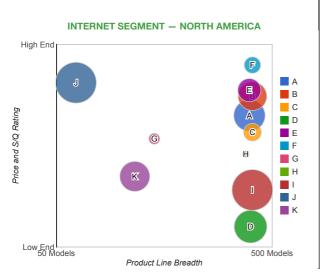
COMPARATIVE COMPETITIVE EFFORTS

Year 13

North America				Com	petiti	ve Effo	orts by	Com	panv			Industry	Co. G
North America	Α	В	С	D	Е	F	G	Н	I	J	K	Average	
INTERNET SEGMENT													
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	97.00 6,000 No	96.60 7,750 No	95.01 5,000 No	84.17 0 No	105.20 7,500 No	114.80 7,000 No	85.00 7,000 Yes	102.00 5,000 No	77.00 12,500 No	86.74 6,250 Yes	68.70 5,000 Yes	92.02 6,273 Some	-7.6 % +11.6 % Near Avg
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	7.3★ 492 23,000 240 81	8.3★ 500 24,000 0 100	6.6★ 500 16,000 100 82	2.0★ 495 27,000 205 64	7.9★ 492 28,000 75 80	8.3★ 500 30,000 85 86	7.0★ 250 4,000 0 66	5.1★ 483 25,000 0 62	4.5★ 500 10,000 170 77	10.0★ 50 29,000 175 93	6.0★ 200 6,000 60 97	6.6★ 406 20,182 101 81	+6.1 % -38.5 % -80.2 % -100.0 % -18.5 %
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	561 561	531 531	390 390	589 589	448 448	375 375	337 337	319 319	754 754	748 748	547 547	509 509	-33.8 % -33.8 %
Market Share (%)	10.0 %	9.5 %	7.0 %	10.5 %	8.0 %	6.7 %	6.0 %	5.7 %	13.5 %	13.4 %	9.8 %	9.1 %	-3.1 pts.
WHOLESALE SEGMENT													
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	66.50 7.3★ 492	69.00 8.3★ 500	68.00 6.6★ 500	59.96 2.0★ 495	74.98 7.9★ 492	82.00 8.3★ 500	57.00 7.0★ 250	72.00 5.1★ 483	55.00 4.5★ 500	62.00 10.0★ 50	49.00 6.0★ 200	65.04 6.6★ 406	-12.4 % +6.1 % -38.5 %
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	23,000 5.00 2 wks 5,000 2,143 240 81	24,000 6.00 2 wks 6,250 4,345 0 100	5.00	27,000 5.00 2 wks 0 2,885 205 64	28,000 5.00 1 wks 6,000 2,683 75 80	30,000 6.00 1 wks 7,250 3,181 85 86	4,000 5.00 1 wks 5,500 2,487 0 66	25,000 4.00 1 wks 6,000 1,452 0 62	8.00	29,000 8.00 1 wks 5,000 3,385 175 93	6,000 8.00 2 wks 4,000 2,357 60 97	20,182 5.90 1.5 wks 5,136 2,716 101 81	-80.2 % -15.3 % -33.3 % +7.1 % -8.4 % -100.0 % -18.5 %
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts)	2,404	2,978	1,672	2,840	1,928	1,844	1,363	1,437	3,287	3,290	2,256	2,300	-40.7 %
Pairs Sold (000s of pairs) Market Share (%)	2,404	2,978 11.8 %	1,672	2,840 11.2 %	1,928 7.6 %	1,844 7.3 %	1,363 5.4 %	1,437	3,287 13.0 %	3,290	2,256 8.9 %	2,300 9.1 %	-40.7 % -3.7 pts.
	9.5 %	11.0 %	0.0 %	11.2 %	7.0 %	7.5 %	J.4 %	J.1 %	13.0 %	13.0 %	0.5 %	9.1 %	-3.7 pts.
PRIVATE-LABEL SEGMENT Offer Price (maximum = \$55.04) S/Q Rating (minimum = 5.0 stars)	38.00 5.1★	32.87 5.1★	35.00 5.0★	34.00 5.0★	40.00 5.5★	34.77 5.1★	0.00 0.0 *	39.90 6.8★	55.00 5.1★	37.00 7.5★	35.00 5.4★	Priva	otal e-Label s (000s)
Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%) Note: A market share limitation of 18.				540 540 18.0 %		544 544 18.1 %	0 0 0.0 % n by a few	541 0 0.0 % private-lab	196 0 0.0 % el suppliers		544 544 18.1 % te competit	Offere Sold	d = 3,003 d = 5,080 = 3,003 ers.



