should also be heavily involved with the team that has been organized to evaluate the organization's physical security program.

A physical security program is a collection of controls that are implemented and maintained to provide the protection levels necessary to be in compliance with the physical security policy. The policy should embody all the regulations and laws that must be adhered to and should set the risk level the organization is willing to accept.

By this point, the team has carried out a risk analysis, which consisted of identifying the organization's vulnerabilities, threats, and business impact pertaining to the identified threats. The program design phase should begin with a structured outline, which will evolve into a framework. This framework will then be fleshed out with the necessary controls and countermeasures. The outline should contain the program categories and the necessary countermeasures. The following is a simplistic example:

- **I.** Deterrence of criminal activity
  - A. Fences
  - B. Warning signs
  - C. Security guards
  - D. Dogs

- II. Delay of intruders to help ensure they can be caught
  - A. Locks
  - B. Defense-in-depth measures
  - C. Access controls
- III. Detection of intruders
  - A. External intruder sensors
  - **B.** Internal intruder sensors
- IV. Assessment of situations
  - A. Security guard procedures
  - B. Damage assessment criteria
- V. Response to intrusions and disruptions
  - A. Communication structure (calling tree)
  - **B.** Response force
  - C. Emergency response procedures
  - D. Police, fire, medical personnel

The team can then start addressing each phase of the security program, usually starting with the facility.

## **Facility**

When an organization decides to erect a building, it should consider several factors before pouring the first batch of concrete. Of course, it should review land prices, customer population, and marketing strategies, but as security professionals, we are more interested in the confidence and protection that a specific location can provide. Some organizations that deal with top-secret or confidential information and processes make their facilities unnoticeable so they do not attract the attention of would-be attackers. The building may be hard to see from the surrounding roads, the organization's signs and logos may be small and not easily noticed, and the markings on the building may not give away any information that pertains to what is going on inside that building. It is a type of urban camouflage that makes it harder for the enemy to seek out that organization as a target. This is very common for telecommunication facilities that contain critical infrastructure switches and other supporting technologies. When driving down the road you might pass three of these buildings, but because they have no features that actually stand out, you likely would not even give them a second thought—which is the goal.

An organization should evaluate how close the facility would be to a police station, fire station, and medical facilities. Many times, the proximity of these entities raises the real estate value of properties, but for good reason. If a chemical company that manufactures highly explosive materials needs to build a new facility, it may make good business sense to put it near a fire station. (Although the fire station might not be so happy.) If another company that builds and sells expensive electronic devices is expanding and needs to move operations into another facility, police reaction time may be looked at

when choosing one facility location over another. Each of these issues—police station, fire station, and medical facility proximity—can also reduce insurance rates and must be looked at carefully. Remember that a key goal of physical security is to ensure the safety of personnel. Always keep that in mind when implementing any sort of physical security control. Protect your fellow humans, be your brother's keeper, and *then* run.

Some buildings are placed in areas surrounded by hills or mountains to help prevent eavesdropping of electrical signals emitted by the facility's equipment. In some cases, the organization itself will build hills or use other landscaping techniques to guard against eavesdropping. Other facilities are built underground or right into the side of a mountain for concealment and disguise in the natural environment and for protection from radar tools, spying activities, and aerial bomb attacks.

In the United States there is an Air Force base built into a mountain close to Colorado Springs, Colorado. The underground Cheyenne Mountain complex is made up of buildings, rooms, and tunnels. It has its own air intake supply, as well as water, fuel, and sewer lines. This is where the North American Aerospace Defense Command (NORAD) carries out its mission and apparently, according to many popular movies, is where you should be headed if the world is about to be blown up.

#### Construction

Physical construction materials and structure composition need to be evaluated for their appropriateness to the site environment, their protective characteristics, their utility, and their costs and benefits. Different building materials provide various levels of fire protection and have different rates of combustibility, which correlate with their fire ratings. When making structural decisions, the decision of what type of construction material to use (wood, concrete, or steel) needs to be considered in light of what the building is going to be used for. If an area will be used to store documents and old equipment, it has far different needs and legal requirements than if it is going to be used for employees to work in every day.

The *load* (how much weight can be held) of a building's walls, floors, and ceilings needs to be estimated and projected to ensure the building will not collapse in different situations. In most cases, this is dictated by local building codes. The walls, ceilings, and floors must contain the necessary materials to meet the required fire rating and to protect against water damage. The windows (interior and exterior) may need to provide ultraviolet (UV) protection, may need to be shatterproof, or may need to be translucent or opaque, depending on the placement of the window and the contents of the building. The doors (exterior and interior) may need to have directional openings, have the same fire rating as the surrounding walls, prohibit forcible entries, display emergency egress markings, and—depending on placement—have monitoring and attached alarms. In most buildings, raised floors are used to hide and protect wires and pipes, and it is important to ensure any raised outlets are properly grounded.

Building codes may regulate all of these issues, but there are still many options within each category that the physical security program development team should review for extra security protection. The right options should accomplish the organization's security and functionality needs and still be cost-effective.

When designing and building a facility, the following major items need to be addressed from a physical security point of view.

