

# Numerical Methods and Optimization (Part I)

## 6 Linear Optimization

11 January 2023

- Linear programming (LP): methodology for solving "linear optimization problems".
- "Simplex Method" introduced by George Dantzig in the late 1940s
- maximize linear objective function  $f: \mathbb{R}^n \rightarrow \mathbb{R}$

$$f(x) = \sum_{j=1}^n c_j x_j = c^T x$$

subject to linear equality and/or inequality constraints

$$\sum_{j=1}^n a_{ij} x_j \leq b_i \quad \text{for } i = 1, \dots, m$$

$$\sum_{j=1}^n a'_{ij} x_j \geq b'_i \quad \text{for } i = 1, \dots, m'$$

$$\sum_{j=1}^n a''_{ij} x_j = b''_i \quad \text{for } i = 1, \dots, m''$$

- If  $x, y \in \mathbb{R}^n$  we write  $x \leq y \Leftrightarrow x_i \leq y_i$ .  
Constraints:  $Ax \leq b$ ,  $A'x \geq b'$ ,  $A''x = b''$ .

- formulating an LP Model:

## Example

- Heavenly Pouch Inc. (HP) produces 2 types



of baby carriers: non-reversible and reversible

- reversible: sells for £35, requires 2 linear yards of a printed fabric, 2 linear yards of solid color fabric  $\rightsquigarrow$  costs £10 to manufacture
- non-reversible: sells for £23, requires 2 linear yards of solid color fabric  $\rightsquigarrow$  costs £8 to manufacture
- available: 900 lin. yards of solid color fabric, 600 lin. yards of printed fabrics
- budget of £4000 is available
- demand is such that all reversible carriers made are projected to sell
- at most 350 non-reversible carriers can be sold
- HP want to maximize profit (difference between revenues and expenses) resulting from manufacturing and selling

<sup>0</sup> Picture source: [https://www.youtube.com/watch?v=U59bs1U5aAs&list=PLY9yf2-4yyeTeRnUliROr\\_ojkjuQkLx2b&index=4](https://www.youtube.com/watch?v=U59bs1U5aAs&list=PLY9yf2-4yyeTeRnUliROr_ojkjuQkLx2b&index=4)

- defining the **decision variables**:

↪ variables determining the outcome (we can control):

$x_1 = \#$  non-reversible carriers to manufacture

$x_2 = \#$  reversible carriers to manufacture

- formulating the objective function:

total revenue:  $r = 23x_1 + 35x_2$ .

total manufacturing costs:  $c = 8x_1 + 10x_2$ .

Thus, profit (linear function of decision variables):

$$z = r - c = (23x_1 + 35x_2) - (8x_1 + 10x_2) = 15x_1 + 25x_2.$$

- specifying the constraints: (often associated with limited availability of various types of resources (such as materials, time, space, money):
  - company has only 900 linear yards of solid color fabrics available. Each baby carrier uses 2 linear yds of solid color fabrics  $\rightsquigarrow 2x_1 + 2x_2 \leq 900$ , i.e.

$$x_1 + x_2 \leq 450 \quad (\text{solid color fabric constraint})$$

- at most 600 linear yards of printed fabrics can be used; printed fabrics are used only for reversible carriers (2 lin. yds/carriers)  $\rightsquigarrow 2x_2 \leq 600$ , i.e.

$$x_2 \leq 300 \quad (\text{printed fabric constraint})$$

- the manufacturing budget is limited to £4000; HP spends £8/non-reversible and 10£/reversible carrier  $\rightsquigarrow 8x_1 + 10x_2 \leq 4000$ , i.e.

$$4x_1 + 5x_2 \leq 2000 \quad (\text{budget constraint})$$

- at most 350 non-reversible carriers can be sold  $\rightsquigarrow$

$$x_1 \leq 350 \quad (\text{demand constraint})$$

- nonnegativity constraints: since  $x_1$  and  $x_2$  represent quantities of physical objects, their values must be nonnegative by definition:

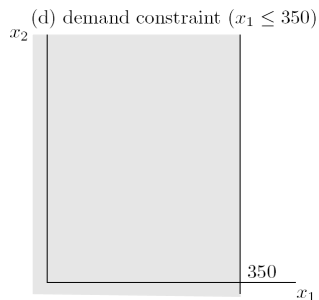
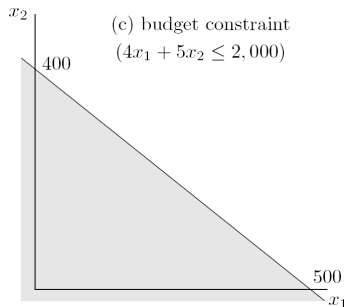
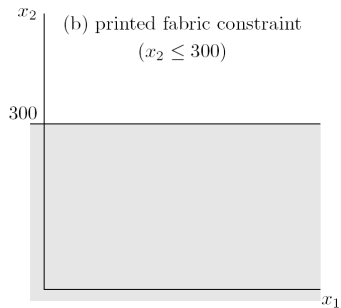
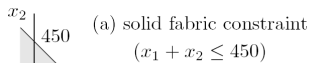
$$x_1, x_2 \geq 0 \quad (\text{nonnegativity constraint})$$

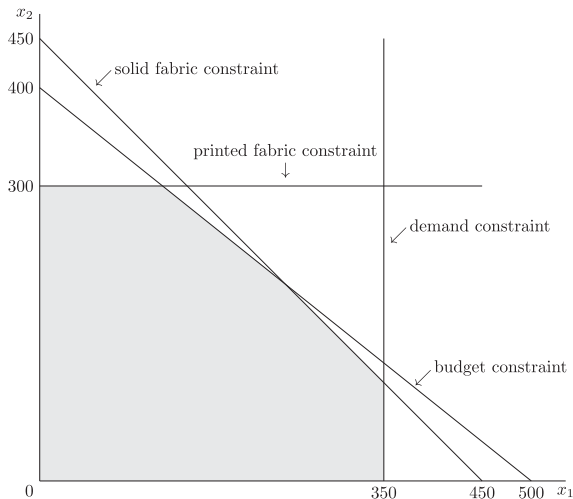
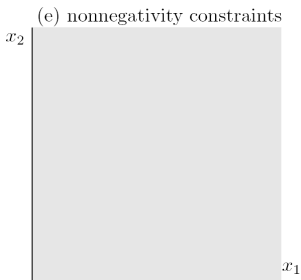
complete linear programming formulation