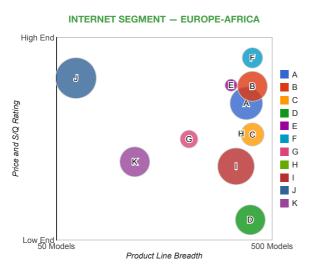


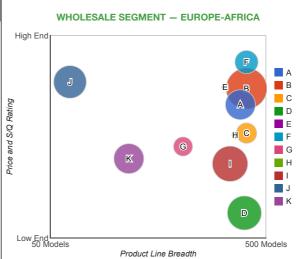
Competitive Intelligence Report

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Comparative Competitive Efforts Year 13

Funana Africa				Com	petiti	ve Effo	rts by	Com	panv			Industry	Co. G
Europe-Africa	Α	В	С	D	E	F	G	Н		J	K	Average	
INTERNET SEGMENT													
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	95.50 5,500 No	95.20 6,000 No	92.35 4,500 No	84.60 0 No	110.50 2,500 No	112.00 7,000 No	83.00 6,000 Yes	98.00 4,500 No	78.00 10,000 No	87.42 7,250 Yes	70.00 6,000 Yes	91.51 5,386 Some	-9.3 % +11.4 % Near Avg
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	7.4★ 484 20,000 280 81	8.3★ 500 23,000 0 100	6.0★ 500 16,000 80 82	1.6★ 495 22,000 190 64	7.2★ 446 23,500 70 80	8.3★ 500 27,000 65 86	6.4★ 338 3,000 0 66	5.7★ 471 14,000 0 62	5.1★ 458 11,500 145 77	9.5★ 50 27,500 210 93	6.0★ 200 3,000 50 97	6.5★ 404 17,318 99 81	-1.5 % -16.3 % -82.7 % -100.0 % -18.5 %
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	538 538	493 493	380 380	489 489	269 269	355 355	317 317	240 240	613 613	720 720	503 503	447 447	-29.1 % -29.1 %
Market Share (%)	10.9 %	10.0 %	7.7 %	10.0 %	5.5 %	7.2 %	6.5 %	4.9 %	12.5 %	14.6 %	10.2 %	9.1 %	-2.6 pts.
WHOLESALE SEGMENT													
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	68.00 7.4★ 484	68.00 8.3★ 500	66.00 6.0★ 500	59.50 1.6★ 495	79.00 7.2★ 446	80.00 8.3★ 500	54.00 6.4★ 338	68.00 5.7★ 471	55.00 5.1★ 458	62.00 9.5★ 50	50.00 6.0★ 200	64.50 6.5★ 404	-16.3 % -1.5 % -16.3 %
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	20,000 5.00 2 wks 5,000 2,046 280 81	23,000 6.00 2 wks 6,000 4,581 0 100	16,000 5.00 2 wks 6,000 1,738 80 82	22,000 5.00 2 wks 0 2,619 190 64	23,500 5.00 1 wks 5,000 1,232 70 80	27,000 6.00 1 wks 5,500 3,311 65 86	3,000 5.00 1 wks 2,250 2,566 0 66	14,000 5.00 1 wks 5,000 1,760 0 62	11,500 10.00 1 wks 5,000 1,464 145 77	9.00	3,000 7.00 2 wks 3,000 2,661 50 97	17,318 6.20 1.5 wks 4,432 2,312 99 81	-82.7 % -19.4 % -33.3 % -49.2 % +11.0 % -100.0 % -18.5 %
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts)	2,164	3,038	1,629 +16	2,512 +24	1,210	1,786	1,555 +15	1,215	2,552 +25	2,562	2,139	2,033	-23.5 %
Pairs Sold (000s of pairs) Market Share (%)	2,185 9.8 %	3,067 13.7 %	1,645 7.4 %	2,536 11.3 %	1,222 5.5 %	1,803 8.1 %	1,570 7.0 %	1,227 5.5 %	2,577 11.5 %	2,370	2,160 9.7 %	2,033 9.1 %	-22.8 % -2.1 pts.
	0.0 /0		,		0.0 %	0	7.00 /0	0.0 %	1110 /0	1010 /0	0 /0		
PRIVATE-LABEL SEGMENT Offer Price (maximum = \$54.50) S/Q Rating (minimum = 5.0 stars)	38.00 5.1★	36.89 5.1★	37.99 5.0★	33.70 5.0★	40.00 5.4★	36.46 5.1★	38.50 5.8★	55.00 6.8★	0.00 0.0 ★	37.00 7.5★	37.00 5.4★	Privat	otal te-Label s (000s)
Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%) Note: A market share limitation of 18.		545 545 18.1 %	531 284 9.5 %	542 542 18.0 % s to help re	490 0 0.0 % duce marke	544 544 18.1 % et dominatio	198 0 0.0 % n by a few	541 0 0.0 % private-lab		544 544 18.1 %	544 544 18.1 % ote competit	Offered Sold	d = 3,003 d = 5,021 = 3,003 ers.