### Walls:

- Combustibility of material (wood, steel, concrete)
- Fire rating
- Reinforcements for secured areas

### Doors:

- Combustibility of material (wood, pressed board, aluminum)
- Fire rating
- Resistance to forcible entry
- Emergency marking
- Placement
- Locked or controlled entrances
- Alarms
- Secure hinges
- Directional opening
- Electric door locks that revert to an unlocked state for safe evacuation in power outages
- Type of glass—shatterproof or bulletproof glass requirements

## Ceilings:

- Combustibility of material (wood, steel, concrete)
- Fire rating
- Weight-bearing rating
- Drop-ceiling considerations

### Windows:

- Translucent or opaque requirements
- Shatterproof
- Alarms
- Placement
- Accessibility to intruders

### Flooring:

- Weight-bearing rating
- Combustibility of material (wood, steel, concrete)
- Fire rating
- Raised flooring
- Nonconducting surface and material

### Heating, ventilation, and air conditioning:

- Positive air pressure
- Protected intake vents
- Dedicated power lines
- Emergency shutoff valves and switches
- Placement

### Electric power supplies:

- Backup and alternative power supplies
- Clean and steady power source
- Dedicated feeders to required areas
- Placement and access to distribution panels and circuit breakers

## Water and gas lines:

- Shutoff valves—labeled and brightly painted for visibility
- Positive flow (material flows out of building, not in)
- Placement—properly located and labeled

## Fire detection and suppression:

- Placement of sensors and detectors
- Placement of suppression systems
- Type of detectors and suppression agents

The risk analysis results will help the team determine the type of construction material that should be used when constructing a new facility. Several grades of building construction are available. For example, *light frame construction material* provides the least amount of protection against fire and forcible entry attempts. It is composed of untreated lumber that would be combustible during a fire. Light frame construction material is usually used to build homes, primarily because it is cheap, but also because homes typically are not under the same types of fire and intrusion threats that office buildings are.

Heavy timber construction material is sometimes used for office buildings. Combustible lumber is still used in this type of construction, but there are requirements on the thickness and composition of the materials to provide more protection from fire. The construction materials must be at least 4 inches in thickness. Denser woods are used and are fastened with metal bolts and plates. Whereas light frame construction material has a fire survival rate of 30 minutes, the heavy timber construction material has a fire survival rate of one hour.

A building could be made up of *incombustible material*, such as steel, which provides a higher level of fire protection than the previously mentioned materials, but loses its strength under extreme temperatures, something that may cause the building to collapse. So, although the steel will not burn, it may melt and weaken. If a building consists of *fire-resistant material*, the construction material is fire retardant and may have steel rods encased inside of concrete walls and support beams. This provides the most protection against fire and forced-entry attempts.

The team should choose its construction material based on the identified threats of the organization and the fire codes to be complied with. If a company is just going to have some office workers in a building and has no real adversaries interested in destroying the facility, then the light frame or heavy timber construction material would be used. Facilities for government organizations, which are under threat by domestic and foreign terrorists, would be built with fire-resistant materials. A financial institution would also use fire-resistant and reinforcement material within its building. This is especially true for its exterior walls, through which thieves may attempt to drive vehicles to gain access to the vaults.

Calculations of approximate penetration times for different types of explosives and attacks are based on the thickness of the concrete walls and the gauge of rebar used. (*Rebar*, short for *reinforcing bar*, refers to the steel rods encased within the concrete.) So even if the concrete were damaged, it would take longer to actually cut or break through the rebar. Using thicker rebar and properly placing it within the concrete provides even more protection.

Reinforced walls, rebar, and the use of double walls can be used as delaying mechanisms. The idea is that it will take the bad guy longer to get through two reinforced walls, which gives the response force sufficient time (hopefully) to arrive at the scene and stop the attacker.

## **Entry Points**

Understanding the organization's needs and types of entry points for a specific building is critical. The various types of entry points may include doors, windows, roof access, fire escapes, chimneys, and service delivery access points. Second and third entry points must also be considered, such as internal doors that lead into other portions of the building and to exterior doors, elevators, and stairwells. Windows at the ground level should be fortified because they could be easily broken. Fire escapes, stairwells to the roof, and chimneys often are overlooked as potential entry points.



**NOTE** Ventilation ducts and utility tunnels can also be used by intruders and thus must be properly protected with sensors and access control mechanisms.

The weakest portion of the structure, usually its doors and windows, will likely be attacked first. With regard to doors, the weaknesses usually lie within the frames, hinges, and door material. The bolts, frames, hinges, and material that make up the door should all provide the same level of strength and protection. For example, if a company implements a heavy, nonhollow steel door but uses weak hinges that could be easily extracted, the company is just wasting money. The attacker can just remove the hinges and remove this strong and heavy door.

The door and surrounding walls and ceilings should also provide the same level of strength. If another company has an extremely fortified and secure door, but the surrounding wall materials are made out of regular light frame wood, then it is also wasting money on doors. There is no reason to spend a lot of money on one countermeasure that can be easily circumvented by breaking a weaker countermeasure in proximity.

