

IE 440

**PROCESS IMPROVEMENT
THROUGH PLANNED EXPERIMENTATION**



**IE 406
Simulation**

Basic Probability

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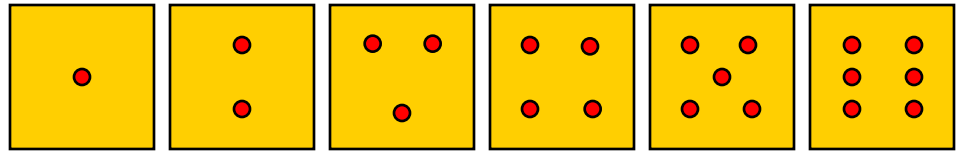


Chapter Topics

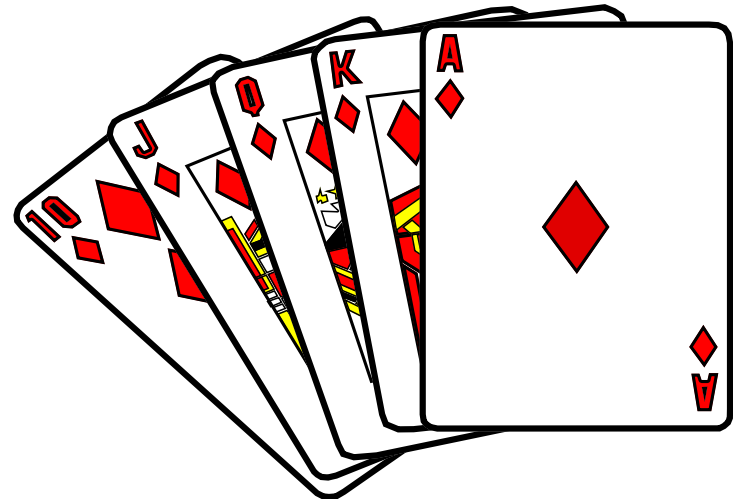
- Basic Probability Concepts
 - Sample spaces and events, simple probability, joint probability
- Conditional Probability
 - Statistical independence, marginal probability
- Bayes' Theorem
- Counting Rules

Sample Spaces

- Collection of All Possible Outcomes
 - E.g., All 6 faces of a die:



- E.g., All 52 cards of a bridge deck:





Events

- Simple Event
 - Outcome from a sample space with 1 characteristic
 - E.g., a Red Card from a deck of cards
- Joint Event
 - Involves 2 outcomes simultaneously
 - E.g., an Ace which is also a Red Card from a deck of cards