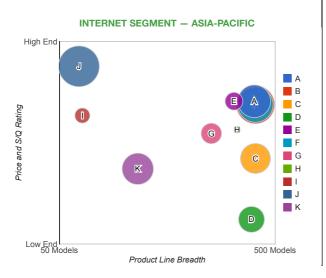




Competitive Intelligence Report

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				Com	netiti	ve Effo	orts by	, Com	nanv			la di sata	Co. G
Asia-Pacific	Α	В	С	D	E	F		<u>H</u>	I	J	K	Industry Average	
INTERNET SEGMENT													
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	92.00 5,000 No	82.60 8,250 No	78.13 3,000 No	89.29 0 No	98.50 1,500 No	82.60 6,000 No	85.00 6,000 Yes	99.00 3,500 No	93.00 5,000 Yes	84.00 8,750 Yes	70.00 8,250 Yes	86.74 5,023 Some	-2.0 % +19.5 % Near Avg
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	245 81	100	85 82	205 64	55 80	8.3★ 500 24,000 60 86	0 66	0 62	135 77	10.0★ 50 28,000 255 93	6.1★ 200 5,000 60 97	6.9★ 371 17,682 100 81	-2.9 % +4.4 % -88.7 % -100.0 % -18.5 %
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	435 435	534 534	392 392	332 332	246 246	492 492	280 280	179 179	222 222	597 597	427 427	376 376	-25.5 % -25.5 %
Market Share (%)	10.5 %	12.9 %	9.5 %	8.0 %	5.9 %	11.9 %	6.8 %	4.3 %	5.4 %	14.4 %	10.3 %	9.1 %	-2.3 pts.
WHOLESALE SEGMENT													
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	64.00 7.6★ 497	59.00 8.3★ 500	56.00 6.0★ 500	60.56 2.5★ 490	70.00 7.1★ 445	59.00 8.3★ 500	57.00 6.7★ 388	64.00 5.9★ 453	66.00 6.9★ 59	60.00 10.0★ 50	50.00 6.1★ 200	60.51 6.9★ 371	-5.8 % -2.9 % +4.4 %
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	22,000 6.00 2 wks 4,000 1,346 245 81	26,000 6.00 2 wks 5,250 3,494 0 100	17,000 5.00 2 wks 5,250 1,177 85 82	21,500 5.00 2 wks 0 2,284 205 64	22,000 5.00 1 wks 5,000 1,061 55 80	24,000 6.00 1 wks 5,000 2,741 60 86	2,000 4.00 1 wks 5,000 1,761 0 66	16,000 6.00 2 wks 6,000 1,633 0 62	11,000 10.00 1 wks 5,000 622 135 77	9.00	5,000 8.00 2 wks 2,000 4,336 60 97	17,682 6.40 1.5 wks 4,318 2,003 100 81	-88.7 % -37.5 % -33.3 % +15.8 % -12.1 % -100.0 % -18.5 %
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts)	1,805 0	2,673 0	1,652 0	1,778 0	1,170 0	2,440 0	1,082 0	1,080 0	880 0	2,075 0	2,132 0	1,706 0	-36.6 %
Pairs Sold (000s of pairs)	1,805	2,673	1,652	1,778	1,170	2,440	1,082	1,080	880	2,075	2,132	1,706	-36.6 %
Market Share (%)	9.6 %	14.2 %	8.8 %	9.5 %	6.2 %	13.0 %	5.8 %	5.8 %	4.7 %	11.1 %	11.4 %	9.1 %	-3.3 pts.
PRIVATE-LABEL SEGMENT												т	otal
Offer Price (maximum = \$50.51) S/Q Rating (minimum = 5.0 stars)	37.00 5.1★	32.85 5.1★	31.80 5.0★	29.87 5.0★	36.00 5.4★	31.39 5.1★	34.99 5.8★	38.80 6.8★	55.00 7.4★	37.00 7.5★	34.00 5.4★	Privat	e-Label s (000s)
Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%) Note: A market share limitation of 18.4		574 574 18.1 %		574 574 18.1 %			397 342 10.8 %	551 0 0.0 %	219 0 0.0 %		573 573 18.1 %	Offered Sold	d = 3,168 d = 5,599 = 3,168