**Doors** Different door types for various functionalities include the following:

- Vault doors
- Personnel doors
- Industrial doors
- Vehicle access doors
- Bullet-resistant doors

Doors can be hollow-core or solid-core. The team needs to understand the various entry types and the potential forced-entry threats, which will help the team determine what type of door should be implemented. Hollow-core doors can be easily penetrated by kicking or cutting them; thus, they are usually used internally. The team also has a choice of solid-core doors, which are made up of various materials to provide different fire ratings and protection from forced entry. As stated previously, the fire rating and protection level of the door need to match the fire rating and protection level of the surrounding walls.

Bulletproof doors are also an option if there is a threat that damage could be done to resources by shooting through the door. These types of doors are constructed in a manner that involves sandwiching bullet-resistant and bulletproof material between wood or steel veneers to still give the door some aesthetic qualities while providing the necessary levels of protection.

Hinges and strike plates should be secure, especially on exterior doors or doors used to protect sensitive areas. The hinges should have pins that cannot be removed, and the door frames must provide the same level of protection as the door itself.

Fire codes dictate the number and placement of doors with panic bars on them. These are the crossbars that release an internal lock to allow a locked door to open. Panic bars can be on regular entry doors and also on emergency exit doors. Those are the ones that usually have the sign that indicates the door is not an exit point and that an alarm will go off if the door is opened. It might seem like fun and a bit tempting to see if the alarm will *really* go off or not—but don't try it. Security people are not known for their sense of humor.

Mantraps and turnstiles can be used so unauthorized individuals entering a facility cannot get in or out if it is activated. A *mantrap* is a small room with two doors. The first door is locked; a person is identified and authenticated by a security guard, biometric system, smart card reader, or swipe card reader. Once the person is authenticated and access is authorized, the first door opens and allows the person into the mantrap. The first door locks and the person is trapped. The person must be authenticated again before the second door unlocks and allows him into the facility. Some mantraps use biometric systems that weigh the person who enters to ensure that only one person at a time is entering the mantrap area. This is a control to counter piggybacking.

**Window Types** Though most of us would probably think of doors as the obvious entry points, windows deserve every bit as much attention in the design of secure facilities. Like doors, different types of windows afford various degrees of protection against intrusions. The following sums up the types of windows that can be used:

- **Standard** No extra protection. The cheapest and lowest level of protection.
- **Tempered** Glass is heated and then cooled suddenly to increase its integrity and strength.
- **Acrylic** A type of plastic instead of glass. Polycarbonate acrylics are stronger than regular acrylics.
- **Wired** A mesh of wire is embedded between two sheets of glass. This wire helps prevent the glass from shattering.
- **Laminated** The plastic layer between two outer glass layers. The plastic layer helps increase its strength against breakage.
- **Solar window film** Provides extra security by being tinted and offers extra strength due to the film's material.
- Security film Transparent film is applied to the glass to increase its strength.

# **Site and Facility Controls**

Having covered the general processes and principles we should use in planning security for our sites and facilities, we now turn our attention to examples of specific controls we should consider. The following section discuss the most common or important controls you should know both for the exam and in the conduct of your job.

## **Work Area Security**

The largest total area in an organization's facilities is usually devoted to workspaces for its staff. In terms of facility security, these spaces comprise the largest attack surface for the organization. This is where malicious insiders, thieves, and active shooters will find the most target-rich environment. For this reason, we need to consider the threats to our workforce occupying those spaces and implement controls to keep them and their assets protected. Just like we segment our networks to limit where digital intruders can operate,

we should separate our workspaces to make it harder for physical intruders to accomplish their objectives. *Internal partitions* are used to create barriers between one area and another. These partitions can be used to segment separate work areas, but should not be used in protected areas that house sensitive systems and devices because they would limit the ability to detect malicious activity on those systems.

Movement from one area to another should ideally be restricted using *keycard entry systems*, which are electronic locks that are unlocked by keycards. Keycards are plastic cards with magnetic or radio frequency identification (RFID) components that act as physical keys on special electronic locks. Alternatively, doors between areas could be remotely locked and unlocked by security guards to restrict the movement of an assailant, protect occupants, or facilitate evacuations. To facilitate this remote operation, all work areas should be covered by security cameras that automatically record all activity and save the video files, at least for several days.

Beware of the dropped ceilings that many office buildings have. These can cause the interior partitions or even walls to not extend to the true ceiling—only to the dropped ceiling. An intruder can lift a ceiling panel and climb over the partition. This example of intrusion is shown in Figure 10-4. In many situations, this would not require forced entry, specialized tools, or much effort. (In some office buildings, this may even be possible from a common public-access hallway.) These types of internal partitions should not be relied upon to provide protection for sensitive areas.

Another common control for work areas is a clean desk policy. This means that, before staff members leave their desks for extended periods (e.g., lunch, end of day), they remove all documents and pilferable items and store them in locked drawers. This ensures that sensitive documents are not lying around for wandering eyes (or cameras) to see. At the

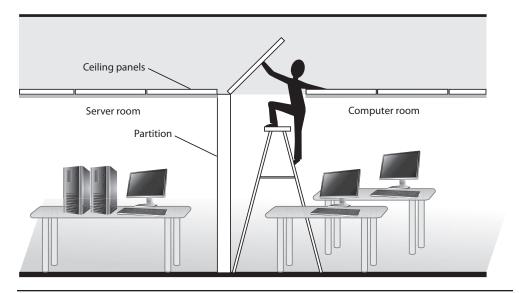


Figure 10-4 An intruder can lift ceiling panels and enter a secured area with little effort.

