



2032 Global Games Bid Proposal: Salt Lake City, Utah

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I. Vision

Located in the beautiful Wasatch Mountain Range, Salt Lake City is home to nearly 200,000 Americans who would be proud to ensure that the games would run smoothly. Utah is referred to as the Beehive state known for the hard work of the residents and a great community. Salt Lake City has many diverse neighborhoods that create a friendly inclusive environment. It is part of the Rocky Mountains that run from southeastern Idaho through southwestern Utah. The city sits roughly 15 miles southeast of the Great Salt Lake, and provides ample venues, hotels, restaurants, and resources fit for the Games. This metropolis is Utah's largest city and would make it the perfect fit for the 2032 Global Games.

Accessibility

By holding the 2032 Global Games in Salt Lake City, the city can showcase its world class accessibility and provide an easy and extravagant experience to fans of all ages. Featuring only a ten minute drive to downtown from Salt Lake International Airport, or a simple light rail trip to any of the Olympic ski slopes, fans will rest easy knowing that time constraints are the least of their worries ¹. The city also offers more than 100 bus routes that cover over 1800 square miles, a light rail system, rental cars, and door-to-door transportation, making all areas easily accessible at all times ². Salt Lake City

prides itself on always putting the fans first, and will strive to deliver top notch guaranteed accessibility to all events throughout the 2032 Global Games.

Sustainability

Salt Lake City will use sustainable and ethical resources to assist in hosting the Games. The beautiful mountain range surrounding the city is a constant reminder to admire and take care of our environment. Salt Lake City is committed to sustainability in day-to-day activities.³ The city has outlined guidelines and standards for any event to ensure sustainable practices.⁴ These standards outline green practices for food & beverage, transportation, communications & marketing, venues, and electronic sales tools. These guidelines ensure that events are held to a high standard in protecting our environment, while still providing an excellent experience for all guests of Salt Lake City. We also hope to see long term positive impacts on the economy of Salt Lake. The last time a large event happened in Salt Lake it created 35,000 full jobs⁵ and we hope to see a similar impact from these global games on the city's long term economy.⁶

Inclusivity

The world today is separated by so many things. Whether we like to admit it or not, people are separated by class, race and gender along with many other things. While the male and female athletes may be separated in different competitions, the global games is a competition that strives to be above that where people of all races and economic backgrounds can come together in the spirit of competition and compete against one another. All nations who wish to compete will be included and all athletes that qualify for their country may compete. Many people struggle with division every day and we hope that the Global Games is not only an escape from that but also a message to the rest of the world that this heavy division is unacceptable.

Legacy

Sports are known for having venues that are tied to legendary moments. What makes the Global Games so special is knowing how rarely it comes around. Salt Lake City has played host to the Olympics before which will bring a nostalgic feel for the event. Back in 2002 this city played host to a historic Winter Olympics. This event took place a few short months after the events of 9/11 and this event brought a sense of patriotism in this Global event. It was the first Global Games where the President opened the event as well. Salt Lake City is only one of four cities in the United States to host the Global Games. Salt Lake has been able to maintain their venues for conditions fitting of hosting another Global Games. This is an event that brought a great sense of pride in the community back in 2002.⁷ This what makes the legacy of this city special to the

Global Games.⁸ Salt Lake would put itself in a special category of history if it gets another opportunity to play as the host city once again.⁹

Passion

Due to Salt Lake City's involvement in hosting Olympics in the past, this is a huge indicator of passion presented toward the city and the people within. Hosting the games brings people from all over the world and provides a great opportunity for establishing new connections. Hosting the games shows that the city cares and is passionate about being a leader and setting examples for other cities. With the city pushing for another budget to host future games, the passion keeps growing and evolving.

II. Budget

In order to host the Global Games in the beautiful Salt Lake City, there will have to be many streams of revenue. Due to the Olympics previously being hosted in this city, we were able to find some ideas to generate revenue in order to host again along with some new functions. Past budgeting records allow us to estimate and plan for the current and future work and money that go into the games. The revenue generated will help to cover the costs of hosting such a large event. The government is willing to contribute \$450 million to help cover the many costs of hosting the games. A big cost that is covered in our city is the broadcasting of the events. As you can see in the chart below, companies are willing to pay to show the games. The table below details government funding, revenue, and costs (capital projects and operational expenses) to come to an estimated net position for the Global Games. We also provide reasoning behind our numbers in the text below Table 1.

Table 1: Estimated Budget

Government Funding	Amount (\$Millions)
Federal	\$300
Local	\$150
Total	\$450
Revenue Description	Projected Revenue (\$Millions)
Broadcasting Rights	\$580
Sponsors	\$668
Ticket Sales	\$128
Merchandise	\$20
Licensing	\$20
Total Revenue	\$1866
Cost Description	Projected Cost (\$Millions)
Capital Projects	
Seating at Vivint Arena	\$2.2
Ice rink at Vivint Arena	\$6
Deer Valley & Snowbasin	\$100
Operational Expenses	
Ads and Broadcasting	NA/Companies pay to show Global Games
Salt Lake Organizing Committee	\$786
Transportation	\$89
Full Time salaries	\$34.8
Infrastructure	\$400
Direct Materials/Miscellaneous Costs	\$92

Government Funding	Amount (\$Millions)
Federal	\$300
Local	\$150
Total	\$450
Revenue Description	Projected Revenue (\$Millions)
Broadcasting Rights	\$580
Sponsors	\$668
Ticket Sales	\$128
Total Costs	\$1510
Contingency	\$34
Net Position	\$322m

i. Revenue

The sources of revenue used in funding the games are ticket sales, sponsors, and broadcasting rights.

Broadcast Rights

Broadcasting rights will be the biggest revenue made from the games. Most spectators are not expected to be able to make it to Salt Lake City. This is our biggest money maker because of the importance of digital viewership and streaming and it is projected to bring in around \$850 million.¹⁰

Sponsors

Salt Lake city is home to many businesses that would be suitable for sponsorship. The biggest of these companies include Zion's Bancorporation, Intermountain Healthcare, ServiceNow and EPAM Systems.¹¹ Additionally Vivint is the main sponsor of Vivint Arena, home of the Utah Jazz and can also be a sponsor for the games.

Ticket Sales

With a plethora of events in different arenas there will be plenty of events to attend for each spectator. The games project to have around 55,000 spectators in attendance and with this many spectators we expect to see a solid amount of revenue earned from ticket sales.

Merchandise

The aforementioned spectators expected to come to the global games will have plenty offered to them as far as merchandise is concerned. Global Games themed apparel will be available at the various venues for even as well as concessions at all venues.

Licensing

Salt Lake City and its venues plan to sign a licensing agreement with the games in order to bring in a bit of extra revenue.

ii. Capital Projects

The capital projects for the games will include adding more seating to Vivint Arena. There will also be an ice rink added to the arena for ice skating and ice hockey events. Deer valley and Snowbasin resort will be another project for skiing events.

Vivint Arena

Vivint arena will play a vital role for our games because of the games that will require an ice rink. The arena will be able to seat over 18,000 fans in attendance.¹² Knowing that this is the arena of the Utah Jazz basketball team there will be an understanding that we have the ice rink removed during times that they host basketball games and bring it back during the time of our Olympic games.

Deer Valley & Snowbasin

Deer valley and Snowbasin will be the prevalent areas which skiing events will take place. Both venues will have Alpine skiing. Deer valley will be used for free style skiing and be able to have a capacity of approximately 13,400 fans. Snowbasin will have a larger capacity of 22,000 fans. Snowbasin will have more of the downhill skinny events. This project will be a higher expense due to the event capacity it will have for both sites.

iii. Operational Costs

The expenses expected to be encountered while running the Global Games are described below.

