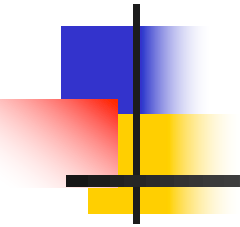


**IE 340
PROCESS IMPROVEMENT
THROUGH PLANNED EXPERIMENTATION**

**IE406
Simulation**



Introduction and Data Collection

Dr. Xueping Li
University of Tennessee

Based on Business Basic Statistics (9th Edition)



Chapter Topics

- Why a Manager Needs to Know About Statistics
- The Growth and Development of Modern Statistics
- Some Important Definitions
- Descriptive Versus Inferential Statistics



Chapter Topics

(continued)

- Why Data are Needed
- Types of Data and Their Sources
- Design of Survey Research
- Types of Sampling Methods
- Types of Survey Errors



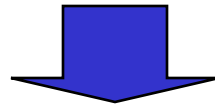
Why a Manager Needs to Know About Statistics

- To Know How to Properly Present Information
- To Know How to Draw Conclusions about Populations Based on Sample Information
- To Know How to Improve Processes
- To Know How to Obtain Reliable Forecasts

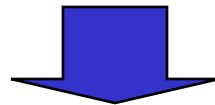


The Growth and Development of Modern Statistics

Needs of government to collect data on its citizenry



The development of the mathematics of probability theory



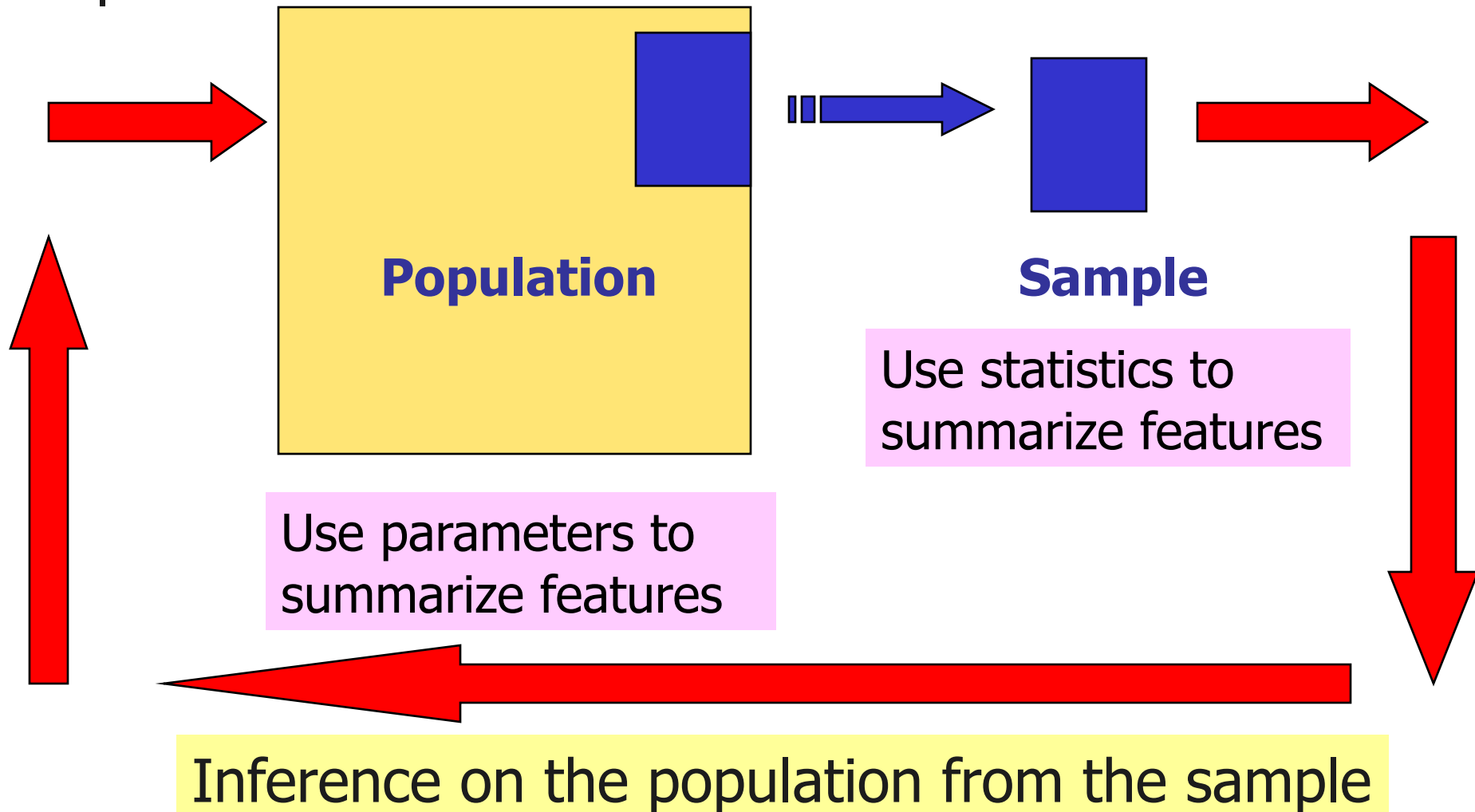
The advent of the computer



Some Important Definitions

- A **Population** (Universe) is the Whole Collection of Things Under Consideration