### **Restricted Areas**

In some cases, a work area can be so sensitive that we must take extreme measures to ensure only authorized personnel are allowed in. Examples of these types of work areas are sensitive compartmented information facilities (SCIFs) used by governments to protect top secret information; police crime labs, where the integrity of evidence is absolutely paramount; research and development laboratories conducting particularly sensitive work; and many data centers. The controls we would use in these sensitive areas are similar to the ones previously discussed but are much stricter and more rigorously enforced.

end of the shift or work day, somebody is assigned the task of checking all desks to ensure compliance with the policy.

## **Data Processing Facilities**

With the growing trend toward cloud computing, data processing facilities such as server rooms and data centers are less common than once was the case. Still, many organizations, not to mention providers of cloud services, can't get away from having these facilities. Since most servers, routers, switches, mainframes, and data centers can be controlled remotely and seldom require physical interaction, our data processing facilities have few people milling around and potentially spilling coffee. This lack of personnel sitting and working in them for long periods means these data centers can be constructed in a manner that is efficient for equipment instead of people.

On the other hand, there are situations in which people may have to be physically in the data center, perhaps for very extended periods of time (equipment installations/ upgrades, data center infrastructure upgrades and reconfigurations, incident response, forensic data acquisition, etc.). Consequently, the inhospitable conditions (cold, dry environment; lack of comfortable workspaces; extremely high decibel levels) should be taken into account when deploying such personnel.

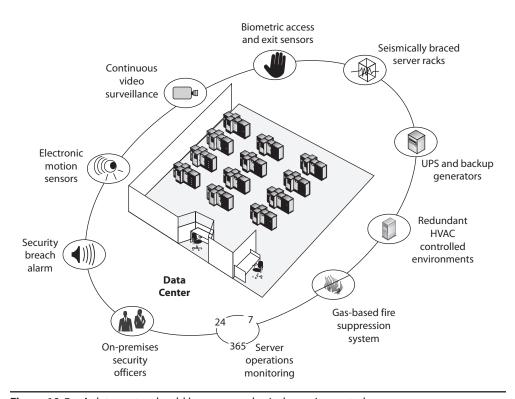
Data centers and server rooms should be located in the core areas of a facility, with strict access control mechanisms and procedures. The access control mechanisms may be smart card readers, biometric readers, or combination locks. These restricted areas should have only one *access* door, but fire code requirements typically dictate there must be at least two doors to most data centers and server rooms. Only one door should be used for daily entry and exit, and the other door should be used only in emergency situations. This second door should not be an access door, which means people should not be able to come in through this door. It should be locked, but should have a panic bar that will release the lock if pressed, possibly sounding an alarm.

These restricted areas ideally should not be directly accessible from public areas like stairways, corridors, loading docks, elevators, and restrooms. This helps ensure that the people who are by the doors to secured areas have a specific purpose for being there, versus being on their way to the restroom or standing around in a common area gossiping about the CEO.

Because data centers usually hold expensive equipment and the organization's critical data, their protection should be thoroughly thought out before implementation. A data center should not be located on an upper floor of a building, because that would make accessing it in a timely fashion in case of a fire more difficult for an emergency crew. By the same token, data centers should not be located in basements where flooding can affect the systems. And if a facility is in a hilly area, the data center should be located well above ground level. Data centers should be located at the core of a building so that if there is some type of attack on the building, the exterior walls and structures will absorb the hit and hopefully the data center will not be damaged.

Which access controls and security measures should be implemented for the data center depends upon the sensitivity of the data being processed and the protection level required. Alarms on the doors to the data processing center should be activated during off-hours, and there should be procedures dictating how to carry out access control during normal business hours, after hours, and during emergencies. If a combination lock is used to enter the data processing center, the combination should be changed at least every six months and also after an employee who knows the code leaves the organization.

The various controls discussed next are shown in Figure 10-5. The team responsible for designing a new data center (or evaluating a current data center) should understand all the controls shown in Figure 10-5 and be able to choose what is needed.



**Figure 10-5** A data center should have many physical security controls.

The data processing center should be constructed as one room rather than different individual rooms. The room should be away from any of the building's water pipes in case a break in a line causes a flood. The vents and ducts from the heating, ventilation, and air conditioning (HVAC) system should be protected with some type of barrier bars and should be too small for anyone to crawl through and gain access to the center. The data center must have positive air pressure, so no contaminants can be sucked into the room and into the computers' fans.

Smoke detectors or fire sensors should be implemented, and portable fire extinguishers should be located close to the equipment and should be easy to see and access (see "Fire Safety" later in the chapter for details). Water sensors should be placed under the raised floors. Since most of the wiring and cables run under the raised floors, it is important that water does not get to these places and, if it does, that an alarm sound if water is detected.



