

CHAPTER 1

INTRODUCTION

1.1 Project Overview

Attrition is the predominant thing in the industry these days. It's the major problem which highlights in all the organizations. "Attrition is said to be the gradual reduction in the number of employees through retirement, resignation or death. It can also be said as Employee Turnover or Employee Defection" A well-trained and well-adapted employee leaves the organization; it creates a vacuum. So, the organization loses key skills, knowledge and business relationships. Modern managers and personnel administrators are greatly interested in reducing Attrition in the organization, in such a way that it will contribute to the maximum effectiveness, growth, and progress of the organization. Therefore, we need methods, algorithms to prediction of employee attrition using various data mining techniques.

1.2 Purpose

The key to success in any organization is attracting and retaining top talent. As an HR analyst one of the key tasks is to determine which factors keep employees at the company and which prompt others to leave. Given in the data is a set of data points on the employees who are either currently working within the company or have resigned. The objective is to improve these factors to prevent loss of good people.

CHAPTER 2

LITERATURE SURVEY

2.1 Existing problem

Attrition occurs when the workforce dwindles at a company as people leave and are not replaced. Attrition is often called a hiring freeze and is seen as a less disruptive way to trim the workforce and reduce payroll than layoffs. Attrition can also refer to the reduction of a customer base, often as a result of customers moving on and fewer new customers opting in. Attrition due to voluntary employee departures is different from layoffs, which occur when a company lets people go without replacing them. Turnover occurs when people leave their jobs voluntarily or involuntarily within a short span of time and are replaced with new talent.

2.2 References

1. Attrition Issues and Retention Challenges of Employees, 2012

Organizations planning should be giving close attention to why attrition is occurring in the pre-set. To ignore why people are leaving the organization is to ignore the organization's greatest asset – its people. People are needed to accomplish the task, but people are more than just tasks they perform. They are dreams, hopes, ambitions, creativity, and innovation. To recognize and cultivate these valuable assets is one of the surest ways to build an organization that leads rather than follows in

domestic and global markets. Thus, Organizations should create an environment that fosters ample growth opportunities, appreciation for the work accomplished and a friendly cooperative atmosphere that makes an employee feel connected in every respect to the organization. Retention plans are an inexpensive way of enhancing workplace productivity and engaging employees emotionally. Proficient employees keep the quality up and business operations run smoothly along with the cost saving in the longer run paper.

2. Predicting Employee Attrition using XGBoost Machine Learning Approach, 2018

Considering the worldwide competitive state of affairs, there's ocean of opportunities for hot and gifted persons within the world, and given an honest probability, workers half from one organization to a different. Turnover is considered the key issue for all organizations currently, as a result of its adverse effects on work productivity, and accomplishing structure objectives on time. To beat this drawback, organizations are unit currently taking support via machine learning techniques to predict the worker turnover. With high exactitude in prediction, organizations will take necessary actions at due course of your time for retention or succession of workers. Most of the information comes from basic time unit primarily based info systems, that aren't extremely economical in prediction and modelling and these models aren't terribly correct in knowledge models and can't assist the organizations to require prospering selections. The first objective of this

analysis paper is to predict worker attrition i.e. whether or not the worker is reaching to leave or still work inside the organization. During this paper, we tend to propose a completely unique model for predicting worker Attrition mistreatment Machine Learning primarily based approach i.e. XGBoost that is extremely sturdy. So as to validate the accuracy of the system projected for worker Attrition, the information set is noninheritable via on-line info and fetched to the system and extremely gorgeous and exactitude results are unit shown by the system with respect to turnover behavior.

3. Prediction of employee attrition using data mining, 2018

Currently a day's worker Attrition prediction become a serious drawback within the organizations. worker Attrition may be a huge issue for the organizations specially once trained, technical and key workers leave for a much better chance from the organization. This leads to loss to interchange a trained worker. Therefore, we tend to use this and past worker knowledge to research the common reasons for worker attrition or attrition. For the hindrance of worker attrition, we tend to applied a standard classification way, that is, call tree, supply regression, SVM, KNN, Random Forest, Naive mathematician ways on the human resource knowledge. For this we tend to implement feature choice technique on the information and analysis the results to stop worker attrition. this can be useful to firms to predict worker attrition, and additionally useful to their economic process by reducing their human resource price. A worker

would prefer to be part of or depart a corporation betting on several causes i.e., work setting, work place, gender equity, pay equity and lots of different. the remainder of the workers might imagine concerning personal reasons for example relocation because of family, maternity, health, problems with the managers or co-workers in an exceedingly team. worker attrition may be a major drawbackfor the organizations notably once trained,technical and key workers leave for best opportunities from the organizations. This finally results into financial loss to substitute a trained worker. Consequently, we tend to utilize this and past worker knowledge to assess the acquainted problems for worker attrition. the worker attrition identification helps in predicting and resolution the problems of attrition. we are able to use this knowledgeto prevent the rateof the workers.

4. Predicting Employee Attrition using Machine Learning, 2018

The growing interest in machine learning among business leaders and call manufacturers demands that researchers explore its use inside business organizations. One in all the main problems facing business leaders inside firms is that the loss of gifted workers. This analysis studies worker attrition mistreatment machine learning models. Employing an artificial knowledge created by IBM Watson, 3 main experiments were conducted to predict worker attrition. The primary experiment concerned coaching the initial class-imbalanced dataset with the subsequent machine learning models: support vector machine (SVM) with many kernel functions, random forest and KNearest neighbor (KNN).

The second experiment cantered on mistreatment adaptational artificial (ADASYN) approach to beat category imbalance, then preparation on the new dataset mistreatment the abovementioned machinelearning models. The third experiment concerned mistreatment manual under sampling of the information to balance between categories. As a result,coaching associate ADASYNbalanced dataset with KNN ($K = 3$) achievedthe very best performance, with 0.93 F1- score. Finally,by mistreatment feature choice and random forest, F1-score of 0.909 was achieved mistreatment twelveoptions out of a complete of twenty-nine options.

5. Employee Attrition and Employee Retention Challenges & Suggestions, 2018

This paper proposed that retention plans are an inexpensive way of enhancing workplace productivity and engaging employees emotionally. Proficient employees keep the quality up and business operations run smoothly along with the cost saving in the longer run.

S. No	ARTICLE NAME	AUTHOR NAME	PUBLISHED YEAR	DRAWBACKS
1	Attrition Issues and Retention Challenges of Employees	Brijesh KishoreGoswami, Sushmita Jha	2012	Organizations should create an environment that fosters ample growth opportunities
2	Predicting Employee Attrition using XGBoost Machine Learning Approach	Rachna Jain, Anand Nayyar	2018	Proposed a completely unique model for predicting worker Attrition mistreatment.
3	Prediction of employee attrition using data mining	R Shiva Shankar, J. Rajanikanth, V.V. Sivaramaraju, K. VSSR Murthy	2018	Attrition analysis using standard classification ways and feature choice technique.
4	Predicting Employee Attrition using Machine Learning	Sarah S, Alduayj, Kashif Rajpoot	2018	Prediction of employee attrition using Machine Learning algorithms such as KNN, SVM and Random Forest Algorithm.
5	Employee Attrition and Employee Retention Challenges & Suggestions	S. Guru Vignesh, Sarojini, S. Vetrivel	2018	Retention plans are an inexpensive way of enhancing workplace productivity and engaging employees emotionally.

Table 2.1 Comparison of Literature Survey

2.3 Problem Statement Definition

Employee attrition is a major cost to an organization and predicting such attritions is the most important requirement of the Human Resources department in many organizations. In this project is to predict the attrition rate of employees of an organization. Employees who are forced to take on more work may be more inclined to leave themselves. This can cost companies a significant amount of money as now they're forced to recruit, hire, and train new employees to replace those who are leaving. To recognize and cultivate these valuable assets is one of the surest ways to build an organization that leads rather than follows in domestic and global markets. Thus, Organizations should create an environment that fosters ample growth opportunities, appreciation for the work accomplished and a friendly cooperative atmosphere that makes an employee feel connected in every respect to the organization. Retention plans are an inexpensive way of enhancing workplace productivity and engaging employees emotionally. Considering the worldwide competitive state of affairs, there's ocean of opportunities for hot and gifted persons within the world, and given an honest probability, workers half from one organization to a different. Turnover is considered the key issue for all organizations currently, as a result of its adverse effects on work productivity, and accomplishing structure objectives on time.

CHAPTER 3

IDEATION & PROPOSED SOLUTION

3.1 Empathy Map Canvas

An empathy map canvas is a more in-depth version of the original empathy map, which helps identify and describe the user's needs and pain points.

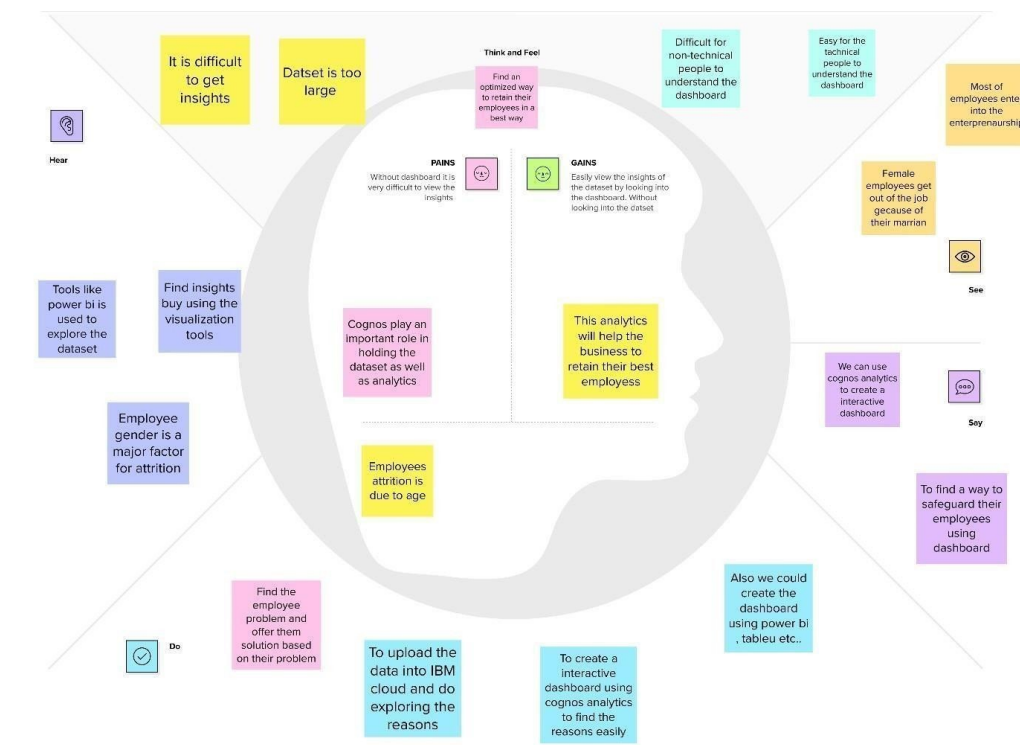


Figure 3.1 Empathy Map Canvas

Insight is a shift in organizational culture is needed to ensure better communication between a manager and his subordinate. Cognos play an important role in holding the dataset as well as analytics. Employee

gender is a major factor for attrition due to age and so on. To create a interactive dashboard using Cognosanalytics to find thereason easily.