- A **Sample** is a Portion of the Population Selected for Analysis
- A **Parameter** is a Summary Measure Computed to Describe a Characteristic of the Population
- A **Statistic** is a Summary Measure Computed to Describe a Characteristic of the Sample

Population and Sample





Statistical Methods

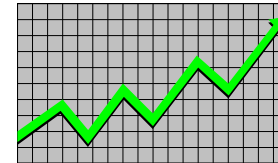
- Descriptive Statistics
 - Collecting and describing data
- Inferential Statistics
 - Drawing conclusions and/or making decisions concerning a population based only on sample data

Descriptive Statistics

- Collect Data
 - E.g., Survey



- Present Data
 - E.g., Tables and graphs



- Characterize Data
 - E.g., Sample Mean = $\frac{\sum X_i}{n}$

Inferential Statistics

- Estimation
 - E.g., Estimate the population mean weight using the sample mean weight
- Hypothesis Testing
 - E.g., Test the claim that the population mean weight is



Drawing conclusions and/or making decisions concerning a population based on sample results.



Why We Need Data

- To Provide Input to Survey
- To Provide Input to Study
- To Measure Performance of Ongoing Service or Production Process
- To Evaluate Conformance to Standards
- To Assist in Formulating Alternative Courses of Action
- To Satisfy Curiosity

Data Sources

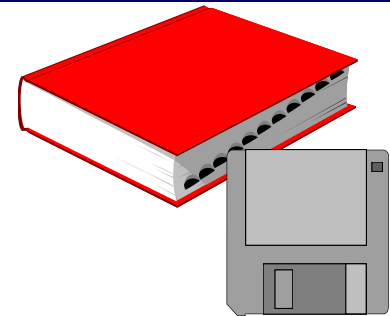
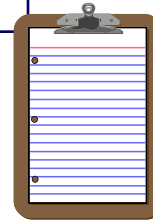
Data Sources