**TIP** If there is any type of water damage in a data center or facility, mold and mildew could easily become a problem. Instead of allowing things to "dry out on their own," many times it is better to use industry-strength dehumidifiers, water movers, and sanitizers to ensure secondary damage does not occur.

Water can cause extensive damage to equipment, flooring, walls, computers, and facility foundations. It is important that an organization be able to detect leaks and unwanted water. The detectors should be under raised floors and on dropped ceilings (to detect leaks from the floor above it). The location of the detectors should be documented, and their position marked for easy access. As smoke and fire detectors should be tied to an alarm system, so should water detectors. The alarms usually just alert the necessary staff members and not everyone in the building. The staff members who are responsible for following up when an alarm sounds should be trained properly on how to reduce any potential water damage. Before anyone pokes around to see where water is or is not pooling in places it does not belong, the electricity for that particular zone of the building should be temporarily turned off.

Water detectors can help prevent damage to

- Equipment
- Flooring
- Walls
- Computers
- Facility foundations

Location of water detectors should be

- Under raised floors
- On dropped ceilings

It is important to maintain the proper temperature and humidity levels within data centers, which is why an HVAC system should be implemented specifically for this room. Too high a temperature can cause components to overheat and turn off; too low a temperature can cause the components to work more slowly. If the humidity is high, then corrosion of the computer parts can take place; if humidity is low, then static electricity can be introduced. Because of this, the data center must have its own temperature and humidity controls that are separate from those for the rest of the building.

It is best if the data center is on a different electrical system than the rest of the building, if possible. Thus, if anything negatively affects the main building's power, it will not carry over and affect the center. The data center may require redundant power supplies, which means two or more feeders coming in from two or more electrical substations. The idea is that if one of the power company's substations were to go down, the organization would still be able to receive electricity from the other feeder. But just because an organization has two or more electrical feeders coming into its facility does not mean true redundancy is automatically in place. Many organizations have paid for two feeders to come into their building, only to find out both feeders were coming from the same substation! This defeats the whole purpose of having two feeders in the first place.

Data centers need to have their own backup power supplies, either an uninterrupted power supply (UPS) or generators. The different types of backup power supplies are discussed later in the chapter, but it is important to know at this point that the power backup must be able to support the load of the data center.

Many organizations choose to use large glass panes for the walls of the data center so personnel within the center can be viewed at all times. This glass should be shatter-resistant since the window is acting as an exterior wall. The center's doors should not be hollow, but rather secure solid-core doors. Doors should open out rather than in, so they don't damage equipment when opened. Best practices indicate that the door frame should be fixed to adjoining wall studs and that there should be at least three hinges per door. These characteristics would make the doors much more difficult to break down.

## **Distribution Facilities**

Distribution facilities are systems that distribute communications lines, typically dividing higher-bandwidth lines into multiple lower-bandwidth lines. A building typically has one main distribution facility (MDF) where one or more external data lines are fed into the server room, data center, and/or other smaller intermediate distribution facilities (IDFs). An IDF usually provides individual lines or drops to multiple endpoints, though it is possible to daisy-chain IDFs as needed.

Larger IDFs are usually installed in small rooms normally called *wiring closets*. All of the design considerations for unstaffed server rooms and data centers discussed in the previous section also apply to these facilities. It is critical to think of these as the sensitive IT facilities that they are and not as just closets. We've seen too many organizations that allow their IDF rooms to do double duty as janitors' closets.

Smaller IDFs are oftentimes installed in rooms that have a large number of network endpoints. They can be as small as a single switch and small patch panel on a shelf or as big as a cabinet. Unlike an MDF, an IDF is usually not enclosed in its own room, which

makes it more susceptible to tampering and accidental damage. Whenever possible, an IDF should be protected by a locked enclosure. Ideally, it is elevated to reduce the risk of flood or collision damage and to make it more visible should someone tamper with it. Another consideration that is oftentimes overlooked is placing the IDF away from overhead sprinklers, pipes, or HVAC ducts.

## **Storage Facilities**

Storage facilities are often overlooked when it comes to security considerations other than, perhaps, locking them. While a simple lock may be all we need to think of when we're storing office supplies and basic tools, we should really think about what it is that we are protecting. In many cases, the physical locks we use are either low grade (in other words, easily picked) or have keys that are shared by multiple people. Unlike their modern electronic counterparts, these locks lack built-in auditing tools to see who opened them and when. If you are storing anything that you'd hate to have go missing, you probably want to think long and hard about who gets a key, how it's signed out, and how to periodically inventory the storage area.

This is particularly true of storage facilities in which you store computing equipment. Depending on your organizational procedures, you may be storing computers with storage devices that have not yet been securely wiped or baselined. This means there are security risks if someone gets their hands on them apart from that of theft. You also need to worry about the environmental conditions of the storage facility, since computers don't do so well in hot, humid areas over long periods.

These are just examples to get you thinking. Whatever is stored in the facility should impact the security controls you put on it. There are two types of storage facilities that deserve special attention, which are those we use to store media and those we use to store evidence. Let's take a closer look at each.

