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PROJECT NAME	ANALYTICS FOR HOSPITALS HEALTH- CARE DATA

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1) Model Performance Metrics	

#### HEALTHCARE PERFORMANCE MEASUREMENTS

Spearhead hospital and health system improvements by using standardized data and analytics on a variety of topics

### what are healthcare performance measurements

Healthcare performance measurements are aggregated, quantified and analyzed data on a particular healthcare- related activity.

Their purpose is to identify opportunities for reducing costs, improving quality of care and increasing efficiency of care delivery.

They're also used to monitor other initiatives that an institution wants to track- or needs to track- to satisfy regulatory requirements.

These measurement initiatives are typically developed and operated with the active involvement of the physicians and hospital staff whose performance is being measured- as well as government and other third- party agencies- to ensure that the measures are meaningful, and the data are accurate.

### Types of healthcare performance measurements include:

- 1) Quality and efficiency of patient care
- 2) Cost of healthcare services
- 3) Disparities in performance
- 4) Care outcomes

Level of safety and adherence to governmentally- mandated standards There are many reasons why healthcare performance measurements are important to healthcare institutions and society,

- ➤ Good health is more important to people than most other goods or services.
- >Governments and individuals spend a lot on healthcare.
- ➤ People want to make informed decisions about their healthcare.
- ➤ Governments bodies can make better healthcare polices.

# Using software for healthcare performance measurements,

In 2009, the US government created a USD 27billion incentive program to encourage healthcare providers to adopt EHRs.

# Prioritizing healthcare performance measurements- which are more important?

- 1)Length of stay
- 2)Readmission rates
- 3)Mortality rates
- 4)Hospital incidents
- 5) CMS program performance initiatives
- 6) Average cost per discharge
- 7) operating margin
- 8)Bad debt

## **IBM Watson Health Solutions,**

IBM, through its Watson health solutions, has been a

leader in providing solutions for clinical quality measures and quality reporting for core measures.

It has a track record of accurate, on-time submissions-making it a leader for the CMS Hospital Inpatient Quality Reporting Program (HIQRP) or for accreditation from the joint commission (TJC).

Table 1: National Performance Comparisons (All Hospitals in Study)

Domain		M	edians	Benchmark Compared With Peer Group			
	Performance Measures	Benchmark Hospitals (Winners)	Peer Hospitals (Nonwinners)	Difference	Percent Difference	Comments	
	Inpatient Mortality Index <sup>1</sup>	0.77	0.99	-0.22	-22.3%	Lower mortality	
Clinical Outcomes	Complications Index <sup>1</sup>	0.73	0.92	-0.18	-20.1%	Fewer complications	
	HAI Index <sup>2</sup>	0.60	0.69	-0.09	-13.196	Fewer infections	
Extended Outcomes	30-Day Mortality Rate <sup>3</sup>	11.6	12.3	-0.7	n/a <sup>7</sup>	Lower 30-day mortality	
	30-Day Hosp- Wide Readmission Rate <sup>4</sup>	15.0	15.6	-0.6	n/a <sup>7</sup>	Fewer 30-day readmissions	
	Average Length of Stay <sup>1</sup>	4.4	4.7	-0.4	-7.7%	Shorter stays	
Operational	ED Throughput Measure <sup>5</sup>	111.3	131.0	-19.8	-15.1%	Less time to service	
Efficiency	Inpatient Expense per Discharge <sup>6</sup>	\$6,186	\$7,190	-\$1,004	-14.0%	Lower inpatient cost	
	Medicare Spend per Beneficiary <sup>5</sup>	0.96	0.99	-0.03	-3.4%	Lower Episode Cost	
Financial Health	Operating Profit Margin <sup>6</sup>	15.8	4.0	11.8	n/a <sup>7</sup>	Higher profitability	
Patient Experience	HCAHPS Top Box (%) <sup>5</sup>	77.0	71.0	6.0	n/a <sup>T</sup>	Better patient experience	

