Yoda Agile Project Management with GitHub

Jens Vedel Markussen, Engineering Manager Hewlett Packard Enterprise

Introduction

Yoda was developed during 2017 at **Hewlett Packard Enterprise** to support **Agile Project planning** and execution for development of a new innovative product.

GitHub was already in place for source code versioning and issue tracking (bugs and features).

The ambition was to **enhance GitHub** to become an **all-in-one solution** for Agile Project Planning and Execution.

Yoda **augments GitHub** by adding **estimates** and **sprint planning** to issues. Further, Yoda brings various tools for **issue reporting** and management.

Yoda was Open-Sourced using an MIT license in January 2018.

Content

- Agile Project Management
- Stories, Features, Epics, ... in GitHub (issues)
- Sprints in GitHub (milestones)
- Story point estimation in Github Issues
- GitHub issue labelling convention
- Yoda Reporting Tools
 - Issue Time Statistics, CFD, Issue Exporter
- Yoda Agile Project Management Tools
 - Burndown Chart, Velocity Chart, Kanban Board
- Other Yoda tools
 - Label Manager, Admin, Task Copy
- Yoda Architecture

Agile Project Management

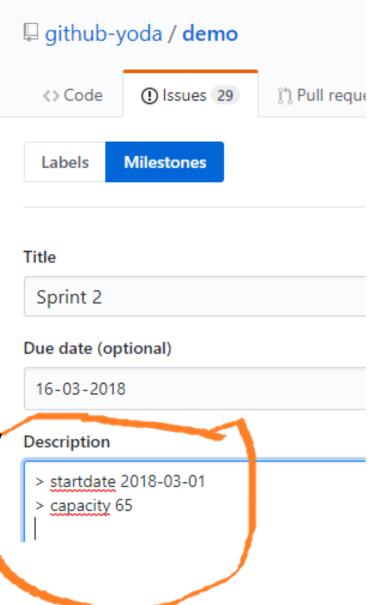
- Agile project management is becoming an industry de-facto standard
- Project- and product-development happens as a series of sprints.
- Software is **released** either at the end of each sprint, or every *n'th* sprints as a **product increment.**
- Sprints address (user) stories, which are estimates using story points.
- Often **SCRUM** methodology drives development.
- Different frameworks, e.g. **SAFe** (Scaled Agile Framework) add descriptions at higher level than (user) stories to capture required functionality (**Epics**, **Capabilities**, **Features**).

(User) Stories, etc. in GitHub

- GitHub issues can be used to represent (User) Stories and as well Epics, Capabilities, and Features
- GitHub Issues bring many relevant features for this, e.g.
 - Web UI, Markdown, graphics, discussions, assignments, labels, lists, file attachments, references, milestones, etc....
- GitHub issue references can be used to link descriptions (e.g. stories x and y required to implement Epic z gives references x < -> z and y < -> z).

Sprints in Github

- A **sprint** defines a time period (typically 2-4 weeks) in which a number of user stories (as broken down into tasks) are delivered.
- Yoda uses Github milestones for sprints
 - Milestones already have an end/due date.
 - Yoda expects to have as well a sprint start date
 - Optionally, a team sprint capacity figure (in story points)