## **Media Storage**

We discussed in Chapter 5 that the information life cycle includes an archival phase during which information is not regularly used but we still need to retain it. This happens, for example, when we close accounts but still need to keep the records for a set number of years, or when we do backups. In any event, we have to keep a large number of disks, magnetic tapes, or even paper files for prolonged periods until we either need them or are able to dispose of them. This has to happen in a secure location that meets the requirements discussed for server rooms and data centers. Unfortunately, media storage is sometimes not given the importance it deserves, which can result in the loss or compromise of important information.

## **Evidence Storage**

Evidence storage facilities are even more sensitive because any compromise, real or perceived, could render evidence inadmissible in court. We will cover forensic investigations in Chapter 22, but every organization with a dedicated IT staff should probably have a secure facility in which to store evidence. The two key requirements for evidence storage facilities are that they are properly secured and that all access and transfers are logged.

Ideally, only select incident handlers and forensic investigators have access to the facility. Unless forensic investigations are part of your business, you will likely only need a rugged cabinet with a good lock and a register in which to record who opened/closed it and what was done in it. This is yet another example of a situation in which a technical control alone (like the cabinet or safe) won't do the job. You also have to have a good policy (like logging all access to the contents) that is rigorously enforced.

### **Utilities**

Utilities, as with storage, is another area on which many of us don't spend a lot of time thinking about security. Still, utilities can pose significant risks to our sites and facilities. Local construction codes may address safety issues, but they do very little to otherwise help us protect our organizations.

### **Water and Wastewater**

As the saying goes, water is life. Without clean water and wastewater services, our staffed facilities would not be able to operate safely for any length of time. Interruptions to these services, therefore, could require the evacuation of most or all personnel from a facility, which could degrade its security posture and create a window of opportunity for nefarious activity.

An abundance of water in the wrong place can also cause serious problems. As we discussed previously with regard to data centers and distribution facilities, it is critical to route water pipes (or, more realistically, position assets) so that a ruptured or leaking pipe will not cause equipment damage.

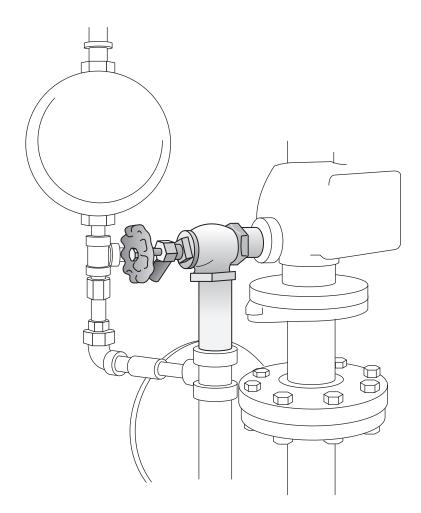
During facility construction, the physical security team must make certain that water, steam, and gas lines have proper shutoff valves, as shown in Figure 10-6, and *positive drains*, which means their contents flow out instead of in. If there is ever a break in a main water pipe, the valve to shut off water flow must be readily accessible. Similarly, in case of fire in a building, the valve to shut off the gas lines must be readily accessible. In case of a flood, an organization wants to ensure that material cannot travel up through the water pipes and into its water supply or facility. Facility, operations, and security personnel should know where these shutoff valves are, and there should be strict procedures to follow in these types of emergencies. This will help reduce the potential damage.

### **Electric Power**

Power failure, particularly over a long stretch of time, can be devastating to an unprepared organization. Having good plans to fall back on is crucial to ensure that a business will not be drastically affected by storms, high winds, hardware failure, lightning, or other events that can stop or disrupt power supplies. A continuous supply of electricity assures the availability of organizational resources; thus, a security professional must be familiar with the threats to electric power and the corresponding countermeasures.

**Power Backup** Several types of power backup capabilities exist. Before you choose one, you should calculate the total cost of anticipated downtime and its effects. This information can be gathered from past records and other businesses in the same area on the same power grid and plugged into the annualized loss expectancy (ALE) formula we

Figure 10-6 Water, steam, and gas lines should have emergency shutoff valves.



discussed in Chapter 2. Essentially, you want to calculate the annual expected cost of power outages in terms of lost revenue, recovery costs, and the like. This amount will tell you whether it makes sense to run a secondary line that is fed by a different grid or to buy a backup generator, both of which are significant investments.

If you plan to buy a generator, you also have to determine how long it will be expected to run each year, which tells you how big of a fuel storage tank you need and what the expected fuel costs are. Keep in mind that you will have to periodically run the generator to ensure that it remains ready, and also be aware that some fuels go bad after sitting around for several months. As always, we have to ensure the cure is not worse than the illness.

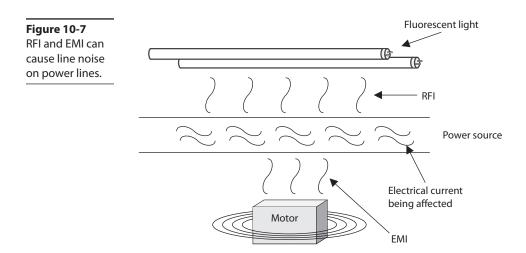
Just having a generator in the backyard should not give you that warm fuzzy feeling of protection. An alternative power source should be tested periodically to make sure it works and to the extent expected. Power interruption drills should be performed

periodically to avoid nasty surprises. It is never good to find yourself in an emergency only to discover that the organization added a bunch of power-hungry assets since you bought the generator and it is now too small to power them all.