3.2 Ideation & Brainstorming

Step-1: Team Gathering, Collaboration and Select the Problem Statement

We have gathered as a team and collaborate with each other to find the perfect problemstatement.

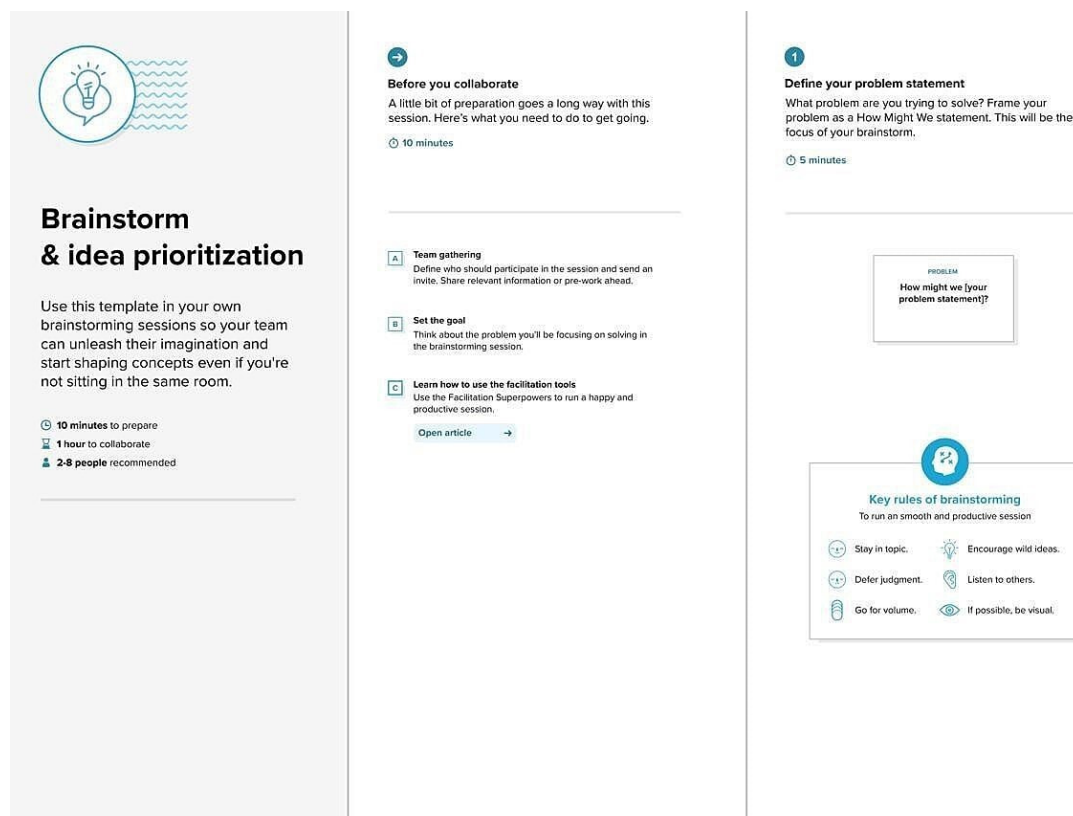


Figure 3.2 Team gathering and select the problem statement

Step-2: Brainstorm, Idea Listing and Grouping

Brainstorming is a group problem-solving method that involves the spontaneous contribution of creative ideas and solutions.

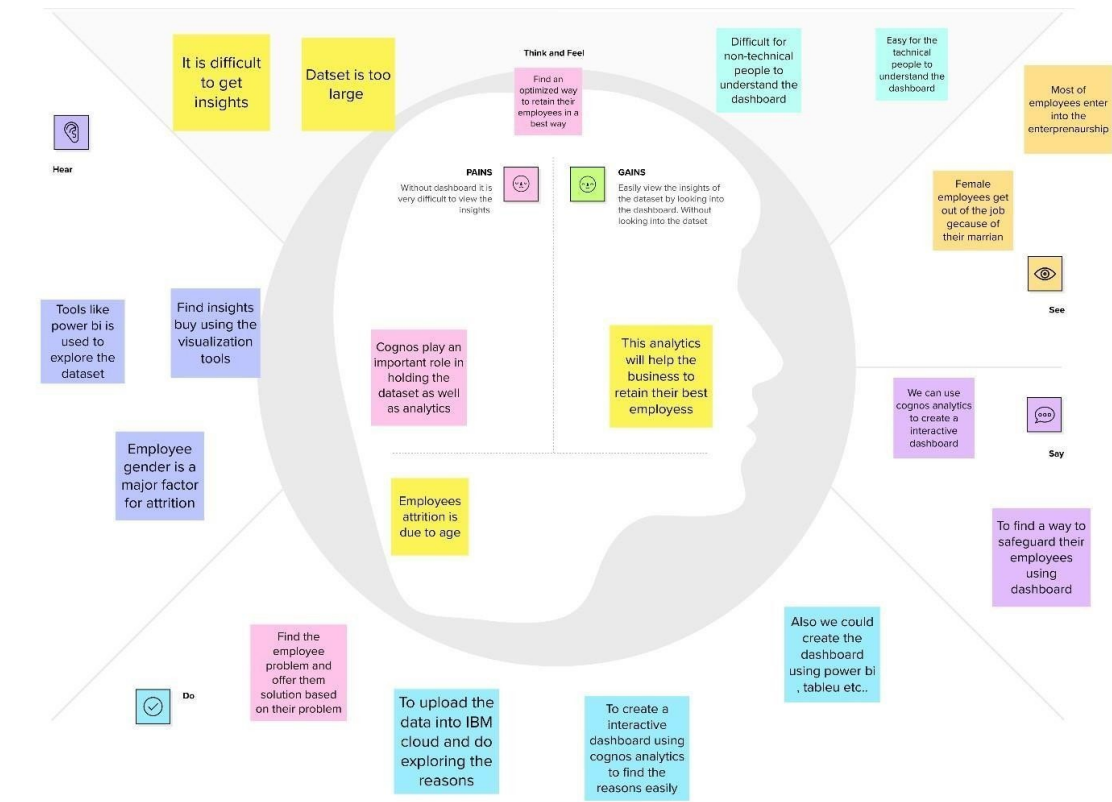


Figure 3.3 Brainstorming

Step-3: Idea Prioritization

Idea prioritization is just a part of the idea management process.

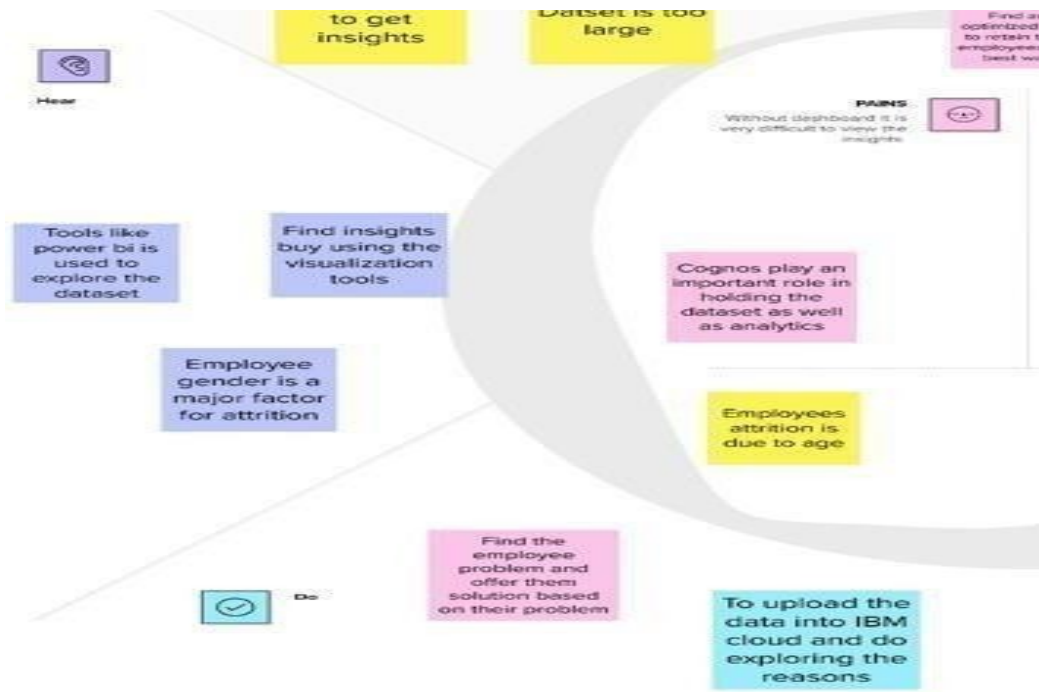


Figure 3.4 Idea Prioritization

3.3 Proposed Solution

Work-life balance

What message is your company culture sending? If staff are expected to regularly work long hours and be at your beck and call, you'll likely run into issues with employee retention. Burnout is very real. A healthy work-life balance is essential, and people need to know that management understands its importance. Encourage staff to take vacation time, and if late nights are necessary to wrap up a project, see if you can offer late arrivals or an extra day off to compensate and increase

job satisfaction. Many companies offer telecommuting or flexible schedules to improve work-life balance for their employees.

Training and development

In any position and industry, professionals want the possibility for advancement. Smart managers invest in their workers' professional development and seek opportunities for them to grow. Ask each of your direct reports about their short- and long-term goals to determine how you can help achieve them. Some companies pay for employees to attend conferences or industry events each year, or provide tuition reimbursement or continuing education training.

Team celebration

Celebrate major milestones for individuals and for the team. Whether the team just finished that huge quarterly project under budget or an employee brought home a new baby, seize the chance to celebrate together with a shared meal or group excursion.

Communication and feedback

Keeping open lines of communication is essential for employee retention. Your direct reports should feel that they can come to you with ideas, questions and concerns, and likewise, they expect you to be honest and open with them about improvements they need to make in their own performance. Make sure you connect with each staff member on a regular basis — don't let issues build up for the annual review.

S.No.	Parameter	Description
1.	Problem Statement (Problem to be solved)	To analyze the reason that why the attrition rate of corporate employees is drastically increasing
2.	Idea / Solution description	To use the Cognos analytics, create an interactive dashboard that will answer the user queries
3.	Novelty / Uniqueness	One of the crucial ways to analyze the reason is the Visualization technique. The dashboard will easily provide the insight with the help of employee data of the corporate
4.	Social Impact / Customer Satisfaction	It will create impact such as easy understanding of the huge dataset by just looking at the dataset
5.	Business Model (Revenue Model)	Business model which will generate revenue to the particular organization by answering the queries of the users such as HR of the organization, CEO etc... on how to retain their well talented employee
6.	Scalability of the Solution	The provided solution will be scalable and less cost as compared to other techniques such as ML, DL, Data Mining, etc..