Print or Electronic

Observation

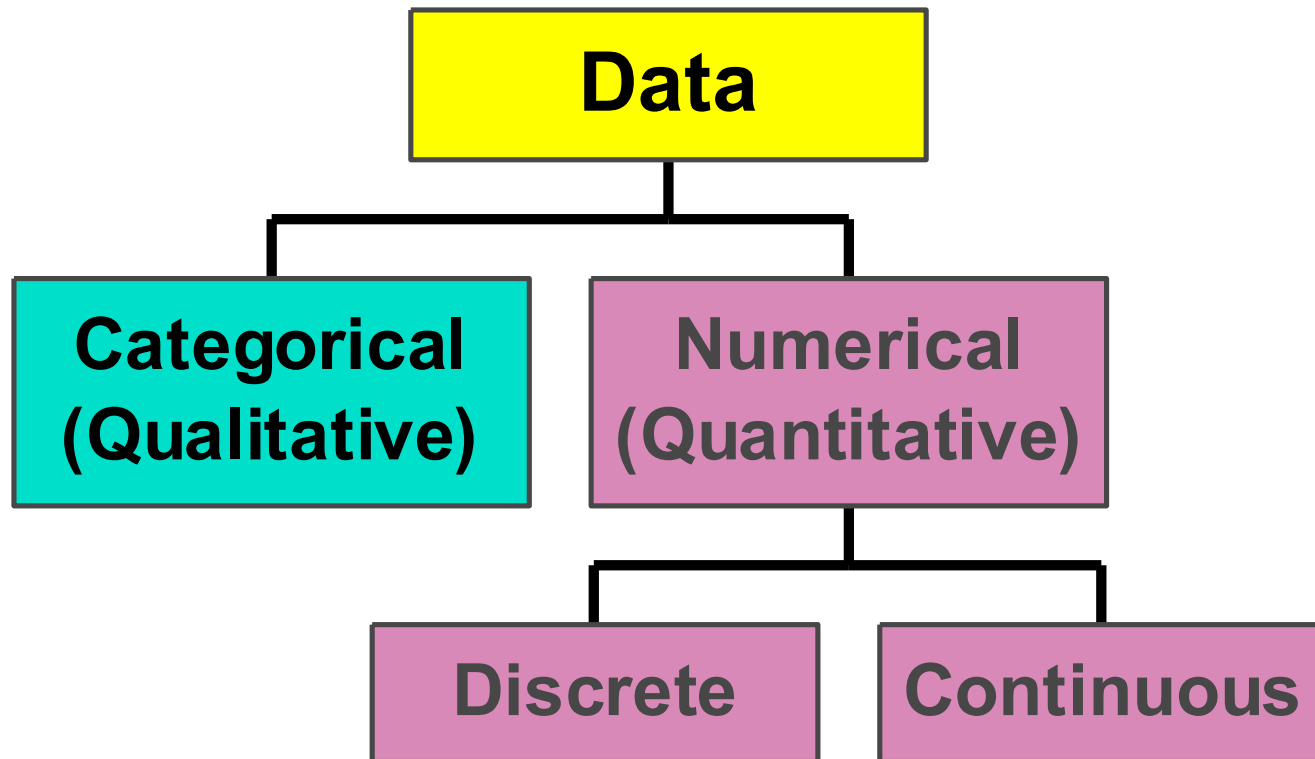
Survey

Experimentation





Types of Data





Design of Survey Research

- Choose an Appropriate Mode of Response
 - Reliable primary modes
 - Personal interview
 - Telephone interview
 - Mail survey
 - Less reliable self-selection modes (not appropriate for making inferences about the population)
 - Television survey
 - Internet survey
 - Printed survey in newspapers and magazines
 - Product or service questionnaires



Design of Survey Research

(continued)

- Identify Broad Categories
 - List complete and non-overlapping categories that reflect the theme
- Formulate Accurate Questions
 - Clear and unambiguous questions use clear operational definitions – universally accepted definitions
- Test the Survey
 - Pilot test on a small group of participants to assess clarity and length



Design of Survey Research

(continued)

- Write a Cover Letter
 - State the goal and purpose of the survey
 - Explain the importance of a response
 - Provide assurance of respondent anonymity
 - Offer incentive gift for respondent participation