Competitive Intelligence Report

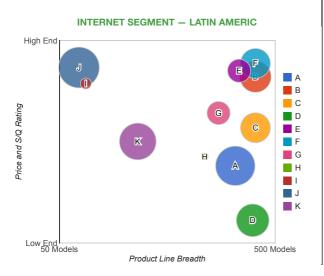
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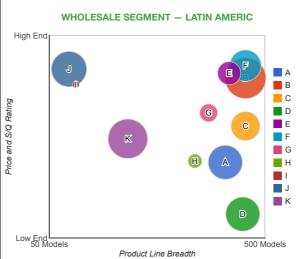
Industry 32

COMPARATIVE COMPETITIVE EFFORTS

Year 13

I stire Associate				Com	petitiv	e Effo	rts by	Com	panv			Industry	Co. G vs Ind.
Latin Americ	Α	В	С	D	Е	F	G	Н	I	J	K	Average	Avg.
INTERNET SEGMENT													
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	77.00 6,000 No	89.60 4,000 No	85.35 3,250 No	83.00 0 No	104.00 3,000 No	96.60 5,000 No	89.99 4,250 Yes	98.80 4,500 No	105.00 2,750 Yes	85.20 7,000 Yes	76.80 9,500 Yes	90.12 4,477 Some	-0.1 % -5.1 % Near Avg
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.6★ 449 17,000 195 81	8.3★ 500 20,500 0 100	6.1★ 500 16,000 85 82	250 64	7.4★ 458 23,000 90 80	40 86	6.5★ 406 2,000 0 66	4.0★ 371 12,000 0 62	6.8★ 68 8,500 130 77	9.2★ 50 27,000 225 93	6.0★ 200 14,000 95 97	6.2★ 363 16,682 101 81	+4.8 % +11.8 % -88.0 % -100.0 % -18.5 %
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	556 556	402 402	362 362	421 421	279 279	372 372	274 274	139 139	156 156	579 579	495 495	367 367	-25.3 % -25.3 %
Market Share (%)	13.8 %	10.0 %	9.0 %	10.4 %	6.9 %	9.2 %	6.8 %	3.4 %	3.9 %	14.4 %	12.3 %	9.1 %	-2.3 pts.
WHOLESALE SEGMENT													
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	54.75 4.6★ 449	64.00 8.3★ 500	61.00 6.1★ 500	57.14 1.4★ 493	74.00 7.4★ 458	69.00 8.3★ 500	64.00 6.5★ 406	64.00 4.0★ 371	75.00 6.8★ 68	61.00 9.2★ 50	55.00 6.0★ 200	63.54 6.2★ 363	+0.7 % +4.8 % +11.8 %
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	17,000 5.00 2 wks 4,000 1,093 195 81	20,500 6.00 2 wks 5,000 5,073 0 100	16,000 5.00 2 wks 5,250 1,224 85 82	20,500 4.00 2 wks 0 2,179 250 64	23,000 5.00 1 wks 5,000 1,638 90 80	23,000 6.00 1 wks 5,000 2,469 40 86	2,000 4.00 1 wks 1,750 1,823 0 66	12,000 6.00 2 wks 3,000 1,242 0 62	8,500 8.00 2 wks 5,000 671 130 77	8.00	14,000 7.00 2 wks 6,000 4,748 95 97	16,682 5.80 1.6 wks 4,182 2,214 101 81	-88.0 % -31.0 % -37.5 % -58.2 % -17.7 % -100.0 % -18.5 %
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts)	2,038 -47	2,685 +33	1,531 +19	2,063 +25	1,238 +15	1,779 +22	934 +11	762 +9	572 +7	2,184 -48	2,683 -45	1,679 0	-44.4 %
Pairs Sold (000s of pairs)	1,991	2,718	1,550	2,088	1,253	1,801	945	771	579	2,136	2,638	1,679	-43.7 %
Market Share (%)	10.8 %	14.7 %	8.4 %	11.3 %	6.8 %	9.8 %	5.1 %	4.2 %	3.1 %	11.6 %	14.3 %	9.1 %	-4.0 pts.
PRIVATE-LABEL SEGMENT Offer Price (maximum = \$53.54) S/Q Rating (minimum = 5.0 stars)	37.00 5.1★	36.86 5.1★	36.85 5.0★	35.84 5.0★	40.00 5.4★	35.81 5.1★	0.00 0.0 *	0.00 0.0 ★	70.00 7.4★	37.00 7.3★	36.95 5.4★	Private	otal e-Label
Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%) Note: A market share limitation of 18.4				572 572 18.1 % s to help re		574 574 18.1 %	0 0 0.0 %	0 0 0.0 % private-labe			573 573 18.1 %	Demand Offered Sold =	d = 3,168 = 4,695 = 3,168