Salt Lake Organizing Committee

The Global Games is meant to be its own unique experience, however, it is important to bring up the Salt Lake Organizing Committee that was used for the 2002 Salt Lake City Olympics. It played a crucial part in putting on the Olympics in 2002 and a very similar committee will be needed in order to put on the Global Games in 2032.

Transportation

The transportation of the athletes will be a very important step to make sure the games run smoothly. Getting the athletes from one location to another will be something that comes with costs. Back in 2002 when Salt Lake City invested \$106 million in their transportation.¹³

Full-Time Salaries

We have acknowledged the need of a full-time salary for those who will be planning and working the games. The salary expense is estimated to be \$34.8 million based on the amount of employees needed and the in-depth work they will put in to host a successful Global Games.¹⁴

Infrastructure

The infrastructure expense will be used to update and renovate pre-existing facilities such as Deer Valley, Snowbasin, and Vivint Arena. Referring back to the 2002 Winter Olympics in Salt Lake City, \$435 million was invested into the renovations of such facilities, so the overall needed renovations will be slightly lower than that due to the add-ons being relatively recent. The infrastructure improvements will provide Salt Lake City with the ability to install new technology and data evaluating systems in place to modernize all facilities overall. From there, better information can be formulated to better improve the strategies for future events in the city as well as future winter games. By investing strongly in the infrastructure budget, a new wave of technology can be incorporated into the city and the winter games society overall.

Direct Materials/Miscellaneous Costs

The direct materials and other miscellaneous items in these games will consist of safety, security, staging and operations, venue construction, and housing for athletes. Referring back to the 1980 Olympics hosted in Lake Placid, the venue construction

would not play as big of a role. About 40% of the federal funding will be used toward the athlete housing, more now due to less construction. Roughly 10% use of federal funding will be used for safety and security. Staging and operations will account for around 5% of the federal government contribution.

III. Facilities and Operations Plan

i. Games Organization

The Global Games will consist of four stages: the bid phase, preparation phase, event phase and legacy phase. The stages will all need to be successful in order for the games to be properly hosted in Salt Lake City. Relationships with all participating parties will need to be strong and communication will be key.

Bid Phase

This phase requires building relationships with Salt Lake City, its government and the corporations in the area. Also information will need to be gathered in order to present a case for the bid. Potential local sponsors in the area will need to be identified in this phase. Salt Lake City has the advantage of having hosted the Olympics in the past and because of this the city and its corporations have had experience hosting mega events in the past. Zion's Bancorporation, Intermountain Healthcare, ServiceNow and EPAM Systems are all examples of corporations that can be potential sponsors for the games.

Preparation Phase

The Salt Lake Organizing Committee (SLOC) will organize this phase. They have worked in the past on the Olympic Games and therefore they should be up to the challenge of properly preparing these games. They will oversee the coordination of obtaining facilities to use for the games as well as be in contact with the potential sponsors. Fortunately, Salt Lake City has great infrastructure as well as wonderful facilities and therefore, the project should be able to take place with very little if any capital projects.

Event Phase

This phase begins Dec. 8 and will include Dec 22 beginning with the opening ceremony on the first day. The ceremony will feature local talent headlined by Brandon Urie, the lead singer of the band Panic! at the Disco. Utah is not thought of often for its talented artists but we hope to showcase that Salt Lake City has plenty to offer as far as talented people are concerned.

The main event of these weeks however is the actual Global Games that will feature 18 events. The list of events are as follows:

- Men's/Women's Figure Skating
- Men's/Women's Snowboarding
- Men's/Women's Curling
- Men's/Women's Alpine Skiing
- Men's/Women's Ice Hockey
- Men's/Women's Ski Jumping
- Men's/Women's Speed Skating
- Men's/Women's Skeleton
- Men's/Women's Bobsledding

All of these sports were not only featured the last time that Salt Lake City hosted a mega event like this but they all fit in nicely with the venues that are in the city that are seen below. No major construction projects are needed for this event because the city was built for events like this and is ready to host all of them. Utah has a rich history of hosting winter sports and it has the landscape to match. It will be evident when visiting the games that all of the events feel like they belong and nothing feels like it was inserted out of necessity.

Legacy Phase

The Global Games plan to uphold its core values during the games and it plans to represent the city well, it will do so in the following ways:

- Accessibility is a must and Salt Lake City wants to demonstrate the importance of making sport available to all and the global games plan to do this by making the games as accessible as possible to all whether it be athletes or spectators.
- Sustainability is important and the global games will be using sustainable and ethical resources to host the game.
- Inclusivity is a must at these games and Men and Women not only have an equal number of events but will have the opportunity to compete in all of the same events which we hope other places will take note of.
- Finally we have great pride in our city and want it to look as good as possible and so we take great passion in these events so the city may be shown in a very positive light around the globe.

ii. Venues

Salt Lake City, Utah has a wide variety of arenas, stadiums, and parks. There are plenty of options to host games and hold the capacity of visitors coming to the games. The Maverik Center holds up to 12,000 guests and is a hockey arena.¹⁵ This arena can be used for ice hockey and figure skating events. Vivint Arena is home to the National Basketball Association team, the Utah Jazz. The arena holds around 18,000 visitors and can also hold figure skating like the Maverik Center and speed skating.¹⁶ These two venues are approximately 10-15 minutes away from the athlete villages.

The next venue is Deer Valley Resort. This is a ski only resort and can be used for ski jumping as well as alpine skiing. This resort takes around 35 minutes of travel time for the athletes staying at the University of Utah along with the officials staying at Westminster College.¹⁷ Utah Olympic Park was a park built specifically for winter games. The park is outside and can hold thousands of spectators. The park is located in Park City, Utah roughly 28 minutes from the athletes village.¹⁸ The park is able to host bobsledding and the skeleton.

Park City Mountain Resort is the largest ski and snowboard resort in all of the United States. This park will be available to host the snowboarding events taking place along with the skiing events if necessary.¹⁹ The Ice Sheet at Ogden will host the curling event. This arena holds 2,000 people and was located about 42 minutes from the athlete village. The Snowbasin Resort is another venue that can be used for alpine skiing. This resort can hold up to 14,650 skiers. The resort is 47 minutes from the athletes village.²⁰

Rice-Eccles Stadium is where the opening and closing ceremonies will take place. This stadium can hold up to 51,444 people. This stadium is a short, 9 minute drive from the village.²¹ The Utah Olympic oval is used for speed skating and can have a capacity up to 3,000. This venue is 22 minutes from the village. Peaks Ice Arena is used for ice hockey and obtains a capacity of 2,300. This arena is another 47 minute drive from the village.²³ Utah has stated that they have everything they need for another winter games.²⁴ No added arenas will be necessary and no major work will need to be done if they host in 2030. See appendix E for a map of the venues.

iii. Athletes and Officials Villages



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Athletes Village

For the Athletes taking part in the global games we will have them stay at the University of Utah.²⁵ This university has eleven dormitories that hold over 24,000 undergraduate students. The George S. Eccles Student Life Center is a sports complex that will be available for the athletes to practice. Along with that sports complex they have access to the McCarthy family track that has nine 42-inch wide lanes.