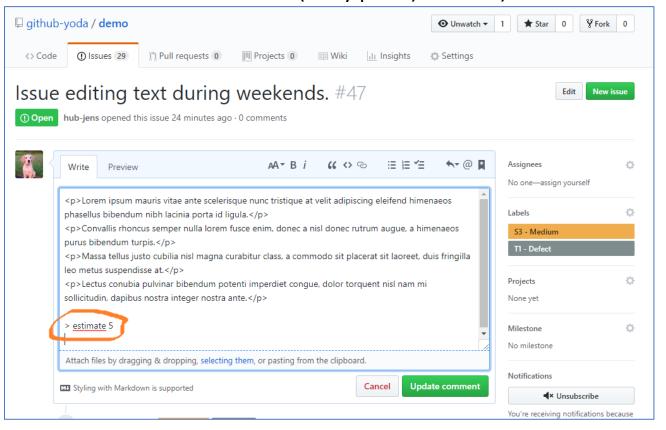


Story point estimation in Github Issues

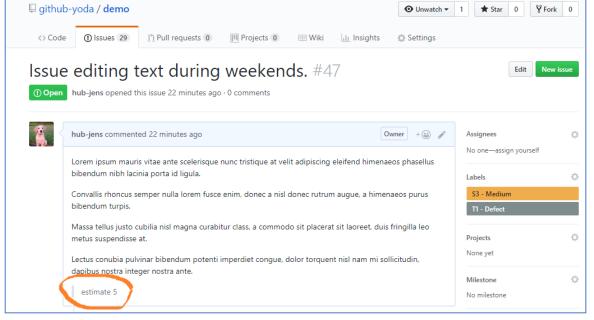
- Github issues for (User) Stories do not have a dedicated field to store estimates (story points).
 - Similarly, no features exists for **summing up estimates** (into milestones, projects, etc.)
- Instead Yoda introduces two options for handling estimates into issues:
 - 1. As special text "> estimate (story points)", in the body (first comment) of the issue
 - 2. Using one of several fixed **story point labels**.
- If using labels, suggest to create labels with **Fibonacci-like** values (1,2,3,5,8,13,20,40) as typically done for Story Points.
- Yoda considers as well the remaining effort for an issue. If not provided the remaining effort is assumed to be equal to the estimate while the issue is open and zero when it is closed.
 - If using option 1 above (estimate into issue body), it is possible to specify as well one or more explicit remaining values using a "> remaining YYYY-MM-DD (story point value)" syntax.

Estimate example (body text)

Markdown "> estimate (story point)" format)

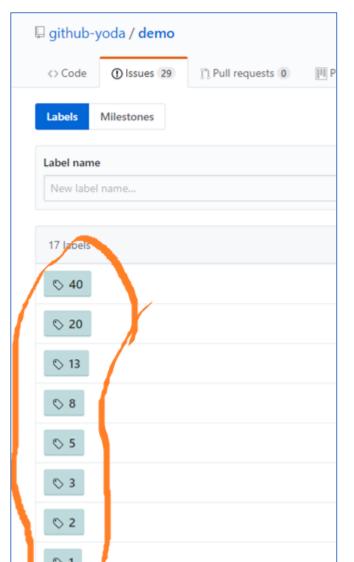


Resulting preview/HTML

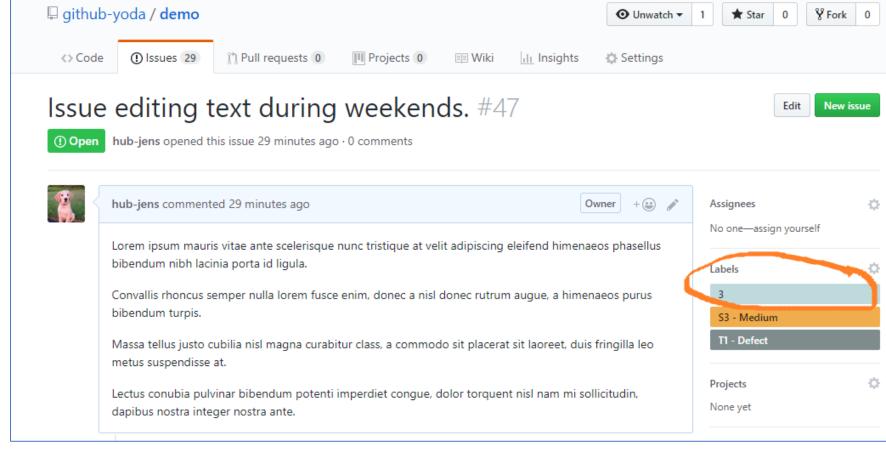


Estimate example (using labels)

