





commitment

focus respect courage openness

VALUES

COMMITMENTS

Product Goal Sprint Goal Definition of Done

EMPIRICISM

transparency inspection adaptation

Having A Sprint Goal Is Optional In Scrum



 The Product Backlog is maintained exclusively by the Product Owner



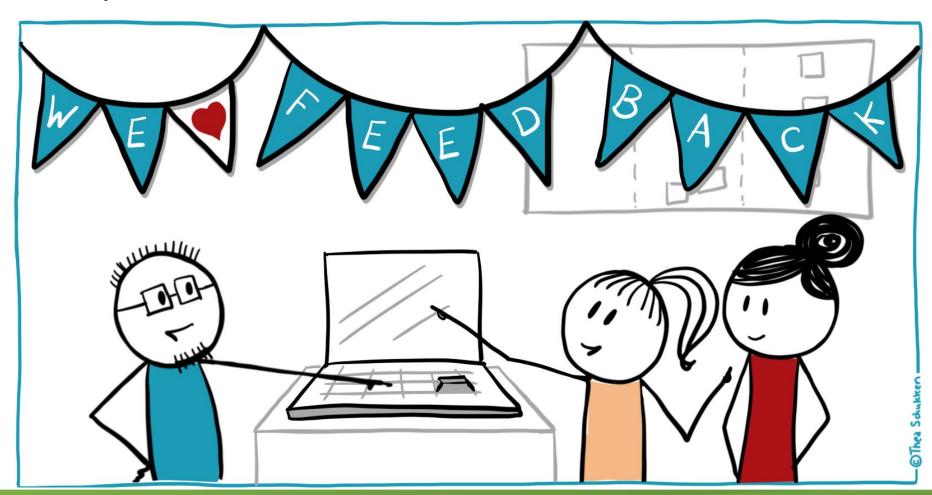
Refinement is a required meeting for the entire Scrum Team



Only The Product Owner Interacts With Stakeholders



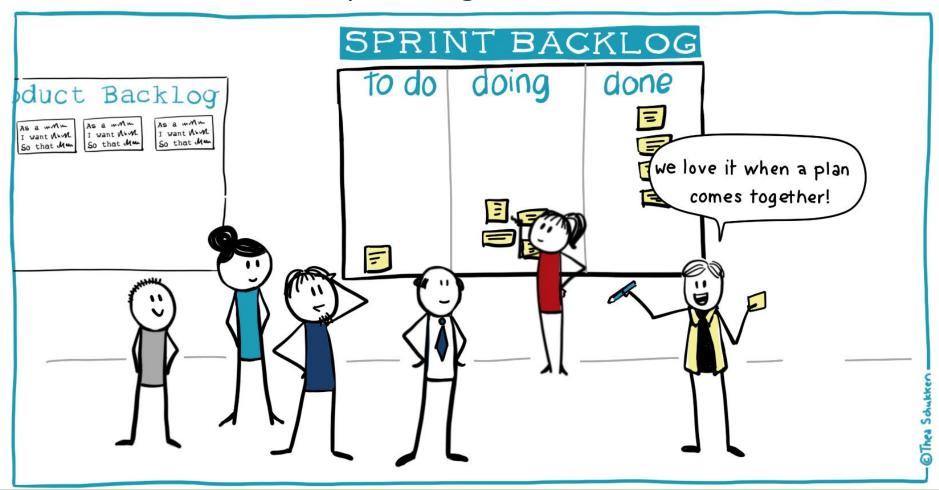
• The Sprint Review is a Demo



• In Scrum, we spend too much time in meetings



• In Scrum, there is no planning



• In Scrum, new features are delivered only at the end of the Sprint

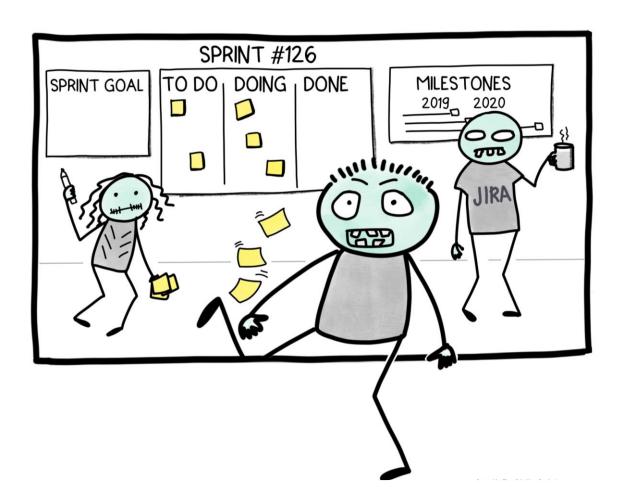


• The Sprint Backlog can't change during the Sprint



Zombie Scrum

Zombie Scrum is Scrum, but without the beating heart of working software.



Barry Overeem, A Personal Perspective on Zombie Scrum, 2017

Symptoms

- 1. Completed functionality is often treated as a 'niceto-have' and can be finished in any other sprint
- 2. No (desire for) contact with the outside world
- 3. No emotional response to success or failure
- 4. No drive to improve

Causes

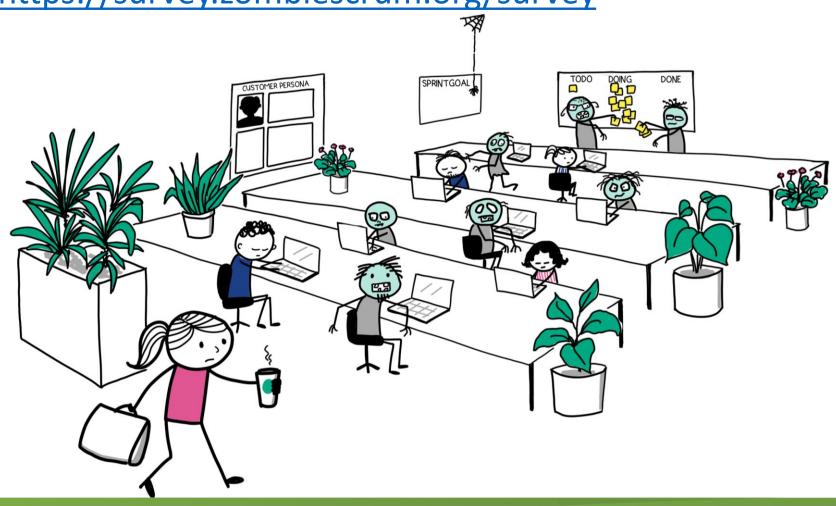
- 1. Too homegrown
- 2. No urgency
- 3. Systemic mismatch with Agile values

 Zombie Scrum considers the purpose of Scrum a process
 that must be followed (for its own sake)
- 4. Contracts Implying "We Don't Trust You!"
- 5. "The Smell of the Place"

Barry Overeem, A Personal Perspective on Zombie Scrum, 2017

Check yourself

• https://survey.zombiescrum.org/survey





| House | #1 | #2 | #3 | #4 | #5 |
|--------|---------|--------|-------|--------|-------|
| Color | Yellow | Blue | Red | Green | White |
| Natl | Norweg | Dane | Brit | German | Swede |
| Bevg | Water | Tea | Milk | Coffee | Beer |
| Smokes | Dunhill | Blends | PallM | Prince | BlueM |
| Pet | Cat | Horse | Birds | Fish | Dogs |