The University of Utah has a wide variety of dining halls that will be able to provide meals for the athletes. The main dining hall will be the Peterson Heritage Center. The travel will be within 10 to 15 minutes between the Vivint Arena and the Maverik Center. The distance between the other venues for the events will be a maximum of 40 minutes. None of our venues will require transportation that lasts an hour which will be beneficial for the athletes.

Officials Village

The Officials will be staying at Westminster College.²⁶ This is a private university that has five dormitories. Officials will be served meals from the Shaw Center dining hall.²⁷ Due to the small size of students officials should be able to live comfortable for the 2 week period without any distractions.²⁸ The Travel will also serve convenient for the

arenas. Vivint Arena and Maverik Center are both with 10 to 15 minute drives. This will limit the amount of long travel for the official for those venues. Similar to the University of Utah, Westminster will have a maximum of travel time of 40 minutes for the other venues. Travel will not have an hour travel time.

iv. Transport



The world class accessibility of Salt Lake City offers the unique ability to cater towards athletes, fans, officials, and viewers alike, in which will center positive experience at its forefront. Thanks to Salt Lake International airport being only one mile away from Vivint sports arena and only a few mile drive from nearby lodging to the Global Games ski slopes, athletes and fans can both be assured that transit will not be an issue. Additionally, to ensure that all athletes make it in time to events, a strike one-lane "high occupancy/athlete lane" will be put into effect before events. Due to the relatively easy location of all facilities, fans will be offered the ability for easy transportation via discounted drive share companies, light rail, or through a Global Games bus option. In order to enhance the fan experience, all information of event descriptions and times,

help numbers and contacts, and transportation will be offered through a “Salt Lake City Global Games” app.

Airport

Home to the most popular airport in the world for Delta Airlines, Salt Lake City International Airport will serve as the central airport for fans across the world to fly into. Despite being one of the top 25 most busy airports in North America, Salt Lake International provides one the strongest on-time performance records, ensuring fans and athletes that time delays will be the least of their worries.²⁹ All Global Games facilities are less than an hour from the airport, and will guarantee less combustion from traffic as a result while not sacrificing the valuable time of all involved in the beloved event. Additionally, officials will be staying at Westminster College and athletes will be at the University of Utah, which are both only a short 13 minute drive from Salt Lake International.³⁰ Due to its great location and superior performance, Salt Lake International serves as a focal point in providing the best experience to all attending the Global Games.

Ride Shares and Taxis

Salt Lake City is home to six different rideshare companies including Uber, Lyft, and more, along with countless different taxi companies. Global Games Salt Lake City will partner with all public rideshare companies in the local area to provide discounted rates for all users throughout the duration of the event. By being able to provide an affordable, safe, and simple transportation method for fans, the quantity of time spent between events will become minimized while maximizing the quality of such transport.³¹

Light Rail

With the unique opportunities of FrontRunner and TRAX, Salt Lake City can easily offer cheap, quick, and easily accessible light rail transport to anywhere within a 15 minute radius, which is near the village. Starting at merely \$2.50 per ride, all attendees will have the opportunity to pay on a per trip basis, or purchase a “Global Games Lightrail Card” which provides them unlimited use on such systems for a discounted upfront price. Of the three lanes offered through TRAX, fans have the easy availability of traveling to and from Salt Lake International, University of Utah (where some events will be held), and a connecting transport station. Due to the ease and affordability of the Light Rail system, Salt Lake City presents itself as a great frontrunner in terms of transportation and accessibility.

Bus

As of August 2019, Salt Lake City paired with UTA to expand all bus routes to cover over 20 miles which can be traveled in under 30 minutes. Specific facilities such as Vivint Arena and Maverik Center are on average only 15 minutes through the UTA bus routes. Additionally, a new public transit bussing system will be established by reserving 150 (around 40%) buses for a longer transit system that will transport fans to the further out Deer Valley Resort. Similar to the Light Rail system, a Global Games discounted card will be available that will provide unlimited bus use for the duration of the games which includes both long and short distance trips. By being able to provide both short-term and long distance transportation via the most utilized transport system in Salt Lake City, fans will not have to worry about getting between events.

v. Accommodations for Spectators and Media

Salt Lake City has previously hosted a mega-event with great success. The city has shown itself to be capable of accommodating a large number of athletes, spectators, officials, media personnel, etc. With over 19,000 hotel rooms, Salt Lake City has the capacity to host the Global Games.³² Although the city may not be able to accommodate every single spectator throughout the games, there are even more hotel rooms in the cities surrounding Salt Lake (Holladay, West Valley City, Kearns, Midvale, West Jordan, etc.). Along with hotel rooms in and near Salt Lake, AirBnb and VRBO offer rentals/lodging opportunities for spectators as well. Not every spectator will be staying in the city for the duration of the games, so hotels will be able to accommodate multiple groups of spectators for each room throughout the event. Salt Lake City has many accommodations for those who need assistance in traveling to and within the city, as detailed above. Spectators, media personnel, and officials will be able to enjoy the games along with restaurants, entertainment, and outdoor activities in order to enhance their experience in Salt Lake City.

IV. Conclusion

In conclusion, we feel that Salt Lake City's values and other amenities that go along with the city make it the best city to host the winter global games. Salt Lake provides beautiful scenery, trendy restaurants, and ample accommodations for tourists/spectators. Salt Lake City will focus on accessibility, sustainability, inclusivity, legacy, and passion for the duration of the Global Games and continue to value these topics in the future. Through research and gathering findings about this city including its transportation options and housing villages, we feel that there is no better option than this city

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Appendix A: Letter of support



To Whom it May Concern:

Thank you for considering Salt Lake City as the host for the 2030 Global Games. Salt Lake is a proud city home to several very successful businesses, a rich history in sport including hosting the 2002 Winter Olympics and a beautiful landscape. Among the most underrated cities in America, Salt Lake is surely up there as one of the most overlooked.

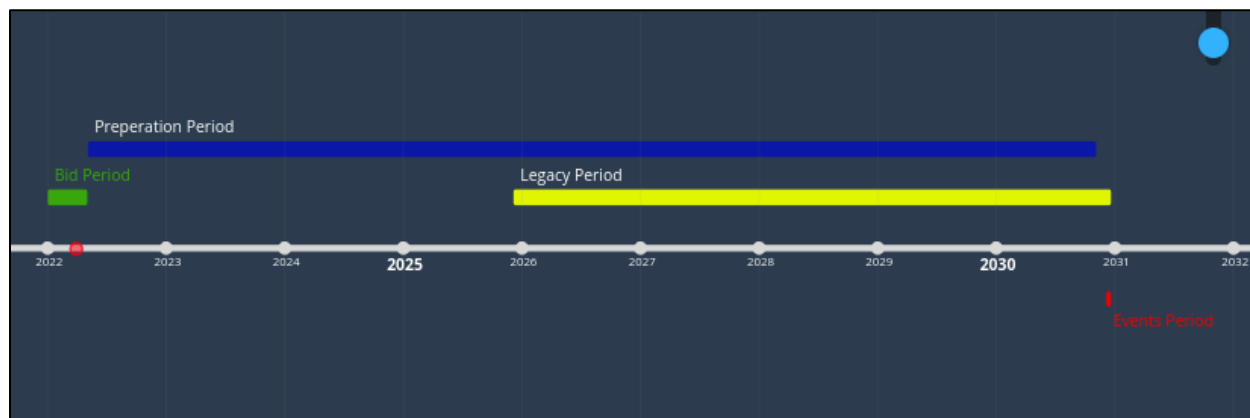
The Jazz are set to host a number of events in Vivint Arena and we could not be more proud. We are excited to showcase the city to thousands of people across the globe. While we take a lot of pride in Vivint Arena and the other indoor facilities we are just as proud to talk about the outdoor facilities such as Deer Valley Resort, Park Mountain City Resort and Snowbasin Resort that will all be able to showcase the lovely landscape of the city and how it is perfect for these events.