We obtain the following linear program (LP) that models the considered problem:

$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \text{(profit)} \\
 \text{subject to} & x_1 + x_2 \leq 450 & & \text{(solid color fabric constraint)} \\
 & x_2 \leq 300 & & \text{(printed fabric constraint)} \\
 & 4x_1 + 5x_2 \leq 2000 & & \text{(budget constraint)} \\
 & x_1 \leq 350 & & \text{(demand constraint)} \\
 & x_1, x_2 \geq 0 & & \text{(nonnegativity constraints)}
 \end{array}$$

Solving two-variable LPs graphically: If LP involves only 2 var.  $\rightsquigarrow$  can be solved graphically, by plotting lines representing the constraints and level sets of the objective function:



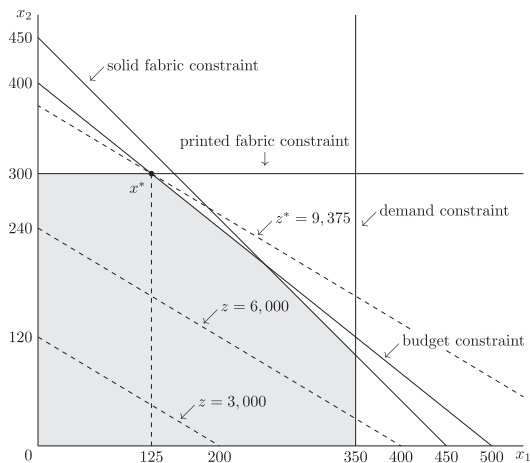


Intersection of all these half-planes with the nonnegative quadrant of the plane will give us the **feasible region** of the problem = set of all points that satisfy all the constraints.



- to solve LP graphically, we use level sets  $z_c$  of the objective function  $f$

$$z_c = f^{-1}(\{c\}) = \left\{ \begin{pmatrix} x_1 \\ x_2 \end{pmatrix} \in \mathbb{R}^2 \mid f(x_1, x_2) = c \right\}.$$



- $z_c$  may or may not overlap with the feasible region
- one can start with  $z_c$ , where  $c := f(x, y)$  and  $\begin{pmatrix} x \\ y \end{pmatrix}$  is a feasible point, e.g.  $\begin{pmatrix} 200 \\ 0 \end{pmatrix}$  leads to  $f(200, 0) = 3000$  or  $\begin{pmatrix} 0 \\ 240 \end{pmatrix}$  leads to  $f(0, 240) = 6000$
- now one can move the lines in parallel until  $z_c$  takes on the largest possible value  $z^* = f(x^*)$ .

Here,  $x^* = \begin{pmatrix} x_1^* \\ x_2^* \end{pmatrix} = \begin{pmatrix} 125 \\ 300 \end{pmatrix}$ .

- This yields the optimal profit  $f(x_1^*, x_2^*) = £15 \cdot 125 + £25 \cdot 300 = £9375$ .

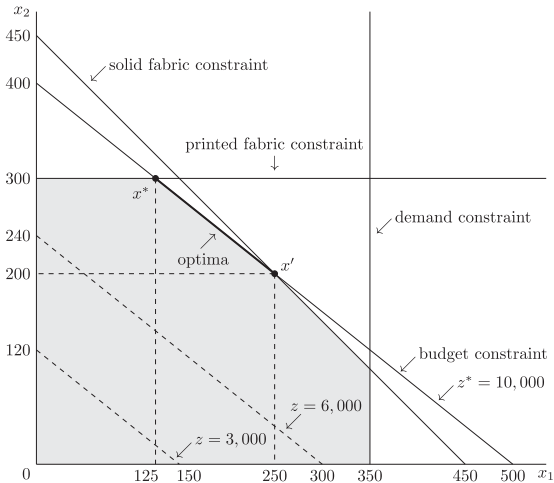
### Example (10.8 [Butenko])

Consider again HP ex. above. Assume non-reversible carriers raised by £5 so that now  $z = 20x_1 + 25x_2$ . Solve the LP graphically again.

Here, we have

|            |                         |                                 |
|------------|-------------------------|---------------------------------|
| maximize   | $20x_1 + 25x_2$         | (profit)                        |
| subject to | $x_1 + x_2 \leq 450$    | (solid color fabric constraint) |
|            | $x_2 \leq 300$          | (printed fabric constraint)     |
|            | $4x_1 + 5x_2 \leq 2000$ | (budget constraint)             |
|            | $x_1 \leq 350$          | (demand constraint)             |
|            | $x_1, x_2 \geq 0$       | (nonnegativity constraints)     |

Note that level sets  $z_c$  have same slope  $m = \frac{4}{5}$  as budget constraint! Thus these lines are parallel.



- Thus, every  $x = \begin{pmatrix} x_1 \\ x_2 \end{pmatrix}$  between  $x^*$  and  $x'$  is optimal
- For these we have  $z^* = f(x) = 10000$ .
- Extreme Point: Given convex set  $X \subset \mathbb{R}^n$ .  $x \in X$  is called **extreme point** of  $X$  if there do not exist distinct  $x', x'' \in X$ ,  $\alpha \in (0, 1)$  s.t.  $x = \alpha x' + (1 - \alpha)x''$ .
- in this context: an extreme point is also called **corner** or **vertex**.

- later: any LP that has an optimal sol. must have a corner optimum

## Example (10.9 [Butenko])

- Retail store planning advertising campaign.
- Aim: increase number of customers visiting phy. location and online store
- planned to advertise through local magazine and online social network
- It is estimated:
  - £1000 invested in magazine ads will attract 100 new cust. in store/500 on website
  - £1000 invested in online ads will attract 50 new cust. in store/1000 on website
- Target:
  - 500 new visitors to phy. store
  - 5000 new visitors to online store

Formulate LP to minimize costs of advertising campaign; solve LP graphically.