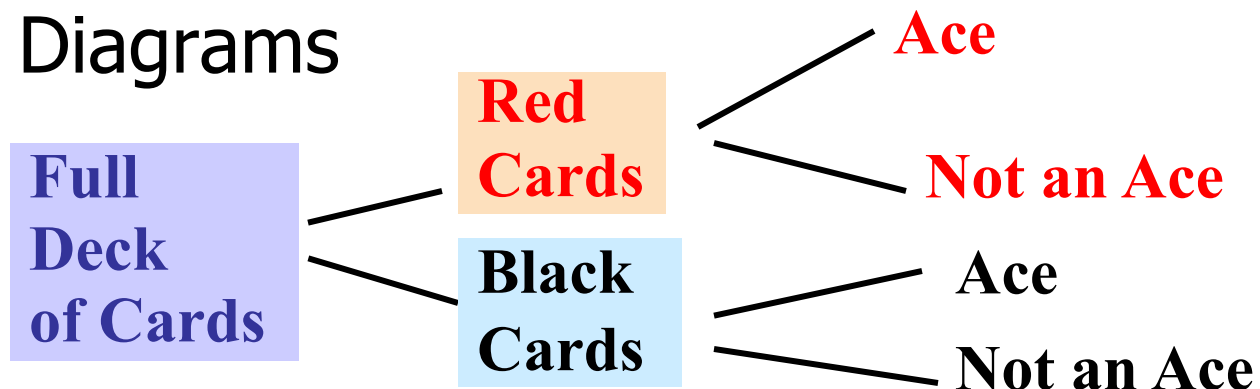


Visualizing Events

- Contingency Tables

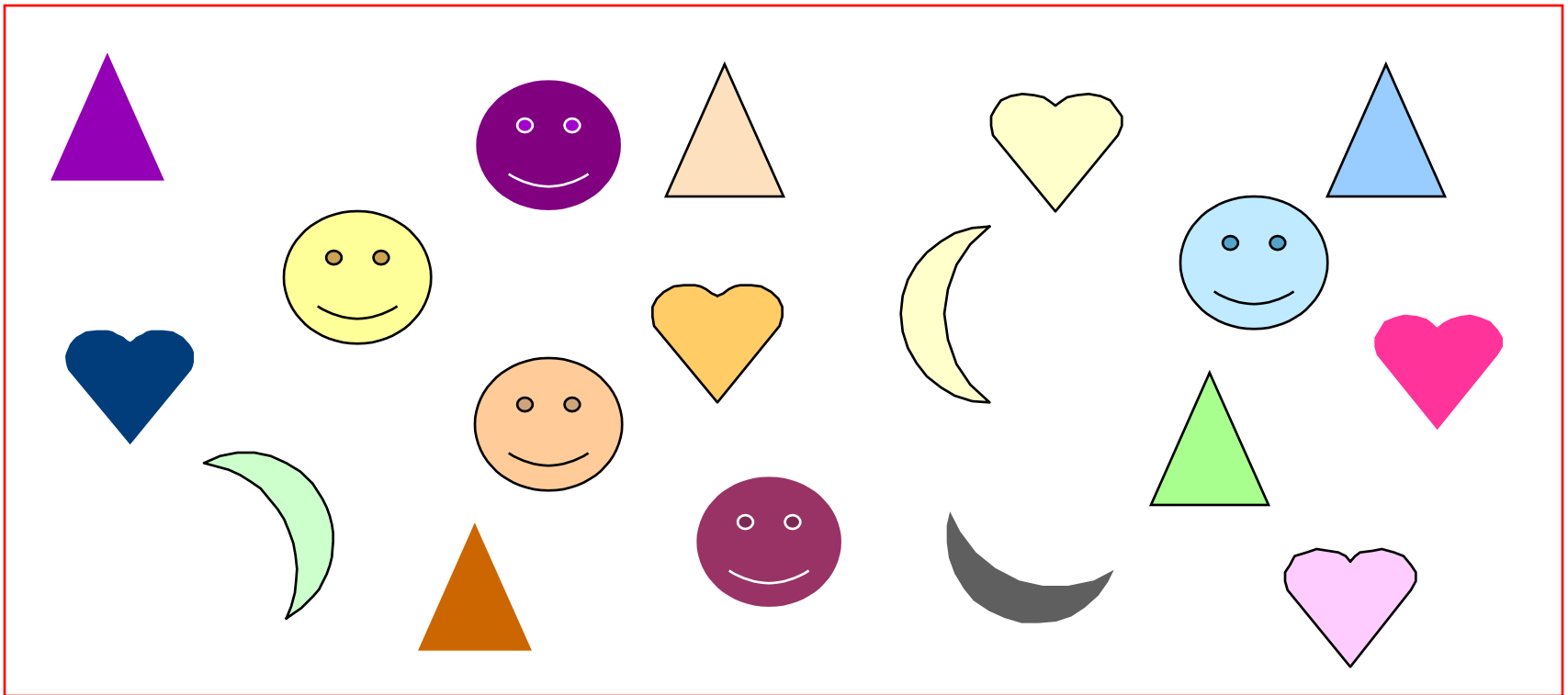
	Ace	Not Ace	Total
Black	2	24	26
Red	2	24	26
Total	4	48	52

