

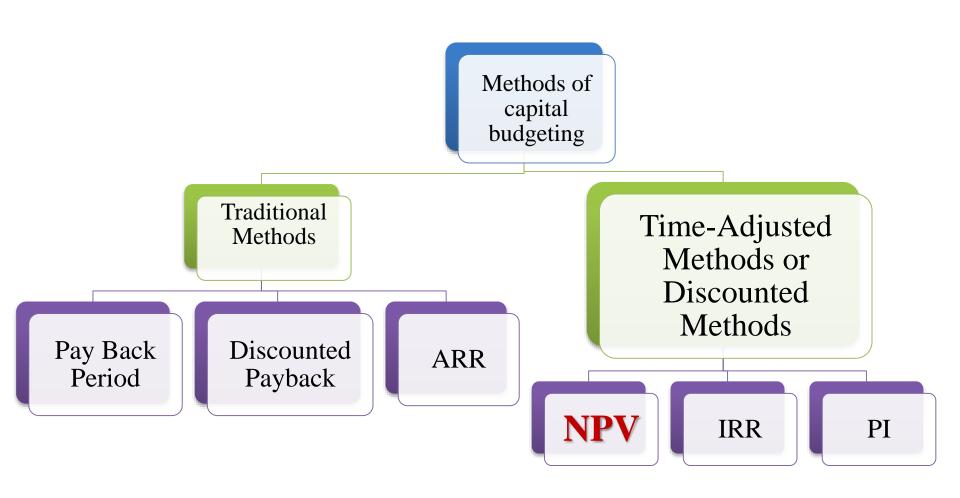


## Capital budgeting

Capital budgeting (or investment appraisal) is the process of determining the viability to long-term investments on purchase or replacement of property plant and equipment, new product line or other projects.



# Methods of capital budgeting



## Discounted Capital Budgeting Methods

- Modern Methods
- Considers Time vale of money
- ▶ The main DCF techniques for capital budgeting
  - Net Present Value (NPV),
  - Internal Rate of Return (IRR),
  - Profitability Index (PI)



### **Net Present Value Method**

▶ Cash flows of the investment project should are forecasted based on realistic assumptions.

Appropriate discount rate are identified to discount the forecasted cash flows.

Present value of cash flows is calculated using the opportunity cost of capital as the discount rate.



Net present value should be found out by subtracting present value of cash outflows from present value of cash inflows.

▶ NPV = PVinflows – Pvoutflows

The project should be accepted if NPV is positive (i.e., NPV > 0).

# Acceptance Rule

Accept the project when NPV is positive NPV > 0

Reject the project when NPV is negative NPV < 0</p>

May accept the project when NPV is zero NPV = 0



### When cash inflows are even:

$$NPV = C * (PVF) -i$$

In the above formula,

*C* is the cash inflow expected to be received each period;

**PVF** is the Present value factor

*i* is the initial investment





Calculate the net present value of a project which requires an initial investment of Rs:243,000 and it is expected to generate a cash inflow of Rs:50,000 each month for 12 months. Assume that the salvage value of the project is zero. The target rate of return is 12% per annum.



We have,

Initial Investment = Rs: 243,000

Net Cash Inflow per Period = Rs:50,000

Number of Periods = 12

Discount Rate per Period  $= 12\% \div 12 = 1\%$ 

#### Net Present Value

- =C \* PVF-i
- $= 50,000 \times 11.255 243,000$
- = 562,750 243,000
- = 319,750



Equipment A has a cost of Rs:75,000 and net cash flow of Rs:20,000 per year, for six years. A substitute equipment B would cost Rs:50,000 and generate net cash flow of Rs:14,000 per year for six years. The required rate of return of both equipment's is 11 %. Calculate NPV.

Which equipment should Be accepted and Why?



#### Equipment A

NPV= C \*PVF –Initial Invst.

$$NPV = 20,000 * 4.2305 - 75,000 = 9610$$

#### Equipment B

NPV= C \*PVF –Initial Invst.

$$NPV = 14,000 * 4.2305 - 50,000 = 9227$$

Equipment A is Accepted



#### When cash flows are uneven

▶ The formula for the net present value can be written as follows:

$$NPV = \left[ \frac{C_1}{(1+k)} + \frac{C_2}{(1+k)^2} + \frac{C_3}{(1+k)^3} + \dots + \frac{C_n}{(1+k)^n} \right] - C_0$$

$$NPV = \sum_{t=0}^{n} \frac{C_t}{(1+k)^t} - C_0$$

#### Where as

 $C_1, C_2...C_n$  represents net cash inflow for year 1, 2...n

K is the opportunity cost of capital

 $C_0$  is the initial investment

n is the expected life of investment





Assume that Project *X* costs Rs 2,500 now and is expected to generate year-end cash inflows of Rs 900, Rs 800, Rs 700, Rs 600 and Rs 500 in years 1 through 5. The opportunity cost of the capital may be assumed to be 10 per cent.



$$\begin{split} NPV &= \frac{Rs\ 900}{(1+0.10)^1} + \frac{Rs\ 800}{(1+0.10)^2} + \frac{Rs\ 700}{(1+0.10)^3} + \frac{Rs\ 600}{(1+0.10)^4} \\ &+ \frac{Rs\ 500}{(1+0.10)^5} - Rs\ 2,500 \\ &= [Rs\ 900(PVF_{1,\,0.10}) + Rs\ 800(PVF_{2,\,0.10}) + Rs\ 700(PVF_{3,\,0.10}) \\ &+ Rs\ 600(PVF_{4,\,0.10}) + Rs\ 500(PVF_{5,\,0.10})] - Rs\ 2,500 \\ &= [Rs\ 900 \times 0.909 + Rs\ 800 \times 0.826 + Rs\ 700 \times 0.751 \\ &+ Rs\ 600 \times 0.683 + Rs\ 500 \times 0.620] - Rs\ 2,500 \\ &= Rs\ 2,725 - Rs\ 2,500 = + Rs\ 225 \end{split}$$

### Merits of the NPV Method

- Time value of money
- ▶ Timings and the amounts of cash flows
- Measure of true profitability
- Value-additivity
- Shareholder value

### **Demerits of the NPV Method**

- More difficult to calculate
- ▶ Involved cash flow estimation may not be true
- ▶ Discount rate difficult to determine



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