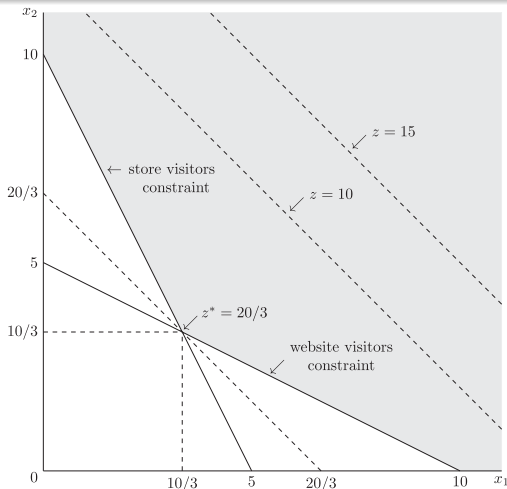
**Solution:** Decision variables:

$x_1$  = budget for magazine advertising (in thousands of pounds)

$x_2$  = budget for online advertising (in thousands of pounds)

$$\begin{array}{ll}
 \text{minimize} & x_1 + x_2 \\
 \text{subject to} & 100x_1 + 50x_2 \geq 500 \quad (\text{store visitors}) \\
 & 500x_1 + 1000x_2 \geq 5000 \quad (\text{website visitors}) \\
 & x_1, x_2 \geq 0 \quad (\text{nonnegativity})
 \end{array}$$

- start drawing boundary of each constraint
- obtain feasible region
- draw two level sets, e.g.  $z_c = 10$  and  $z_c = 15$
- thus  $z$  decreases to lower left
- clearly,  $z^*$  (see figure) is the global minimum
- $z^*$  is the solution of
 
$$\begin{aligned} 100x_1 + 50x_2 &= 500 \\ 500x_1 + 1000x_2 &= 5000 \end{aligned}$$
- i.e.  $x_1^* = x_2^* = 10/3$
- $\Rightarrow z^* = x_1^* + x_2^* \approx 6.666$
- $\rightsquigarrow$  Store should spend £6666 on ads and split budget evenly between magazine and online ads
- Note: although feasible region unbounded  $\rightsquigarrow$  optimal solution exists; However, if  $f$  was improving (i.e. decreasing) along direction of unboundedness of feasible region: then optimal sol. would not exist



### Example (10.10 [Butenko])

Consider same problem (as above) with only difference that objective function is to be maximized:

$$\begin{array}{llll}
 \text{maximize} & x_1 + & x_2 & \\
 \text{subject to} & 100x_1 + & 50x_2 \geq 500 & \text{(store visitors)} \\
 & 500x_1 + 1000x_2 \geq 5000 & & \text{(website visitors)} \\
 & x_1, x_2 \geq 0 & & \text{(nonnegativity)}
 \end{array}$$

**Sol.:** Clearly, objective fct.  $\rightarrow \infty$  if  $x_1 \rightarrow \infty$  or  $x_2 \rightarrow \infty$ . //

- LP s.t. objective is unbounded on feasible region is highly unlikely in practice
- next: LP example in decision-making situation with limited resources
- insufficient resources may lead to
  - nonexistence of optimal sol.
  - a feasible region even being empty

### Example (10.11 [Butenko])

Assume retail store (as above) has advertising budget limited to £5000.  
Corresponding LP model:

$$\begin{array}{llll}
 \text{minimize} & x_1 + & x_2 & \\
 \text{subject to} & 100x_1 + & 50x_2 \geq 500 & \text{(store visitors)} \\
 & 500x_1 + 1000x_2 \geq 5000 & & \text{(website visitors)} \\
 & x_1 + & x_2 \leq 5 & \text{(budget constraint)} \\
 & & x_1, x_2 \geq 0 & \text{(nonnegativity)}
 \end{array}$$

**Sol.:**

- As can be seen from figure above, halfspace determined from budget constraint does not intersect feasible region from before.
- Thus, feasible region does not exist for this LP

## Classification of LPs:

LPs can be classified in terms of their feasibility and optimality properties.

### Definition

An LP is called

- **feasible** if it has at least one feasible solution and **infeasible**, otherwise;
- **optimal** if it has an optimal solution;
- **unbounded** if it is feasible and its objective function is not bounded (from above for a maximization problem and from below for a minimization problem) in the feasible region.

For example:

- HP ex. above: optimal and ( $\Rightarrow$ ) feasible
- ex. 10.8 (HP with infinitely many optima): optimal and feasible
- ex. 10.9 (advertising campaign with unlimited budget): optimal and feasible (but the LP is **not** unbounded although the feasible region is unbounded)
- ex. 10.10 (advertising campaign with maximization): feasible, not optimal. feasible region and LP unbounded
- ex. 10.11 infeasible, ( $\Rightarrow$ ) not optimal (and the LP is not unbounded)



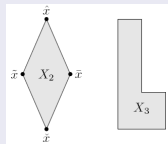
## Theorem (will be proven later)

*If an LP is not optimal, it is either unbounded or infeasible.*

## Definition

(Polyhedral Set) A set defined by linear equations and/or inequalities is called a **polyhedral set** or a **polyhedron**.

E.g.  $X_2$ : polyhedron;  $X_3$ : no polyhedron



## Proposition

*An optimal LP has either a unique or infinitely many solutions. Moreover, the set of all optimal solutions of an LP is convex.*

## Proof

Consider, say, a maximization LP  $\max_{x \in X} c^T x$ ,  $X$  a polyhedron and assume we have 2 different optimal sol.  $x^*, x'$  with optimal objective value  $z^* = c^T x^* = c^T x'$ . Then any convex combination of  $x^*$  and  $x'$ ,  $y = \alpha x^* + (1 - \alpha)x'$ ,  $\underbrace{y}_{ex!} \in X$ , is also an optimal

sol.:  $c^T y = c^T (\alpha x^* + (1 - \alpha)x') = \alpha c^T x^* + (1 - \alpha)c^T x' = \alpha z^* + (1 - \alpha)z^* = z^*$

- Here, we discuss one of the first and most popular methods for solving LPs: **simplex method**.
- originally proposed by George Dantzig in late 1940s for solving problems arising in military operations.
- To apply this method: first convert LP into **standard form**.

