

# Hesam Mahmoudi

Postdoctoral Research Fellow

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## Education

<b>Ph.D. in Management Systems Engineering</b>	2019 – 2023
Grado Department of Industrial and Systems Engineering, Virginia Tech, US	
<b>M.Sc. in Management Science</b>	2010 – 2013
Graduate School of Management and Economics, Sharif University of Technology, Tehran, Iran	
<b>B.Sc. in Electrical Engineering, Control Systems</b>	1999 – 2004
Electrical Engineering Department, Sharif University of Technology, Tehran, Iran	
<b>Pre-university Certificate and High School Diploma</b>	1995 – 1999
Allameh Helli School, under the supervision of the National Organization for Developing Exceptional Talents, Tehran, Iran	

## Academic Positions

<b>Postdoctoral Research Fellow</b>	2023 – present
Institute for Technology Assessment, Massachusetts General Hospital, Harvard Medical School, Harvard University	
Supervisor: Dr. M.S. Jalali	
<ul style="list-style-type: none"><li>Adopting the dynamic model of the opioid epidemic in the US (SOURCE) for the case of Canada, in collaboration with Health Canada</li><li>Developing age-period-cohort models to analyze trends in drug overdose mortality</li><li>Developing dynamic models of decision-making behaviors among patients and prescribers of medications for opioid use disorder</li><li>Simulating and analyzing policies and interventions on lung cancer screening and the emerging social disparities</li><li>Conducted a systematic review of incorporation of human behavior models of the spread of COVID-19</li></ul>	
<b>Graduate Research Fellow</b>	2019 – 2023
Grado Department of Industrial and Systems Engineering, Virginia Tech	
Supervisor: Dr. N. Ghaffarzadegan	
Dissertation: Essays on Dynamics of Experiential Learning and Capability Development in Cancer Research Innovation	
<ul style="list-style-type: none"><li>Developed a theoretical framework and model explaining the dynamic mechanisms of expert disagreement caused by experiential learning</li><li>Analyzed mechanisms and consequences of endogenous heterogeneity among physicians' decisions</li><li>Investigated the role of experiential learning and capability development in cancer research centers' innovation strategies in clinical trials</li></ul>	
<b>Graduate Research Fellow</b>	2019 – 2023
Cognitive Understanding of Complexity in Engineering Students, funded by U.S. National Science Foundation, Grado Department of Industrial and Systems Engineering, Virginia Tech	
Supervisor: Dr. K. Triantis	
<ul style="list-style-type: none"><li>Developed a novel tool to assess comprehension of complexity among engineering students and professional engineers</li><li>Conducted critical reviews of self-reported assessment tools of systems thinking and common quantitative measures of evaluating mental maps</li></ul>	

- Developed a systematic approach to addressing multidimensionality of comprehension of complexity

### **Master's Research Fellow**

2009 – 2014

Graduate School of Management and Economics, Sharif University of Technology

- Developed guidelines to develop question sets to assess systems thinking
- Conducted critical reviews of systems thinking definitions and their impact on systems thinking assessment methods

### **Additional Training**

#### **New England Future Faculty Workshop**

Aug 2024

Workshop on navigating the academic job market, Organized by Northeastern University, Harvard Medical School, Boston University, and Bay Path University

#### **Academic Aspire INFORMS**

Summer 2024

Summer program on navigating the academic job market, organized by University of Oklahoma

#### **Cancer Health Disparities Ideation Minilab**

Fall 2023 - Spring 2024

Embracing the Complexity: Transdisciplinary Approaches to Advance the Science of Cancer Health Disparities, organized by National Cancer Institute

#### **CSOL Academy**

Summer 2022

Summer school on organizational theory, learning, decision making, and adaptation, organized by the Carnegie School of Organizational Learning

#### **TOM PhD Summer School**

Summer 2021

Summer School on computational organization science, organized by the Theoretical Organizational Models Society