You have the Jazz fully behind you and we highly await your decision. Thank you for the time and consideration.

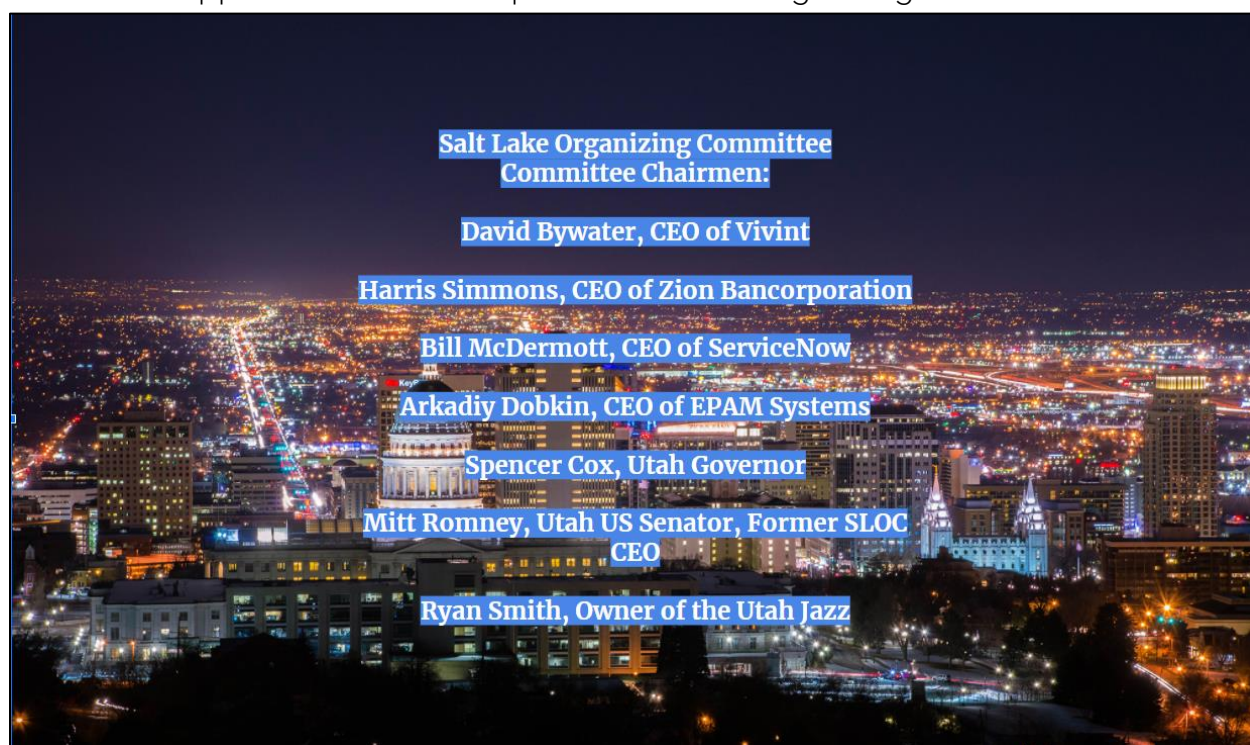
Sincerely,

Ryan Smith
Owner
Utah Jazz

Appendix B: Games Timeline



Appendix C: Partnerships and Salt Lake Organizing Committee



Committee Chairmen responsible for appointing and hiring other important individuals surrounding the event.

Appendix D: Event Schedule

Opening Ceremony 12/8, Closing Ceremony 12/22

Event	12/8	12/9	12/10	12/11	12/12	12/13	12/14	12/15	12/16	12/17	12/18	12/19	12/20	12/21	12/22

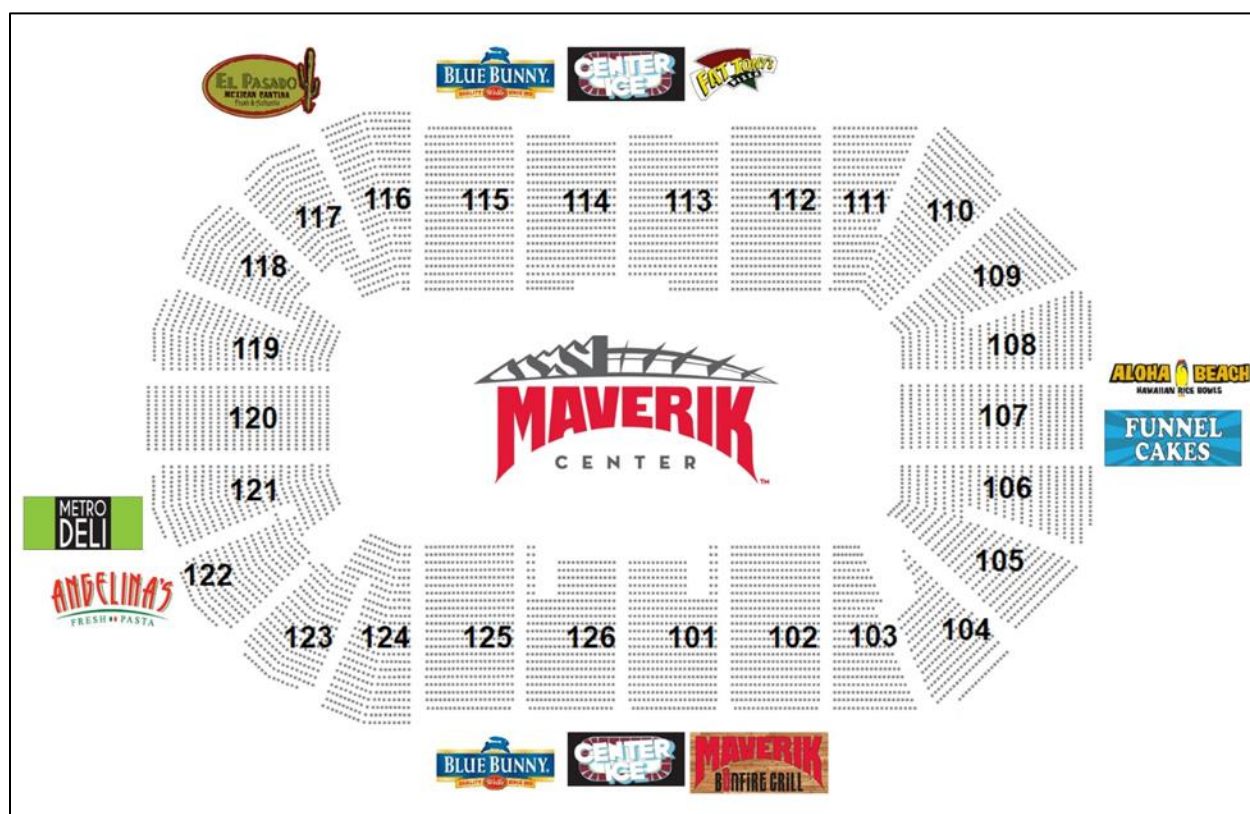
Note: Event Schedule based on 2022 Olympic Games. Events listed include both male and female divisions

Appendix E: Location of Facilities



This map gives a clear and concise picture of the different arenas, facilities, and events that can be held in the city of Salt Lake. A few of the venues such as the Maverik Center, Rice-Eccles Stadium, and Vivint arena are only 10-15 minutes away from the athlete's village. A few of the further venues as shown such as Snowbasin Resort, The Ice Sheet, and Peaks Ice Arena all range 42-47 minutes away from the athlete's village.