### The Standard Form of LP

- LP in **standard form**: only equality and nonnegativity constraints
- An inequality constraint is easily converted into equality constraint:
- e.g. if  $i^{\text{th}}$  constraint is of  $\leq$ -type: introduce new variable (**slack variable**)  $s_i \geq 0$  in the lhs to turn it into equality constraint
- example:  $2x_1 + 3x_2 + 4x_3 \leq 5$  becomes  $2x_1 + 3x_2 + 4x_3 + s_i = 5$ , where

$$s_i = 5 - 2x_1 - 3x_2 - 4x_3 \geq 0.$$

- similarly: if  $i^{\text{th}}$  constraint is of  $\geq$ -type: introduce new variable (**excess variable**)  $e_j \geq 0$  in the lhs to turn it into equality constraint
- example:  $2x_1 + 3x_2 + 4x_3 \geq 5$  becomes  $2x_1 + 3x_2 + 4x_3 - e_j = 5$ , where

$$e_j = 2x_1 + 3x_2 + 4x_3 - 5 \geq 0.$$

## Example

The standard form of the LP

$$\begin{aligned}
 &\text{maximize} && 3x_1 - 5x_2 + 7x_3 \\
 &\text{subject to} && 2x_1 + 4x_2 - x_3 \geq -3 \\
 &&& 4x_1 - 2x_2 + 8x_3 \leq 7 \\
 &&& 9x_1 + x_2 + 3x_3 = 11 \\
 &&& x_1, x_2, x_3 \geq 0
 \end{aligned}$$

is given by

$$\begin{aligned}
 &\text{maximize} && 3x_1 - 5x_2 + 7x_3 \\
 &\text{subject to} && 2x_1 + 4x_2 - x_3 - e_1 = -3 \\
 &&& 4x_1 - 2x_2 + 8x_3 + s_2 = 7 \\
 &&& 9x_1 + x_2 + 3x_3 = 11 \\
 &&& x_1, x_2, x_3, e_1, s_2 \geq 0
 \end{aligned}$$

- required in standard form: var. nonnegative
- in practice sometimes:  $x \in \mathbb{R}$  (free variables)
- represent  $x_j \in \mathbb{R}$  as difference of 2 nonnegative var.:  $x_j = x'_j - x''_j$ ,  $x'_j, x''_j \geq 0$

## Example

The standard form of the LP

$$\begin{aligned}
 &\text{maximize} && 3x_1 - 5x_2 + 7x_3 \\
 &\text{subject to} && 2x_1 + 4x_2 - x_3 \geq -3 \\
 &&& 4x_1 - 2x_2 + 8x_3 \leq 7 \\
 &&& 9x_1 + x_2 + 3x_3 = 11 \\
 &&& x_1 \in \mathbb{R}; x_2, x_3 \geq 0
 \end{aligned}$$

is given by

$$\begin{aligned}
 &\text{maximize} && 3x'_1 - 3x''_1 - 5x_2 + 7x_3 \\
 &\text{subject to} && 2x'_1 - 2x''_1 + 4x_2 - x_3 - e_1 = -3 \\
 &&& 4x'_1 - 4x''_1 - 2x_2 + 8x_3 + s_2 = 7 \\
 &&& 9x'_1 - 9x''_1 + x_2 + 3x_3 = 11 \\
 &&& x'_1, x''_1, x_2, x_3, e_1, s_2 \geq 0
 \end{aligned}$$

- After multiplying by  $-1$  (if necessary), we can assume that all constraints are in  $\leq$ -form.
- Consider general LP

$$\begin{aligned}
 & \text{maximize} && c^T x \\
 & \text{subject to} && A'x \leq b' && (m' \text{ inequalities}) \\
 & && A''x = b'' && (m'' \text{ equalities}) \\
 & && x \geq 0 && (x \in \mathbb{R}^n)
 \end{aligned}$$

Then the **standard form** of the above LP is

$$\begin{aligned}
 & \text{maximize} && \bar{c}^T \bar{x} \\
 & && A\bar{x} = b && (m := m' + m'' \text{ equalities}) \\
 & && \bar{x} \geq 0 && (\bar{x} \in \mathbb{R}^{n+m'})
 \end{aligned}$$

where ( $s_i$  slack variables)

$$\begin{aligned}
 \bar{x} &= (x_1, \dots, x_n, s_1, \dots, s_{m'})^T, \\
 \bar{c} &= (c_1, \dots, c_n, 0, \dots, 0)^T \in \mathbb{R}^{n+m'} \\
 A &= \begin{pmatrix} A' & E_{m'} \\ A'' & 0 \end{pmatrix} \in \mathbb{R}^{m \times (n+m')}, \\
 b &= (b'_1, \dots, b'_{m'}, b''_1, \dots, b''_{m''})^T \in \mathbb{R}^m
 \end{aligned}$$

## The Simplex Method:

- At first, we restrict to LPs

$$\begin{aligned} \text{maximize} \quad & c^T x \\ & Ax \leq b, \quad (b \geq 0) \\ & x \geq 0 \end{aligned}$$

- reason for restrictive form  $Ax \leq b$  and  $b \geq 0$ :
  - initial feasible solution is  $x^{(0)} = 0$  (satisfies all constraints!)
  - simplex method needs "starting feasible solution"  $x^{(0)}$
  - needed to generate finite sequence  $x^{(0)}, x^{(1)}, x^{(2)}, \dots, x^{(N)}$  with property
    - $z(x^{(k)}) \leq z(x^{(k+1)})$  for  $k = 0, \dots, N-1$  and
    - $x^* = x^{(\bar{N})}$  is optimal sol. to LP
  - if cond.  $b \geq 0$  was dropped: finding starting point more challenging ( $\rightarrow$  later)
- we introduce basic idea using HP LP

Consider again the LP (see above; HP LP)

$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \text{(profit)} \\
 \text{subject to} & x_1 + x_2 \leq 450 & & \text{(solid color fabric constraint)} \\
 & x_2 \leq 300 & & \text{(printed fabric constraint)} \\
 & 4x_1 + 5x_2 \leq 2000 & & \text{(budget constraint)} \\
 & x_1 \leq 350 & & \text{(demand constraint)} \\
 & x_1, x_2 \geq 0 & & \text{(nonnegativity constraints)}
 \end{array}$$

First, convert LP into standard form (using slack var.):

$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \\
 \text{subject to} & x_1 + x_2 + s_1 & = & 450 \\
 & x_2 + s_2 & = & 300 \\
 & 4x_1 + 5x_2 + s_3 & = & 2000 \\
 & x_1 + s_4 & = & 350 \\
 & x_1, x_2, s_1, s_2, s_3, s_4 \geq 0 & & 
 \end{array}$$