Fibonacci Labels

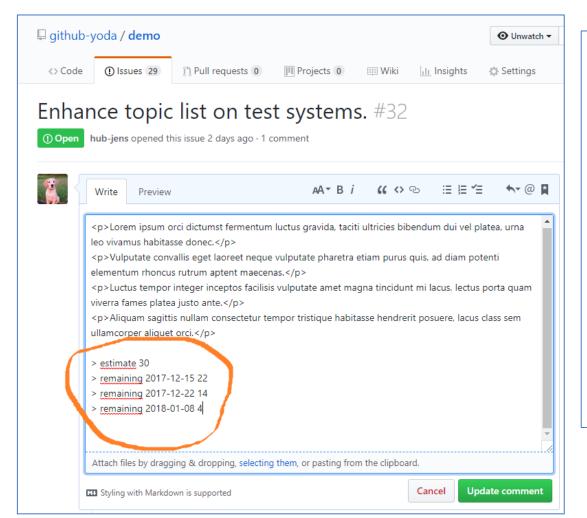


Issue with label estimate

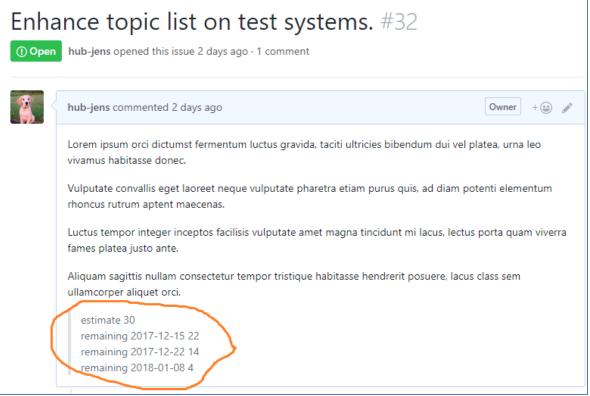


Remaining example

Markdown "> remaining YYYY-MM-DD (story point)" format)



Resulting preview/HTML



GitHub issue labelling convention

- To get maximum benefit from Yoda, it is important to be consistent on the use of labels. This is best done by having a labelling convention.
- Suggestion for a labelling convention is to assign to issues:
 - A **type label** (e.g. Defect, Enhancement, Tasks).
 - A severity label (e.g. Urgent, High, Medium, Low).
 - Note: These labels are mutually exclusive by convention not enforced by Github.
 - Optionally, use a prefix (e.g. T or S) for different label enumerations.

Labels S1 - Urgent Example T2 - Enhancement Projects

None vet

No one—assign yourself

Yoda Reporting Tools

Issue Time Statistics, CFD, Issue Exporter

Issue Time Statistics

- This report shows open GitHub issues over time in a bar-chart
- Issues can be **split** into different **bars** based on **labels** (e.g. Severity)
- Issue label filters can be applied
- Start- and end-dates, reporting interval, etc. can be adjusted
- Optionally, number of opened or closed reports during an interval can be reported instead of # of open issues.

