

Title: The CRISP-DM methodology

Course: Data Mining

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**BOLOGNA BUSINESS SCHOOL** 

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- Can Data Mining be a push-button technology? No
- Data Mining is a process
- The process has steps and complex choices
- The standard defines the steps in a precise way



## Benefits of a Standard Process Model I

#### DM requires

- a mix of good tools and skilled analysts
- a sound methodology
- project management
- a process model to manage interactions along the process



## Benefits of a Standard Process Model II

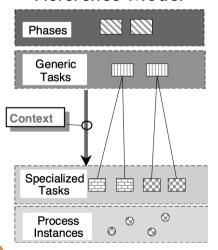
#### Standardisation provides

- a common reference point for discussions
- a common understanding between the designers and the customers
- a basis for good engineering practice
- checklists
- clarity for expectations



### Four Level Breakdown of CRISP-DM

#### Reference Model



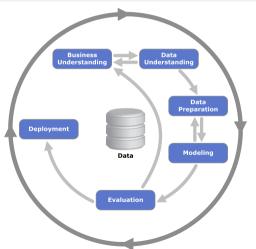
#### User Guide

- Check lists
- Questionnaires
- Tools and techniques
- Sequence of steps
- Decision Points
- Pitfalls



# The CRISP-DM methodology

From the problem to the application - https://en.wikipedia.org/wiki/Cross\_Industry\_Standard\_Process\_for\_Data\_Mining



# Business understanding

- reformulate the problem in many ways, as necessary
- think about the scenario
- iterative refinement of problem formulation and scenario



# Business understanding – Tasks I

- Determine
  - Business Objectives
  - Background Business Objectives
  - Business Success Criteria
- Assess Situation
  - Inventory of Resources
  - Requirements, Assumptions, and Constraints
  - Risks and Contingencies Terminology
  - Costs and Benefits



## Business understanding – Tasks II

- Determine Goals
  - Data Mining Goals
  - Data Mining Success Criteria
- Produce Plan
  - Project Plan
  - Initial Assessment of Tools and Techniques



## Data understanding

- which raw data are available?
  - they match rarely the problem needs
  - they are usually collected for different purposes (or for no purpose at all)
    - a customer database, a transaction database, and a marketing response database contain different information, may cover different intersecting populations, and may have varying degrees of reliability
- at which cost?
  - internal data are for free, external data may be not
  - interesting information may need to be collected with ad-hoc campaign
- possible forks in the project choices, according to the collected data



## Data Understanding – Tasks

- Collect Initial Data
  - Initial Data Collection Report
- Describe Data
  - Data Description Report
- Explore Data
  - Data Exploration Report
- Verify Data Quality
  - Data Quality Report



## Data preparation

- some analysis technique may require data transformations
  - converting to tabular format
  - converting between data types
    - e.g. from numeric to symbolic and viceversa
- some transformation can improve the quality of the results
  - normalization, scaling, guessing missing data, cleaning wrong data
  - ...
- data leaks
  - it is the case for supervised cases: the information necessary for the decision is not available at the decision time
- this task is usually very expensive and time consuming



## Data Preparation – Tasks

- Data Set
  - Data Set Description
- Select Data
  - Rationale for Inclusion / Exclusion
- Clean Data
  - Data Cleaning Report
- Construct Data
  - Derived Attributes
  - Generated Records
- Integrate Data
  - Merged Data
- Format Data
  - Reformatted Data



# Modeling

Capture patterns hidden in data





## Modeling – Tasks

- Select Modeling Technique
  - Modeling Technique
  - Modeling Assumptions
- Generate Test Design
  - Test Design
- Build Model
  - Parameter Settings
  - Models
  - Model Description
- Assess Model
  - Model Assessment
  - Revised Parameter Settings



#### **Evaluation**

- rigorous assessment of the results of the data mining process
- compare different choices on a *qualitative* and *quantitative* basis
- evaluate the confidence of the derived models
- estimate the expected impact on the business
  - e.g. how many wrong decisions can we expect? which will be the cost of wrong decisions?





### Evaluation - Tasks

- Evaluate Results
  - Assessment of Data Mining results w.r.t Business Success Criteria
  - Approved models
- Review Process
  - Review of Process
- Determine next steps
  - List of possible actions
  - Decisions



## Deployment

The results of the DM process (i.e. the models) are used in software systems to obtain some return of investments

 e.g. in churn analysis the model for predicting likelihood of churn can be integrated with a package for churn management, for instance sending special offers to selected customers considered high-risk of churn



## Deployment – Tasks

- Plan Deployment
  - Deployment Plan
- Plan Monitoring and Maintenance
  - Monitoring and Maintenance Plan
- Produce Final Report
  - Final Report Final Presentation
- Review Project
  - Experience Documentation



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