### **Teaching Experience**

#### **Graduate Teaching Assistant**

2019 – 2022

Grado Department of Industrial and Systems Engineering, Virginia Tech  
ISE Graduate Seminar (Fall 2022), Fundamentals of Systems Engineering (Fall 2022), System Dynamics Modelling of Socio-Technical Systems (Fall 2021), Engineering Economy (Summer 2020), Industrial Cost Control (Spring 2019)

#### **Supervisor**

Fall 2021 – Spring 2022

Undergraduate research project that received Outstanding Undergraduate Research Award at the Undergraduate research symposium, Virginia Tech

#### **Mentor**

2021 – 2022

Two cohorts of incoming PhD students in Management Systems Engineering, Virginia Tech

#### **Guest Lecturer**

Fall 2022

Introduction to Systems Thinking, Design Research, Industrial Design Department, Virginia Tech

#### **Instructor**

December 2016

Systems Thinking and Complexity, Youth Encounter on Sustainability (YES), myclimate Switzerland

#### **Teaching Assistant**

Spring 2011

Graduate School of Management and Economics, Sharif University of Technology, System Dynamics

#### **Teaching Assistant**

Spring 2005

Electrical and Computer Engineering Department, University of Alberta, Electrical Circuits

## Publications

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### Peer-Reviewed Journal Papers

1. Liu, N., **Mahmoudi, H.**, Triantis, K., Ghaffarzadegan, N., 2024, A multi-dimensional index of evaluating systems thinking skills from textual data, *Systems Research and Behavioral Science* – [Link](#).
2. Jalali, M.S., **Mahmoudi, H.**, 2024, In response to: “Never the strongest: reconciling the four schools of thought in system dynamics in the debate on quality” — beyond pragmatism, *System Dynamics Review* – [Link](#).
3. Davis, K., Grote, D., **Mahmoudi, H.**, Perry, L., Ghaffarzadegan, N., Grohs, J., Hosseinichimeh, N., Knight, D., Triantis, K., 2023, Comparing self-report assessments and scenario-based assessments of systems thinking competence, *Journal of Science Education and Technology* – [Link](#).
4. Haque, S., **Mahmoudi, H.**, Ghaffarzadegan, N., Triantis, K., 2023, Mental models, cognitive maps, and the challenge of quantitative analysis of their network representations, *System Dynamics Review* – [Link](#).
5. Davis, K., Ghaffarzadegan, N., Grohs, J., Grote, D., Hosseinichimeh, N., Knight, D., **Mahmoudi, H.**, Triantis, K., 2020, The Lake Urmia Vignette: a tool to assess understanding complexity in socio-environmental systems, *System Dynamics Review*. 36:191-222 – [Link](#).

### Reviews and Revisions

1. **Mahmoudi, H.**, Chang, D., Lee, H., Ghaffarzadegan, N., Jalali, M.S., A Critical Assessment of Large Language Models for Systematic Reviews: Utilizing ChatGPT for Complex Data Extraction, under review at *Campbell Systematic Reviews* – [Link](#).