Table 3.1 Description of Proposed Solution

3.4 Problem Solution Fit

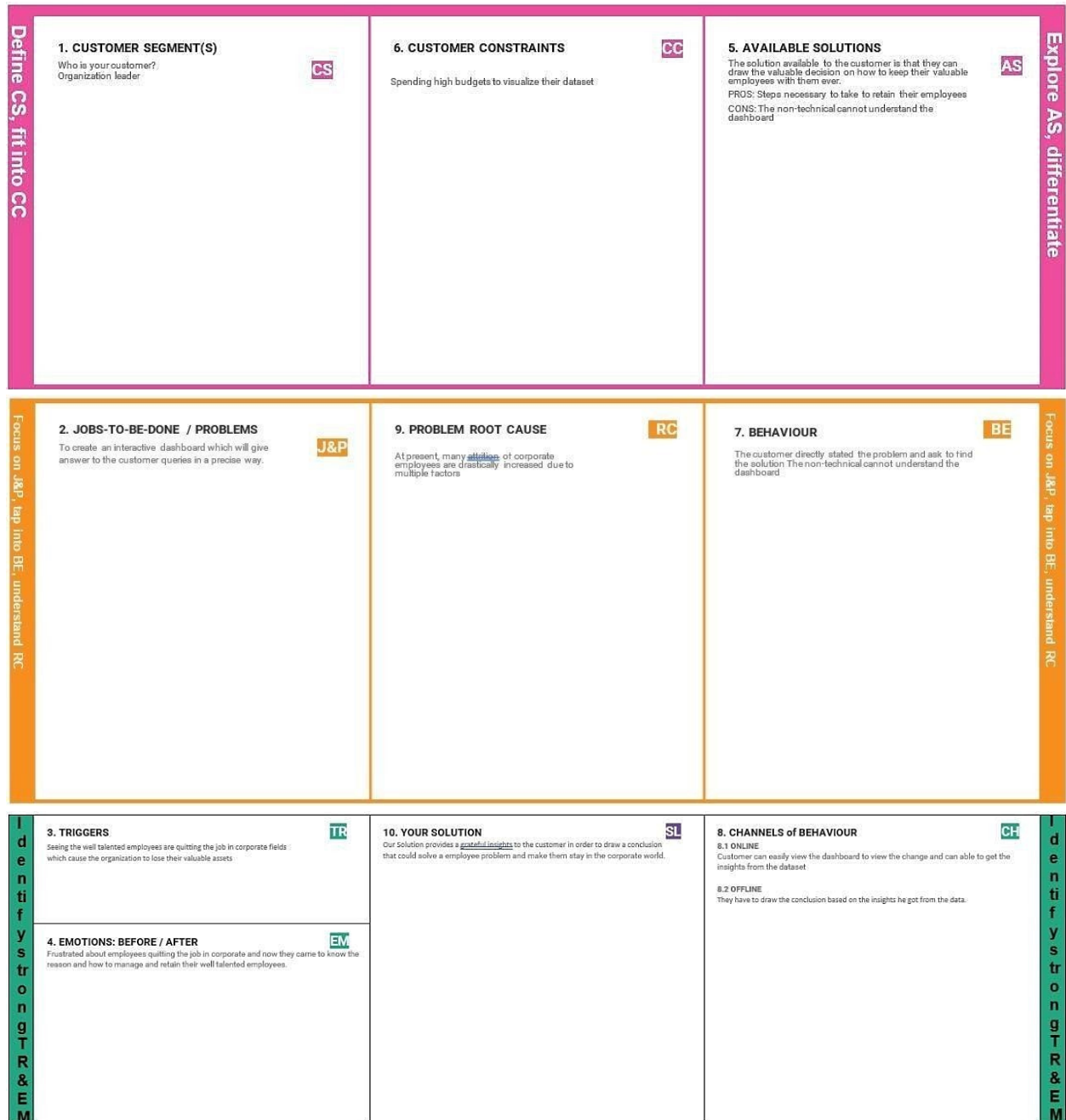


Figure 3.5 Problem Solution Fit

CHAPTER 4

REQUIREMENT ANALYSIS

4.1 Functional Requirements

Following are the functional requirements of the proposed solution.

FR No.	Functional Requirement(Epic)	Sub Requirement (Story / Sub-Task)
FR-1	User Registration	User needs to give their email and password.
FR-2	Login Page	Login with username and password.
FR-3	List of Analytics	The webpage consists of many analytical dashboards.
FR-4	User Dashboard	Take the data given by user and interactive dashboard can be created.
FR-5	Analysis and Estimation	Analyze the corporate employee attrition from the data and estimate corporate using the Data Driven Approach i.e., Cognos Analytics with Watson.

Table 4.1 Functional Requirements of Project

4.2 Non – Functional Requirements

Following are the non-functional requirements of the proposed solution.

FR No.	Non-Functional Requirement	Description
NFR-1	Usability	All the data which is needed will be displayed in one which is easily understandable and will be useful for user to enhance the corporate employee attrition with higher accuracy and also, they can get the insights of employees.
NFR-2	Security	Only recognized users can access the resource.
NFR-3	Reliability	A new Visualization and dashboard that is added or erased it won't affect other dashboards.
NFR-4	Performance	Data analytics helps in executing the existing algorithms faster with large data sets. Therefore, it will be helpful to people and Business persons to gain profit in their business.
NFR-5	Availability	By using the technique of data analysis, resource allocation can be made to make resources available at any time to achieve high profit.
NFR-6	Scalability	The data stored can be viewed and retrieved at any time and anywhere.