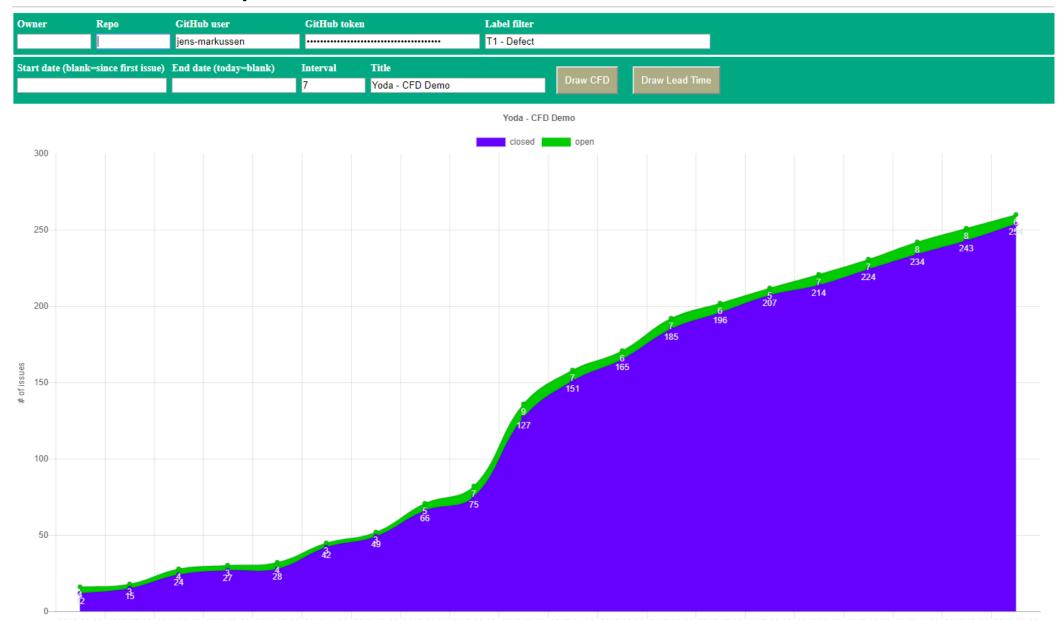
Example: Issue Time Statistics



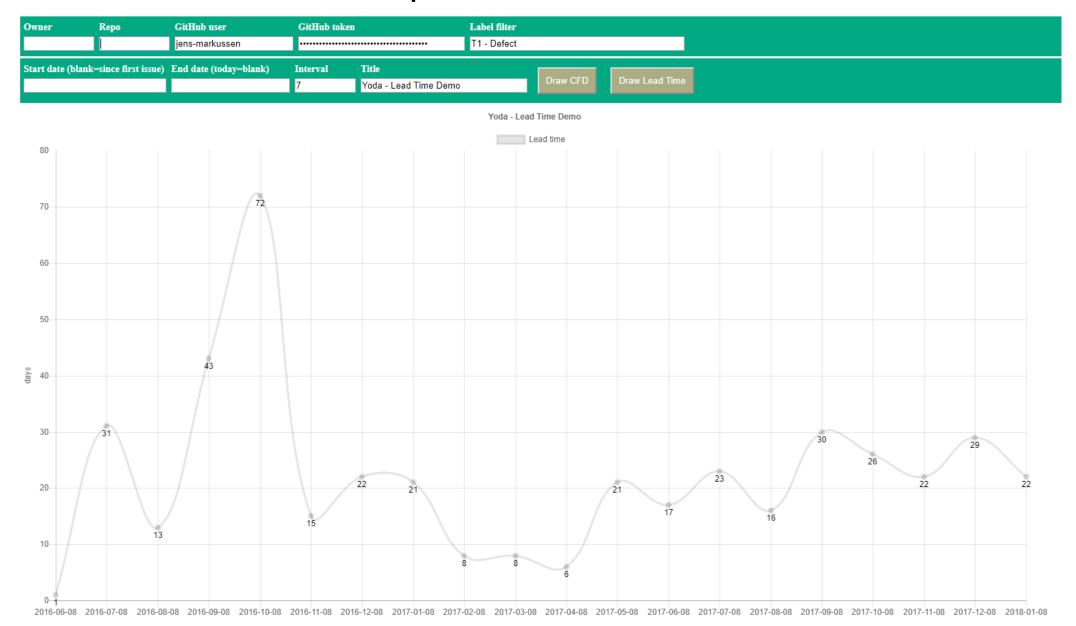
CFD (Cumulative Flow Diagram)

- A CFD shows cumulative number of issues over time split by state (open/closed)
 - Normally CFD charts may consider more than just two states (e.g. Open, In design, in development, in test, done/closed).
 - As GitHub only has two issue states (open and closed). Yoda CFD only uses these two states.
- Yoda can also draw the related lead-time graph.
 - This shows the average number of days an issue remained in the open state.