**Electric Power Issues** Electric power enables us to be productive and functional in many different ways, but if it is not installed, monitored, and respected properly, it can do us great harm. When *clean* power is being provided, the power supply contains no interference or voltage fluctuation. The possible types of interference (*line noise*) are *electromagnetic interference* (*EMI*) and *radio frequency interference* (*RFI*), which can cause disturbance to the flow of electric power while it travels across a power line, as shown in Figure 10-7.

EMI is the effect of unwanted energy on an electrical system caused by radiations from another, nearby, electrical system. EMI can be created by the difference between three wires—hot, neutral, and ground—and the magnetic field they create. Lightning and electrical motors can induce EMI, which could then interrupt the proper flow of electrical current as it travels over wires to, from, and within buildings. RFI, which is the subset of EMI that occurs in the radio frequency (RF) portion of the electromagnetic (EM) spectrum, can be caused by anything that creates radio waves. Fluorescent lighting is one of the main causes of RFI within buildings today. So, does that mean we need to rip out all the fluorescent lighting? That's one choice, but we could also just use shielded cabling where fluorescent lighting could cause a problem. If you take a break from your reading, climb up into your office's dropped ceiling, and look around, you would probably see wires bundled and tied up to the true ceiling. If your office is using fluorescent lighting, the power and data lines should not be running over, or on top of, the fluorescent lights. This is because the radio frequencies being given off can interfere with the data or power current as it travels through these wires. Now, get back down from the ceiling. We have work to do.

Interference interrupts the flow of an electrical current, and fluctuations can actually deliver a different level of voltage than what was expected. Each fluctuation can be



damaging to devices and people. The following explains the different types of voltage fluctuations possible with electric power:

#### Power excess:

- Spike Momentary high voltage
- Surge Prolonged high voltage

### Power loss:

- Fault Momentary power outage
- Blackout Prolonged, complete loss of electric power

### Power degradation:

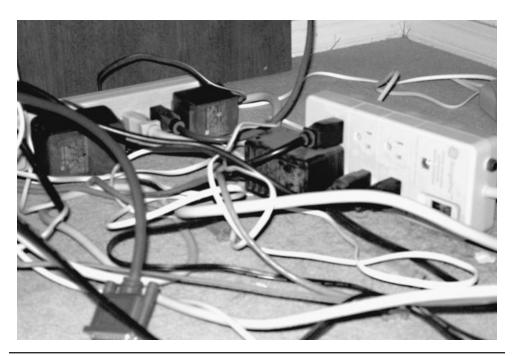
- Sag/dip Momentary low-voltage condition, from one cycle to a few seconds
- Brownout Prolonged power supply that is below normal voltage
- In-rush current Initial surge of current required to start a load

When an electrical device is turned on, it can draw a large amount of current, which is referred to as *in-rush current*. If the device sucks up enough current, it can cause a *sag* in the available power for surrounding devices. This could negatively affect their performance. As stated earlier, it is a good idea to have the data processing center and devices on a different electrical wiring segment from that of the rest of the facility, if possible, so the devices will not be affected by these issues. For example, if you are in a building or house without efficient wiring and you turn on a vacuum cleaner or microwave, you may see the lights quickly dim because of this in-rush current. The drain on the power supply caused by in-rush currents still happens in other environments when these types of electrical devices are used—you just might not be able to see the effects. Any type of device that would cause such a dramatic in-rush current should not be used on the same electrical segment as data processing systems.

Because these and other occurrences are common, mechanisms should be in place to detect unwanted power fluctuations and protect the integrity of your data processing environment. *Voltage regulators* and *line conditioners* can be used to ensure a clean and smooth distribution of power. The primary power runs through a regulator or conditioner. They have the capability to absorb extra current if there is a spike and to store energy to add current to the line if there is a sag. The goal is to keep the current flowing at a nice, steady level so neither motherboard components nor employees get fried.

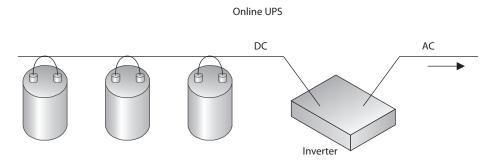
Many data centers are constructed to take power-sensitive equipment into consideration. Because surges, sags, brownouts, blackouts, and voltage spikes frequently cause data

Because surges, sags, brownouts, blackouts, and voltage spikes frequently cause data corruption, the centers are built to provide a high level of protection against these events. Other types of environments usually are not built with these things in mind and do not provide this level of protection. Offices usually have different types of devices connected and plugged into the same outlets. Outlet strips are plugged into outlet strips, which are connected to extension cords. This causes more line noise and a reduction of voltage to each device. Figure 10-8 depicts an environment that can cause line noise, voltage problems, and possibly a fire hazard.