- Tree Diagrams



Simple Events

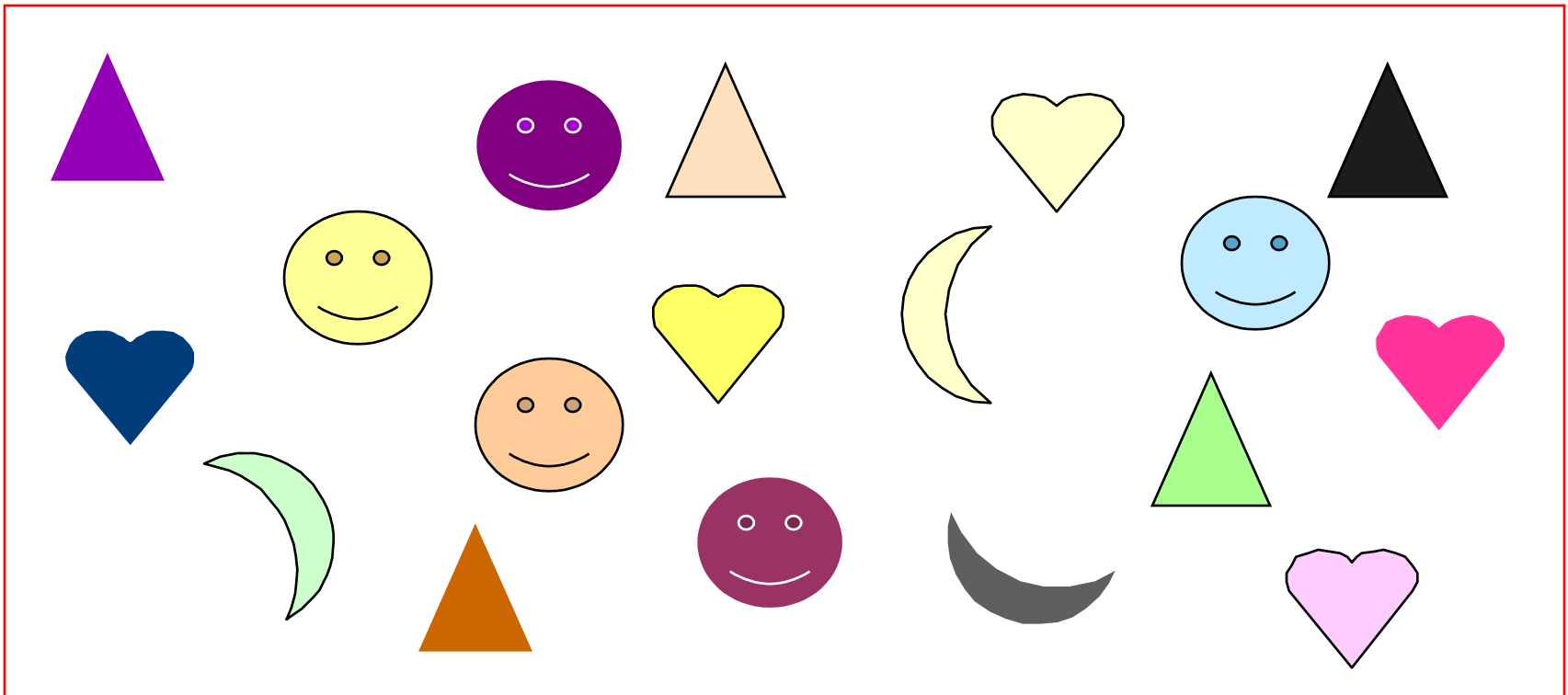
The Event of a Happy Face



There are **5** happy faces in this collection of **18** objects.