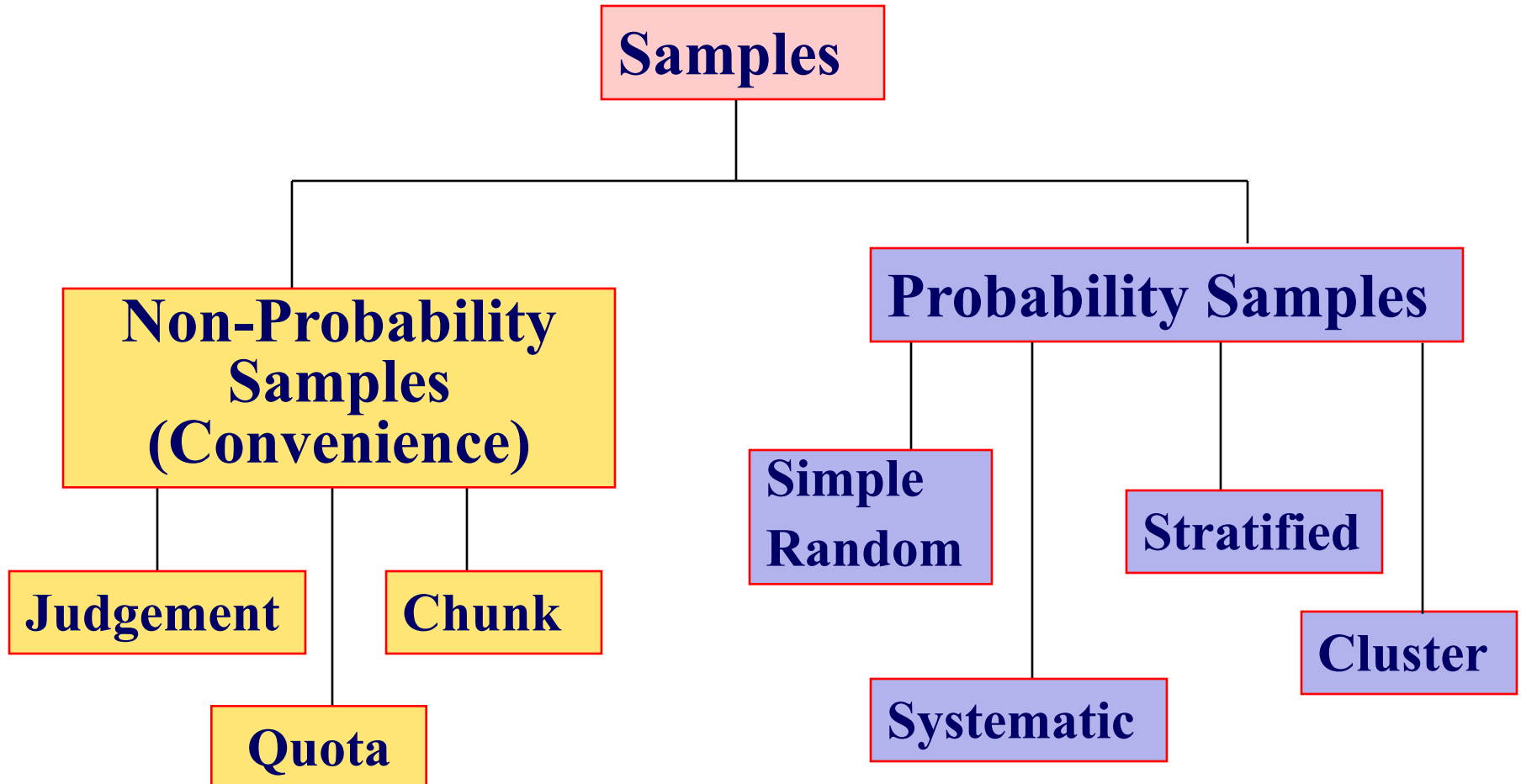


Reasons for Drawing a Sample

- Less Time Consuming Than a Census
- Less Costly to Administer Than a Census
- Less Cumbersome and More Practical to Administer Than a Census of the Targeted Population