### Conference Presentations

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1. Sadeghieh, T., Plouffe, R., **Mahmoudi, H.**, Graham, E., Johnson, K., Jalali, M.S., Adapting the SOURCE model for opioid-related deaths in Canada: a dynamic approach to policy development and analysis, *International Conference of the System Dynamics Society*, Burgen, Norway, August 2024.
2. **Mahmoudi, H.**, Ghaffarzadegan, N., Endogenous heterogeneity and organizational learning in cancer research centers’ innovation strategy, *International Conference of the System Dynamics Society*, Chicago, USA, July 2023.
3. Mohsenirad, S., Triantis, K., Topcu, T., **Mahmoudi, H.**, Multi-effect evaluation of policy intervention in system dynamics: A data envelopment analysis approach, *International Conference of the System Dynamics Society*, Chicago, USA, July 2023.
4. Liu, N., **Mahmoudi, H.**, Ghaffarzadegan, N., Triantis, K., Fatigue dynamics in safety-critical monitoring roles: evidence from the Belgian railway network, *International Conference of the System Dynamics Society*, Chicago, USA, July 2023.
5. **Mahmoudi, H.**, Ghaffarzadegan, N., Endogenous heterogeneity and organizational learning in cancer research centers’ innovation strategy, *Society for Judgment and Decision Making Doctoral Symposium*, June 2023.
6. **Mahmoudi, H.**, Ghaffarzadegan, N., Insights on our “War on Cancer”: endogenous heterogeneity and organizational learning in cancer research centers’ innovation strategy, *Virginia Tech Cancer Research Alliance Retreat*, Children’s National Hospital Research Center, Washington DC, May 2023.
7. **Mahmoudi, H.**, Ghaffarzadegan, N., Agree to disagree: expert disagreement as a dynamic decision-making problem, *INFORMS Annual Meeting*, Indianapolis, Indiana, USA, October 2022.
8. Liu, N., **Mahmoudi, H.**, Triantis, K., Roets, B., Modelling the dynamics of mental workload and fatigue in safety-critical monitoring roles, *INFORMS Annual Meeting*, Indianapolis, Indiana, USA, October 2022.
9. **Mahmoudi, H.**, Ghaffarzadegan, N., Experts learn to disagree—and that’s not a bad thing, *Carnegie School of Organizational Learning (CSOL) conference*, Pacific Grove, California, August 2022.

10. **Mahmoudi, H.**, Ghaffarzadegan, N., Experts learn to disagree—and that's not a bad thing, International Conference of the System Dynamics Society, Virtually and in Frankfurt, Germany, July 2022.
11. Haque, S., **Mahmoudi, H.**, Ghaffarzadegan, N., Triantis, K., How analyzing mental maps fail, International Conference of the System Dynamics Society, Virtually and in Frankfurt, Germany, July 2022.
12. Dehdarian, A., Dorani, K., **Mahmoudi, H.**, Khandan, M., What systems thinking means to different networks of researchers, International Conference of the System Dynamics Society, Virtually and in Frankfurt, Germany, July 2022.
13. Liu, N., **Mahmoudi, H.**, Triantis, K., Roets, B., Modelling the dynamics of mental workload and fatigue in safety-critical monitoring roles, The 40<sup>th</sup> International Conference of the System Dynamics Society, Virtually and in Frankfurt, Germany, July 2022.
14. **Mahmoudi, H.**, Ghaffarzadegan, N., A dynamic theory of divergence among physicians emerging from experiential learning, IISE Annual Conference & Expo 2022, Seattle, Washington, USA, May 2022.
15. Haque, S., **Mahmoudi, H.**, Ghaffarzadegan, N., Systems thinking and mental map classification, IISE Annual Conference & Expo 2022, Seattle, Washington, USA, May 2022.
16. **Mahmoudi, H.**, Ghaffarzadegan, N., Dynamic divergence among physicians emerging from customers' perception and physicians' experiential learning, INFORMS Annual Meeting, Virtually and in Anaheim, California, USA, October 2021.
17. **Mahmoudi, H.**, Ghaffarzadegan, N., What causes disagreement among physicians? Dynamics of customers' perception and physicians' experiential learning, International Conference of the System Dynamics Society, Virtually Chicago, USA, July 2021.
18. Liu, N., **Mahmoudi, H.**, Triantis, K., A multidimensional comprehension index of systems thinking, International Conference of the System Dynamics Society, Virtually Chicago, USA, July 2021.
19. **Mahmoudi, H.**, Ghaffarzadegan, N., What causes disagreement among physicians? An exploration of customers' perception and physicians' experiential learning, INFORMS Healthcare Conference 2021, Indianapolis, Indiana, USA, July 2021.
20. Liu, N., **Mahmoudi, H.**, Triantis, K., A multidimensional comprehension index of systems thinking, The 12<sup>th</sup> North American Productivity Workshop, vNAPW, June 2021.
21. **Mahmoudi, H.**, Liu, N., Triantis, K., Roets, B., A dynamic model of workload and fatigue as predictors of errors in safety critical monitoring roles: railway traffic controllers, 2020 INFORMS Annual Meeting, Virtually Philadelphia, Pennsylvania, USA, November 2020.
22. **Mahmoudi, H.**, Dorani, K., Dehdarian, A., Khandan, M., Mashayekhi, A.N., Does systems thinking assessment demand a revised definition of systems thinking, International Conference of the System Dynamics Society, Albuquerque, New Mexico, USA, July 2019.
23. Dorani, K. Mortazavi, A., Dehdarian, A., **Mahmoudi, H.**, Khandan, M., Mashayekhi, A.N., Developing question sets to assess systems thinking skills, International Conference of the System Dynamics Society, Cambridge, Massachusetts, USA, July 2015.