Joint Events

The Event of a Happy Face **AND** Yellow



1 Happy Face which is Yellow

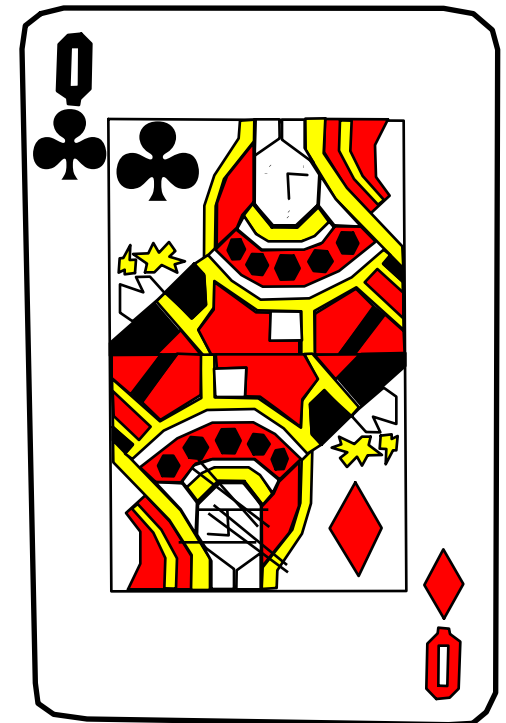
Special Events

Impossible Event

- Impossible Event
 - Impossible event
 - E.g., Club & Diamond on 1 card draw

- Complement of Event
 - For event A, all events not in A
 - Denoted as A'
 - E.g., A: Queen of Diamond

A' : All cards in a deck that are not Queen of Diamond





Special Events

(continued)

- Mutually Exclusive Events
 - Two events cannot occur together
 - E.g., A: Queen of Diamond; B: Queen of Club
 - Events A and B are mutually exclusive
- Collectively Exhaustive Events
 - One of the events must occur
 - The set of events covers the whole sample space
 - E.g., A: All the Aces; B: All the Black Cards; C: All the Diamonds; D: All the Hearts
 - Events A, B, C and D are collectively exhaustive
 - Events B, C and D are also collectively exhaustive



