# Curitel Communications, Inc.

February, 2005

## Disclaimer

Certain matters and figures in this presentation constitute forward-looking statements that are based on management's expectations and beliefs concerning future events impacting the company. There can be no guarantee that these future events will occur as stated in these statements. Since forward-looking statements involve risks and uncertainties, actual results could differ materially from these statements.

## **Content Overview**

I. Company Overview

II. Curitel in the Past

III. Curitel for the Future

I. Company Overview

## At a Glance

#### Company Profile

CEO: Dr. Song

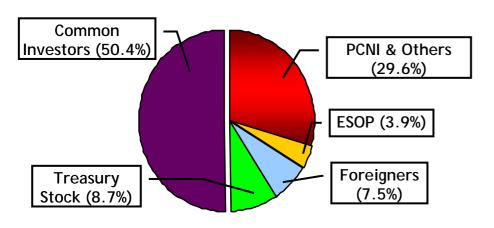
Incorporated: May 2001 Business: Mobile Handset Paid-in Capital: 74.9Bn KRW

H/Q: Seoul, Korea

Manufacturing: Pantech(250K/Month) & 5 EMS

Employees: 1,401 (R&D 955)

#### **Ownership Structure**



<sup>\*</sup> Total shares outstanding: 149,876,165

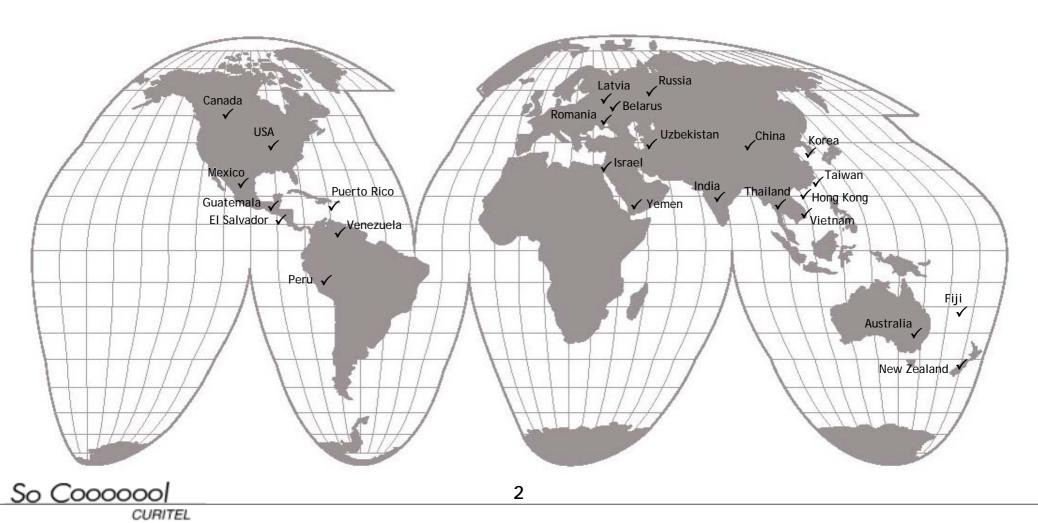
#### History

- 1983 Originated from Handset Business Group of Hynix Semiconductor.
- 1995 Commercialized CDMA Technology.(1st in the World, along with Samsung & LG)
- 2001 Spun-off from Hynix Semiconductor (May)

  → New Corporate Name, "Hyundai Curitel"
- 2001 Launched CDMA2000 1x Handset
- 2001 Acquired by BY Park & KTB Consortium.
- 2002 Provided GSM Handset to China
- 2002 New Brand "Curitel" Launched in Korea
- 2003 Launched CDMA EV-DO Handset (March)
- 2003 Launched GPRS Handset (August)
- 2003 Listed on the KSE (September)
- 2004 Launched 1st Mega pixel camera phone in US (June)
- 2004 Launched 2M pixel Camera phone (July) (1st Optical zoom feature in Korea)
- 2004 Launched 3M pixel Camera phone (Sept.)
  (World's 1st 3M CMOS camera module by Curitel)
- 2005 Provided EV-DO Handset to US (Jan.)

### **Global Presence**

### CURITEL in "25" Countries in "5" Continents

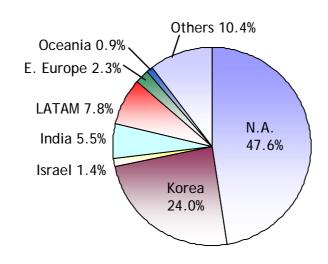


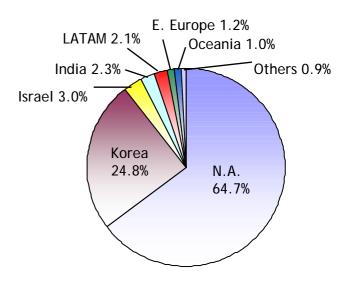
# Going in the Right Direction!