In the sequel we'll represent this standard form LP

$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \\
 \text{subject to} & x_1 + x_2 + s_1 & = & 450 \\
 & x_2 + s_2 & = & 300 \\
 & 4x_1 + 5x_2 + s_3 & = & 2000 \\
 & x_1 + s_4 & = & 350 \\
 & x_1, x_2, s_1, s_2, s_3, s_4 & \geq & 0
 \end{array}$$

in the equivalent  
**dictionary format**

$$\begin{array}{rcl}
 z = & 15x_1 + 25x_2 \\
 s_1 = & 450 - x_1 - x_2 \\
 s_2 = & 300 - x_2 \\
 s_3 = & 2000 - 4x_1 - 5x_2 \\
 s_4 = & 350 - x_1
 \end{array}$$

- set of var. on the lhs of right-hand box: **basic variables (BV)**; here:  $\{s_1, \dots, s_4\}$   
obviously: # basic var. = # (inequality) constraints
- set of remaining var. in rhs box: **non-basic variables (NV)**; here:  $\{x_1, x_2\}$   
obviously: # non-basic var. = # decision var.
- BVs and NVs will be updated step by step; using operation called **pivot**.
- set of basic and non-basic var. at step  $k$  denoted by  $BV_k$  and  $NV_k$  respectively
- here:  $BV_0 = \{s_1, \dots, s_4\}$  and  $NV_0 = \{x_1, x_2\}$
- note: get feasible sol. by setting  $x_i = 0 \ \forall x_i \in NV \rightsquigarrow$  uniquely det. BVs and  $z$
- here:  $x_1 = x_2 = 0 \Rightarrow s_1 = 450, s_2 = 300, s_3 = 2000, s_4 = 350$  and  $z = 0$
- this sol. is called **basic solution** corresponding to basis  $BV_0$



- this sol. is called: **basic solution** corr. to basis  $BV_0$
- if all var. in basic sol. are nonnegative: we call it **basic feasible solution (bfs)**
- corresponding dictionary is called: **feasible**
- note: here: basic sol. is a bfs and the corr. dictionary is thus feasible
- Our LP can also be converted to **tableau format** (to apply el. row op.s):

$$\begin{array}{rcl}
 z & = & 0 + 15x_1 + 25x_2 \\
 s_1 & = & 450 - x_1 - x_2 \\
 s_2 & = & 300 - x_2 \\
 s_3 & = & 2000 - 4x_1 - 5x_2 \\
 s_4 & = & 350 - x_1
 \end{array}$$

| $z$ | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | rhs  | basis |
|-----|-------|-------|-------|-------|-------|-------|------|-------|
| 1   | -15   | -25   | 0     | 0     | 0     | 0     | 0    | $z$   |
| 0   | 1     | 1     | 1     | 0     | 0     | 0     | 450  | $s_1$ |
| 0   | 0     | 1     | 0     | 1     | 0     | 0     | 300  | $s_2$ |
| 0   | 4     | 5     | 0     | 0     | 1     | 0     | 2000 | $s_3$ |
| 0   | 1     | 0     | 0     | 0     | 0     | 1     | 350  | $s_4$ |

- entries of tableau are just coeff. of LP in standard form
- in  $z$ -row all var. have moved to lhs, e.g. instead of  $z = 15x_1 + 25x_2$  we write  $z - 15x_1 - 25x_2 = 0$
- dictionary good for explanation; tableau format handy for computations
- top row: row 0 or  $z$ -row
- row  $i$  corresponds to  $i^{\text{th}}$  constraint

Step 1 (of simplex method):

- for the bfs we have  $x_1 = x_2 = 0 \Rightarrow z = 0$
- $z$  is expressed in terms of NVs only  $\rightsquigarrow$  only way to change value of  $z$  is by changing at least one of NVs from 0 to value  $\geq 0$  (note: all var.  $\geq 0$ )
- to increase  $z$  value, we can increase any NV with coeff.  $> 0$  in  $z$ -row of dictionary
- $z$  fct. is linear, it makes sense to incr. var. with highest coeff.  $\rightarrow$  **pivot variable**
- here: since  $z = 15x_1 + 25x_2$  we pick  $x_2$  as pivot variable
- corr. column is called **pivot column**
- want to increase pivot var. as much as possible while keeping other NVs = 0
- amount by which we can increase pivot var. is restricted by nonnegativity constraints of the BVs (to ensure feasibility)!
- note: here,  $x_1$  is ignored since  $x_1 = 0$
- largest possible (feasible) value for  $x_2$  is  $x_2 = 300$
- more generally: largest possible increase corr. to smallest ratio of free coeff. to the absolute value of coeff. of pivot var.  $x_2$  in case it is negative
- ratios:  $\frac{450}{1}, \frac{300}{1}, \frac{2000}{2} \rightsquigarrow$  smallest ratio is  $\frac{300}{1} \rightsquigarrow$  corr. row wins **ratio test**
- rows with coeff.  $\geq 0$  for  $x_2$  can be ignored  $\rightsquigarrow$  always satisfied; e.g. if we had  $500 + 5x_2 \geq 0 \rightsquigarrow$  always satisfied (since  $x_2 \geq 0$ )

$$\begin{array}{rcl}
 z = & 15x_1 + 25x_2 \\
 s_1 = & 450 - x_1 - x_2 \\
 s_2 = & 300 - x_2 \\
 s_3 = & 2000 - 4x_1 - 5x_2 \\
 s_4 = & 350 - x_1
 \end{array}$$

$$\begin{array}{rcl}
 s_1 = & 450 - x_2 \geq 0 \\
 s_2 = & 300 - x_2 \geq 0 \\
 s_3 = & 2000 - 2x_2 \geq 0 \\
 s_4 = & 350 - 0x_2 \geq 0
 \end{array}$$

$$\begin{array}{rcl}
 z = & 15x_1 + 25x_2 & \\
 s_1 = & 450 - x_1 - x_2 & \\
 s_2 = & 300 & - x_2 \\
 s_3 = & 2000 - 4x_1 - 5x_2 & \\
 s_4 = & 350 - x_1 & 
 \end{array}$$