Contingency Table

A Deck of 52 Cards

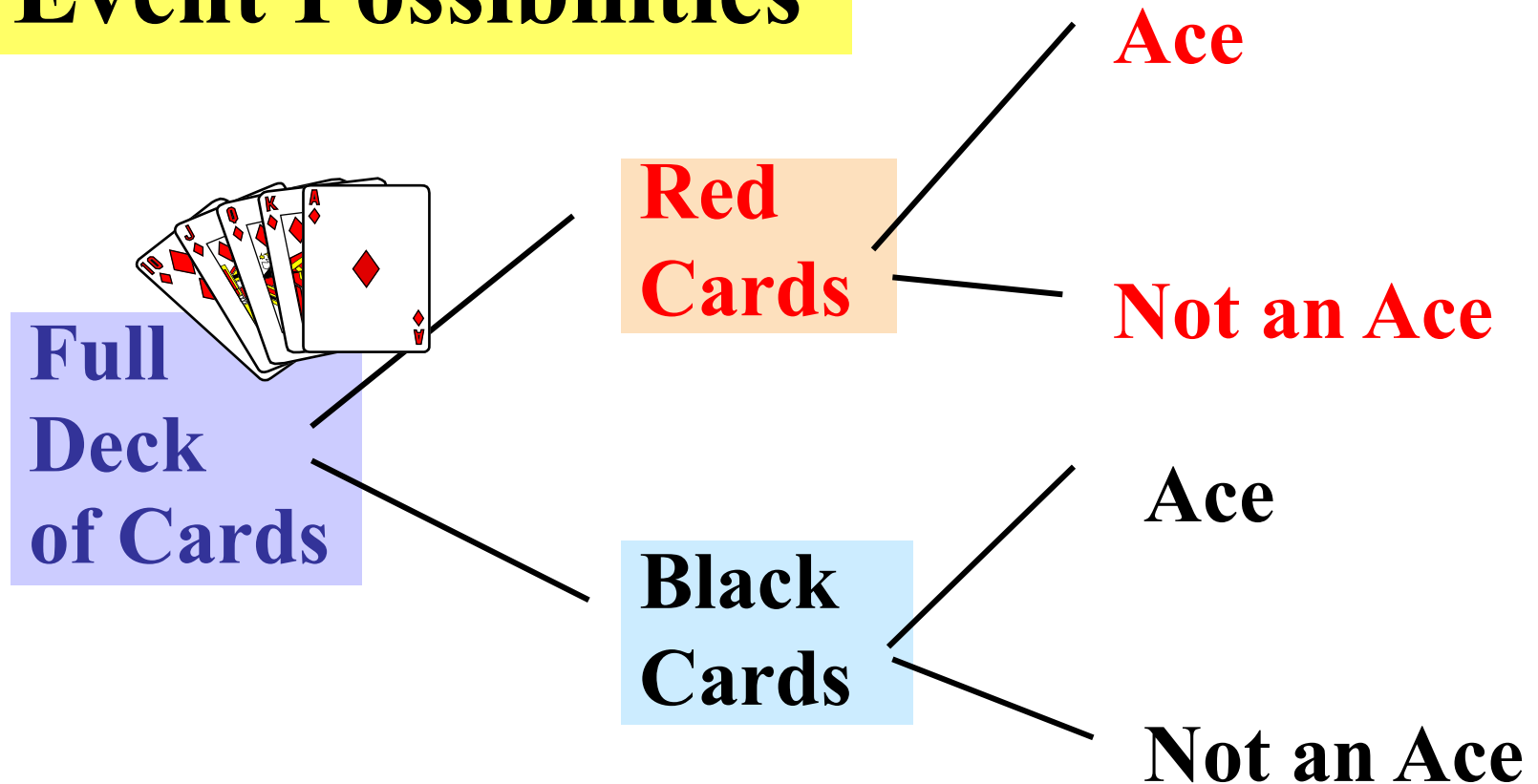
Red Ace

	Ace	Not an Ace	
Red	2	24	26
Black	2	24	26
Total	4	48	52

Sample Space

Tree Diagram

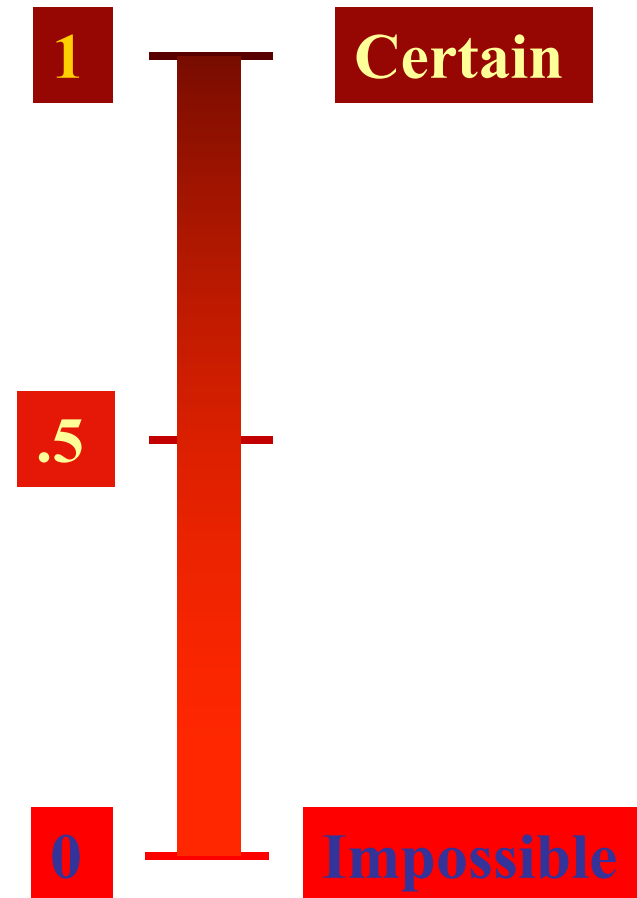
Event Possibilities





Probability

- Probability is the Numerical Measure of the Likelihood that an Event Will Occur
- Value is between 0 and 1
- Sum of the Probabilities of All Mutually Exclusive and Collective Exhaustive Events is 1