FY03 (6.83M)

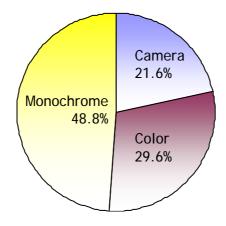
FY04(E) (9.76M)

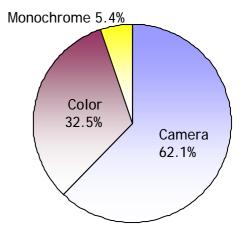






Sales By Products





## **Market Share**

Global M/S 1.5%

N.A. M/S 4.9% Global
CDMA M/S
7.0%

N.A. CDMA M/S 10.7%

Domestic
M/S
14.5%

#### Source Data (M)

Global Total	:	665.23	
N.A. Total	:	129.11	
Domestic Total	:	16.70	
Curitel Total	:	9.76	
Curitel N.A.	:	6.32	

Global CDMA	:	136.74	$\supset$
N.A. CDMA	:	59.15	$\rightarrow$
Curitel Domestic	:	2.42	$\rightarrow$
Curitel CDMA	:	9.60	
Curitel N.A. CDMA	:	6.31	$\rightarrow$

<sup>\*</sup> Source: Strategy Analytics (December, 2004)



## **Income Statement**

Unit: KRW Bn	FY02	FY03	FY04(E)
Sales	730.0	1,385.8	2,024.3
Gross Profit	157.5	293.6	372.7
(%)	21.6%	21.2%	18.4%
Operating Profit	48.7	70.8	57.0
(%)	6.7%	5.1%	2.8%
Recurring Profit	62.9	44.4	38.4
(%)	8.6%	3.2%	1.9%
Net Profit	43.8	41.7	47.3
(%)	6.0%	3.0%	2.3%
EBITDA	86.0	91.8	153.3
(%)	11.8%	6.6%	7.6%
R&D Expenditure	45.6	95.6	118.2
(%)	6.2%	6.9%	5.8%