**Figure 10-8** This configuration can cause a lot of line noise and poses a fire hazard.

**Power Protection** Protecting power can be done in three ways: through online UPSs, through standby UPSs, and through the power line conditioners discussed in the previous section. UPSs use battery packs that range in size and capacity. *Online UPS systems* use AC line voltage to charge a bank of batteries. When in use, the UPS has an inverter that changes the DC output from the batteries into the required AC form and regulates the voltage as it powers computer devices. This conversion process is shown in Figure 10-9.



**Figure 10-9** A UPS device converts DC current from its internal or external batteries to usable AC by using an inverter.

Online UPS systems have the normal primary power passing through them day in and day out. They constantly provide power from their own inverters, even when the electric power is in proper use. Since the environment's electricity passes through this type of UPS all the time, the UPS device is able to quickly detect when a power failure takes place. An online UPS can provide the necessary electricity and picks up the load after a power failure much more quickly than a standby UPS.

Standby UPS devices stay inactive until a power line fails. The system has sensors that detect a power failure, and the load is switched to the battery pack. The switch to the battery pack is what causes the small delay in electricity being provided. So an online UPS picks up the load much more quickly than a standby UPS, but costs more, of course.

An organization should identify critical systems that need protection from interrupted power supplies and then estimate how long secondary power would be needed and how much power is required per device. Some UPS devices provide just enough power to allow systems to shut down gracefully, whereas others allow the systems to run for a longer period. An organization needs to determine whether systems should only have a big enough power supply to allow the organization to shut down properly or should have sufficient power to keep the organization up and running so that critical operations remain available.

## Heating, Ventilation, and Air Conditioning

Improper environmental controls can cause damage to services, hardware, and lives. Interruption of some services can cause unpredicted and unfortunate results. HVAC systems and air-quality controls can be complex and contain many variables. They all need to be operating properly and to be monitored regularly.

Most electronic equipment must operate in a climate-controlled atmosphere. Although it is important to keep the atmosphere at a proper working temperature, you must also be aware that the components within the equipment can suffer from overheating even in a climate-controlled atmosphere if the internal computer fans are not cleaned or are blocked. When devices are overheated, the components can expand and contract, which causes components to change their electronic characteristics, reducing their effectiveness or damaging the system overall.



**NOTE** The climate issues involved with a data processing environment are why it needs its own separate HVAC system. Maintenance procedures should be documented and properly followed. HVAC activities should be recorded and reviewed annually.

Maintaining appropriate temperature and humidity is important in any facility, especially facilities with computer systems. Improper levels of either can cause damage to computers and electrical devices. High humidity can cause corrosion, and low humidity can cause excessive static electricity. This static electricity can short out devices and cause the loss of information.

Lower temperatures can cause mechanisms to slow or stop, and higher temperatures can cause devices to use too much fan power and eventually shut down. Table 10-1 lists different components and their corresponding damaging temperature levels.

Table 10-1 Components Affected by Specific Temperatures	Material or Component	Damaging Temperature
	Computer systems and peripheral devices	175°F
	Magnetic storage devices	100°F
	Paper products	350°F

## **Fire Safety**

The subject of physical security would not be complete without a discussion on fire safety. Every site and facility must meet national and local standards pertaining to fire prevention, detection, and suppression methods. *Fire prevention* includes training employees on how to prevent fires, how to react properly when faced with a fire, supplying the right equipment and ensuring it is in working order, making sure there is an easily reachable fire suppression supply, and storing combustible elements in the proper manner. Fire prevention may also include using proper noncombustible construction materials and designing the facility with containment measures that provide barriers to minimize the spread of fire and smoke. These thermal or fire barriers can be made up of different types of construction material that is noncombustible and has a fire-resistant coating applied.

Fire detection response systems come in many different forms. Manual detection response systems are the red pull boxes you see on many building walls. Automatic detection response systems have sensors that react when they detect the presence of fire or smoke. We will review different types of detection systems in the next section.

Fire suppression is the use of a suppression agent to put out a fire. Fire suppression can take place manually through handheld portable extinguishers or through automated systems such as water sprinkler systems or CO<sub>2</sub> discharge systems. The upcoming "Fire Suppression" section reviews the different types of suppression agents and where they are best used. Automatic sprinkler systems are widely used and highly effective in protecting buildings and their contents. When deciding upon the type of fire suppression systems to install, an organization needs to evaluate many factors, including an estimate of the occurrence rate of a possible fire, the amount of damage that could result, the types of fires that would most likely take place, and the types of suppression systems to choose from.

Fire protection processes should consist of implementing early smoke or fire detection devices and shutting down systems until the source of the fire is eliminated. A warning signal may be sounded by a smoke or fire detector before the suppression agent is released so that if it is a false alarm or a small fire that can be handled without the automated suppression system, someone has time to shut down the suppression system.

## **Types of Fire Detection**

Fires present a dangerous security threat because they can damage hardware and data and risk human life. Smoke, high temperatures, and corrosive gases from a fire can cause devastating results. It is important to evaluate the fire safety measurements of a building and the different sections within it.

A fire begins because something ignited a combustible substance (the fuel). Ignition sources can be failure of an electrical device, improper storage of combustible materials,