Table 4.2 Non-Functional Requirements of Project

CHAPTER 5

PROJECT DESIGN

5.1 Data Flow Diagram

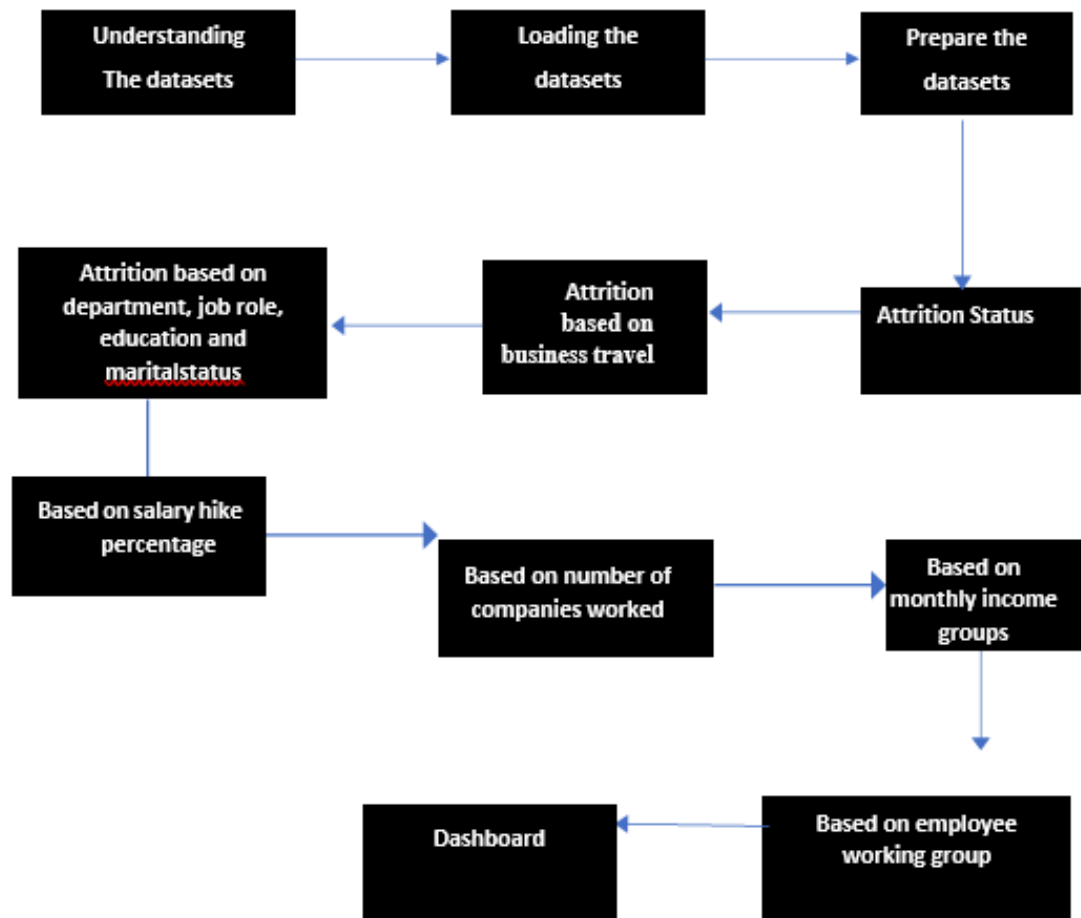


Figure 5.1 Data Flow of Project

5.2 Solution & Technical Architecture

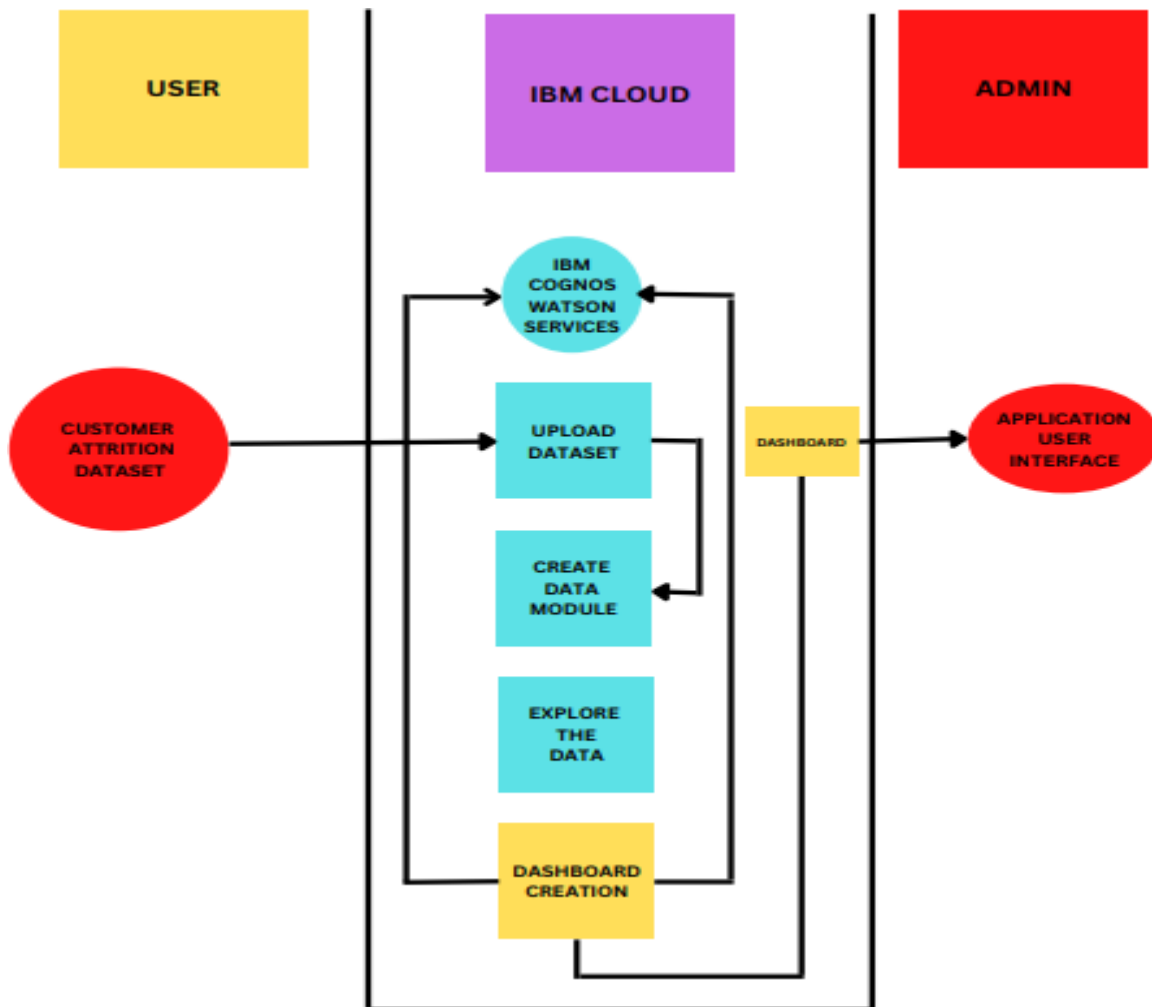


Figure 5.2 Solution & Technical Architecture of Project

Table-1: Components & Technologies

S. No	Component	Description	Technology
1.	User Interface	How user interacts with applicatione.g.Web UI etc.	HTML, CSS etc.
2.	Application Logic-1	Logic for a process in the application	Python
3.	Application Logic-2	Logic for a process in the application	IBM Cognos Analytics service
4.	Application Logic-3	Logic for a process in the application	IBM Cloud
5.	Database	Data Type, Configurations etc.	MySQL
6.	Cloud Database	Database Service on Cloud	IBM Cloud
7.	File Storage	File storage requirements	IBM Block Storage orOther StorageService or Local Filesystem
8.	Infrastructu re(Server / Cloud)	Application Deployment on LocalSystem / Cloud Local Server Configuration: CloudServer Configuration:	Local, CloudFoundry, Kubernetes,etc.

Table 5.1 Components and Technologies

Table-2: Application Characteristics

S.No.	Characteristics	Description	Technology
1.	Open-Source Frameworks	List the open-source frameworks used	PowerBi
2.	Performance	Design consideration for the performance of the application (Number of requests per sec, use of Cache, use of CDN's) etc.	Technology used: IBM Cognos Analytics

Table 5.2 Application Characteristics**5.3 User Stories**

User Type	Functional Requirement (Epic)	User Story Number	User Story / Task	Acceptance criteria	Priority	Release
Administrator	Understanding the datasets, Loading the datasets, Prepare the datasets	USN-1	Collecting the dataset and it is in unstructured format, so we need format it according to our needs	It contains all the data(information) needed for our project	Low	Sprint-1
	Attrition Status, Attrition Based On business travel, Attrition based on department, job role, education and marital status	USN-2	Attrition in business can mean the reduction in staff and employees in a company through normal means, such as retirement and resignation, the loss of customers or clients to old age or growing out of the company's target demographic.	Changes in management style, company structure, or other aspects of the company might cause employees to leave the company voluntarily, resulting in a higher attrition rate.	High	Sprint-2

	Based on salary hike percent, based on number of companies worked, based on monthly income groups Based on employee working group	USN-3	It may include base salary, wages, incentives and/or commission. Total compensation includes cash rewards as well as any other company benefits.	This will be used in increase of profit, we can able to predict it with this data	High	Sprint-3
	DASHBOARD	USN-4	A data dashboard is a tool many businesses use to track, analyze, and display data usually to gain insight into the overall wellbeing of an organization, department, or specific process	A data dashboard is an information management tool used to track, analyze indicators, metrics, and data points.	High	Sprint-4

Table 5.3 User Stories

CHAPTER 6

PROJECT PLANNING AND SCHEDULING

6.1 Sprint Planning and Estimation

Sprint	Functional Requirement(Epic)	User Story Number	User Story/ Task	Story Points	Priority	Team Members
Sprint-1	Understanding the datasets, Loading the datasets, Prepare the datasets	USN-1	Collecting the dataset and it is in unstructured format, so we need format it according to our needs.	2	High	Sureka S Manisha S Manju S Padmaja S
Sprint-2	Attrition Status, Attrition Based on business travel, Attrition based on department, job role, education and marital status	USN-2	Attrition in business can mean the reduction in staff and employees in a company through normal means, such as retirement and resignation, the loss of customers or clients to old age or growing out of the company's target demographic.	1	Medium	Sureka S Manisha S Manju S
Sprint-3	Based on salary hike percent, based on number of companies worked, based on monthly	USN-3	It may include base salary, wages, incentives and/or commission. Total	2	High	Padmaja S Sureka S Manju S Manisha S

	income groups Based on employee working group		compensation includes cash rewards as well as any other company benefits.			
Sprint-4	DASHBOARD	USN-4	It may include base salary, wages, incentives and/or commission. Total compensation includes cash rewards as well as any other company benefits.	2	High	Padmaja S Sureka S Manju S Manisha S

Table 6.1 Sprint Planning and Estimation

Sprint 1

To collect the dataset and do preprocessing techniques in order to clean the dataset. Cleaning includes the process of removing the null values, scaling the values of the column which has higher values, removing the noisy data and checking for the outliers. After preprocessing is done, we understand the dataset by doing the exploratory analysis of the data. Finally, we have to upload the data into Cognos analytics to do the analysis. Sprint 1 is estimated to be completed within one week.

Sprint 2

To develop the dashboard for attrition status. To showcase the attrition status based on the Business Travel facility of the employees. And next is to visualize the attrition status of the employees by Department wise, Job-role wise and Education Level wise and also the Marital status plays another major role in Employee attrition. Sprint 2 is estimated to be completed within 6 days.

Sprint 3

To develop the visualization that represents Employee status based on Salary Hike Percent, Visualization shows the attrition status of the employees, based on their previous working experience in other companies- number of companies, analytical visualization represents the attrition status of employees based on their Monthly Income. So we can easily find the analytical solution of the problem stating where the higher Income groups are trending to leave the company or Lower Income group in that category and Attrition based on Employee Working Groups. Sprint 3 is planned to complete in one week of time.

Sprint 4

In this sprint we have to represent the Employee Attrition Dashboard that shows the various insights that is used to reduce the attrition in corporate. As sprint 4 is an integration of all other three sprints and it is estimated to be completed within 4 days.

Project Tracker, Velocity and Burndown Charts

Sprint	Total Story Points	Duration	Sprint Start Date	Sprint End Date (Planned)	Story Points Completed (as on Planned End Date)	Sprint Release Date (Actual)
Sprint-1	10	6 Days	24 Oct 2022	29 Oct 2022	8	29 Oct 2022
Sprint-2	10	6 Days	31 Oct 2022	05 Nov 2022	9	05 Nov 2022
Sprint-3	10	6 Days	07 Nov 2022	12 Nov 2022	8	12 Nov 2022
Sprint-4	10	6 Days	14 Nov 2022	19 Nov 2022	9	19 Nov 2022

Table 6.2 Project Tracker and Velocity

Velocity

Imagine we have a 10-day sprint duration, and the velocity of the team is 20 (points per sprint). Let's calculate the team's average velocity (AV) per iteration unit (story points per day).

$$AV = \frac{\text{sprint duration}}{\text{velocity}} = 6/10=0.6$$

6.2 Sprint Delivery Schedule

TITLE	DESCRIPTION	DATE
Literature Survey & Information Gathering	Literature survey on the selected project & gathering information by referring the technical papers, research publications , journals etc.	1 SEPTEMBER 2022
Prepare Empathy Map	Prepare Empathy Map Canvas to capture the user Pains & Gains, Prepare list of problem Statements that are to be solved by this project.	7 SEPTEMBER 2022
Ideation	List the ideas by organizing a brainstorming session and prioritize the top 3 ideas based on the feasibility & importance.	14 SEPTEMBER 2022
Proposed Solution	Prepare the proposed solution document, which includes novelty, feasibility of idea, revenue model, social impact, scalability of solution, etc.	21 SEPTEMBER 2022
Problem Solution Fit	Prepare problem - solution fit document.	27 SEPTEMBER 2022
Solution Architecture	Prepare solution architecture document.	29 SEPTEMBER 2022

Customer Journey	Prepare the customer journey maps to understand the user interactions & experiences with the application (entry to exit).	12 OCTOBER 2022
Functional Requirement	Prepare the functional requirement document.	5 OCTOBER 2022
Data Flow Diagrams	Draw the data flow diagrams and submit for review.	5 OCTOBER 2022
Technology Architecture	Prepare the technology architecture diagram	13 OCTOBER 2022
Prepare Milestone & Activity List	Prepare the milestones & activity list of the project.	22 OCTOBER 2022
Project Development – Delivery of Sprint-1, 2, 3 & 4	Develop & submit the developed code by testing it.	14 NOVEMBER 2022

Table 6.3 Sprint Delivery Schedule

CHAPTER 7

CODING AND SOLUTIONING

7.1 Feature 1

Excel worksheets come with a standard limit of 1,048,576 rows. While performance in Excel will slow well before the said row limit, it's a common requirement for users to analyze datasets over one million rows in size. Congo's Analytics compresses your data so you can extract insights from large datasets. With a well- built data model, Congo's Analytics can help you analyze datasets containing over 100 million rows.

Cognos Analytics also offers useful features for working with truly large datasets that are greater than several hundred million rows. For example, users can set up aggregation tables in Cognos Analytics. Aggregations take advantage of pre- calculated data to speed up queries, reducing the time needed to render your reports.

Additional computing power can be unlocked with Cognos Analytics Premium. If your organization needs to store very large datasets in Cognos Analytics, you can purchase dedicated cloud Cognos Analytics Premium instances to enable even faster query times and refresh capabilities.

While Cognos Analytics supports many standard data visualizations out of the box, it's also possible to build your own with custom data visualizations. By adding open- source data visualization libraries from R and Python, analysts can create highly customizable visualizations to add

to their next Cognos Analytics report.