- row winning ratio test  $\rightsquigarrow$  **pivot row**; here: 2<sup>nd</sup> row
- to "carry out pivot": solve for pivot variable (NV) (here:  $x_2$ ) in pivot row (here: 2<sup>nd</sup>):  $x_2 = 300 - s_2$
- now substitute this expression in remaining rows of dictionary:

$$\begin{aligned}
 z &= 15x_1 + 25x_2 &= 15x_1 + 25(300 - s_2) &= 7500 + 15x_1 - 25s_2 \\
 s_1 &= 450 - x_1 - x_2 &= 450 - x_1 - (300 - s_2) &= 150 - x_1 + s_2 \\
 s_3 &= 2000 - 4x_1 - 5x_2 &= 2000 - 4x_1 - 5(300 - s_2) &= 500 - 4x_1 + 5s_2 \\
 s_4 &= 350 - x_1 - 0x_2 & &= 350 - x_1
 \end{aligned}$$

- we obtain step 1 dictionary:

$$\begin{array}{rcl}
 z = & 7500 + 15x_1 - 25s_2 & \\
 s_1 = & 150 - x_1 + s_2 & \\
 s_2 = & 300 & - x_2 \\
 s_3 = & 500 - 4x_1 + 5s_2 & \\
 s_4 = & 350 - x_1 & 
 \end{array}$$

- now: perform same step using tableau

| $z$ | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | rhs  | basis | ratio |
|-----|-------|-------|-------|-------|-------|-------|------|-------|-------|
| 1   | -15   | -25   | 0     | 0     | 0     | 0     | 0    | $z$   |       |
| 0   | 1     | 1     | 1     | 0     | 0     | 0     | 450  | $s_1$ | 450   |
| 0   | 0     | 1     | 0     | 1     | 0     | 0     | 300  | $s_2$ | 300   |
| 0   | 4     | 5     | 0     | 0     | 1     | 0     | 2000 | $s_3$ | 400   |
| 0   | 1     | 0     | 0     | 0     | 0     | 1     | 350  | $s_4$ | —     |

- divide entries in rhs col. by corresponding pos.(!) entries in pivot col.
- min. ratio (300) corresponds to 2<sup>nd</sup> row  $\rightsquigarrow$  pivot row
- intersection of pivot row and column  $\rightsquigarrow$  **pivot element**
- perform pivot: use el. row op.s; goal: clear out the pivot col. above/below pivot el.
- in particular: mult. pivot row by 25, -1 and -5 and add result to rows 0, 1, 3 resp.
- $x_2$  is now BV and  $s_2$  is now NV
- result is step 1 tableau:

| $z$ | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | rhs  | basis |
|-----|-------|-------|-------|-------|-------|-------|------|-------|
| 1   | -15   | 0     | 0     | 25    | 0     | 0     | 7500 | $z$   |
| 0   | 1     | 0     | 1     | -1    | 0     | 0     | 150  | $s_1$ |
| 0   | 0     | 1     | 0     | 1     | 0     | 0     | 300  | $x_2$ |
| 0   | 4     | 0     | 0     | -5    | 1     | 0     | 500  | $s_3$ |
| 0   | 1     | 0     | 0     | 0     | 0     | 1     | 350  | $s_4$ |

- $BV_1 = \{s_1, x_2, s_3, s_4\}$ ;  $NV_1 = \{x_1, s_2\}$ ;  $x_2$ : **entering var.**;  $s_2$ : **leaving var.**
- step 1 bfs:  $x_1 = 0, x_2 = 300, s_1 = 150, s_2 = 0, s_3 = 500, s_4 = 350; z = 7500$

- find most negative coeff. in  $z$ -row
- $\rightsquigarrow$  corresponds to  $x_2$
- corresponding col.: pivot col.
- perform ratio test:

compare tableau to corr. dictionary (see above)

$$\begin{aligned}
 z &= 7500 + 15x_1 - 25s_2 \\
 s_1 &= 150 - x_1 + s_2 \\
 x_2 &= 300 - s_2 \\
 s_3 &= 500 - 4x_1 + 5s_2 \\
 s_4 &= 350 - x_1
 \end{aligned}$$

Recall:

$$\begin{array}{rcl}
 z & = & 7500 + 15x_1 - 25s_2 \\
 s_1 & = & 150 - x_1 + s_2 \\
 x_2 & = & 300 - s_2 \\
 s_3 & = & 500 - 4x_1 + 5s_2 \\
 s_4 & = & 350 - x_1
 \end{array}$$

Step 2 (of simplex method):

- step 2 analogously to 1<sup>st</sup> step
- only  $x_1$  has pos. coeff. in  $z$ -row; only entering var. candidate
- row 3 wins ratio test  $\rightsquigarrow$  leaving var.
- solving for  $x_1$  in row 3 gives

$$x_1 = 125 + \frac{5}{4}s_2 - \frac{1}{4}s_3;$$

substituting in remaining rows yields

$$\begin{array}{rcl}
 z & = & 9375 - \frac{25}{4}s_2 - \frac{15}{4}s_3 \\
 s_1 & = & 25 - \frac{1}{4}s_2 + \frac{1}{4}s_3 \\
 s_4 & = & 225 - \frac{5}{4}s_2 + \frac{1}{4}s_3
 \end{array}$$

obtain step 2 dictionary:

$$\begin{array}{rcl}
 z & = & 9375 - \frac{25}{4}s_2 - \frac{15}{4}s_3 \\
 s_1 & = & 25 - \frac{1}{4}s_2 + \frac{1}{4}s_3 \\
 x_2 & = & 300 - s_2 \\
 x_1 & = & 125 + \frac{5}{4}s_2 - \frac{1}{4}s_3 \\
 s_4 & = & 225 - \frac{5}{4}s_2 + \frac{1}{4}s_3
 \end{array}$$

- now we carry out step 2 in the tableau format

| $z$ | $x_1$ | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | rhs  | basis | ratio |
|-----|-------|-------|-------|-------|-------|-------|------|-------|-------|
| 1   | -15   | 0     | 0     | 25    | 0     | 0     | 7500 | $z$   |       |
| 0   | 1     | 0     | 1     | -1    | 0     | 0     | 150  | $s_1$ | 150   |
| 0   | 0     | 1     | 0     | 1     | 0     | 0     | 300  | $x_2$ | -     |
| 0   | 4     | 0     | 0     | -5    | 1     | 0     | 500  | $s_3$ | 125   |
| 0   | 1     | 0     | 0     | 0     | 0     | 1     | 350  | $s_4$ | 350   |