Competitive Intelligence Report

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REGIONAL AVERAGE COMPETITIVE EFFORTS

Industry	32
maasay	02

North America	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	67.00 5,000 No	80.14 4,977 Yes	89.34 4,841 Yes	92.02 6,273 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 10,000 0 70	6.2★ 330 14,318 0 70	6.5★ 383 19,591 51 77	6.6★ 406 20,182 101 81							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	353 353	417 417	454 454	509 509							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							
WHOLESALE SEGMENT											
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	48.00 4.0★ 200	56.02 6.2★ 330	63.32 6.5★ 383	65.04 6.6★ 406							
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	10,000 5.00 3 wks 4,000 1,000 0 70	14,318 4.70 2 wks 4,841 1,000 0 70	19,591 5.80 2 wks 6,023 1,939 51 77	20,182 5.90 2 wks 5,136 2,716 101 81							
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts)	1,997 0	2,154 0	2,227 0	2,300							
Pairs Sold (000s of pairs) Market Share (%)	1,997 8.3 %	2,154 9.1 %	2,227 9.1 %	2,300 9.1 %							





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Year 13

REGIONAL AVERAGE COMPETITIVE EFFORTS

Industry	32
iiidusti y	02

Europe-Africa	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	72.00 4,500 No	84.02 3,023 Yes	90.36 3,955 Yes	91.51 5,386 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 9,000 0 70	6.2★ 325 12,909 0 70	6.3★ 389 16,500 51 77	6.5★ 404 17,318 99 81							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	300 300	345 345	387 387	447 447							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							
WHOLESALE SEGMENT											
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	53.00 4.0★ 200	61.11 6.2★ 325	63.30 6.3★ 389	64.50 6.5★ 404							
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	9,000 5.00 3 wks 4,000 1,000 0 70	12,909 5.30 2 wks 4,705 1,000 0 70	16,500 6.20 2 _{wks} 5,614 1,711 51 77	17,318 6.20 2 _{wks} 4,432 2,312 99 81							
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts) Pairs Sold (000s of pairs)	1,700 0 1,700	1,834 0 1,834	1,955 0 1,955	2,033 0 2,033							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							





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Year 13

Industry 32 Regional Average Competitive Efforts

Asia-Pacific	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	67.00 4,000 No	78.88 3,227 Yes	85.14 2,795 Yes	86.74 5,023 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 8,000 0 70	6.1★ 321 12,045 0 70	6.5★ 363 15,909 51 77	6.9★ 371 17,682 100 81							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	225 225	271 271	311 311	376 376							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							
WHOLESALE SEGMENT											
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	48.00 4.0★ 200	55.82 6.1★ 321	58.11 6.5★ 363	60.51 6.9★ 371							
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	8,000 5.00 3 wks 2,750 700 0 70	12,045 5.10 2 wks 3,864 700 0 70	15,909 5.50 2 wks 4,932 1,373 51 77	17,682 6.40 2 wks 4,318 2,003 100 81							
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts)	1,275 0	1,437 0	1,578 0	1,706 0							
Pairs Sold (000s of pairs)	1,275	1,437	1,578	1,706							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							