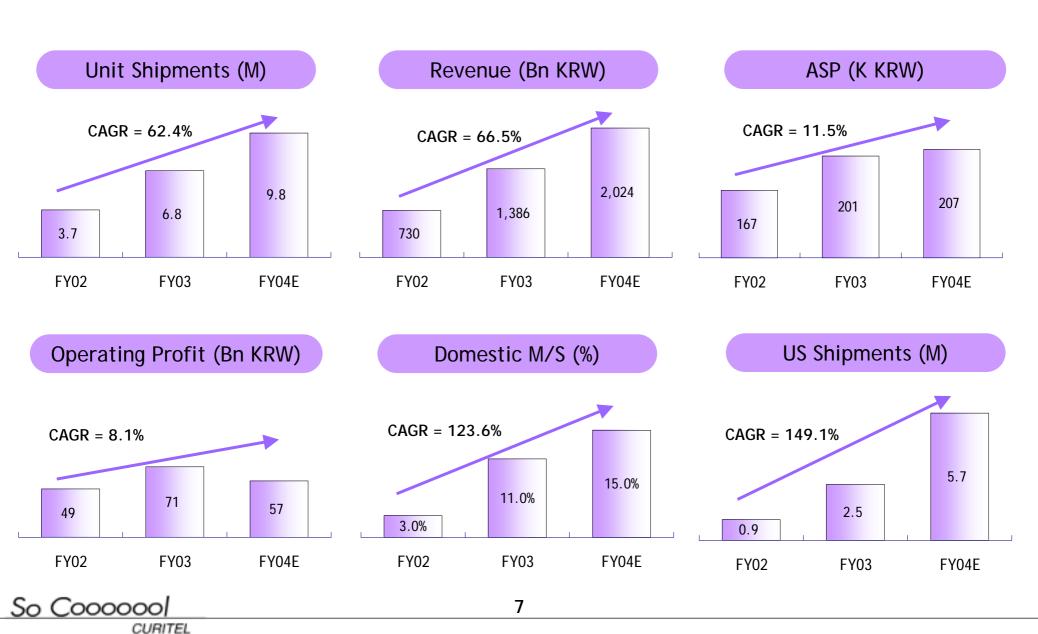
## **Balance Sheet**

Unit: KRW Bn		FY02	FY03	FY04(E)
Assets		315.8	722.4	811.2
	Current Asset	198.0	544.2	501.3
	(Cash & Cash equivalent)	(7.9)	(113.5)	(73.8)
	(ST financial goods)	(29.2)	(87.2)	(32.9)
	Fixed Asset	117.8	178.2	309.9
Liabilities		196.7	452.3	525.4
	<b>Current Liabilities</b>	169.8	420.8	441.6
	(Short term debt)	(4.5)	(133.3)	(153.9)
	Fixed Liabilities	26.9	31.5	83.8
	(Long term debt & Bonds)	(6.2)	(26.3)	(78.9)
SE		119.0	270.1	285.8
	Paid-in Capital	53.2	74.9	74.9
	Capital Surplus	2.4	90.6	91.6
	Retained Earnings	58.5	100.2	147.6
	Capital Adjustments	4.9	4.4	-28.4
	(Treasury Stock)	-	-	(-24.5)



## II. Curitel in the Past

## **Historical Performance**

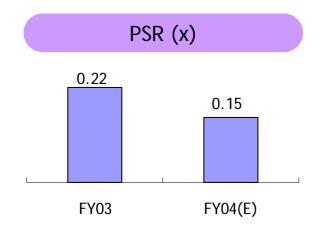


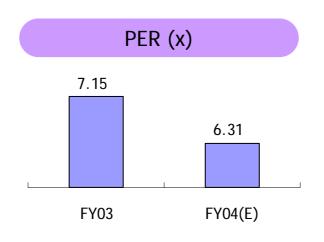
# **Key Footmarks**

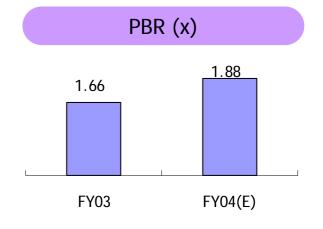
Cumulative Handset Sales over 20M ('02 ~ '04) S CDMA Market Share = 10% R&D Leadership (EV-DO, 3M-pixel, UMTS, etc) ntensive Quality Control  $\rightarrow$  Global Presence  $\uparrow$ Twenty Five Countries Europe Wide Open for Business Opportunities eaped to #3 in Korea just in 2 years

So Cooooool

## **Valuation Merits**







#### EV/EBITDA (x)



#### Source Data (Bn KRW)

Market Capitalization = 298.4			
	FY03	FY04(E)	
Revenue	1,385.8	2,024.3	
Earnings	41.7	47.3	
Book Value	179.8	158.7	
EV	297.5	426.7	
EBITDA	91.8	153.3	

<sup>\*</sup> Stock Price based on January/2005 Average of 1,991KRW.



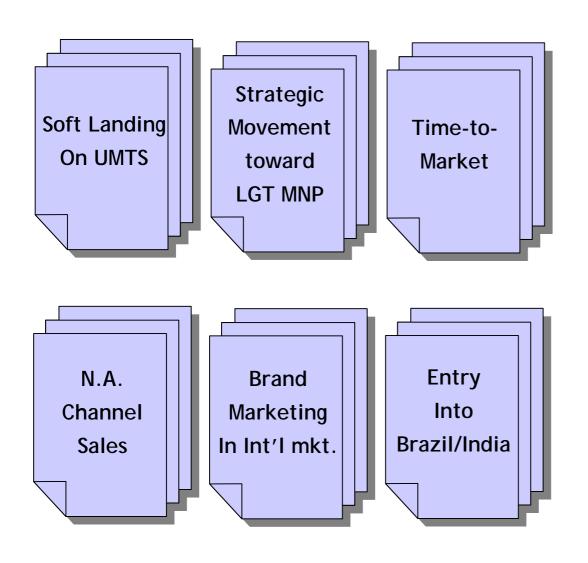
## III. Curitel for the Future

### **Handset Market**



CURITEL

## FY05 Summary



Revenue 2.5Tn KRW

Shipment 13.5Mn units

CAPX 38Bn KRW

R&D Investment 142Bn KRW

## **FY05 Priorities**



#### N.A. Channel

- Completed staffing Sales Heads for Major Carrier Accounts
  - > Experienced & Skilled Experts from Global Handset Makers: Assigned on each Account
  - ➤ Each Sales Head currently Working on Each Account
- Total 6 ~ 8 models for Direct Sales to Carriers: 2 ~ 3 EV-DO phones included
- First Sales expected: Q2 (Latin), Q3 (N.A.)
- No Need to Pay Audiovox Distribution Margin → Margin Improvement
- N.A. Channel Sales to be Serious from 2006
- "Pantech" Brand Pre-exposure Effect through On-going Business with Audiovox



#### **UMTS**

- First UMTS Sales expected from Q3/2005
- Actively Negotiating with European Carriers
- Curitel's UMTS Handsets Well-appreciated by European Carriers
- R&D on UMTS Initiated from Q1/2004: Preparation for UMTS Growth in Europe
- Year 2005 → Preliminary Stage, Year 2006 → Growing Stage
- Business Opportunities in N.A.
  - ➤ GSM Carriers Expected to Service UMTS in 2006 to Compete with EV-DO Carriers
  - ➤ UMTS Target Markets: Not Only Europe, But Also N.A.