With around 750 million users, Excel remains the world's number one data analysis tool. With so many people actively using the tool, it's no surprise that users often ask for an Excel export of the data displayed in reports and dashboards.

The challenge for BI analysts has been how to offer this flexibility in a way that maintains the integrity of the connected reporting environment.

With that in mind, Microsoft released Analyze in Excel. Excel can connect directly to your underlying Cognos Analytics data, so users can do their own tabular and ad-hoc reporting. If you're comfortable creating PivotTables in Excel, you can use this familiar experience to slice and dice your data, referencing the same datasets used in other Cognos Analytics reports.

Finally, users can get the latest data from Cognos Analytics datasets by refreshing their Excel connections. This ease of access is a game-changer for organizations stuck between the two platforms.

7.2 Feature 2

Cognos Analytics can help you build interactive and insightful mapping data visualizations. It comes standard with three different map types: Standard Map, Filled Map (choropleth), or ArcGIS Maps for Cognos Analytics.

Aligning on one version of the truth across many reports is a

challenging undertaking that often ends with inconsistent definitions of metrics and KPIs. One of Cognos Analytics most compelling features is its ability to define measures in a data model and then re-use these calculations across numerous connected reports. By defining your KPI calculations in central datasets, you can ensure “Gross Profit” and “Sales Revenue” return the same numbers, regardless of which report you’re viewing.

This feature differentiates Cognos Analytics from other data visualization tools, which often define KPIs in each report individually.

CHAPTER 8

TESTING

8.1 Test Cases

1. Attrition Status

The attrition status of employees, whether they are with or without organization.

Tab 1
Employee Attrition
Attrition
● Yes ● No

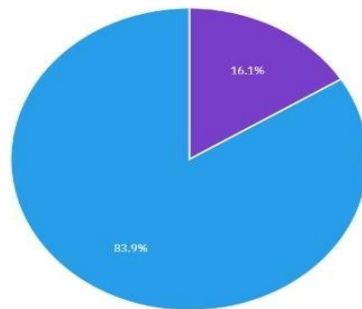


Figure 8.1 AttritionStatus

2. Attrition Basedon Business Travel(Yes / No)

This attrition based on the Business travel facility of the employees.The test case shownbelow as Bar Visualization.

Tab 2



Figure 8.2 Attrition based on BusinessTravel

3. Attrition Based on Department, Job Role, Education and Marital Status

The following bar chart shows the attrition status of the employees by Department wise, Job-role wise and Education Level wise and also the marital status plays another major role in Employee attrition.

Tab 4

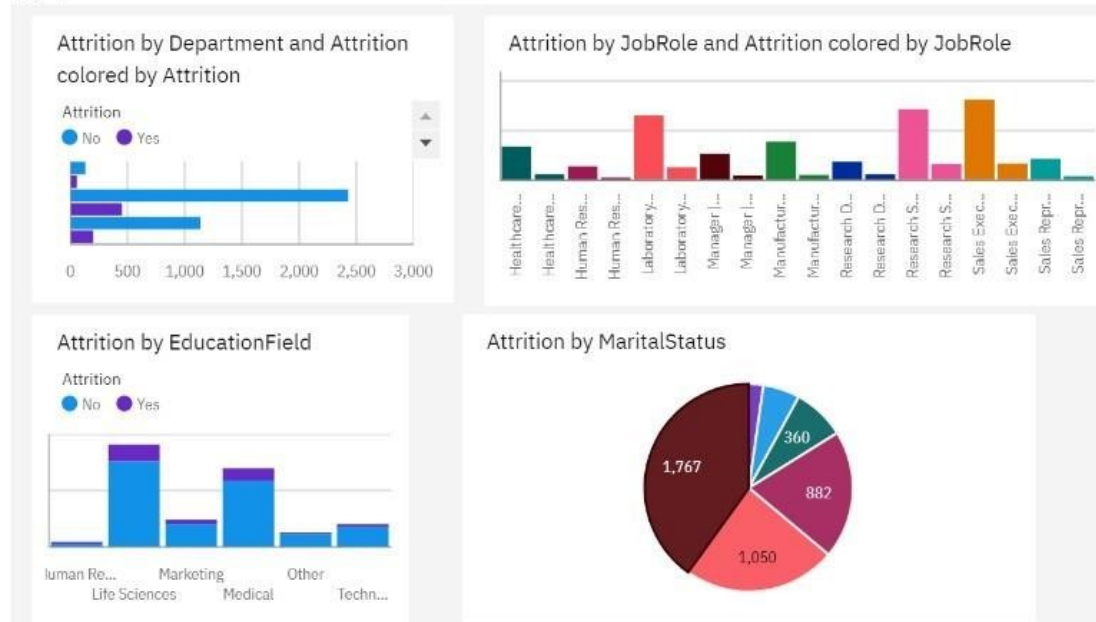


Figure 8.3 Attrition based on Department, Job Role, Education and Marital Status

4. Based on Salary Hike Percent

This visualization chart represents Employee status by Salary Hike Percent.

Tab 1

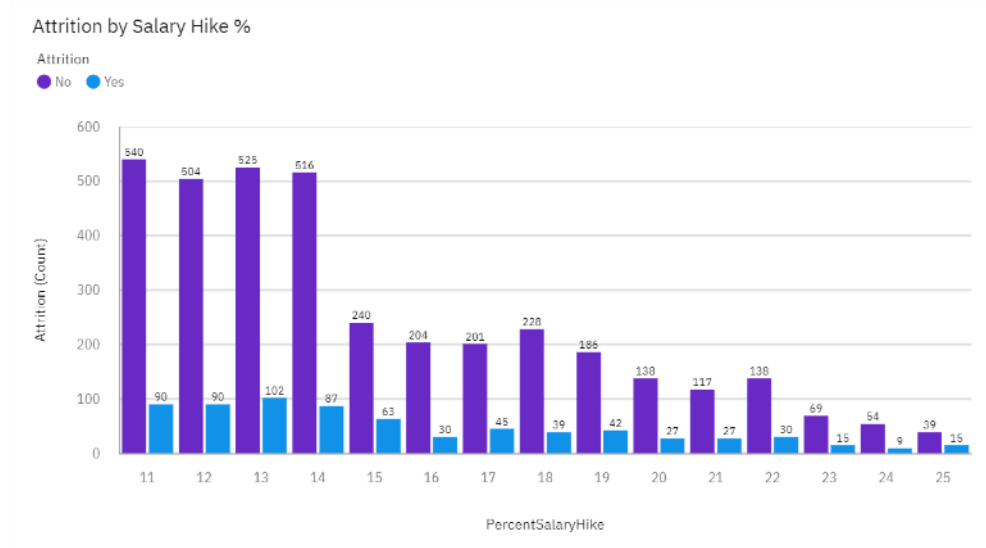


Figure 8.4 Attrition based on SalaryHike Percent

5. Based on No of Companies Worked

The following visualization shows the attritionstatus of the employees, based ontheirprevious working experience in other companies- number of companies.

Tab 2

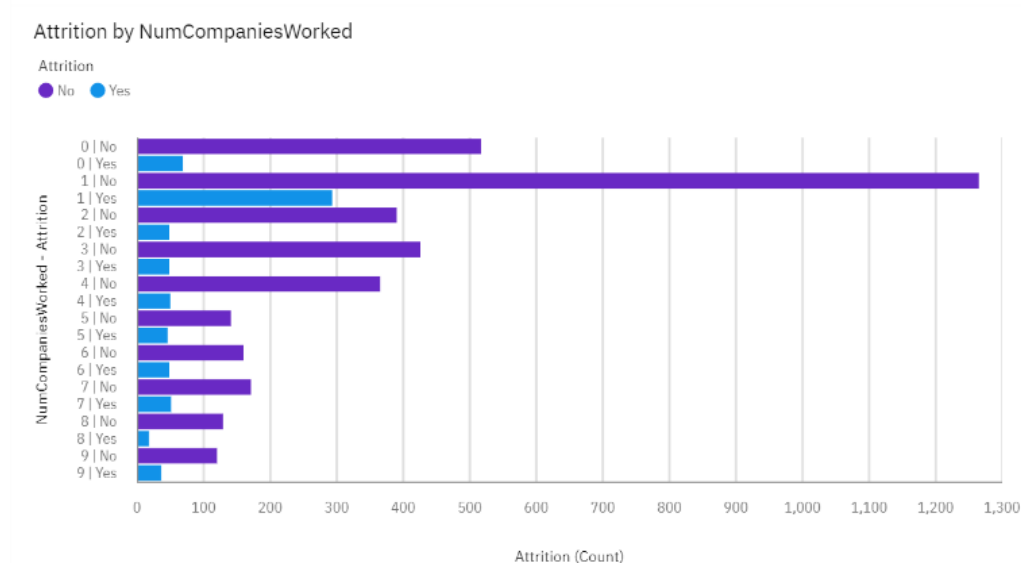


Figure 8.5 Attritionbased on number of companies worked

6. Based on Monthly Income Groups

This visualization represents the attrition status of employees based on their Monthly Income. So, we can easily find the analytical solution of the problem stating where the higher Income groups are trending to leave the company or lower income group in that category.

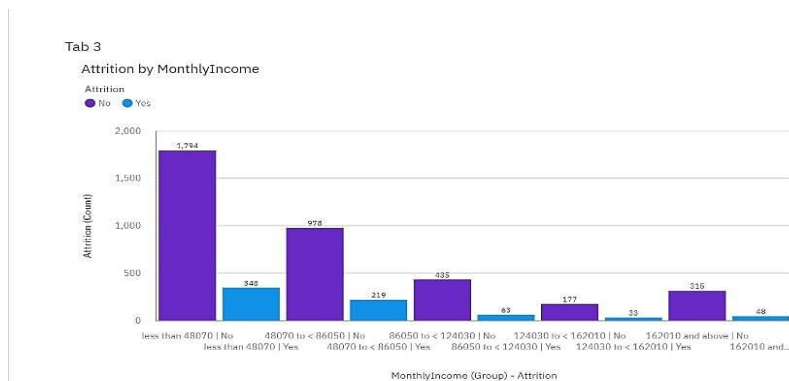
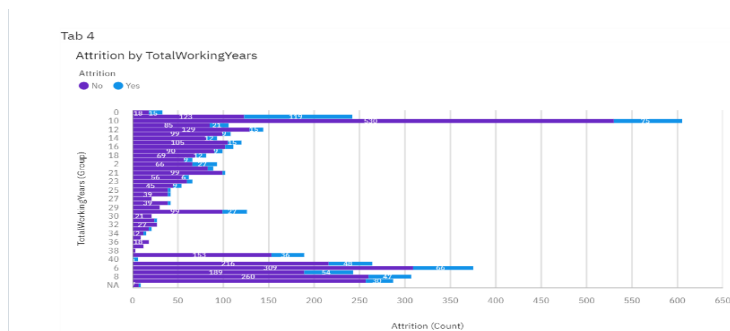


Figure 8.6 Attrition based on Monthly IncomeGroup

7. Based on Employee WorkingGroups

These visualizations represent based On Employee. Working Group.