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Industry 32

Latin Americ	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	72.00 4,000 No	83.42 3,341 Yes	88.36 3,227 Yes	90.12 4,477 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 7,500 0 70	6.1★ 321 11,136 0 70	6.2★ 336 15,227 53 77	6.2★ 363 16,682 101 81							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	225 225	272 272	315 315	367 367							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							
WHOLESALE SEGMENT											
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	53.00 4.0★ 200	60.71 6.1★ 321	60.98 6.2★ 336	63.54 6.2★ 363							
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	7,500 5.00 3 wks 2,750 700 0 70	11,136 5.10 2 wks 4,000 700 0 70	15,227 5.50 2 wks 5,136 1,383 53 77	16,682 5.80 2 wks 4,182 2,214 101 81							
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts) Pairs Sold (000s of pairs)	1,275 0 1,275	1,433 0 1,433	1,583 0 1,583	1,679 0 1,679							
Market Share (%)	8.3 %	9.1 %	9.1 %	9.1 %							





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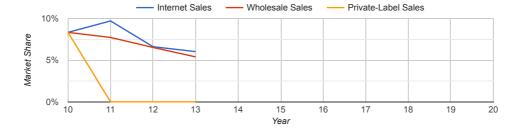
TIME SERIES COMPETITIVE EFFORTS — COMPANY G

North America				— Com	pany G	Compe	titive Ef	forts —			
North America	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
INTERNET SEGMENT Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	67.00 5,000 No	78.45 8,000 Yes	88.99 6,000 Yes	85.00 7,000 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 10,000 0 70	6.4★ 249 14,500 0 70	7.1★ 250 15,000 0 79	7.0★ 250 4,000 0 66							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	353 353	445 445	330 330	337 337							
Market Share (%)	8.3 %	9.7 %	6.6 %	6.0 %							
WHOLESALE SEGMENT Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image) Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts) Pairs Sold (000s of pairs) Market Share (%)	48.00 4.0★ 200 10,000 5.00 3 wks 4,000 1,000 70 1,997 8.3 %	56.23 6.4★ 249 14,500 5.00 2 wks 6,000 1,000 70 1,753 +76 1,829 7.7 %	63.50 7.1	57.00 7.0 250 4,000 5.00 1 wks 5,500 2,487 0 66 1,363 0 1,363 5.4 %							
PRIVATE-LABEL SEGMENT Offer Price (maximum = \$55.04) S/Q Rating (minimum = 5.0 stars) Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%)	32.00 3.0★ 200 200 8.3 %	40.00 5.1★ 197 0	40.00 5.0★ 198 0	0.00 0.0★ 0 0 0.0 %							

Company G's Prices and S/Q Ratings



Company G's Market Share



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TIME SERIES COMPETITIVE EFFORTS — COMPANY G

Francis Africa				— Com	pany G	Compe	titive Ef	forts —			
Europe-Africa	Year 10	Year 11	Year 12	Year 13	Year 14		Year 16		Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	72.00 4,500 No	80.19 6,000 Yes	94.99 4,250 Yes	83.00 6,000 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 9,000 0 70	6.4★ 331 15,500 0 70	6.7★ 338 16,000 0 79	6.4★ 338 3,000 0 66							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	300 300	510 510	286 286	317 317							
Market Share (%)	8.3 %	13.4 %	6.7 %	6.5 %							
WHOLESALE SEGMENT											
Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	53.00 4.0★ 200	59.18 6.4★ 331	67.99 6.7★ 338	54.00 6.4★ 338							
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	9,000 5.00 3 wks 4,000 1,000 0 70	15,500 5.00 2 wks 6,000 1,000 0 70	16,000 6.00 1 _{wks} 6,000 2,969 0 79	3,000 5.00 1 _{wks} 2,250 2,566 0 66							
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts) Pairs Sold (000s of pairs)	1,700 0 1,700	2,050 +79 2,129	1,757 0 1,757	1,555 +15 1,570							
Market Share (%)	8.3 %	10.5 %	8.2 %	7.0 %							
PRIVATE-LABEL SEGMENT Offer Price (maximum = \$54.50) S/Q Rating (minimum = 5.0 stars)	37.00 3.0★	41.00 5.1★	41.00 5.0★	38.50 5.8★							
Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%)	200 200 8.3 %	197 197 8.1 %	298 0 0.0 %	198 0 0.0 %							





