
CHAPTER 5

Establishing the business requirements

Objectives

- Understanding the business requirements and how to define them.
- Student should enhance the structure of vision and scope document, a deliverable that contains the project's business requirements
- Student could write the vision and scope about project through using vision statement and scope representation techniques.
- Understanding the vision and scope on agile project

- Business requirements
 - Identifying desired business benefits
 - Business objectives and opportunities
- Scope representation techniques
 - Context diagram
 - Ecosystem map
 - Feature tree
 - Event list
- Keeping the scope in focus
- Vision and scope on agile project

Business requirements

- Identifying desired business benefits
- Product vision and project scope
- Conflicting business requirements

Vision and scope document

1. Business requirements

- 1.1 Background
- 1.2 Business opportunity
- 1.3 Business objectives
- 1.4 Success metrics
- 1.5 Vision statement
- 1.6 Business risks
- 1.7 Business assumptions and dependencies

2. Scope and limitations

- 2.1 Major features
- 2.2 Scope of initial release
- 2.3 Scope of subsequent releases
- 2.4 Limitations and exclusions

3. Business context

- 3.1 Stakeholder profiles
- 3.2 Project priorities
- 3.3 Deployment considerations

Scope representation techniques

- Context diagram
- Ecosystem map
- Feature tree
- Event list

Keeping the scope in focus

- Using business objectives to make scoping decisions
- Assessing the impact of scope changes



Vision and scope on agile projects

- Emphasizing the differences between agile projects and other projects.