CFD Example



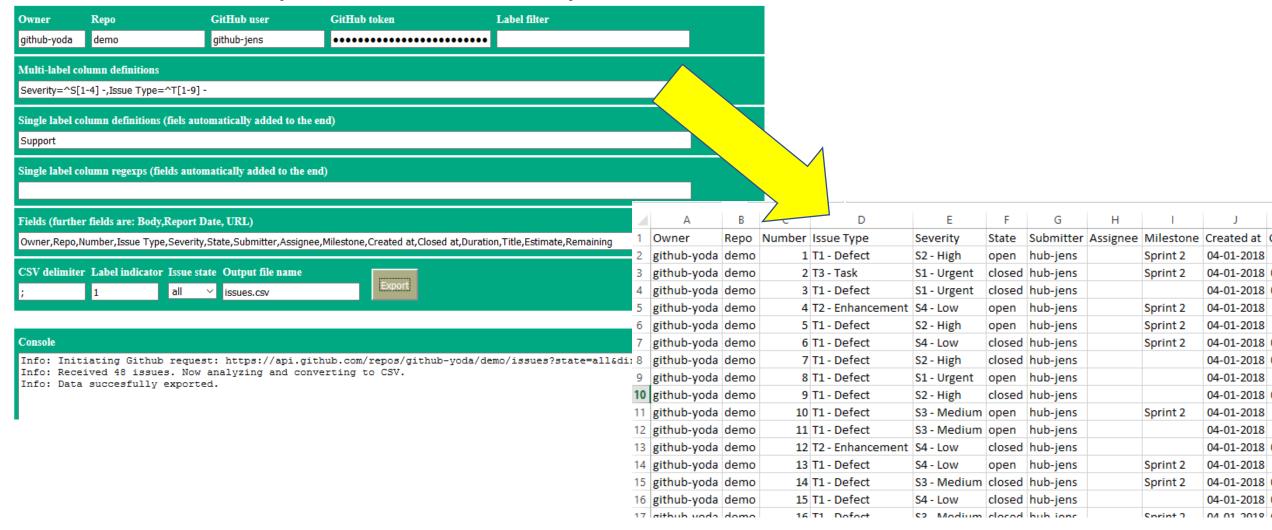
Lead Time Example



Issue Exporter

- Yoda Issue Exporter can **export issues** (all or filtered) to a **CSV file**, which can e.g. be **imported** into **Excel**.
- Exporter can export from a **single repo**, or across repos for an **entire** GitHub **Organization**.
- Set of exported fields are highly configurable.
- The use of a good **labelling convention** helps (e.g. as the tool supports merging Severity labels into a **single column**).

Issue Exporter Example



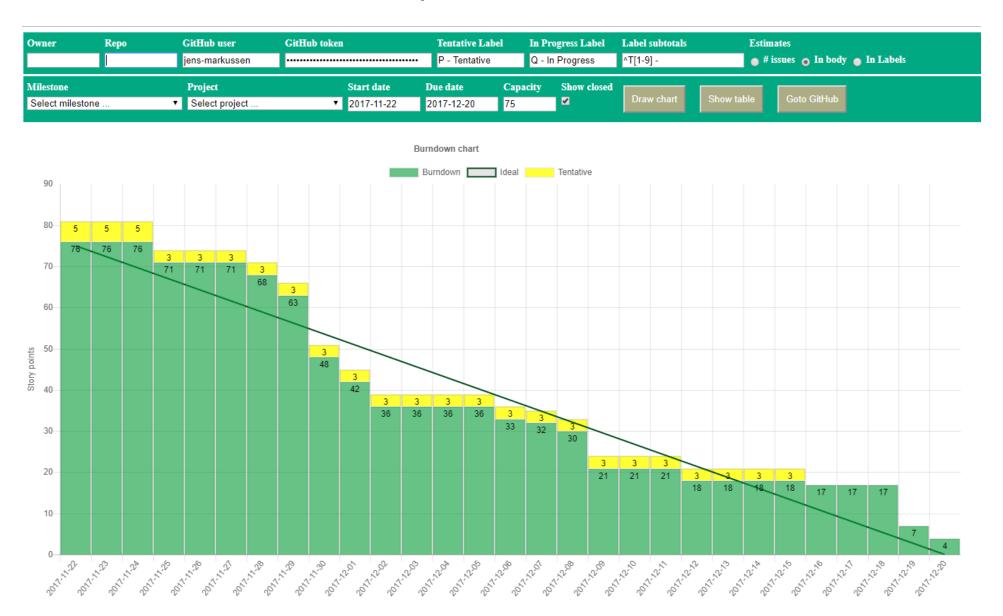
Yoda Agile Project Management Tools

Burndown Chart, Velocity Chart, Kanban Board

Burndown Chart

- A Burndown Chart is a bar chart showing the remaining effort over time for a given sprint
- An ideal burndown line is drawn for comparison
- Yoda uses remaining estimates (see earlier) for this purpose.
- It is possible to attribute some issues as **tentative** (aka **stretch goal**). These will be drawn in Yellow on top of committed issues
- Yoda Burndown tools further includes a table view containing the relevant sprint issues and their planning data.

