

Morrison Water Services (MWS) has a proven alliance/partnering track record e.g., Yorkshire Water's (YW) 'Programme for Yorkshire' enterprise, Caledonian Water Alliance (Scottish Water), and Thames Water partnerships, delivering a broad scope of water and wastewater capital services. Each of these required MWS to provide the competency and capacity to deliver high-value programmes of work. Learning and maturity in this space provides a repeatable process to support mobilising your enterprise model and delivering the expected outcomes consistently and collaboratively.

## Organisational resources within the geographical region

Our accountable, technically astute framework leadership team, selectively drawn from neighbouring contracts, have extensive experience in managing the scope of works and partnering behaviours to proactively support/take a leadership role in your enterprise model.

John Rodgers (Capital Framework Director) will oversee the delivery of the framework and be the key point of contact for NWL during mobilisation and beyond. John set the foundations for collaboration and governance in capital partnering models with YW in AMP7, helping to establish/evolve their enterprise model.

Our Head of Engineering, Chris Harris, who leads a team experienced in optioneering, strategic planning, and effective change management, has the capacity to support the NWL enterprise. Chris' team has achieved business success through excellent client relationship development and management, and by growing MWS' design house e.g., by over 200% between AMP6 and AMP7. Chris will be supported by our Design Manager, Caroline Copley, and our pool of in-house designers. Additionally, we can draw upon our designer supply chain, e.g., AECOM, who have experienced and accredited resources across the UK.

Our Northern Area Commercial Director, Jamie Roberts, will lead the commercial team, ensuring appropriate cost and value governance is established.

Our Senior Planner, Ciaran Kielty, together with his team of planners, have the capacity to provide programme support. The team are proficient in following the project life cycle from investigation to project completion, creating individual investigation and delivery programmes utilising cost/resources loaded Primavera P6. They ensure continuity of work, highlighting risks and the need for additional resources.

We have identified our team of Project Managers that will ensure that delivery resources are in place at the right time. The senior PM will have an overview of all projects, and the ability to identify and implement resourcing synergies/efficiencies.

Supporting our local in-house teams, MWS has a robust, mature, collaborative, resilient supply chain, with proven competency and capability, strong financial standing, and scalability to deliver work packages at the pace required. MWS has access to 1617 approved material/product suppliers, 905 subcontractor organisations, and 300 material/subcontractors. We can also draw upon resources from our 20 specialist M Group companies such as IDS, PMP and Z-Tech for MEICA related activities, who are experts in asset refurbishment and installation. M Group Plant & Fleet have national and suitable local supply chain arrangements in place with the ability to support the enterprise.

As part of M Group Services (MGS), we use M Group assets, such as the Morrison Data Services office in Newcastle and Avonline Networks offices in Middlesbrough and Newcastle. However, we anticipate working in co-located offices/depots as members of the Living Water Enterprise, driving the creation of a collaborative culture.

Our overall approach to participating in the Enterprise is shown in the diagram below:



*"Creating, establishing and sustaining the Living Water Enterprise."*

**NORTHUMBRIAN**  
WATER living water

**MORRISON**  
Water Services  
A part of MGroupServices

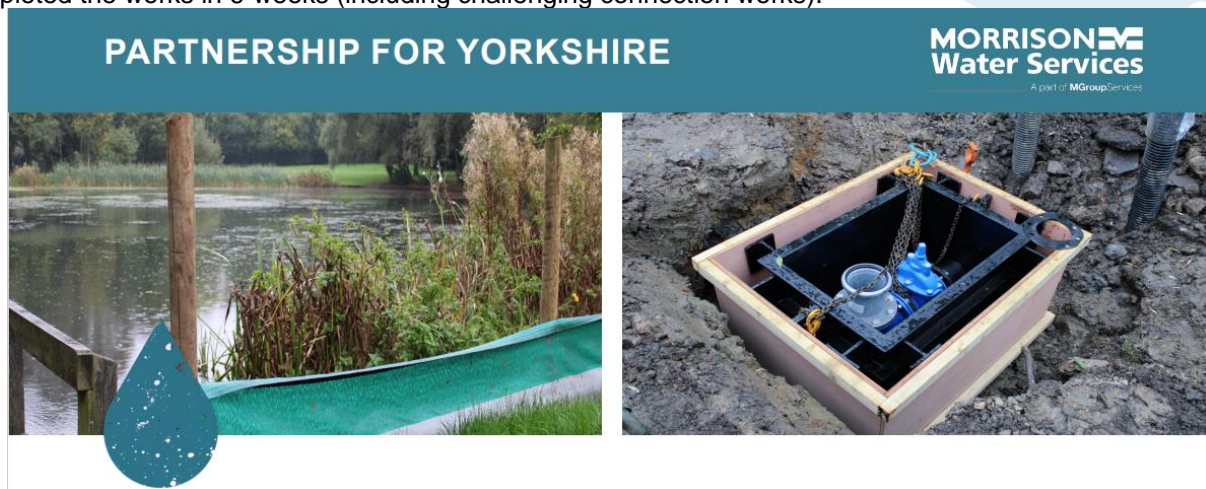
We have a resilient approach to establish the enterprise and bolster our experienced in-house resources to meet the expectations of the enterprise. We will combine our extensive utilities experience with robust and proven processes, actionable management information, strategic partnerships, and high-quality training to ensure continuous delivery and improvement. Furthermore, we will conduct a dedicated North East recruitment drive to attract a diverse and sustainable workforce.