Computing Probabilities

- The Probability of an Event E:

$$P(E) = \frac{\text{number of event outcomes}}{\text{total number of possible outcomes in the sample space}}$$
$$= \frac{X}{T}$$

E.g., $P(\text{) = 2/36$

(There are 2 ways to get one 6 and the other 4)

- Each of the Outcomes in the Sample Space is Equally Likely to Occur



Computing Joint Probability

- The Probability of a Joint Event, A and B:

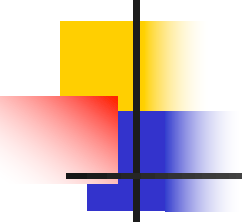
$$P(A \text{ and } B)$$

$$= \frac{\text{number of outcomes from both A and B}}{\text{total number of possible outcomes in sample space}}$$

E.g. $P(\text{Red Card and Ace})$

$$= \frac{2 \text{ Red Aces}}{52 \text{ Total Number of Cards}} = \frac{1}{26}$$

Joint Probability Using Contingency Table



Event	Event		Total
	B_1	B_2	
A_1	$P(A_1 \text{ and } B_1)$	$P(A_1 \text{ and } B_2)$	$P(A_1)$
A_2	$P(A_2 \text{ and } B_1)$	$P(A_2 \text{ and } B_2)$	$P(A_2)$
Total	$P(B_1)$	$P(B_2)$	1

Joint Probability

Marginal (Simple) Probability



Computing Compound Probability

- Probability of a Compound Event, A or B:

$$P(A \text{ or } B)$$

$$= \frac{\text{number of outcomes from either A or B or both}}{\text{total number of outcomes in sample space}}$$

E.g. $P(\text{Red Card or Ace})$

$$= \frac{4 \text{ Aces} + 26 \text{ Red Cards} - 2 \text{ Red Aces}}{52 \text{ total number of cards}}$$

$$= \frac{28}{52} = \frac{7}{13}$$



Compound Probability (Addition Rule)

$$P(A_1 \text{ or } B_1) = P(A_1) + P(B_1) - P(A_1 \text{ and } B_1)$$

Event	Event		Total
	B ₁	B ₂	
A ₁	P(A ₁ and B ₁)	P(A ₁ and B ₂)	P(A ₁)
A ₂	P(A ₂ and B ₁)	P(A ₂ and B ₂)	P(A ₂)
Total	P(B ₁)	P(B ₂)	1

For Mutually Exclusive Events: $P(A \text{ or } B) = P(A) + P(B)$



Computing Conditional Probability

- The Probability of Event A Given that Event B Has Occurred:

$$P(A | B) = \frac{P(A \text{ and } B)}{P(B)}$$

E.g.

$P(\text{Red Card given that it is an Ace})$

$$= \frac{2 \text{ Red Aces}}{4 \text{ Aces}} = \frac{1}{2}$$

Conditional Probability Using Contingency Table

Type	Color		Total
	Red	Black	
Ace	2	2	4
Non-Ace	24	24	48
Total	26	26	52

Revised Sample Space

$$P(\text{Ace} \mid \text{Red}) = \frac{P(\text{Ace and Red})}{P(\text{Red})} = \frac{2 / 52}{26 / 52} = \frac{2}{26}$$



Conditional Probability and Statistical Independence

- Conditional Probability:

$$P(A \mid B) = \frac{P(A \text{ and } B)}{P(B)}$$

- Multiplication Rule:

$$\begin{aligned} P(A \text{ and } B) &= P(A \mid B) P(B) \\ &= P(B \mid A) P(A) \end{aligned}$$