Appendix F: Maverik Center



The Maverik Center, home of the Utah Grizzlies, will be used for ice hockey and figure skating events. The center holds up to 12,000 guests and opened its doors in 1997. The center has some special features including a theater room that can accommodate around an additional 3,700 people. The center is known for hosting many events such as concerts including Elton John, Neil Diamond, Carrie Underwood, and Justin Bieber. This venue gained international exposure when it hosted the ice hockey championships during the 2002 Winter Olympic Games.

Appendix G: Vivint Arena



Vivint Arena is home to the NBA team the Utah Jazz. The arena holds roughly 18,000 visitors and is equipped for figure skating and speed skating events. The arena is equipped with 720p HD screens facing each baseline measuring 26 feet long by 17 feet high totaling 2,900 total square feet. This will give the audience an engaging and detailed experience while watching events along with keeping fan engagement at an extreme high.

Appendix H: Deer Valley Resort



Deer Valley Resort is a ski only resort that can supply the needs for ski jumping as well as alpine skiing. The mountain covers over 2,000 acres of open area along with more than 50,000 skiers per hour. The resort is considered a world-class luxury lodge, an award-winning ski school, and a family friendly atmosphere. The resort offers curbside ski valets, mountain tours, and in-town car service provided to the lodging guests.

Appendix I: Utah Olympic Park



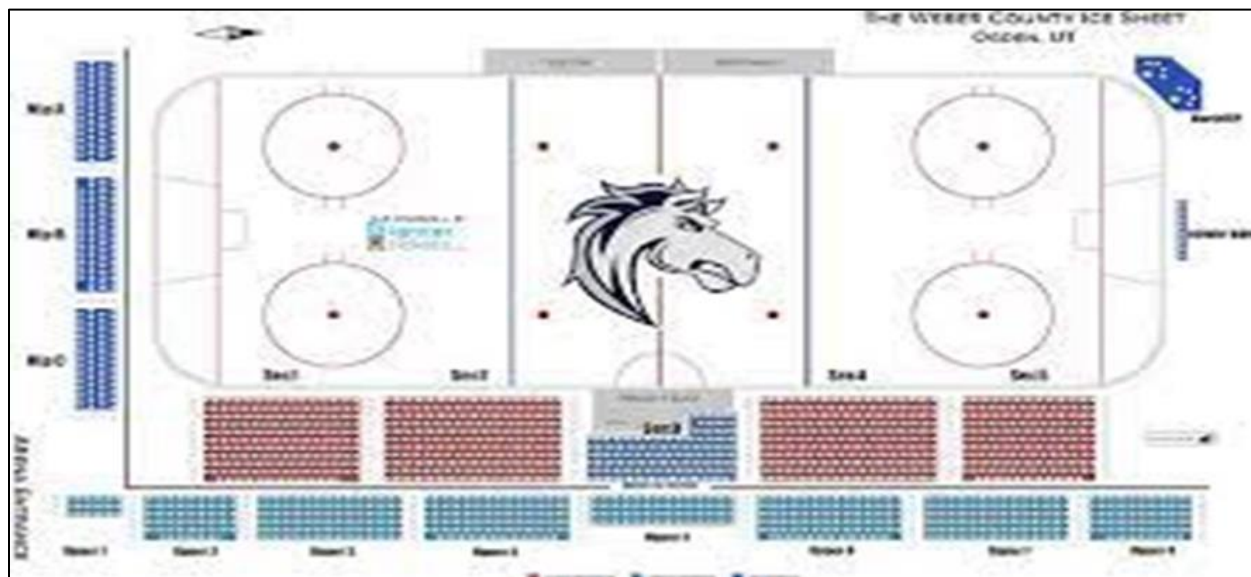
Utah Olympic Park was originally built for winter events. The park can hold thousands of spectators. The park is focusing on embracing, engaging, and involving Utah's younger community in winter sport. This park is a huge representation involving the future of winter sports. This park is now a staple for Olympic training sites throughout the U.S.

Appendix J: Park City Mountain Resort



This resort has taken the name for the largest ski and snowboard resort in the entire United States. The resort can host snowboarding events along with skiing events if needed. The resort covers 7,300 acres of land, has over 330 trails, 43 lifts, 6 terrain parks, and ski-in-ski-out access to Main Street that is historic. This is a perfect location for visitors and to check out some outdoor winter activities.

Appendix K: Ice Sheet at Ogden



The Ice Sheet at Ogden is best suited for hosting the event of curling. The arena holds 2,000 people. The arena originally opened as a recreational training center for curling, ice hockey, and figure skating. It is a smaller arena and can be considered a use for extra spacing capacity and holding extra events.

Appendix L: Snowbasin Resort



Snowbasin Resort is another venue that can be used for alpine skiing. The resort can hold up to 14,650 skiers at one time. This resort offers 3,000 acres of skiable land along with 3,000 vertical feet of area for skiers to explore.

Appendix M: Rice-Eccles Stadium



Rice-Eccles Stadium, home of the Utah Utes, can hold up to 51,444 people. Prior to 2021, the stadium capacity was set at 45,000. The stadium offers 450 club seats and 25 suites. The stadium also upgraded to a new \$1.6 million video/scoreboard. An upcoming renovation to this stadium includes new premium luxury suites, loge boxes, upgraded locker rooms, and more.

Appendix N: Utah Olympic Oval



The Utah Olympic Oval can be used for events such as speed skating and holds a capacity near 3,000. The Oval was part of three arenas created to host games and events. The three venues have hosted over 1.4 million athlete and visitor uses.

Appendix O: Peaks Ice Arena



Peaks Ice Arena is used for ice hockey and holds a capacity of 2,300 people. Peaks Ice Arena is a year-round family recreation facility that sits at the foot of the Wasatch Mountains. The arena offers options such as learning how to skate, youth and adult hockey lessons and leagues, and public skating. It can be transformed into a field house area consisting of an indoor turf field for soccer, rugby, lacrosse, and ultimate frisbee.

Appendix P: Athletes and Officials Villages

The costs for both the Athletes and Officials Villages were estimated through various phone calls with both the University of Utah and Westminster College.