- apply el. row op.s to clear out 2<sup>nd</sup> col., i.e. obtain  $(0, 0, 0, 1, 0)^T$ . obtain:

| $z$ | $x_1$ | $x_2$ | $s_1$ | $s_2$  | $s_3$  | $s_4$ | rhs  | basis |
|-----|-------|-------|-------|--------|--------|-------|------|-------|
| 1   | 0     | 0     | 0     | $25/4$ | $15/4$ | 0     | 9375 | $z$   |
| 0   | 0     | 0     | 1     | $1/4$  | $-1/4$ | 0     | 25   | $s_1$ |
| 0   | 0     | 1     | 0     | 1      | 0      | 0     | 300  | $x_2$ |
| 0   | 1     | 0     | 0     | $-5/4$ | $-1/4$ | 0     | 125  | $x_1$ |
| 0   | 0     | 0     | 0     | $5/4$  | $-1/4$ | 1     | 225  | $s_4$ |

- tableau is equivalent to corr. dictionary.

| Step 2 basic feasible solution |   |
|--------------------------------|---|
| $BV_2 :$                       | $x_1, x_2, s_1, s_4$                    |
| $NV_2 :$                       | $s_2, s_3$                              |
| $bfs :$                        | $x_1 = 125, x_2 = 300$                  |
|                                | $s_1 = 25, s_2 = 0, s_3 = 0, s_4 = 225$ |
|                                | $z = 9375$                              |

- find most negative coeff. in  $z$ -row
- $\rightsquigarrow$  corresponds to  $x_1$  (entering var.)
- row 3 wins ratio test: ( $s_3$  is the leaving var.)

## Recognizing optimality

$$\begin{array}{rcl}
 z & = & 9375 - \frac{25}{4}s_2 - \frac{15}{4}s_3 \\
 s_1 & = & 25 - \frac{1}{4}s_2 + \frac{1}{4}s_3 \\
 x_2 & = & 300 - s_2 \\
 x_1 & = & 125 + \frac{5}{4}s_2 - \frac{1}{4}s_3 \\
 s_4 & = & 225 - \frac{5}{4}s_2 + \frac{1}{4}s_3
 \end{array}$$

- note:  $s_2, s_3 \geq 0$
- highest possible value for  $z$ : iff  $s_2 = s_3 = 0$
- thus current bfs is optimal
- can ignore slack var.: were not part of the original LP

• thus, optimal solution is:  $x_1^* = 125$ ,  $x_2^* = 300$ ,  $z^* = 9375$

• (same sol. as obtained graphically)

## Remark

*If in a feasible dictionary, all nonbasic variables have nonpositive coefficients in the  $z$ -row, then the corresponding basic feasible solution is an optimal solution of the LP.*

*If we use the tableau format, then the basic feasible solution is optimal if all nonbasic variables have nonnegative coefficients in row 0 of the corresponding tableau.*

## Recognizing unbounded LPs:

- step of simplex method:
  - 1) select entering var., 2) select leaving var., 3) perform pivot (el. row op.s)
- any (NV) var. with pos. coeff. in  $z$ -row of dictionary (/neg. coeff. in tableau) is entering variable candidate
- if there is no such var.: current bfs is optimal  $\leadsto$  LP is solved
- leaving var. is basic var. representing a row that wins ratio test
- however, if all coeff. of pivot col. are pos.  $\leadsto$  ratio test produces no result

$$z = 90 - 25x_1 + 4x_2$$

$$s_1 = 25 - 14x_1 + x_2$$

$$s_2 = 30 - x_1$$

$$s_3 = 12 + 5x_1 + 14x_2$$

$$s_4 = 22 - 4x_1 + 7x_2.$$

- e.g., consider dictionary on rhs
- ratio test  $\leadsto$  non of the rows participate!
- since coeff. for  $x_2$  is nonneg. in each row: increasing  $x_2$  does not violate any constraint
- thus,  $x_2 \rightarrow \infty \Rightarrow z \rightarrow \infty \leadsto$  problem unbounded
- tableau version: all coeff. nonpos. in row  $i \geq 1$

## Remark

*If during the execution of the simplex method we encounter a variable that has all nonnegative coefficients in the dictionary format, then the LP is unbounded.*

*In tableau format, an LP is proved to be unbounded as soon as a column with no positive entries is detected.*



- the simplex alg. applied to HP LP produced sequence of bfs s.t.  $z_{\text{step } k+1} > z_{\text{step } k}$
- is not always the case; for example, consider the following LP:

$$\begin{array}{ll}
 \text{maximize} & x_2 \\
 \text{subject to} & -x_1 + x_2 \leq 0 \\
 & x_1 \leq 2 \\
 & x_1, x_2 \geq 0
 \end{array}$$

dictionary format:

$$\begin{array}{rcl}
 z & = & x_2 \\
 x_3 & = & 0 + x_1 - x_2 \\
 x_4 & = & 2 - x_1
 \end{array}$$

- here:  $BV_0 = \{\textcolor{red}{x}_3, x_4\}$  (slack var.);  $NV_0 = \{x_1, x_2\}$
- we obtain initial basic feasible solution:  
 $\text{bfs}_0 = \{x_1 = 0, x_2 = 0, \textcolor{red}{x}_3 = 0, x_4 = 2\}$

## Definition

Basic solutions with one or more basic variables equal to 0 are called degenerate.