8. Dashboard

This visualization shows the EmployeeAttrition Dashboard.

Tab 5



Figure 8.8 Dashboard

CHAPTER 9 RESULTS

Performance Metrics

The attrition status of employees, whether they are with or without organization.

Tab 1

Employee Attrition

Attrition
● Yes ● No

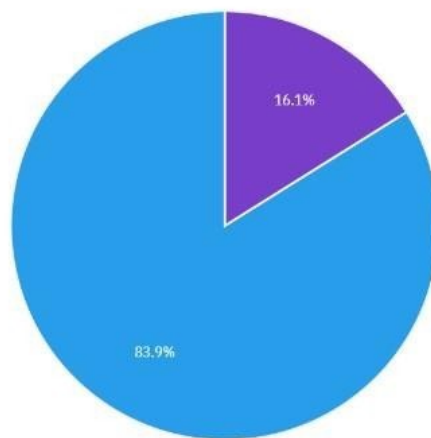


Figure 9.1 Attrition Status

This attrition based on the Business travel facility of the employees. The test case shown below as Bar Visualization.

Tab 2

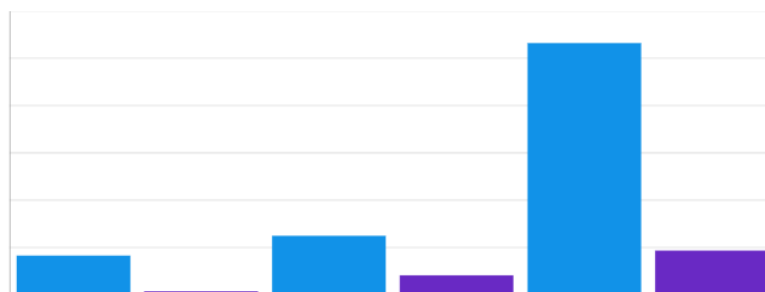


Figure 9.2 Attrition based on BusinessTravel

The following bar chart shows the attrition status of the employees by Department wise, Job-role wise and Education Level wise and also the marital status plays another major role in Employee attrition.

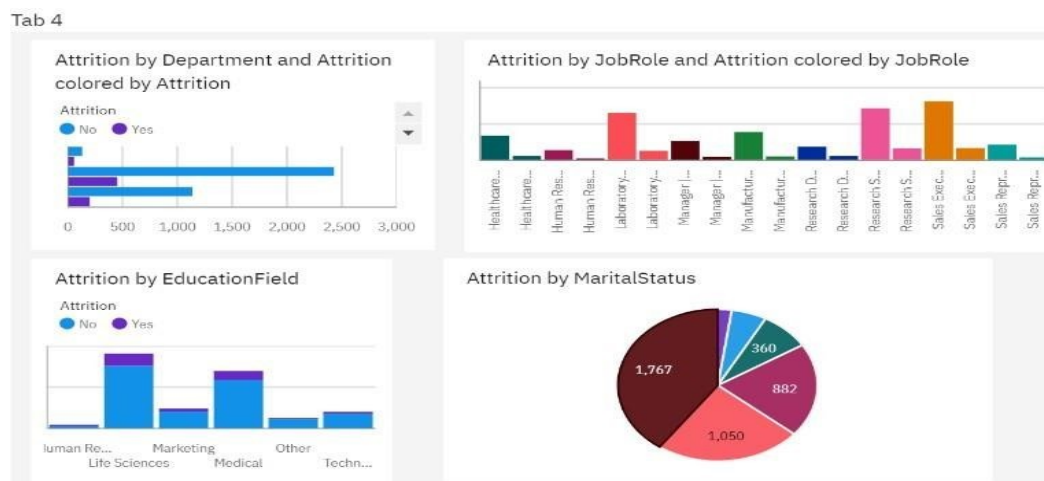


Figure 9.3 Attrition based on Department, Job Role, Education and MaritalStatus

This visualization chart represents Employee status by Salary Hike Percent.

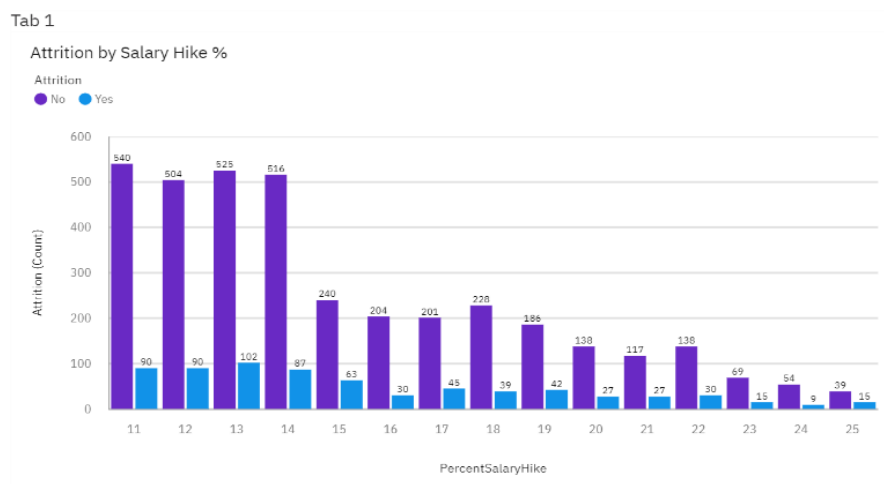


Figure 9.4 Attrition based on SalaryHike Percent

The following visualization shows the attrition status of the employees, based on their previous working experience in other companies.

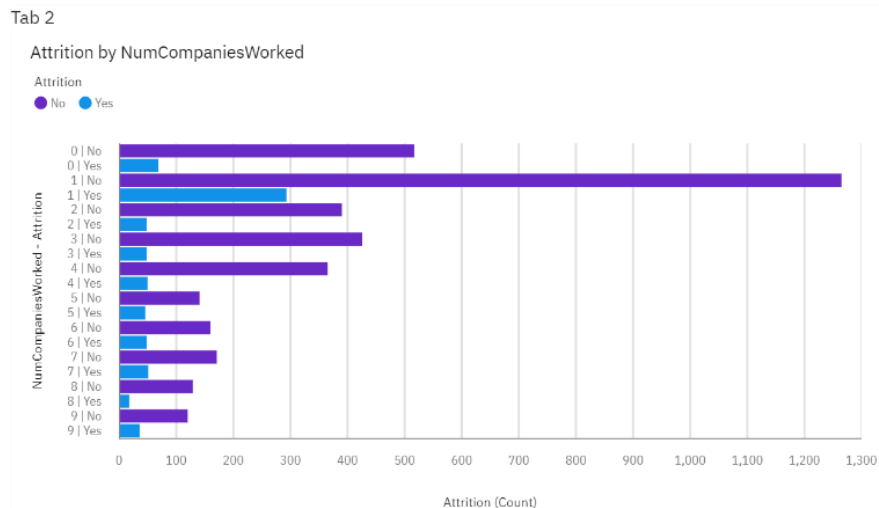


Figure 9.5 Attritionbased on numberof companies worked

These visualization represents the attrition status of employees based on their Monthly Income. So we can easily find the analytical solution of the problem stating where the higher Income groups are trending to leave the company or Lower Income group in that category.

Tab 3

Attrition by MonthlyIncome

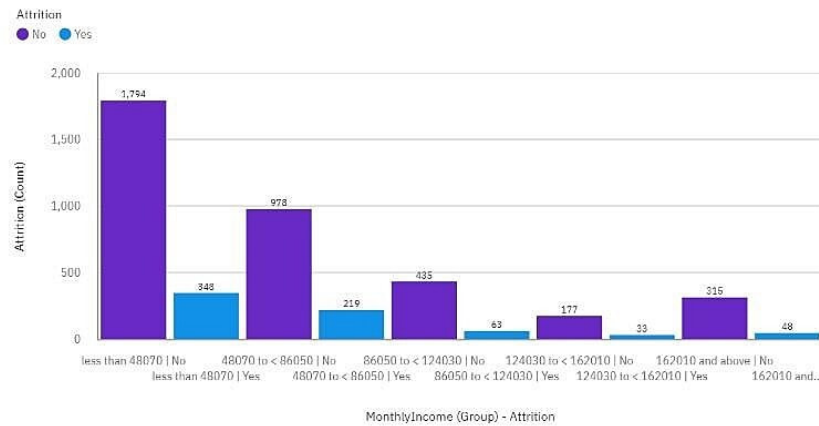


Figure 9.6 Attritionbased on MonthlyIncome Group

These visualization represent based On Employee Working Groups. It represent the employees working years.

Tab 4

Attrition by TotalWorkingYears

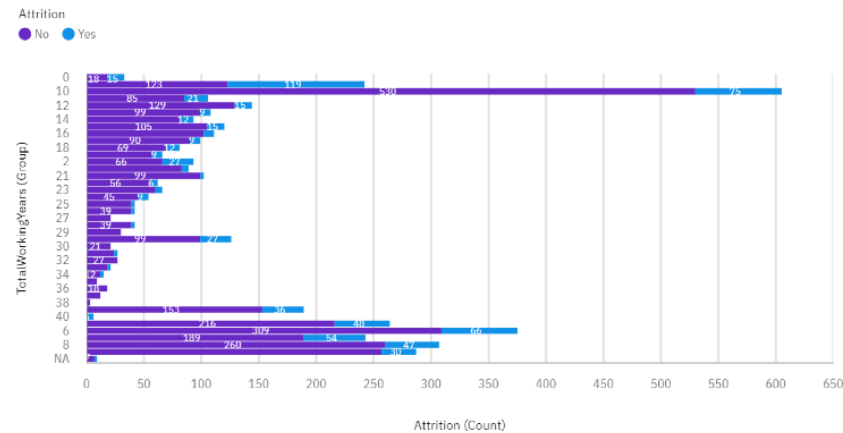


Figure 9.7 Attrition Based on EmployeeWorking Groups

This visualization shows the Employee Attrition Dashboard.



Figure 9.8 Dashboard

The user interface (UI) is the point of human-computer interaction and communication in a device.