University	Cost of Room (Person/Night)	Cost of Food (Person/ Night)	Total Cost (Person/ Day)	Occupants	Cost (\$ Millions)
University of Utah	\$60-90	\$30	\$120	3,500	\$17.2

Westminster College	\$30-\$68	\$45	\$113	2,000	\$6.5
Total					\$23.7

Appendix Q : Planning Timeline

Global Games Start Date: February 6, 2032

Days Out		Task	Functional Area
-365		Facility & Event Space Check-Up	Events
-275		Signage Design Mock-Up	Creative
-200		Signage Design Final Draft	Creative
-150		Map Out Transportation Between Events (physical & digital)	Events
-100		Facility & Broadcast Testing	Events
-50		Final Facility & Broadcast Testing	Events
-10		Final Facility & Event Space Check-Up	Events
7		Event Recap Report Send Out	All
14		Event Recap Report Due	All

Appendix R : Day of Event Timeline

Time (24hr)	Task	Functional Area	Notes/Comments
6:00	Event Staff Arrive	Events	
6:30	Broadcasting Staff Arrive	Events	
7:30	Athletes Arrive	Athletes	
8:00	Event Set-Up / Testing	Events	
9:00	Start of Event	All	
18:00	End of Event	All	
19:00	Tear-Down	Events	

Appendix S: Risk Identification Matrix

	Very Frequent	Frequent	Moderate	Infrequent	Very Infrequent
Very High Loss					Terrorist Attack
High Loss			COVID Outbreak	Major injuries to athletes	Transport Accidents
Moderate Loss			Severe Weather		
Low Loss	Minor injuries to athletes	Ice & snow accumulation			
Very Low Loss				Lack of staff	

Appendix T: Treatment Matrix

	Very Frequent	Frequent	Moderate	Infrequent	Very Infrequent
Very High Loss	Avoid	Avoid	Avoid	Shift	Shift
High Loss	Avoid	Avoid	Avoid	Shift	Shift
Moderate Loss	Shift	Shift	Shift	Shift	Shift
Low Loss	Keep & Decrease	Keep & Decrease	Keep & Decrease	Keep & Decrease	Keep & Decrease
Very Low Loss	Keep & Decrease	Keep & Decrease	Keep & Decrease	Keep & Decrease	Keep & Decrease

Appendix U: Fast Facts

1. Facilities will be open to the public two hours before the scheduled event
2. Tickets are required to attend each event
3. Public seating is first-come first-serve
4. There are sixteen total events in the Global Games
5. There will be first aid personnel located at each facility
6. Concessions will be available at each facility for the duration of the event (cash, card, and Apple Pay are accepted)
7. Results will be posted immediately on the Global Games website
8. There is parking available at each facility as well as other transportation options
9. There is a Lost and Found area at each facility with the hours of 6am-10pm
10. The Global Games will be on television and on local radio stations if you are not able to attend the event

Appendix V: Event Checklist

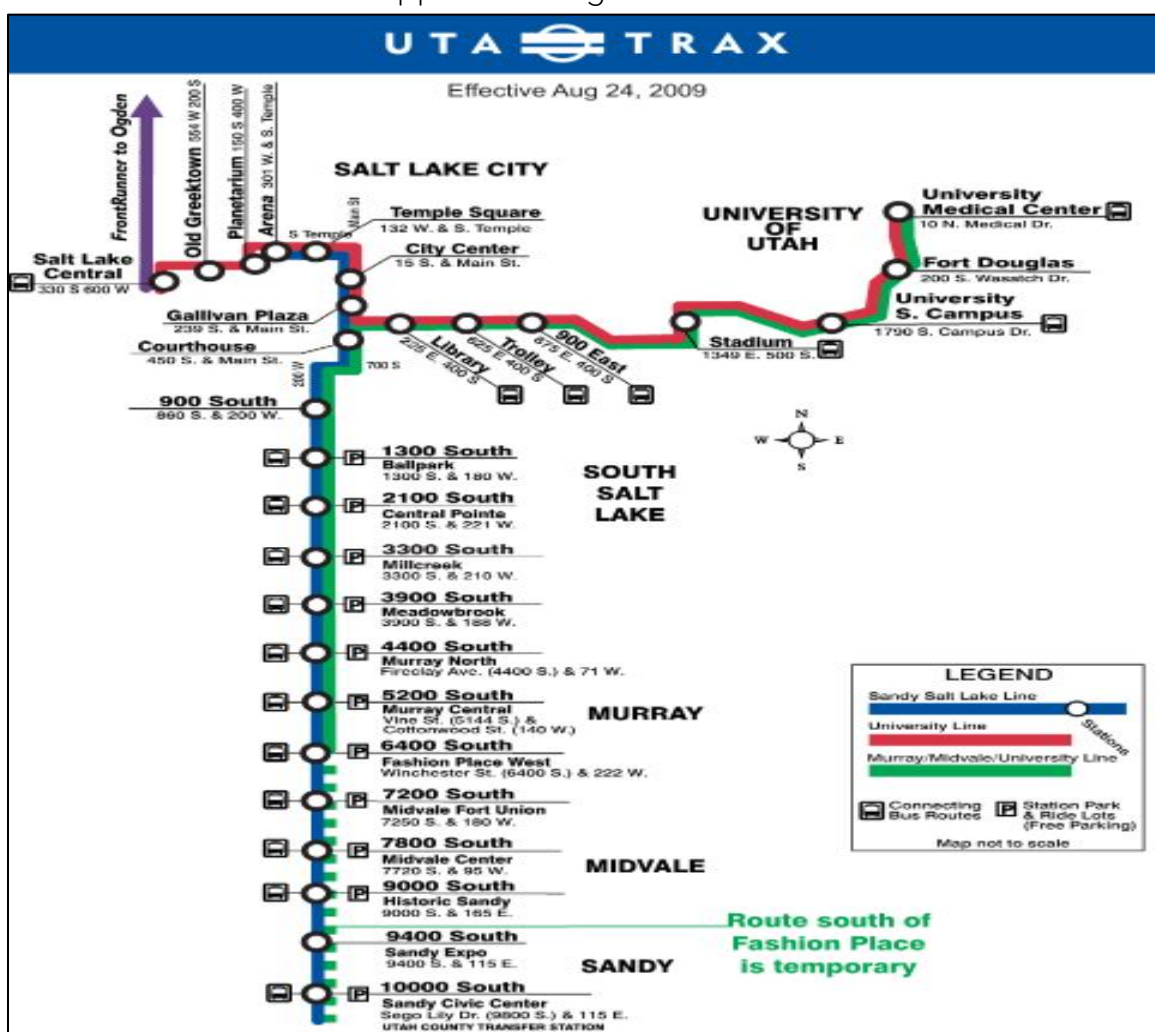
1. Publicity
 - _ Advertisements
 - _ Statistics
 - _ Pre & Post Game Media
2. Facility Preparation
 - _ Properly clean facility & seating areas
 - _ Prepare stats table
 - _ Set up team benches and public area seating
 - _ Microphone for National Anthem & PA announcer
 - _ Lighting
 - _ Clean locker rooms
 - _ Clean public restrooms
 - _ Make sure equipment is stocked and ready
 - _ Have set security areas
3. Parking
 - _ Have parking personnel in each lot
 - _ Have security at each lot
4. Ticketing
 - _ Set up ticket areas at each facility (multiple lines & windows)
 - _ Have media pass list
 - _ Set up security at each ticketing area
 - _ Have programs to give out to public
5. Medical
 - _ Have Athletic Trainers at each facility
 - _ Have emergency medical personnel at each facility/event
 - _ Have medical equipment stocked and ready

Appendix W: Taxis, Shuttles, and Rideshare Companies

Blacklane	Carmel	Yellow Cab	VIP Taxi	Super Shuttle	Via
Lyft	Lyft Lux Black	Lyft Lux Black XL	Lyft XL	Lyft Lux	Airport Taxi

