

CTO眼中的架构师

业务/产品/技术/运营

领域/角色

- **架构，只有到用时，方恨少：**

- 按组织维度：CxO、Chief xxx、第三方智库、etc.
- 按产品维度：PM、UED、User Insight、etc.
- 按技术维度：系统 / 应用架构、逻辑 / 物理架构、etc.
 - 子维度：运维架构、安全架构、数据架构、中间件架构、etc.

- **架构重要性排序：**

- 免责声明：按 [\[架构无错三大定律\]](#)，这个排序 depends on...in the context of...suitable practice
- **最重要**：影响**关键组织架构**的 Arch
- **次重要**：影响关键人才储备的 Arch

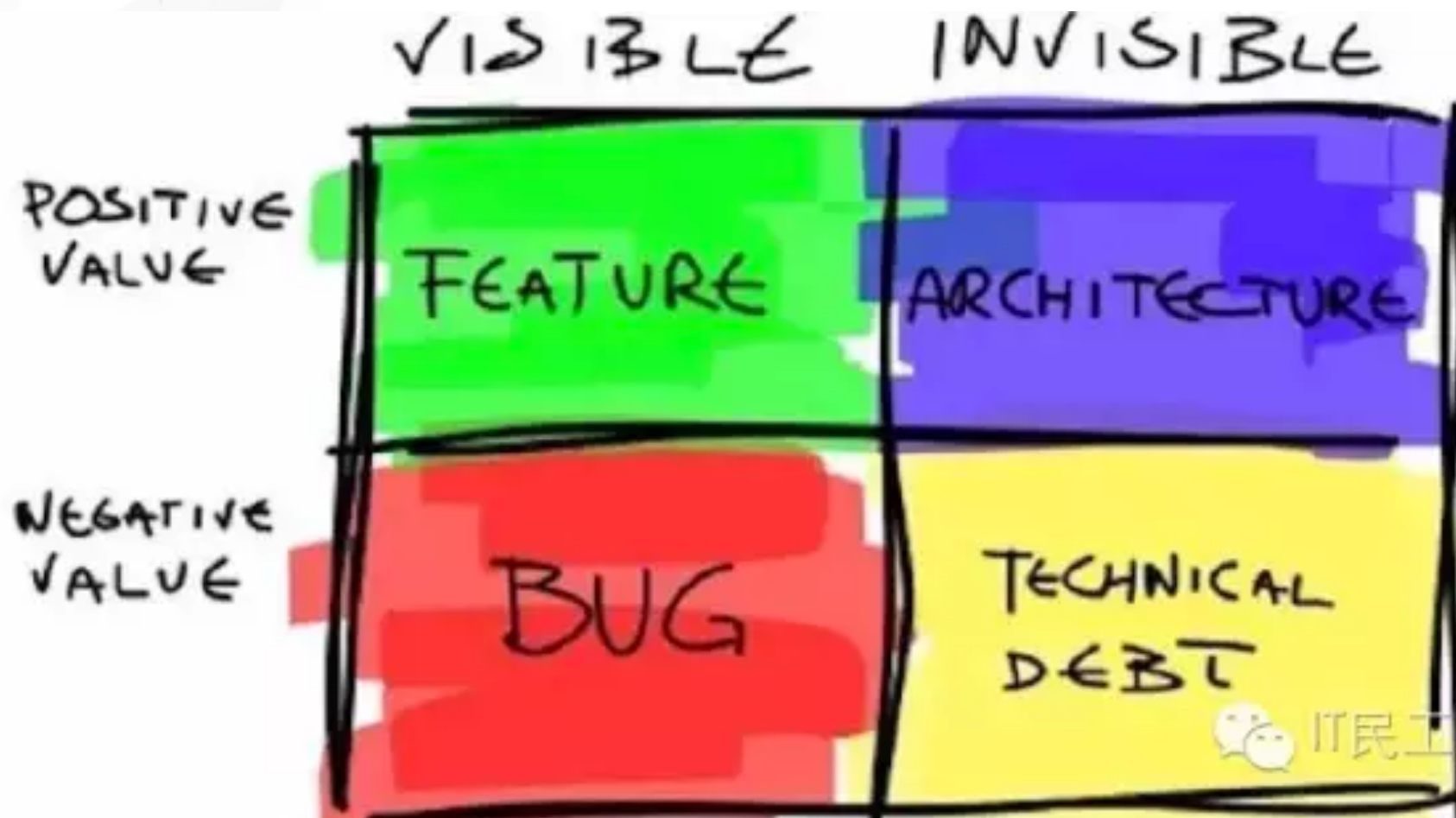