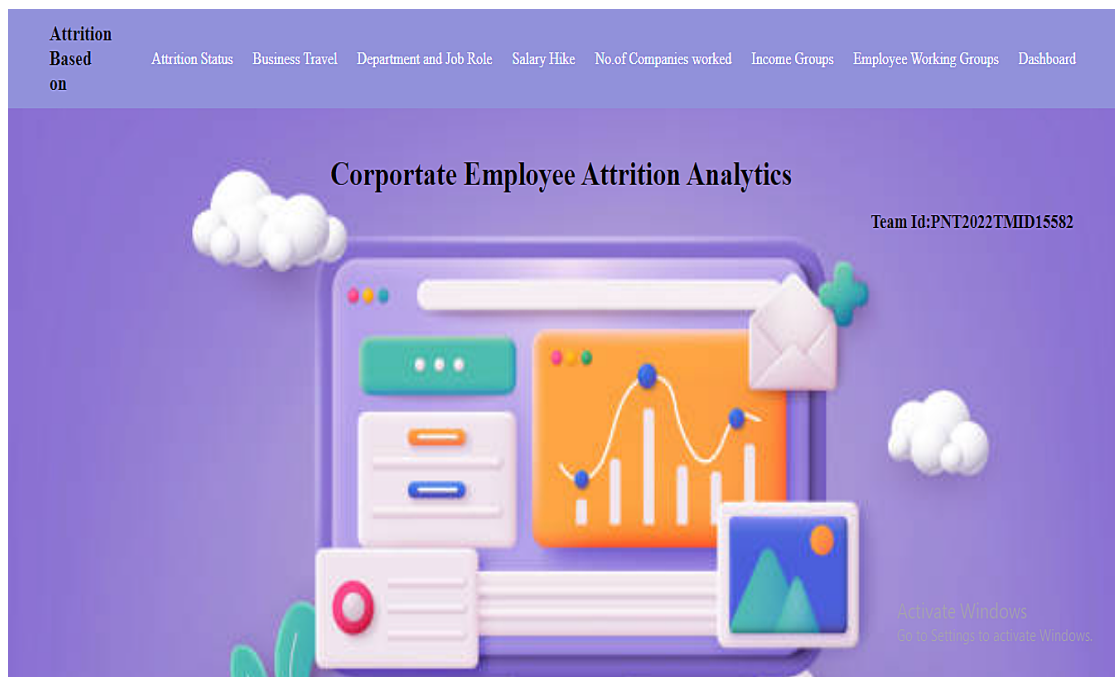


Figure 9.9 User Interface

CHAPTER 10

ADVANTAGES AND DISADVANTAGES

Advantages

- If the supervisors or HR came to know about some employees that they will be planning to leave the company then they could get in touch with those employees which can help them to stay back or they can manage the workforce by hiring the new alternative of those employees.
- If all the employees in the current project are working continuously on a project, then the pipeline of that project will be smooth but if suppose one efficient asset of the project suddenly leave that company then the workflow will be not so smooth.
- Hiring Management: If HR of one particular project came to know about the employee who is willing to leave the company, then he/she can manage the number of hiring and they can get the valuable asset whenever they need so for the efficient flow of work.
- It brings to fore the cause of employee disengagement.
- Enables HR managers develop long-term strategies to reduce attrition.
- Competitive measures to enhance company brand image.
- Develops and shapes drills that benefit both the management and the employees.

- Enhanced work culture.

Disadvantages

- One of the known facts about attrition is it cannot be eliminated from the company.
- It is a part of every organization as employees are free to leave the organization.

CHAPTER 11

CONCLUSION

- The conclusion of Corporate Employee Attrition Analytics is finding a Balance. It's important to recognize that there are actually two types of attrition problems: too little and too much.
- When considering attrition, many leaders tend to focus on the problem of high turnover with good reason.
- Recruiting, hiring, onboarding, and training new employees costs businesses billions each year. Companies also suffer productivity losses and lost profits when there is a large amount of continuous churn in the workforce.
- Top talent, in particular, can be very difficult and expensive to replace. The more talented the worker, the greater the consequences of attrition.
- Replacing an individual employee typically costs one-half to two times the worker's annual salary.
- Financial considerations aside, businesses are better off when they can retain good employees and the organizational knowledge they possess.
- But too little attrition can also be a problem. The right amount of attrition with the right people turning over at the right time is desirable. Not every organization or every job is right for every person; if an employee who isn't the right fit or a low-performing employee leaves, there's an opportunity to fill the role with a high performer who is a better fit for the job.

- Even if a good employee leaves as a result of “graduating” into a job with a client, if they become a great ambassador for the company, it can be a positive loss.
- The goal with employee attrition and retention is to strike the right balance of holding on to top talent while accepting that some level of attrition is healthy; employee attrition analytics enables organizations to find that balance.

CHAPTER 12

FUTURE SCOPE

- Most of the work we do in the field of people analytics is oriented to helping organizations understand what is most important to their employees, with the goal of making improvements to increase employee engagement and productivity, and reduce unwanted attrition.
- Employee attrition analytics is specifically focused on identifying why employees voluntarily leave, what might have prevented them from leaving, and how we can use data to predict attrition risk.
- Most importantly, this type of employee predictive analytics can be used to help organizations understand and design the interventions that will be most effective in reducing unwanted attrition.
- Over the past two years, this type of analytic practice has become indispensable.
- Global labor markets have swung dramatically due to the COVID-19 pandemic.
- In addressing the ongoing challenges of the pandemic and the rise of remote work, employee attrition analytics will remain important to organizations seeking to retain top talent.
- Predictive analytics capability enables the design of an employee retention model to keep these valuable employees engaged and on board.