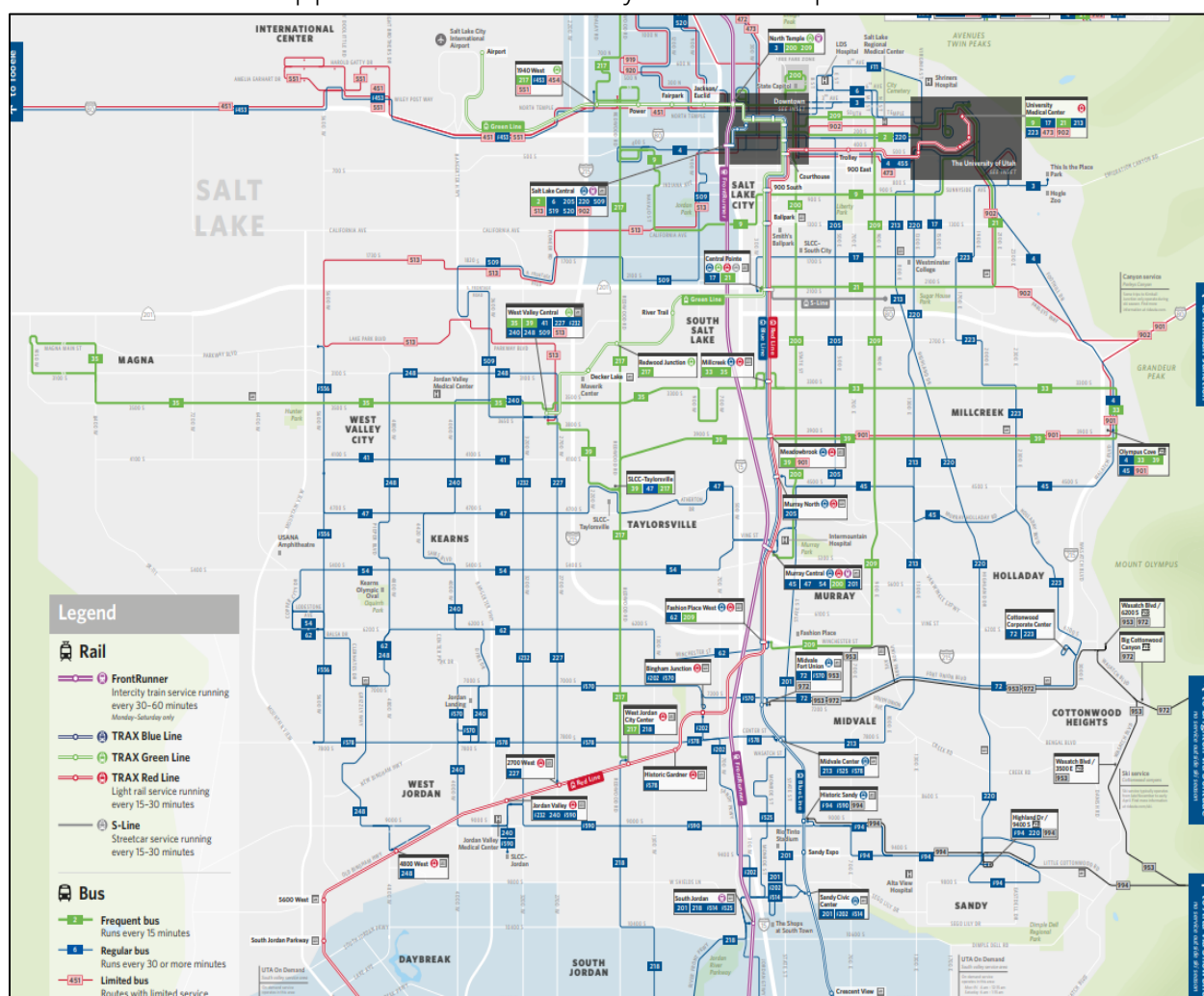
Salt Lake City has 8 different companies of transportation and over 12 different forms of rideshare availability for anyone to use.

Appendix X: Light Rail Transit



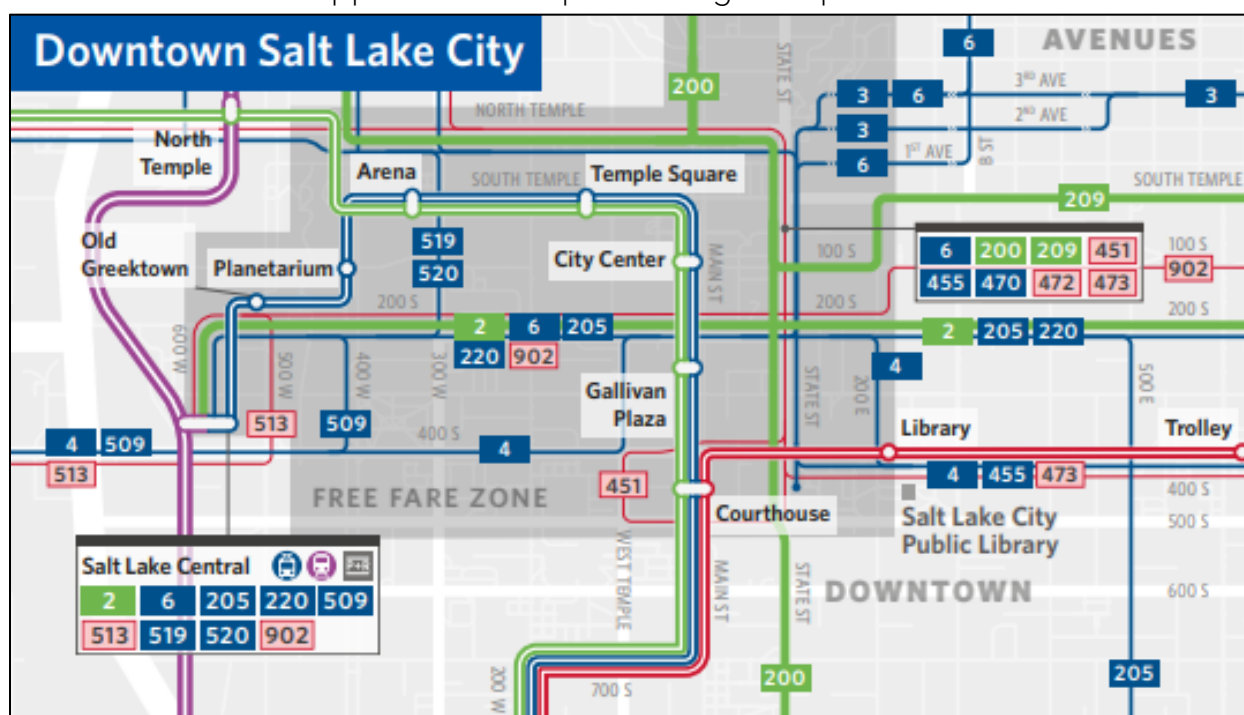
The UTA/TRAX Light Rail System stretches a total of 20 miles and offers anyone who rides the ability to travel anywhere within a 15 minute radius from the central station. Specific stops include the nearby Salt Lake International Airport, the University of Utah, and a connecting station to provide easy transport to future locations. While further busing may be required, all destinations are within an achievable distance via Light Rail Transit.