工程师



架构师



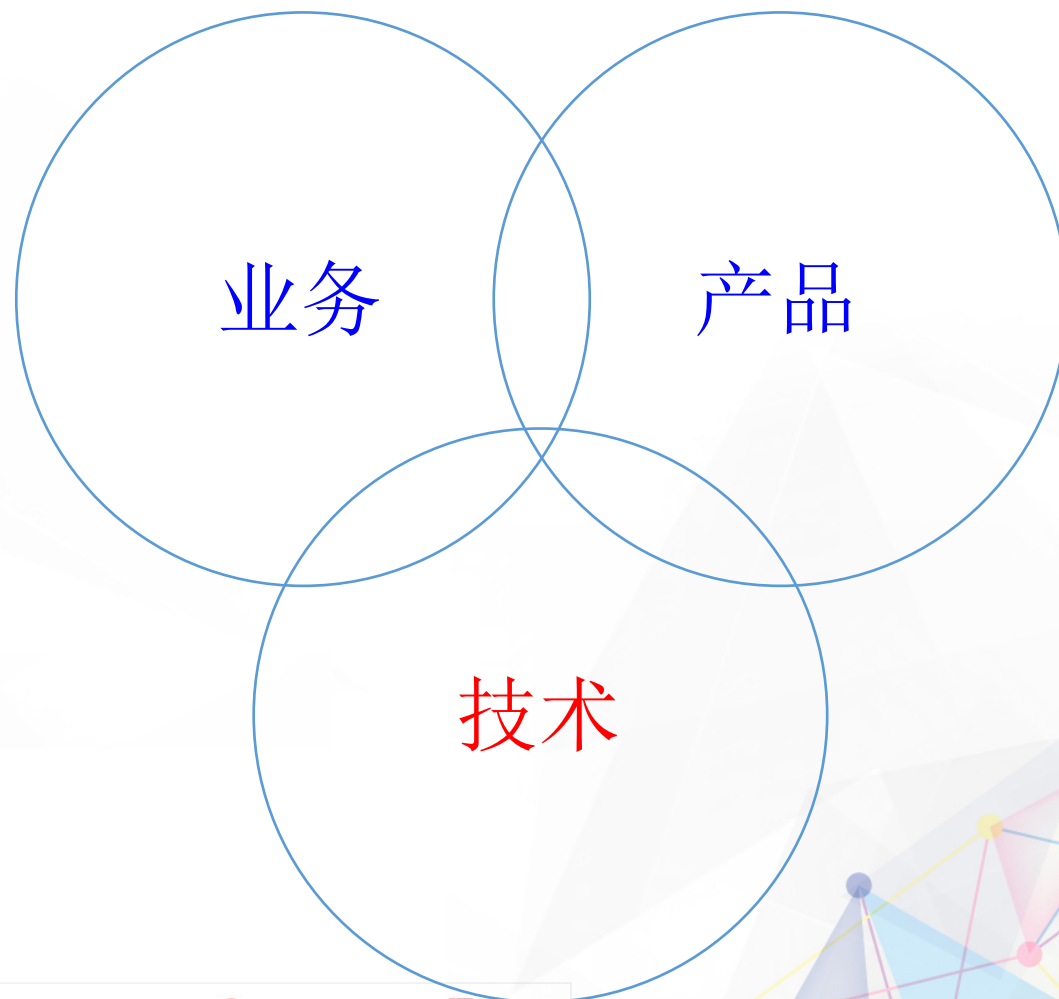
代码 vs. 架构, 可见 vs. 不可见



架构所涉及团队？ 阴影面积大小？

创业团队 三马车

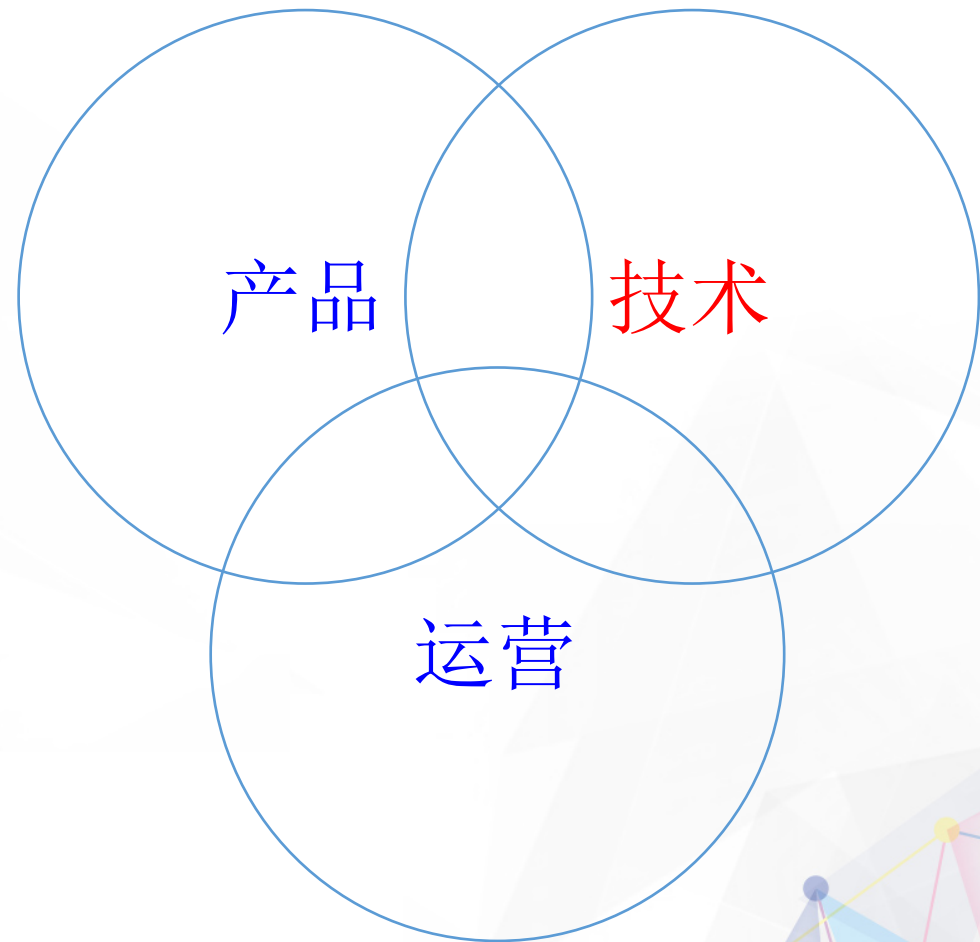
(粗旷揉捏)



架构分合中的 lesson learned

研发团队 三纠结

(紧密交互)





Architecture is Design

All architecture is design but not all design is architecture. Architecture represents the significant design decisions that shape a system, where significant is measured by cost of change.

Grady Booch

Org Architecture is Design, too !

All 组织架构 is 团队 design but not all 团队 design is 组织架构. 组织架构 represents the **SIGNIFICANT** design decisions that shape a 团队, where **SIGNIFICANT** is measured by **COST** of change.

THANKS

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