Burndown Example



Burndown Table Example

| Owner R | Repo GitHub user | GitHub token | Tentative Label | In Progress Labe | el Label subtota | als E | stimates | |
|---------------|------------------|--------------|-----------------|------------------|------------------|------------|--------------------|---------------|
| github-yoda d | demo github-jens | •••••• | P - Tentative | Q - In Progress | ^T[1-9] - | | # issues O In body | y • In Labels |
| Milestone | Project | Start da | ate Due date | Capacity | Show closed | | | |
| Sprint 2 | ✓ Select project | t × 2018-0 | 3-01 2018-03- | -16 65 | ☑ | Draw chart | Show table | Goto GitHub |

| Issue Id (11) | Assignee | Tentative? | Туре | Issue Title | Estimate | Remaining | # Tasks | # Tasks done | Tentative | State |
|----------------|-------------|------------|---------------------|---|----------|-----------|------------|-----------------|-----------|--------|
| demo/1 | | | T1 - Defect | Null pointer exception while trying to open web page | 2 | 2 | 0 | 0 | 0 | open |
| demo/2 | | Yes | T3 - Task | Enhance Yoda Kanban board with horizontal scroll bars | 0 | 0 | 0 | 0 | 0 | closed |
| demo/4 | | Yes | T2 - Enhancement | Prevent multiple editors in editor. | 0 | 0 | 0 | 0 | 8 | open |
| demo/5 | | | T1 - Defect | Error drawing with mouse on Mondays. | 5 | 5 | 0 | 0 | 0 | open |
| demo/6 | | | T1 - Defect | Problem updating topic list in editor. | 6 | 0 | 0 | 0 | 0 | closed |
| demo/10 | | | T1 - Defect | Problem updating topic list during startup. | 4 | 4 | 0 | 0 | 0 | open |
| demo/13 | | Yes | T1 - Defect | Problem editing text on Mondays. | 0 | 0 | 0 | 0 | 1 | open |
| demo/14 | | | T1 - Defect | Problem rebooting PC on Mondays. | 3 | 0 | 0 | 0 | 0 | closed |
| demo/16 | | | T1 - Defect | Problem while creating new objects in Chrome browser. | 3 | 0 | 0 | 0 | 0 | closed |
| <u>demo/18</u> | | | T1 - Defect | Unknown error while creating new objects in Chrome browser. | 3 | 0 | 0 | 0 | 0 | closed |
| demo/20 | | | T1 - Defect | Problem drawing with mouse in Chrome browser. | 3 | 3 | 0 | 0 | 0 | open |
| Grand Total | | | | | 29 | 14 | 0 | 0 | 9 | 11 |
| Subtotal | open | | | | 14 | 14 | 0 | 0 | 9 | 6 |
| Subtotal | closed | | | | 15 | 0 | 0 | 0 | 0 | 5 |
| Subtotal | In progress | | | | 0 | 0 | 0 | 0 | 0 | 0 |

Velocity Chart

- A velocity chart compares the team velocity across different sprints
- Over time, a velocity chart will help teams to set the correct capacity for upcoming sprints
- Yoda does this by reporting per sprint
 - number of story points completed
 - story points per day
 - story points vs. predefined sprint capacity