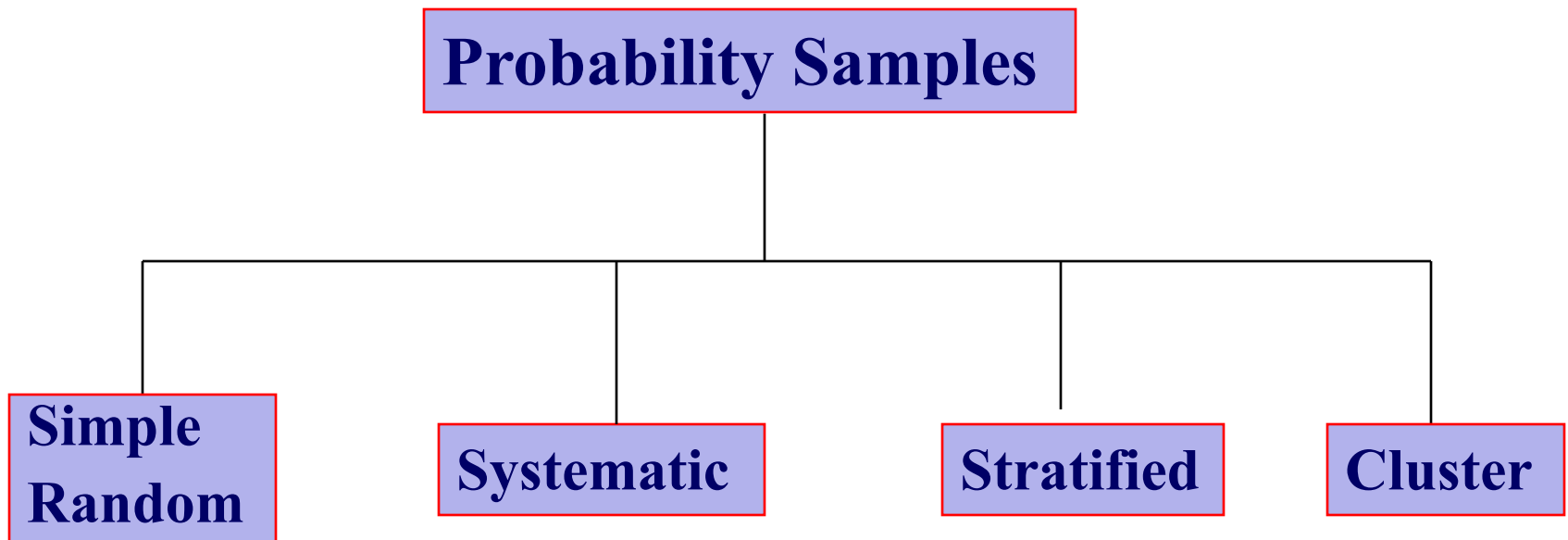
Types of Sampling Methods





Probability Sampling

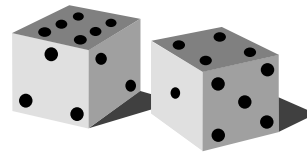
- Subjects of the Sample are Chosen Based on Known Probabilities





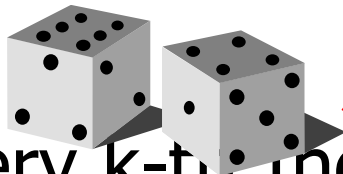
Simple Random Samples

- Every Individual or Item from the Frame Has an Equal Chance of Being Selected
- Selection May Be With Replacement or Without Replacement
- One May Use Table of Random Numbers or Computer Random Number Generators to Obtain Samples



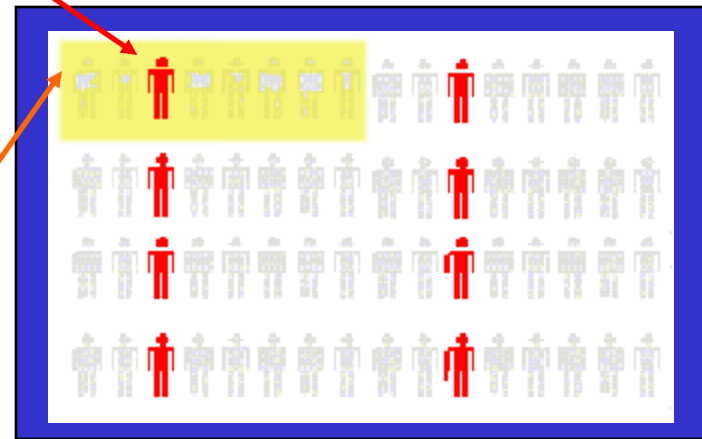
Systematic Samples

- Decide on Sample Size: n
- Divide Frame of N individuals into Groups of k Individuals: $k = N/n$
- Randomly Select One Individual from the 1st Group
- Select Every k -th individual thereafter



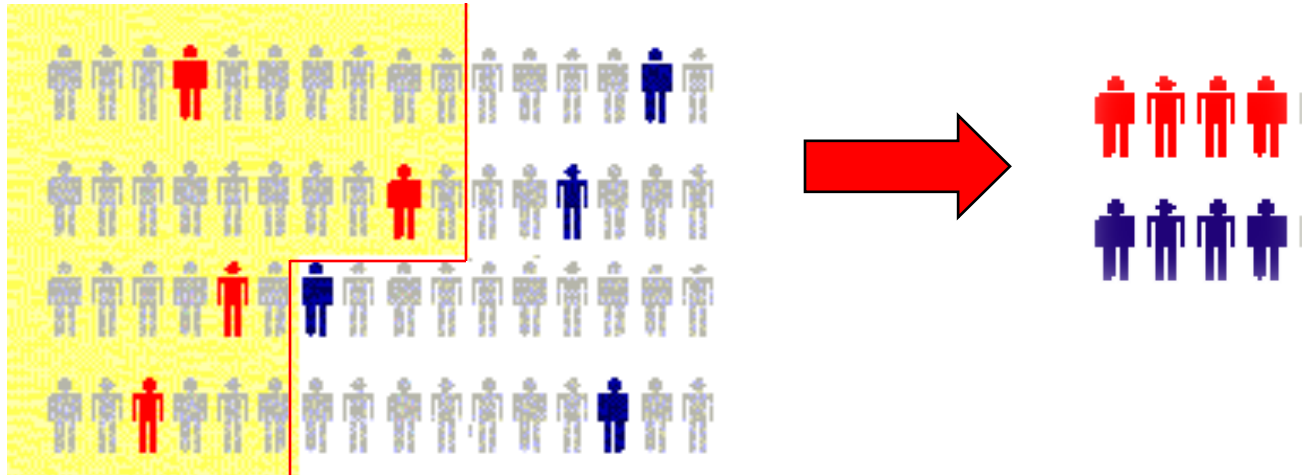
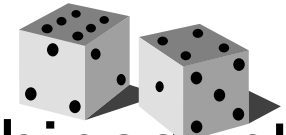
$$N = 64$$
$$n = 8$$
$$k = 8$$