Company G's Market Share



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${\color{red} {\sf BSG \, Decisions \, \& \, Reports} } \\ {\color{red} {\sf Time \, Series \, Competitive \, Efforts \, - \, \, Company \, G} \\$

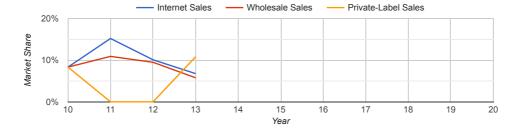
Industry 32

Asia-Pacific	Company G Competitive Efforts										
	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	67.00 4,000 No	78.09 7,000 Yes	86.99 4,000 Yes	85.00 6,000 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 8,000 0 70	6.3★ 495 11,000 0 70	6.0★ 499 11,500 0 79	6.7★ 388 2,000 0 66							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	225 225	453 453	345 345	280 280							
Market Share (%)	8.3 %	15.2 %	10.1 %	6.8 %							
WHOLESALE SEGMENT Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability	48.00 4.0★ 200	55.97 6.3★ 495	60.99 6.0★ 499	57.00 6.7★ 388							
Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image)	8,000 5.00 3 _{wks} 2,750 700 0 70	11,000 5.00 2 wks 4,500 700 0	11,500 6.00 1 _{wks} 4,750 1,983 0	2,000 4.00 1 wks 5,000 1,761 0							
Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts) Pairs Sold (000s of pairs)	1,275 0 1,275	1,722 +1 1,723	1,645 0 1,645	1,082 0 1,082							
Market Share (%)	8.3 %	10.9 %	9.5 %	5.8 %							
PRIVATE-LABEL SEGMENT											
Offer Price (maximum = \$50.51) S/Q Rating (minimum = 5.0 stars)	32.00 3.0★	40.00 5.0★	40.00 5.1★	34.99 5.8★							
Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%)	200 200 8.3 %	195 0 0.0 %	198 0 0.0 %	397 342 10.8 %							





Company G's Market Share



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TIME SERIES COMPETITIVE EFFORTS — COMPANY G

Latin Americ											
	Year 10	Year 11	Year 12				Year 16		Year 18	Year 19	Year 20
INTERNET SEGMENT											
Retail Price (\$ per unit) Search Engine Advertising (\$000s) Free Shipping	72.00 4,000 No	85.07 6,000 Yes	94.99 4,000 Yes	89.99 4,250 Yes							
S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Celebrity Appeal Brand Reputation (prior-year image)	4.0★ 200 7,500 0 70	6.3★ 494 10,500 0 70	6.0★ 500 11,000 0 79	6.5★ 406 2,000 0 66							
Online Orders (000s of pairs) Pairs Sold (\$000s of pairs)	225 225	437 437	320 320	274 274							
Market Share (%)	8.3 %	14.6 %	9.2 %	6.8 %							
WHOLESALE SEGMENT Wholesale Price (\$ per pair) S/Q Rating (1 to 10 stars) Model Availability Brand Advertising (\$000s) Rebate Offer (\$ per pair) Delivery Time (weeks) Retailer Support (\$ per outlet) Retailer Outlets Celebrity Appeal Brand Reputation (prior-year image) Pairs Demanded (000s of pairs) Gained / Lost (due to stockouts) Pairs Sold (000s of pairs) Market Share (%)	53.00 4.0★ 200 7,500 5.00 3 wks 2,750 700 0 0 70 1,275 0 1,275 8.3 %	62.78 6.3	68.00 6.0★ 500 11,000 6.00 1 wks 5,000 2,199 79 1,491 0 1,491 8.6 %	64.00 6.5 ★ 406 2,000 4.00 1,750 1,823 0 66 934 +11 945 5.1 %							
PRIVATE-LABEL SEGMENT Offer Price (maximum = \$53.54) S/Q Rating (minimum = 5.0 stars) Pairs Offered / Available (000s) Pairs Sold (000s) Market Share (%)	37.00 3.0★ 200 200 8.3 %	42.00 5.0★ 195 195 7.8 %	42.00 5.1★ 198 0	0.00 0.0★ 0 0 0.0 %							





Company G's Market Share



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