Velocity Chart Example

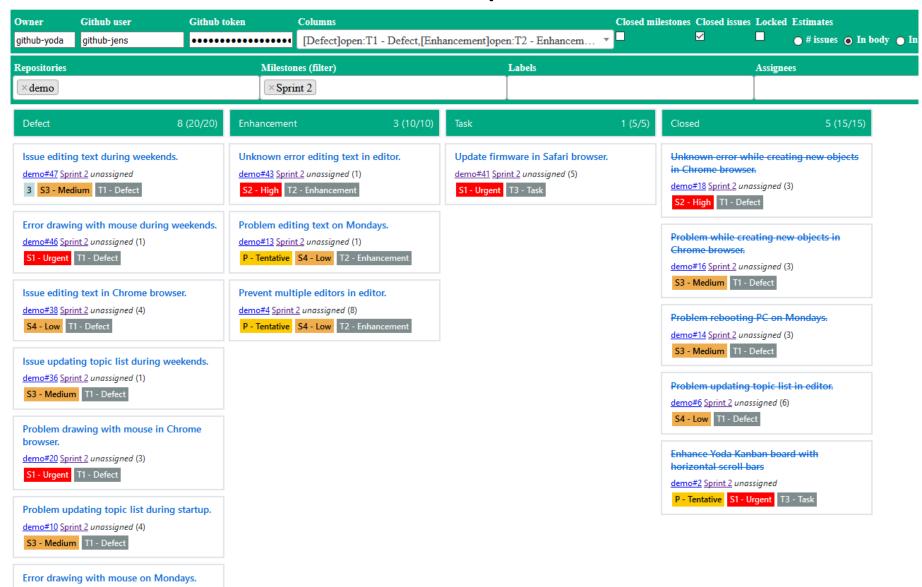


Kanban Board

- A Kanban Board shows sprint activities across various states, thus allowing an intuitive view of progress
- GitHub natively supports Kanban Boards as part of projects, where issues can be placed in configurable columns
- Yoda does not use this mechanism, but instead supports Kanban Board views of issues based on issue labels (e.g. Severities, defined Sub-states, issue types)
- Issues may be further filtered based on milestones, labels, and assignee
- Yoda Kanban boards can include **issues** from **multiple repos** inside the same organization.
- Drag and drop between columns change labels and can close (or reopen) issues
- Note: While Yoda Kanban boards provides label and state (open/closed) consistency, GitHub projects do not. Here issue to column is manually maintained.

Kanban Board Example

demo#5 Sprint 2 unassigned (5)



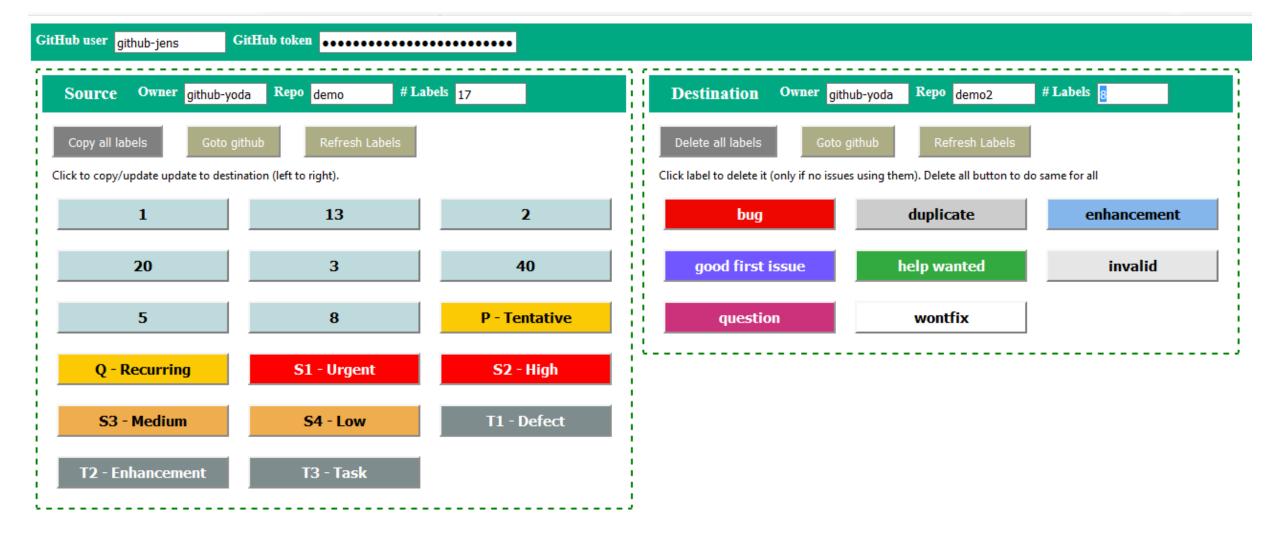
Other Yoda tools

Label Manager, Admin, Task Copy

Label Manager

- In support of managing labelling conventions across different repos, Yoda includes a label manager
- The label manager can copy labels (all or some) from one repo to another.
- Label manager does not allow deletion of labels that are in use
- **Hint**: When creating a new repo, press "Delete all labels" to get rid of the standard GitHub labels. Next press "Copy all Labels" to get label definitions from your favorite repo.