Appendix Y: Salt Lake City Public Transportation



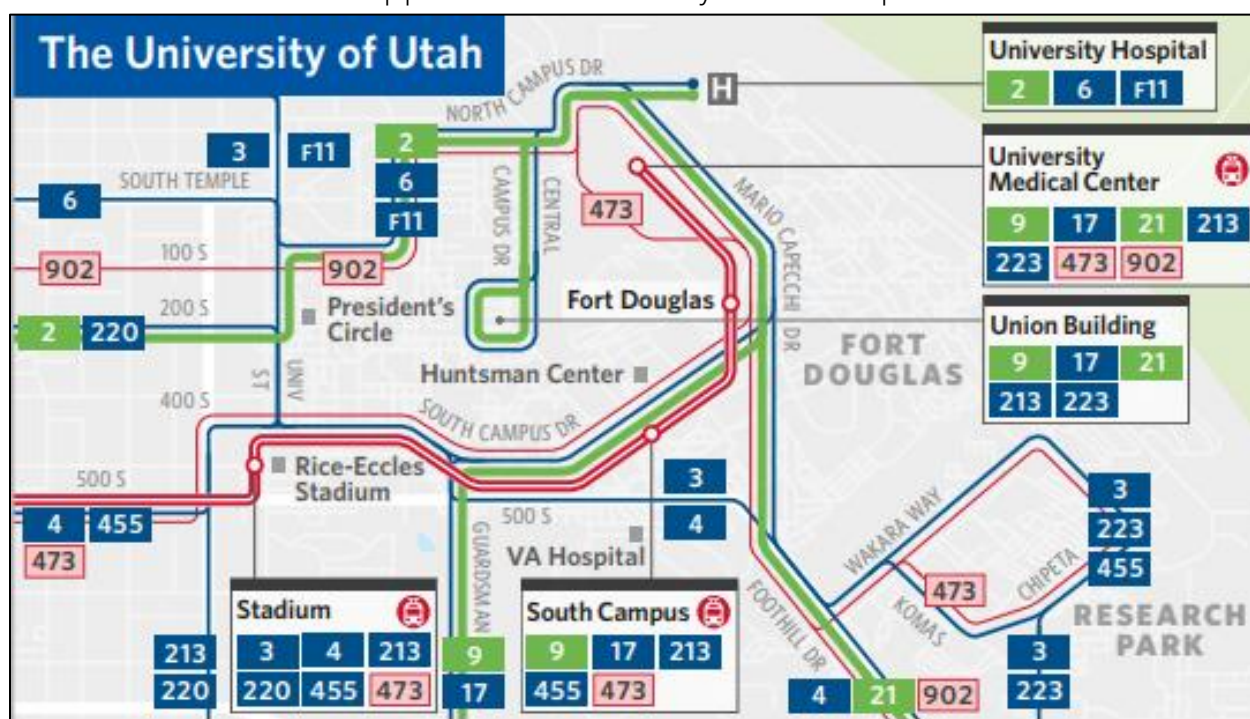
The map shows all bus and light rail systems in the grand overview map of Salt Lake City. Lines in light green reveal the frequent bus routes that are run every 15 minutes and the common blue lines show the regular bus routes which run every 30 minutes. Notice the gray boxes indicating downtown Salt Lake City and the University of Utah, showing that both prime hotspots are accessible both via bus and train.

Appendix Z: Hotspot Routing Transportation



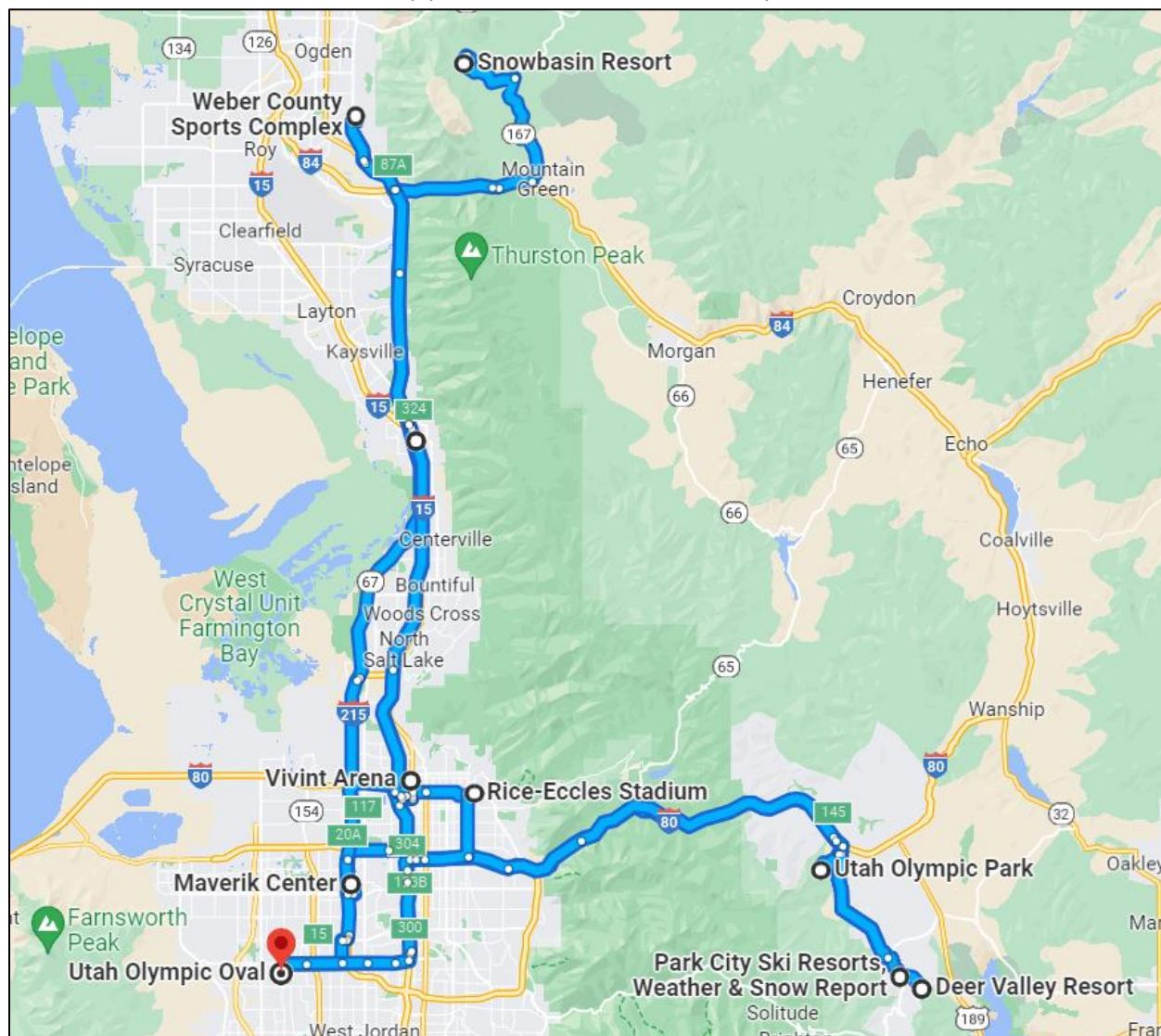
Lines outlined in green reflect easily accessible bus routes that will be offered through the "Global Games Pass" for all visitors.. The center of the city is located at the "Arena" on the Downtown Salt Lake City map which is Vivint Arena and will be the host of many events.

Appendix AA: University of Utah Map



Routes in red show easy transportation via the light rail system and routes in green indicate public busing alternatives. Fort Douglas and other large parts of the campus that will be utilized are all also within walking distance of displayed stops by public transit.

Appendix AB: Full Event Map



All locations of events are displayed except for "Peaks Ice Arena" as accommodations can be made to resolve travel issues if met. Notice the close proximity of related events such as ski and snowboard related events all being within 9 miles of each other by Utah Olympic Park and Deer Valley Resort. The events are composed in three central hubs, North, City, and East, in which all are composed of at least two facilities.

Appendix AC: Salt Lake International Airport Map



All concourses and terminals are within easy walking distance to nearby parking and public transportation options. Buses and Rideshare pickups will take place right outside of the parking hub. Salt Lake International accommodates visitors from other countries with a specified International Terminal.