CHAPTER 13

APPENDIX

13.1 Code

HTML

```
<!DOCTYPE html>
<html lang="en">
  <head>
    <meta charset="UTF-8" />
    <meta http-equiv="X-UA-Compatible" content="IE=edge" />
    <meta name="viewport" content="width=device-width, initial-scale=1.0"
  />
    <link rel="stylesheet" href="/css/style.css" />
    <title>Corporate Employee Attrition Analytics</title>
  </head>
  <body>
    <header class="main-header">
      <div class="main-header__brand">
        <h4>Attrition Based on</h4>
      </div>
      <nav class="navbar">
        <a
href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i08
33D86FB9824A07A0F3BFE491554113&objRef=i0833D86FB9824A07A0F3
BFE491554113&options%5BdisableGlassPrefetch%5D=true&options%5Bco
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anvasExtension&options%5Bcollections%5D%5BfeatureExtension%5D%5Bi
d%5D=com.ibm.bi.dashboard.core-
features&options%5Bcollections%5D%5Bbuttons%5D%5Bid%5D=com.ibm.
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```

FeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.content-features&options%5Bcollections%5D%5BsaveServices%5D%5Bid%5D=com.ibm.bi.dashboard.saveServices&options%5Bcollections%5D%5Btemplates%5D%5Bid%5D=com.ibm.bi.dashboard.templates&options%5Bcollections%5D%5BvisualizationExtension%5D%5Bid%5D=com.ibm.bi.dashboard.visualizationExtensionCA&options%5Bcollections%5D%5BboardModel%5D%5Bid%5D=com.ibm.bi.dashboard.boardModelExtension&options%5Bcollections%5D%5BcontentTypes%5D%5Bid%5D=com.ibm.bi.dashboard.contentTypes&options%5Bcollections%5D%5BserviceExtension%5D%5Bid%5D=com.ibm.bi.dashboard.serviceExtension&options%5Bcollections%5D%5BlayoutExtension%5D%5Bid%5D=com.ibm.bi.dashboard.layoutExtension&options%5Bcollections%5D%5BcolorSetExtensions%5D%5Bid%5D=com.ibm.bi.dashboard.colorSetExtensions&options%5Bconfig%5D%5Bproduct%5D=CA&options%5Bconfig%5D%5BeditPropertiesLabel%5D=true&options%5Bconfig%5D%5BenableCustomVisualizations%5D=true&options%5Bconfig%5D%5BassetTags%5D%5B%5D=dashboard&options%5Bconfig%5D%5BfilterDock%5D=true&options%5Bconfig%5D%5BshowMembers%5D=true&options%5Bconfig%5D%5Bupgrades%5D=dashboard-core%2Fjs%2Fdashboard%2Fupgrades&options%5Bconfig%5D%5BassetType%5D=exploration&options%5Bconfig%5D%5BgeoService%5D=CA&options%5Bconfig%5D%5BsmartTitle%5D=true&options%5Bconfig%5D%5BnavigationGroupAction%5D=true&options%5Bconfig%5D%5BenableDataQuality%5D=false&options%5Bconfig%5D%5BmemberCalculation%5D=false&isAuthoringMode=false&boardId=i0833D86FB9824A07A0F3BFE491554113" target="__blank">Attrition Status

<a

href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i0833D86FB9824A07A0F3BFE491554113&objRef=i0833D86FB9824A07A0F3BFE491554113&options%5BdisableGlassPrefetch%5D=true&options%5Bcollections%5D%5BcanvasExtension%5D%5Bid%5D=com.ibm.bi.dashboard.canvasExtension&options%5Bcollections%5D%5BfeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.core-

features&options%5Bcollections%5D%5Bbuttons%5D%5Bid%5D=com.ibm.bi.dashboard.buttons&options%5Bcollections%5D%5Bwidget%5D%5Bid%5D=com.ibm.bi.dashboard.widgets&options%5Bcollections%5D%5BcontentFeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.content-features&options%5Bcollections%5D%5BsaveServices%5D%5Bid%5D=com.ibm.bi.dashboard.saveServices&options%5Bcollections%5D%5Btemplates%5D%5Bid%5D=com.ibm.bi.dashboard.templates&options%5Bcollections%5D%5BvisualizationExtension%5D%5Bid%5D=com.ibm.bi.dashboard.visualizationExtensionCA&options%5Bcollections%5D%5BboardModel%5D%5Bid%5D=com.ibm.bi.dashboard.boardModelExtension&options%5Bcollections%5D%5BcontentTypes%5D%5Bid%5D=com.ibm.bi.dashboard.contentTypes&options%5Bcollections%5D%5BserviceExtension%5D%5Bid%5D=com.ibm.bi.dashboard.serviceExtension&options%5Bcollections%5D%5BlayoutExtension%5D%5Bid%5D=com.ibm.bi.dashboard.layoutExtension&options%5Bcollections%5D%5BcolorSetExtensions%5D%5Bid%5D=com.ibm.bi.dashboard.colorSetExtensions&options%5Bconfig%5D%5Bproduct%5D=CA&options%5Bconfig%5D%5BeditPropertiesLabel%5D=true&options%5Bconfig%5D%5BenableCustomVisualizations%5D=true&options%5Bconfig%5D%5BassetTags%5D%5B%5D=dashboard&options%5Bconfig%5D%5BfilterDock%5D=true&options%5Bconfig%5D%5BshowMembers%5D=true&options%5Bconfig%5D%5Bupgrades%5D=dashboard-core%2Fjs%2Fdashboard%2Fupgrades&options%5Bconfig%5D%5BassetType%5D=exploration&options%5Bconfig%5D%5BgeoService%5D=CA&options%5Bconfig%5D%5BsmartTitle%5D=true&options%5Bconfig%5D%5BnavigationGroupAction%5D=true&options%5Bconfig%5D%5BenableDataQuality%5D=false&options%5Bconfig%5D%5BmemberCalculation%5D=false&isAuthoringMode=false&boardId=i0833D86FB9824A07A0F3BFE491554113" target="__blank">Business Travel

<a

href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i0833D86FB9824A07A0F3BFE491554113&objRef=i0833D86FB9824A07A0F3BFE491554113&options%5BdisableGlassPrefetch%5D=true&options%5Bco

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ringMode=false&boardId=i5E63DF5BAA2844EBB47E764CD5F5CE90"
target="__blank">Salary Hike

<a

href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i5E63DF5BAA2844EBB47E764CD5F5CE90&objRef=i5E63DF5BAA2844EBB47E764CD5F5CE90&options%5BdisableGlassPrefetch%5D=true&options%5Bcollections%5D%5BcanvasExtension%5D%5Bid%5D=com.ibm.bi.dashboard.canvasExtension&options%5Bcollections%5D%5BfeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.core-features&options%5Bcollections%5D%5Bbuttons%5D%5Bid%5D=com.ibm.bi.dashboard.buttons&options%5Bcollections%5D%5Bwidget%5D%5Bid%5D=com.ibm.bi.dashboard.widgets&options%5Bcollections%5D%5BcontentFeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.content-features&options%5Bcollections%5D%5BsaveServices%5D%5Bid%5D=com.ibm.bi.dashboard.saveServices&options%5Bcollections%5D%5Btemplates%5D%5Bid%5D=com.ibm.bi.dashboard.templates&options%5Bcollections%5D%5BvisualizationExtension%5D%5Bid%5D=com.ibm.bi.dashboard.visualizationExtensionCA&options%5Bcollections%5D%5BboardModel%5D%5Bid%5D=com.ibm.bi.dashboard.boardModelExtension&options%5Bcollections%5D%5BcontentTypes%5D%5Bid%5D=com.ibm.bi.dashboard.contentTypes&options%5Bcollections%5D%5BserviceExtension%5D%5Bid%5D=com.ibm.bi.dashboard.serviceExtension&options%5Bcollections%5D%5BlayoutExtension%5D%5Bid%5D=com.ibm.bi.dashboard.layoutExtension&options%5Bcollections%5D%5BcolorSetExtensions%5D%5Bid%5D=com.ibm.bi.dashboard.colorSetExtensions&options%5Bconfig%5D%5Bproduct%5D=CA&options%5Bconfig%5D%5BeditPropertiesLabel%5D=true&options%5Bconfig%5D%5BenableCustomVisualizations%5D=true&options%5Bconfig%5D%5BassetTags%5D%5B%5D=dashboard&options%5Bconfig%5D%5BfilterDock%5D=true&options%5Bconfig%5D%5BshowMembers%5D=true&options%5Bconfig%5D%5Bupgrades%5D=dashboard-core%2Fjs%2Fdashboard%2Fupgrades&options%5Bconfig%5D%5BassetType%5D=exploration&options%5Bconfig%5D%5BgeoService%5D=CA&option

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<a href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i5E63DF5BAA2844EBB47E764CD5F5CE90&objRef=i5E63DF5BAA2844EBB47E764CD5F5CE90&options%5BdisableGlassPrefetch%5D=true&options%5Bcollections%5D%5BcanvasExtension%5D%5Bid%5D=com.ibm.bi.dashboard.canvasExtension&options%5Bcollections%5D%5BfeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.core-features&options%5Bcollections%5D%5Bbuttons%5D%5Bid%5D=com.ibm.bi.dashboard.buttons&options%5Bcollections%5D%5Bwidget%5D%5Bid%5D=com.ibm.bi.dashboard.widgets&options%5Bcollections%5D%5BcontentFeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.content-features&options%5Bcollections%5D%5BsaveServices%5D%5Bid%5D=com.ibm.bi.dashboard.saveServices&options%5Bcollections%5D%5Btemplates%5D%5Bid%5D=com.ibm.bi.dashboard.templates&options%5Bcollections%5D%5BvisualizationExtension%5D%5Bid%5D=com.ibm.bi.dashboard.visualizationExtensionCA&options%5Bcollections%5D%5BboardModel%5D%5Bid%5D=com.ibm.bi.dashboard.boardModelExtension&options%5Bcollections%5D%5BcontentTypes%5D%5Bid%5D=com.ibm.bi.dashboard.contentTypes&options%5Bcollections%5D%5BserviceExtension%5D%5Bid%5D=com.ibm.bi.dashboard.serviceExtension&options%5Bcollections%5D%5BlayoutExtension%5D%5Bid%5D=com.ibm.bi.dashboard.layoutExtension&options%5Bcollections%5D%5BcolorSetExtensions%5D%5Bid%5D=com.ibm.bi.dashboard.colorSetExtensions&options%5Bconfig%5D%5Bproduct%5D=CA&options%5Bconfig%5D%5BeditPropertiesLabel%5D=true&options%5Bconfig%5D%5BenableCustomVisualizations%5D=true&options%5Bconfig%5D%5BassetTags%5D%5B%5D=dashboard&options%5Bconfig%5D%5BfilterDock%5D=true&options%5Bconfig%5D%5BshowMembers%5D=true&options%5Bconfig%

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target="__blank">Income Groups

<a
href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i5E
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features&options%5Bcollections%5D%5Bbuttons%5D%5Bid%5D=com.ibm.
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ollections%5D%5BcolorSetExtensions%5D%5Bid%5D=com.ibm.bi.dashboar
d.colorSetExtensions&options%5Bconfig%5D%5Bproduct%5D=CA&options
%5Bconfig%5D%5BeditPropertiesLabel%5D=true&options%5Bconfig%5D%5

BenableCustomVisualizations%5D=true&options%5Bconfig%5D%5BassetTypes%5D%5B%5D=dashboard&options%5Bconfig%5D%5BfilterDock%5D=true&options%5Bconfig%5D%5BshowMembers%5D=true&options%5Bconfig%5D%5Bupgrades%5D=dashboard-core%2Fjs%2Fdashboard%2Fupgrades&options%5Bconfig%5D%5BassetType%5D=exploration&options%5Bconfig%5D%5BgeoService%5D=CA&options%5Bconfig%5D%5BsmartTitle%5D=true&options%5Bconfig%5D%5BnavigationGroupAction%5D=true&options%5Bconfig%5D%5BenableDataQuality%5D=false&options%5Bconfig%5D%5BmemberCalculation%5D=false&isAuthoringMode=false&boardId=i5E63DF5BAA2844EBB47E764CD5F5CE90" target="__blank">Employee Working Groups

<a href="https://us3.ca.analytics.ibm.com/bi/?perspective=dashboard&id=i5E63DF5BAA2844EBB47E764CD5F5CE90&objRef=i5E63DF5BAA2844EBB47E764CD5F5CE90&options%5BdisableGlassPrefetch%5D=true&options%5Bcollections%5D%5BcanvasExtension%5D%5Bid%5D=com.ibm.bi.dashboard.canvasExtension&options%5Bcollections%5D%5BfeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.core-features&options%5Bcollections%5D%5Bbuttons%5D%5Bid%5D=com.ibm.bi.dashboard.buttons&options%5Bcollections%5D%5Bwidget%5D%5Bid%5D=com.ibm.bi.dashboard.widgets&options%5Bcollections%5D%5BcontentFeatureExtension%5D%5Bid%5D=com.ibm.bi.dashboard.content-features&options%5Bcollections%5D%5BsaveServices%5D%5Bid%5D=com.ibm.bi.dashboard.saveServices&options%5Bcollections%5D%5Btemplates%5D%5Bid%5D=com.ibm.bi.dashboard.templates&options%5Bcollections%5D%5BvisualizationExtension%5D%5Bid%5D=com.ibm.bi.dashboard.visualizationExtensionCA&options%5Bcollections%5D%5BboardModel%5D%5Bid%5D=com.ibm.bi.dashboard.boardModelExtension&options%5Bcollections%5D%5BcontentTypes%5D%5Bid%5D=com.ibm.bi.dashboard.contentTypes&options%5Bcollections%5D%5BserviceExtension%5D%5Bid%5D=com.ibm.bi.dashboard.serviceExtension&options%5Bcollections%5D%5BlayoutExtension%5D%5Bid%5D=com.ibm.bi.dashboard.layoutExtension&options%5Bc

```
ollections%5D%5BcolorSetExtensions%5D%5Bid%5D=com.ibm.bi.dashboar
d.colorSetExtensions&options%5Bconfig%5D%5Bproduct%5D=CA&options
%5Bconfig%5D%5BeditPropertiesLabel%5D=true&options%5Bconfig%5D%5
BenableCustomVisualizations%5D=true&options%5Bconfig%5D%5BassetT
ags%5D%5B%5D=dashboard&options%5Bconfig%5D%5BfilterDock%5D=tru
e&options%5Bconfig%5D%5BshowMembers%5D=true&options%5Bconfig%
5D%5Bupgrades%5D=dashboard-
core%2Fjs%2Fdashboard%2Fupgrades&options%5Bconfig%5D%5BassetTy
pe%5D=exploration&options%5Bconfig%5D%5BgeoService%5D=CA&option
s%5Bconfig%5D%5BsmartTitle%5D=true&options%5Bconfig%5D%5Bnaviga
tionGroupAction%5D=true&options%5Bconfig%5D%5BenableDataQuality%5
D=false&options%5Bconfig%5D%5BmemberCalculation%5D=false&isAutho
ringMode=false&boardId=i5E63DF5BAA2844EBB47E764CD5F5CE90">Das
hboard</a>
    </nav>
</header>
<main class="product-overview">
    <div class="content">
        <h1>Corporate Employee Attrition Analytics</h1>
    </div>
    <div class="team">
        <h3>Team Id:PNT2022TMID15582</h3>
        <span></span>
    </div>
</main>
</body>
</html>
```


CSS

```
* {  
  margin: 0;  
  padding: 0;  
  box-sizing: border-box;  
}  
  
html {  
  font-family: "Belleza";  
}  
  
body {  
  background-color: #f1f1f1;  
}  
  
.main-header__brand {  
  width: 50px;  
  height: 25x;  
}  
  
.main-header__brand h4 {  
  font-size: 20px;  
}  
  
.main-header {  
  width: 100%;  
  height: 93px;  
  background-color: rgb(145, 145, 218);  
  padding: 28px 50px;  
  display: flex;  
  align-items: center;  
  justify-content: space-between;
```

```
    z-index: 1000;
}
header .navbar a {
    font-size: 16px;
    color: white;
    padding: 10px;
    text-decoration: none;
}

.product-overview {
    display: flex;
    align-items: center;
    width: 100%;
    height: 766px;
    background: url(../images/background.jpg);
    background-color: white;
    background-repeat: no-repeat;
    background-size: cover;
    background-position: center;
}

.content {
    position: relative;
    bottom: 323px;
    left: 389px;
}

.team {
    position: relative;
    bottom: 278px;
    left: 484px;
}
```

13.2 GitHub and ProjectDemo Link

GitHub Link

<https://github.com/IBM-EPBL/IBM-Project-21089-1659772023>

Project Demo Link

https://drive.google.com/file/d/1H4nlX4-5XHLdDXVSVwa1yjJpLkSuNKhV/view?usp=share_link%09