

Comprehensive HR Insights & Strategic Recommendations Report

◆ Section 1: Employee Turnover Analysis

Current Turnover Rate:

The company's turnover rate currently stands at **16.7%**, indicating a moderate level of attrition. While not alarming, this rate highlights key areas where improvements can significantly enhance retention.

Key Drivers of Attrition:

1. **Tenure Length:** The majority of exits occur within the first two years of employment.
2. **Manager Continuity:** Employees with stable reporting lines show higher retention and satisfaction.
3. **Work-Life Balance:** A significant factor—employees reporting poor balance are more likely to leave.
4. **Business Travel:** Frequent travel is strongly correlated with higher turnover.

Departments & Roles Most Affected:

1. The **Research & Development** department, especially roles like **Lab Technician**, show the **highest attrition rates**.
2. These areas also suffer from **lower satisfaction levels**, as confirmed by Tableau dashboards.

◆ Section 2: Employee Satisfaction & Performance Alignment

Key Observations:

1. Employees who rate their **satisfaction levels high** tend to also have **strong performance ratings**.
2. Tableau dashboards highlight notable satisfaction gaps in specific departments, impacting overall productivity.

Manager-Employee Dynamics:

1. A positive, long-term relationship with a direct manager greatly influences **satisfaction and retention**.
2. There is a **consistent mismatch** between self-ratings and manager evaluations, with managers generally more conservative in their assessments.

Impact of Training & Development:

1. Employees who received **training within the past year**:
 - a) Reported **higher satisfaction**
 - b) Were more likely to receive promotions
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◆ **Section 3: Compensation & Equity Analysis**

Salary Trends:

1. **Current average salary**: ~\$61,443.50
2. **Projected for next year**: ~\$62,039.60 (based on regression modeling)
3. This gradual rise aligns with increased tenure and experience.

Departmental and Demographic Differences:

1. Highest salaries are concentrated in the **Finance** and **HR** departments.
 2. Salaries positively correlate with **years of experience**.
 3. A **notable gender pay gap** exists, with **men earning more on average**, warranting equity review.
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◆ **Section 4: Promotion, Tenure & Talent Development**

Promotion Indicators:

1. Key influencers include:
 - a) **Years in company**
 - b) **Years in current role**
 - c) **Time with current manager**

2. Surprisingly, **education level** has a weak correlation with promotion or salary increases.

Tenure Insights:

1. Tableau dashboards reveal a steep drop in employee retention during the **first 12–24 months**.
 2. This early attrition window should be a strategic focus for engagement.
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◆ **Section 5: Predictive Hiring & Workforce Planning**

Forecasted Hiring Needs (via regression):

1. **R&D:** 12 projected hires
2. **Sales:** 9 projected hires
3. **HR:** 6 projected hires

These forecasts provide a valuable roadmap for HR to proactively align recruitment with business needs.

✅ **Strategic Recommendations for HR Excellence**

1. Improve new hire retention:

- Launch a comprehensive onboarding and mentorship program covering the first 24 months.
- Include regular check-ins and milestone reviews.

2. Enhance satisfaction in high-risk departments:

- Deploy quarterly employee satisfaction surveys.
- Conduct standardized exit interviews for data-driven insights.

3. Link training to promotion:

- Design structured learning paths tied to promotion eligibility.
- Communicate how training supports career advancement.

4. Improve performance evaluation systems:

- Implement 360-degree performance feedback.
- Provide training to managers on fair and effective evaluations.

5.Ensure compensation fairness:

- Conduct biannual salary audits.
- Monitor and address gender or departmental pay gaps.

6. Promote managerial stability:

- Minimize frequent manager changes for employees.
- Monitor the employee-manager relationship as a retention factor.

7. Adopt predictive hiring practices:

- Use forecasting models to inform annual hiring plans.
- Align hiring needs with projected departmental growth.