Conditional Probability and Statistical Independence

(continued)

- Events A and B are Independent if

$$P(A | B) = P(A)$$

or $P(B | A) = P(B)$

or $P(A \text{ and } B) = P(A)P(B)$

- Events A and B are Independent When the Probability of One Event, A, is Not Affected by Another Event, B

Bayes' Theorem

$$P(B_i | A) = \frac{P(A | B_i) P(B_i)}{P(A | B_1) P(B_1) + \dots + P(A | B_k) P(B_k)}$$
$$= \frac{P(B_i \text{ and } A)}{P(A)}$$

**Same
Event**



**Adding up
the parts
of A in all
the B's**



Bayes' Theorem

Using Contingency Table

50% of borrowers repaid their loans. Out of those who repaid, 40% had a college degree. 10% of those who defaulted had a college degree. What is the probability that a randomly selected borrower who has a college degree will repay the loan?

$$P(R) = .50 \quad P(C | R) = .4 \quad P(C | \bar{R}) = .10$$

$$P(R | C) = ?$$

Bayes' Theorem

Using Contingency Table

(continued)

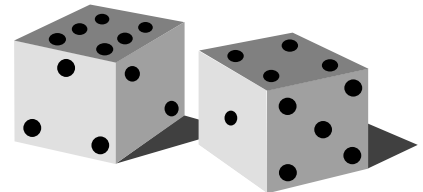
	Repay	<u>Repay</u>	Total
College	.2	.05	.25
<u>College</u>	.3	.45	.75
Total	.5	.5	1.0

$$\begin{aligned}
 P(R | C) &= \frac{P(C | R)P(R)}{P(C | R)P(R) + P(C | \bar{R})P(\bar{R})} \\
 &= \frac{(.4)(.5)}{(.4)(.5) + (.1)(.5)} = \frac{.2}{.25} = .8
 \end{aligned}$$



Counting Rule 1

- If any one of k different mutually exclusive and collectively exhaustive events can occur on each of the n trials, the number of possible outcomes is equal to k^n .
 - E.g., A six-sided die is rolled 5 times, the number of possible outcomes is $6^5 = 7776$.





Counting Rule 2

- If there are k_1 events on the first trial, k_2 events on the second trial, ..., and k_n events on the n th trial, then the number of possible outcomes is $(k_1)(k_2)\cdots(k_n)$.
 - E.g., There are 3 choices of beverages and 2 choices of burgers. The total possible ways to choose a beverage and a burger are $(3)(2) = 6$.



Counting Rule 3

- The number of ways that n objects can be arranged in order is $n! = n(n-1)\cdots(1)$.
 - $n!$ is called *n factorial*
 - $0!$ is 1
 - E.g., The number of ways that 4 students can be lined up is $4! = (4)(3)(2)(1)=24$.



Counting Rule 4: Permutations

- The number of ways of arranging X objects selected from n objects in order is

$$\frac{n!}{(n - X)!}$$

- The order is important.
- E.g., The number of different ways that 5 music chairs can be occupied by 6 children are

$$\frac{n!}{(n - X)!} = \frac{6!}{(6 - 5)!} = 720$$



Counting Rule 5: Combinations

- The number of ways of selecting X objects out of n objects, irrespective of order, is equal to

$$\frac{n!}{X!(n-X)!}$$

- The order is irrelevant.
- E.g., The number of ways that 5 children can be selected from a group of 6 is

$$\frac{n!}{X!(n-X)!} = \frac{6!}{5!(6-5)!} = 6$$



Chapter Summary

- Discussed Basic Probability Concepts
 - Sample spaces and events, simple probability, and joint probability
- Defined Conditional Probability
 - Statistical independence, marginal probability
- Discussed Bayes' Theorem
- Described the Various Counting Rules