Table 2: Major Teaching Hospital Performance Comparisons

	Performance Measures	Me	edians	Benchmark Compared With Peer Group			
Domain		Benchmark Hospitals (Winners)	Peer Hospitals (Nonwinners)	Difference	Percent Difference	Comments	
	Inpatient Mortality Index <sup>1</sup>	0.91	1.00	-0.09	-9.2%	Lower mortality	
Clinical Outcomes	Complications Index <sup>1</sup>	0.94	0.97	-0.03	-2.9%	Fewer complications	
	HAI Index <sup>2</sup>	0.64	0.82	-0.19	-22.9%	Fewer infections	
Extended Outcomes	30-Day Mortality Rate <sup>3</sup>	11.5	12.0	-0.5	n/a²	Lower 30-day mortality	
	30-Day Hosp- Wide Readmission Rate <sup>4</sup>	15.1	16.2	-1.1	n/a²	Fewer 30-day readmissions	
	Average Length of Stay <sup>1</sup>	4.4	5.0	-0.6	-11.5%	Shorter stays	
Operational	ED Throughput Measure <sup>5</sup>	161.0	205.0	-44.0	-21.5%	Less time to service	
Efficiency	Inpatient Expense per Discharge <sup>6</sup>	\$6,420	\$8,456	-\$2,036	-24.1%	Lower inpatient cost	
	Medicare Spend per Beneficiary <sup>5</sup>	0.97	1.01	-0.04	-3.5%	Lower Episode Cost	
Financial Health	Operating Profit Margin <sup>6</sup>	11.7	3.8	7.9	n/a <sup>7</sup>	Higher profitability	
Patient Experience	HCAHPS Top Box (%) <sup>5</sup>	77.0	71.0	6.0	n/a?	Better patient experience	

Table 4: Large Community Hospital Performance Comparisons

		Medians		Benchmark Compared With Peer Gr				
Domain	Performance Measures	Benchmar k Hospitals (Winners)	Peer Hospital s (Nonwin ners)	Differenc e	Percent Difference		Comments	
	Inpatient Mortality Index <sup>1</sup>	0.79	1.02	-0.23	-22.1% Lo		ower mortality	
Clinical Outcomes	Complications Index <sup>1</sup>	0.86	0.99	-0.13	-13.0%	Few	er complications	
	HAI Index <sup>2</sup>	0.57	0.68	-0.10	-15.2%	Fewer infections		
Extended Outcomes	30-Day Mortality Rate <sup>3</sup>	11.6	12.4	-0.8	n/a²	Lower 30-day mortali		
	30-Day Hosp-Wide Readmission Rate <sup>4</sup>	15.2	15.5	-0.3	n/a <sup>7</sup>	Fewer 30-day readmissions		
	Average Length of Stay <sup>1</sup>	4.7	5.0	-0.3	-6.0%	Shor	rter stays	
Operational Efficiency	ED Throughput Measure <sup>5</sup>	122.5	148.3	-25.8	-17.4%	Less time to service		
	Inpatient Expense per Discharge <sup>6</sup>	\$6,373	\$6,786	-\$412	-6.1%	Lower inpatient cost		
	Medicare Spend per Beneficiary <sup>5</sup>	1.00	1.01	-0.01	-1.1%	Lower Episode Cost		
Financial Health	Operating Profit Margin <sup>6</sup>	15.0	6.6	8.4	n/a <sup>7</sup>	Higher profitability		
Patient Experience	HCAHPS Top Box (%) <sup>5</sup>	79.0	70.0	9.0	n/a <sup>7</sup>	n/a <sup>7</sup> Better patient ex		