## Honors and Awards

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- Won 2<sup>nd</sup> place in the Paul E. Torgersen Research Excellence Award among PhD students in College of Engineering, \$500, Virginia Tech April 2023
  - Awarded the College of Engineering COE fellowship, covering tuition and stipend, \$25,000, Virginia Tech Spring 2023
  - Awarded the Fabrycky GTA Award for excellent GTA performance, \$1000, Grado Department of Industrial and Systems Engineering, Virginia Tech 2022 – 2023
  - Received the Student Engineers Council's travel funding to present at the IISE Annual Meeting, \$700, Virginia Tech 2022

- Received Honorable Mention of the Lupina Young Researchers Award for the paper, What Causes Disagreement Among Physicians? Dynamics of Customers' Perception and Physicians' Experiential Learning, System Dynamics Society 2021
- Granted Membership of VTGrATE, the Virginia Tech Academy for Graduate Teaching Assistant Excellence 2019 – 2023
- Received the Student Chapter Scholarship to attend the 37<sup>th</sup> International Conference of the Systems Dynamics Society, \$375 2019
- Ranked 12<sup>th</sup> among 40,000 participants, i.e., top 0.1%, in the Nationwide Graduate School Entrance Exam in Management Science and Business 2010
- Awarded the Highest Contribution by a Steering Member of the Global Education Program in International House, University of Alberta 2007
- Ranked 4<sup>th</sup> among 30 students in the Control Engineering cohort of the Electrical Engineering department, Sharif University of Technology 2004
- Ranked 246<sup>th</sup> among 350,000 participants, i.e., top 0.1%, in the Nationwide University Entrance Exam for B.Sc. degree 1999

## Professional Service

<b>Thread Chair, Reviewer, Session Chair</b> International Conference of the System Dynamics Society	2019 – 2024
<b>Contributing Member</b> Health Policy Special Interest Group, System Dynamics Society	2022 – present
<b>Contributing Member</b> Theoretical Organizational Models Society	2021 – present

## Work Experience

<b>Cofounder, Chairman, and Commercial Manager</b> , Tom Kesht Alborz Large scale Manufacturer and Distributor of Agricultural Organic-Based Fertilizers, Working Closely with Internationally Famed Company, BioFert Canada; \$1,200,000 Annual Revenue in 2016	2009 – 2019
<b>Manager and Member</b> , Evaluation Subgroup, Asemaan Group An NGO Concentrating on the Promotion of Systems Thinking Skills Among Primary School Students on a National Level	2009 – 2019
<b>Cofounder, Financial Manager</b> , ParsleyWorm and Spriss Games Innovative Teams Working on Creating Interactive Digital Artworks and Smart Artistic Computer Games	2011 – 2019
<b>Steering Member</b> , Global Cultural Program International House, International Center, University of Alberta	2006 – 2008
<b>Research Assistant</b> , Nano-Fabrication Lab and Applied Miniaturization Lab Electrical and Computer Engineering Department, University of Alberta	2006 – 2007
<b>Research Assistant</b> , Robotics Lab Electrical Engineering Department, Sharif University of Technology	2003 – 2004

## Computer Skills

Professional Software: Vensim, R, MATLAB, Stata, JMP, SIMULINK, Endnote, Mendeley, Zotero

## Language Skills

**Persian:** Native

**English:** Fluent