#### Examples of our capabilities:

1. MWS successfully designed and delivered an innovative and extensive SuDS (sustainable drainage system) project on Rosmead Street, Hull, during 2023. The project is part of the Living with Water (LwW) £23m investment portfolio in the region to protect residents against surface water flooding.



2. MWS investigated, designed, and rehabilitated 420m of 300mm CI rising main with associated valves and fittings installed primarily by horizontal directional drilling at Hoyle Hill. Located in a nature reserve and public park we completed the works in 6-weeks (including challenging connection works).

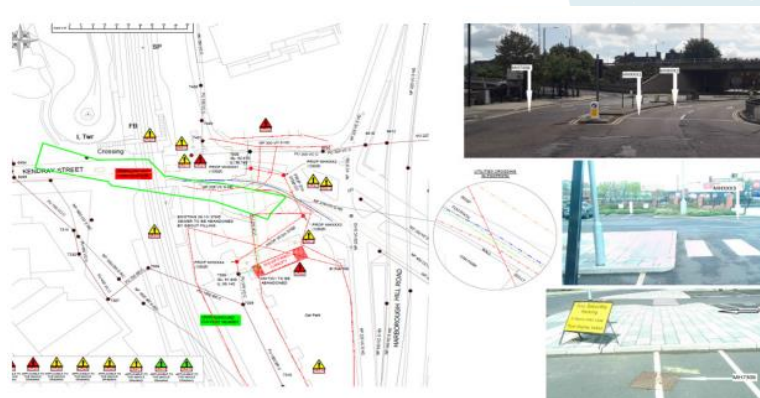


3. MWS, together with M Group companies, investigated, designed and delivered an innovative solution, delivering significantly under the traditional carbon and commercial model values, e.g., tunnelling. MWS structurally lined two critical rising mains beneath the canal at Rodley Lane, Leeds. PMP colleagues expertly led on confined space entry, and MWS inserted the Saertex UV Pressure Liner to reinforce the mains, providing future resilience.





4. MWS successfully investigated, designed, and delivered a sewer diversion project in a challenging environment at Market Gate Bridge in the centre of Barnsley. Our design solution provided for open-cut methodology and 4 new access chambers, as well as enabling the abandonment of 375m of the existing sewer. The project cost £232,000, significantly less than the original budget, supporting our client's efficiency challenges.



## Systems, processes, and accreditations

MWS' integrated Business Management System (BMS) provides a combination of safety, quality, environmental and health guidance, and external validation of these processes has ensured we continue to be accredited to ISO 19001. We ensure our supply chain partners comply with our own high standards and those of our clients, using companies from our Approved Vendor List via a PAS 91 compliant selection process.

MGS are sector leaders in environmental, social and governance (ESG) standards. Our ESG commitments and performance are stated in our annual ESG Report. At framework level, ESG targets and objectives are weaved into bespoke social value plans, which are jointly developed with our clients to ensure proactive communications with customers/stakeholders - leaving an enduring legacy of community benefits.

Our impressive Sustainalytics risk score of 8.4 means we have earned the title 'Top Rated' for companies in our sector when scored against our peers. We have achieved this score through our outstanding safety process and record, for which we have achieved ISO 14001 and 45001 accreditations, and for our significant drive to decarbonise our operations, adopting science-based targets and committing to achieving a level of carbon intensity reduction aligned to no more than 1.5°C global warming by the end of 2024. As part of this process, we have qualified to ISO 14064 for our carbon footprint measuring and reporting commitment and are incorporating Nature Based Solutions into our ESG development during 2023/24. Our plans support your target to achieve Net Zero emissions by 2027.



## Accreditation examples

Accreditation	MWS	IDS	PMP	Z-Tech
ISO 9001	X	X	X	X
ISO 14001	X	X	X	X
ISO 18001				X
ISO 45001	X	X	X	X
ISO 27001				X
Achilles UVDB	X	X	X	X
Safe Contractor	X	X		
Construction Line	X			
WIRS	X			
NERS	X			
GIRS	X			
NICEIC	X	X		
CHAS	X		X	
Select		X		
RISQS				X
CIRAS				X
FORS				X
Achilles Carbon	X	X	X	X

## Organisational fit and delivery methodology

NWL and MWS have aligned vision and values, e.g., NWL aim to be the national leader in the provision of sustainable water and wastewater services; MWS aim is to be the leading service provider in the water and wastewater infrastructure sectors in the UK. MWS is a mature and experienced operator in alliances and enterprise models, providing the foundation to create a perfect fit to develop and grow the Living Water Enterprise. We are a diverse and inclusive organisation, helping our people and supply chain to develop and grow.

Delivery methodology is underpinned by robust risk and issue management, performance analytics and dashboard visualisation, benefit realisation data, acting as NWL brand ambassadors, and robust planning.

The basis of our design and construction delivery model is shown in the diagram below:



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