Table 5: Medium Community Hospital Performance Comparisons

		Me	dians	Benchmark Compared With Peer Group			
Domain	Performance Measures	Benchmark Hospitals (Winners)	Peer Hospitals (Nonwinners)	Difference	Percent Difference	Comments	
	Inpatient Mortality Index <sup>1</sup>	0.74	0.98	-0.23	-23.8%	Lower mortality	
Clinical Outcomes	Complications Index <sup>1</sup>	0.77	0.98	-0.21	-21.5%	Fewer complications	
	HAI Index <sup>2</sup>	0.54	0.61	-0.07	-11.5%	Fewer infections	
Extended Outcomes	30-Day Mortality Rate <sup>3</sup>	11.4	12.3	-0.8	n/a <sup>7</sup>	Lower 30-day mortality	
	30-Day Hosp-Wide Readmission Rate <sup>4</sup>	14.8	15.6	-0.8	n/a <sup>3</sup>	Fewer 30-day readmissions	
Operational Efficiency	Average Length of Stay <sup>1</sup>	4.4	4.9	-0.5	-9.9%	Shorter stays	
	ED Throughput Measure <sup>6</sup>	103.8	131.3	-27.5	-21.0%	Less time to service	
	Inpatient Expense per Discharge <sup>6</sup>	\$5,896	\$6,869	-\$973	-14.2%	Lower inpatient cost	
	Medicare Spend per Beneficiary <sup>5</sup>	0.95	0.99	-0.05	-4.6%	Lower Episode Cost	
Financial Health	Operating Profit Margin <sup>a</sup>	14.8	4.7	10.1	n/a <sup>7</sup>	Higher profitability	
Patient Experience	HCAHPS Top Box (%)5	76.5	70.0	6.5	n/a²	Better patient experience	

Table 6: Small Community Hospital Comparisons

		Medians		Benchmark Compared With Peer Group			
Domain	Performance Measures	Benchmark Hospitals (Winners)	Peer Hospitals (Nonwinners)	Difference	Percent Difference	Comments	
	Inpatient Mortality Index <sup>1</sup>	0.51	1.00	-0.49	-49.2%	Lower mortality	
Clinical Outcomes	Complications Index <sup>1</sup>	0.58	0.90	-0.32	-35.1%	Fewer complications	
	HAI Index <sup>2</sup>	n/a	n/a	n/a	n/a	n/a	
Extended Outcomes	30-Day Mortality Rate <sup>3</sup>	11.6	12.4	-0.8	n/a <sup>7</sup>	Lower 30-day mortality	
	30-Day Hosp-Wide Readmission Rate <sup>4</sup>	14.7	15.4	-0.7	n/a²	Fewer 30-day readmissions	
	Average Length of Stay <sup>1</sup>	4.3	4.9	-0.6	-13.0%	Shorter stays	
Operational	ED Throughput Measure <sup>s</sup>	93.8	100.5	-6.8	-6.7%	Less time to service	
Efficiency	Inpatient Expense per Discharge*	\$6,344	\$7,577	-\$1,233	-16.3%	Lower inpatient cost	
	Medicare Spend per Beneficiary <sup>5</sup>	0.90	0.96	-0.06	-6.1%	Lower Episode Cost	
Financial Health	Operating Profit Margin <sup>a</sup>	17.2	1.7	15.5	n/a <sup>7</sup>	Higher profitability	
Patient Experience	HCAHPS Top Box (%)5	76.5	73.0	3.5	n/a <sup>7</sup>	Better patient experience	

Quintile 1 - Best Quintile 2 Quintile 3 Quintile 4 Quintile 5

Figure 1 State-level Performance Comparisons, 2021 Study





Table 7. 100 Top Hospitals Two-year State-level Performance Comparisons

Northeas	st	Midwest		South		West	
Current Study	Previous Study	Current Study	Previous Study	Current Study	Previous Study	Current Study	Previous Study
ст	СТ	IL	II.	AL	AL	AK	AK
ME	ME	IN	IN	AR	AR	AZ	AZ
МА	МА	IA	IA	DE	DE	CA	CA
NH	NH	KS	KS	DC	DC	со	со
NЭ	NJ	MI	MI	FL	FL	HI	HI
NY	NY	MN	MN	GA	GA	ID	ID
PA	PA	МО	мо	KY	KY	мт	МТ
RI	RI	NE	NE	LA	LA	NV	NV
VT	VT	ND	ND	MD	MD	NM	NM
		ОН	он	MS	MS	OR	OR
		SD	SD	NC	NC	UT	UT
		WI	WI	ок	ок	WA	WA
				sc	SC	WY	WY
				TN	TN		
				тх	TX		
				VA	VA		
				wv	wv		

### **Model Performance Metrics,**

Most model- performance measures are based on the comparison of the models predictions with the (known) values of the dependent variable in a dataset.

## Performance Metrics In Healthcare,

A healthcare key performance indicator (KPI) or metric is a well- defined performance measure that is used to observe, analyse, optimize, and transform a health process to increase satisfaction for both patients and healthcare providers alike.