## Margin Improvements

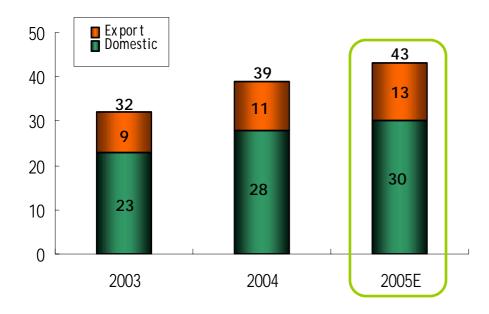
- Domestic Business: Most Critical Factor behind Margin Deterioration
  - ➤ Low Brand Equity → Low Selling Price → Low Gross Margin
    - ✓ Low Acceptance from Customers to High-tier Curitel Phones
    - ✓ Low ASP: 310k KRW(FY03), 322k KRW(FY04)
    - ✓ Will it Improve?
      - Customer Acceptance to High-priced Curitel Phones ↑ (Q4/04 ASP = 353k KRW)
        - ❖ Diverse Products over 450k KRW on the market (ex. "P-1" with 480k KRW Sold over 50k on Q4/04)
      - FY05(E) ASP Expected to be over 350k KRW
  - ➤ High Material Costs → Low Gross Margin
    - ✓ FY04 Material Costs as % of Sales = 72.2% (Quarterly,  $74.1 \rightarrow 72.7 \rightarrow 71.6 \rightarrow 68.0\%$ )
    - ✓ Will it Improve?
      - More Volume → MC in Declining Trend (From 74.1% in Q1/04 to 68.0% in Q4/04)
      - FY05(E) MC Expected to be about 66% of Sales
  - ➤ Bottleneck in "Time-to-market" → Channel Inventory Build-up → High Expenses related to Inventory Clearance & Marketing → Low Operating Margin
    - ✓ FY04 Marketing & Inventory-clearance Expenses: 115Bn KRW (14.8% of Sales)
    - ✓ Will it Improve?
      - FY05(E) Marketing & Inventory-clearance Spending Expected to be around 10~12% of Sales
- Other Drivers for Margin Improvements
  - Direct Channel & Brand Business in North America
  - > UMTS Sales

CURITEL



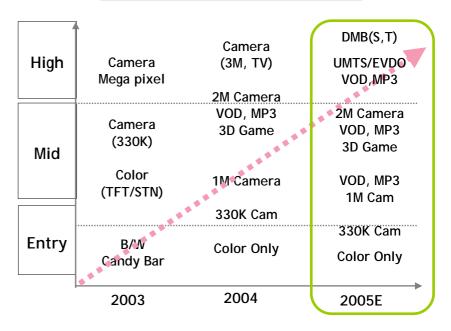
### **FY05 Product Mix**

#### # of products



- Domestic
  - 28 in 2004  $\rightarrow$  30 in 2005E
  - Profit-oriented product
  - Strategic models fit for each carrier
  - Price-, Design-, & Feature-competitive

#### **Product Segmentation**



- Export
  - 11 in 2004  $\rightarrow$  13 in 2005E
  - Fully lined up from low- to high-tier
  - Most powerful line-up than ever
  - 1<sup>st</sup> UMTS launching in Europe (Competitive price, design)
  - EV-DO leadership in N.A
  - Strategic models for emerging market



## **Product Leadership**

#### **Technology**



First EV-DO Handset in US
Market: N.A., LATAM
Mega Pixel Camera
VOD, MP3,
Mini SD Card

#### **Feature Rich**



Satellite DMB
Market: Korea
2 Mega Pixel Camera
VOD, MP3, Mini SD Card
1X EV-DO

#### **Fashionable**



Swivel Fashion DICA

Market: Korea

Mega Pixel Camera

MOD, VOD, MP3, Radio

#### **Price Competitive**



Design & Price Competitive Market: Emerging market VGA Camera SMS, Web Browsing