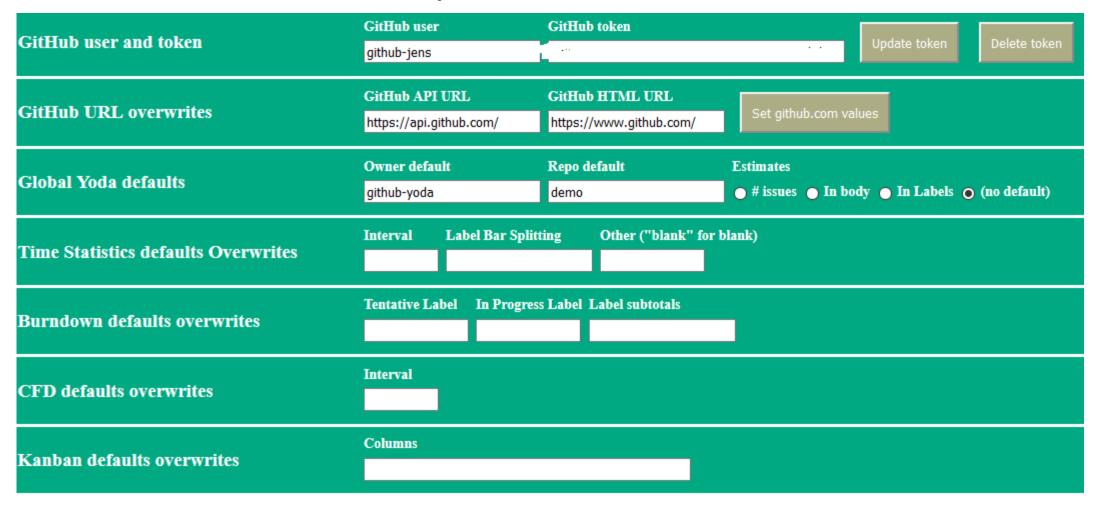
Label Manager Example



Admin

- The Yoda admin tool allows the user to store various defaults into the browser settings (localStorage)
- Most notably, the GitHub userId and personal access token should be set here.

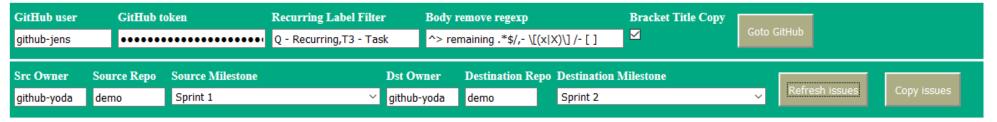
Yoda Admin Example



Task Copy

- When executing successive sprints, you may have recurring tasks that you need to execute for every sprint.
- These tasks should naturally be handled (including estimates) as GitHub issues.
- The task copy tool allows you to copy such tasks from one sprint (milestone) to the next.
- If such recurring issues include **tasks lists** (GitHub notation "– [x] text"), **check boxes** will be **cleared** in preparation for the next sprint (so "- [x]" will become "- []"

Task Copy



Console Getting source issues using URL: https://api.github.com/repos/github-yoda/demo/issues?state=all&direction=asc&labels=Q - Recurring,T3 -Task&milestone=2 Getting destination issues using URL: https://api.github.com/repos/github-yoda/demo/issues?state=all&direction=asc&labels=Q - Recurring,T3 -Task&milestone=1 Retrieved 0 destination issues. Retrieved 2 source issues. 45: [Sprint 1] Refill coke machine for developers OK: This issue will be copied. 48: [Sprint 1] Clear log files ahead of new sprint. OK: This issue will be copied. A total of 2 issues are ready to be copied.

Yoda Architecture

Yoda Architecture

- Yoda has a very simple architecture based on a few key principles:
 - 1. All data will be kept in GitHub no auxiliary database will be used
 - Yoda executes exclusively in the browser. Yoda has no backend, apart from GitHub.
 - 3. Yoda communicates with GitHub using the standard API (version 3)
 - 4. Yoda tools are written using only **HTML** and **Javascript**

Thank You