First Group



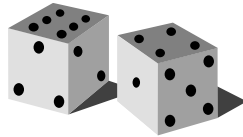
Stratified Samples

- Population Divided into 2 or More Groups According to Some Common Characteristic
- Simple Random Sample Selected from Each Group
- The Two or More Samples are Combined into One

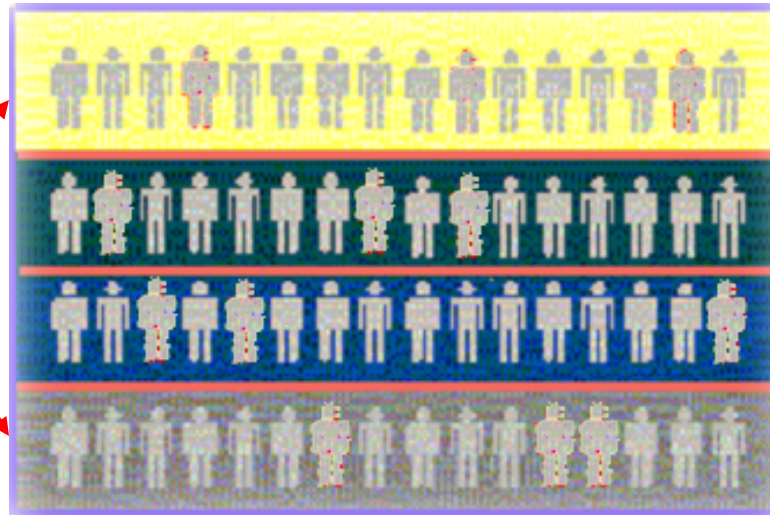


Cluster Samples

- Population Divided into Several "Clusters," Each Representative of the Population
- A Random Sampling of Clusters is Taken
- All Items in the Selected Clusters are Studied



**Randomly
selected 2
clusters**



**Population
divided
into 4
clusters**



Advantages and Disadvantages

- Simple Random Sample & Systematic Sample
 - Simple to use
 - May not be a good representation of the population's underlying characteristics
- Stratified Sample
 - Ensures representation of individuals across the entire population
- Cluster Sample
 - More cost effective
 - Less efficient (need larger sample to acquire the same level of precision)



Evaluating Survey Worthiness

- What is the Purpose of the Survey?
- Is the Survey Based on a Probability Sample?
- Coverage Error – Appropriate Frame
- Nonresponse Error – Follow up
- Measurement Error – Good Questions Elicit Good Responses
- Sampling Error – Always Exists

Types of Survey Errors

- Coverage Error
- Nonresponse Error
- Sampling Error
- Measurement Error



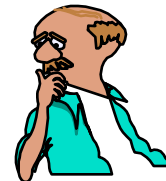
**Excluded from
frame**



**Follow up on
nonresponses**



**Chance
differences from
sample to sample**



Bad Question!



Chapter Summary

- Addressed Why a Manager Needs to Know about Statistics
- Discussed the Growth and Development of Modern Statistics
- Addressed the Notion of Descriptive Versus Inferential Statistics
- Discussed the Importance of Data



Chapter Summary

(continued)

- Defined and Described the Different Types of Data and Sources
- Discussed the Design of Surveys
- Discussed Types of Sampling Methods
- Described Different Types of Survey Errors