- the corr. tableau of above LP is

| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$ | rhs                  | basis <sub>0</sub> |
|-----|-------|-------|-------|-------|----------------------|--------------------|
| 1   | 0     | -1    | 0     | 0     | 0                    | $z$                |
| 0   | -1    | 1     | 1     | 0     | $\textcolor{red}{0}$ | $x_3$              |
| 0   | 1     | 0     | 0     | 1     | 2                    | $x_4$              |

| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$ | rhs basis <sub>0</sub> |       |
|-----|-------|-------|-------|-------|------------------------|-------|
| 1   | 0     | -1    | 0     | 0     | 0                      | $z$   |
| 0   | -1    | 1     | 1     | 0     | 0                      | $x_3$ |
| 0   | 1     | 0     | 0     | 1     | 2                      | $x_4$ |

entering var.:  $x_2$ ; leaving var.:  $x_3$ ;  
 $\text{bfs}_0 = \{x_1 = x_2 = x_3 = 0, x_4 = 2\}$

 $\rightsquigarrow$ 

| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$ | rhs basis <sub>1</sub> |       |
|-----|-------|-------|-------|-------|------------------------|-------|
| 1   | -1    | 0     | 1     | 0     | 0                      | $z$   |
| 0   | -1    | 1     | 1     | 0     | 0                      | $x_2$ |
| 0   | 1     | 0     | 0     | 1     | 2                      | $x_4$ |

entering var.:  $x_1$ ; leaving var.:  $x_4$ ;  
 $\text{bfs}_0 = \{x_1 = x_2 = x_3 = 0, x_4 = 2\}$

dictionary format:

 $\rightsquigarrow$ 

$$\begin{aligned} z &= 2 - x_3 - x_4 \\ x_1 &= 2 - x_3 - x_4 \\ x_2 &= 2 - x_3 - x_4 \end{aligned}$$

optimal solution:  $x_1 = x_2 = 2$

## Definition

An iteration of the simplex method, which results in a new basis with the basic feasible solution that is identical to the previous basic feasible solution ( $\Rightarrow z$  remains unchanged) is called a **degenerate iteration** and the corresponding phenomenon is referred to as **degeneracy**. (corr. dictionary/LP is called **degenerate**)

- degenerate LPs can lead to "cycling":

$$\begin{aligned}
 &\text{maximize} && 10x_1 - 57x_2 - 9x_3 - 24x_4 \\
 &\text{subject to} && \frac{1}{2}x_1 - \frac{11}{2}x_2 - \frac{5}{2}x_3 + 9x_4 \leq 0 \\
 &&& \frac{1}{2}x_1 - \frac{3}{2}x_2 - \frac{1}{2}x_3 + x_4 \leq 0 \\
 &&& x_1 + x_2 + x_3 + x_4 \leq 1 \\
 &&& x_1, x_2, x_3, x_4 \geq 0
 \end{aligned}$$

- we apply simplex method to this LP (using tableau format)
- let  $x_5, x_6$  and  $x_7$  be the slack var. for the respective constraints; obtain:

| $z$ | $x_1$         | $x_2$           | $x_3$          | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs | basis <sub>0</sub> |
|-----|---------------|-----------------|----------------|-------|-------|-------|-------|-----|--------------------|
| 1   | -10           | 57              | 9              | 24    | 0     | 0     | 0     | 0   | $z$                |
| 0   | $\frac{1}{2}$ | $-\frac{11}{2}$ | $-\frac{5}{2}$ | 9     | 1     | 0     | 0     | 0   | $x_5$              |
| 0   | $\frac{1}{2}$ | $-\frac{3}{2}$  | $-\frac{1}{2}$ | 1     | 0     | 1     | 0     | 0   | $x_6$              |
| 0   | 1             | 1               | 1              | 1     | 0     | 0     | 1     | 1   | $x_7$              |

- we use the following **pivoting rule**
  - always choose NV with the most neg. coeff. in row 0 ("Dantzig's rule"; tie-breaking rule: choose randomly within candidates)
  - in case of multiple ratio test winners: choose BV with lowest index
- here: pivot col.: 2<sup>nd</sup>; entering variable:  $x_1$  leaving variable:  $x_5$  (row 2 and 3 both win ratio test;  $x_5$  has smallest index)

- (again) initial tableau

| $z$ | $x_1$         | $x_2$           | $x_3$          | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs | basis <sub>0</sub> |
|-----|---------------|-----------------|----------------|-------|-------|-------|-------|-----|--------------------|
| 1   | -10           | 57              | 9              | 24    | 0     | 0     | 0     | 0   | $z$                |
| 0   | $\frac{1}{2}$ | $-\frac{11}{2}$ | $-\frac{5}{2}$ | 9     | 1     | 0     | 0     | 0   | $x_5$              |
| 0   | $\frac{1}{2}$ | $-\frac{3}{2}$  | $-\frac{1}{2}$ | 1     | 0     | 1     | 0     | 0   | $x_6$              |
| 0   | 1             | 1               | 1              | 1     | 0     | 0     | 1     | 1   | $x_7$              |

- $x_1$  enters;  $x_5$  leaves (in a tie for smallest ratio); obtain 1<sup>st</sup> tableau

| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs | basis <sub>1</sub> |
|-----|-------|-------|-------|-------|-------|-------|-------|-----|--------------------|
| 1   | 0     | -53   | -41   | 204   | 20    | 0     | 0     | 0   | $z$                |
| 0   | 1     | -11   | -5    | 18    | 2     | 0     | 0     | 0   | $x_1$              |
| 0   | 0     | 4     | 2     | -8    | -1    | 1     | 0     | 0   | $x_6$              |
| 0   | 0     | 12    | 6     | -17   | -2    | 0     | 1     | 1   | $x_7$              |

- $x_2$  enters;  $x_6$  leaves; obtain 2<sup>nd</sup> tableau

| $z$ | $x_1$ | $x_2$ | $x_3$           | $x_4$ | $x_5$          | $x_6$          | $x_7$ | rhs | basis <sub>2</sub> |
|-----|-------|-------|-----------------|-------|----------------|----------------|-------|-----|--------------------|
| 1   | 0     | 0     | $-\frac{29}{2}$ | 98    | $\frac{27}{4}$ | $\frac{53}{4}$ | 0     | 0   | $z$                |
| 0   | 1     | 0     | $\frac{1}{2}$   | -4    | $-\frac{3}{4}$ | $\frac{11}{4}$ | 0     | 0   | $x_1$              |
| 0   | 0     | 1     | $\frac{1}{2}$   | -2    | $-\frac{1}{4}$ | $\frac{1}{4}$  | 0     | 0   | $x_2$              |
| 0   | 0     | 0     | 0               | 7     | 1              | -3             | 1     | 1   | $x_7$              |

- $x_3$  enters;  $x_1$  leaves;

- (again) 2<sup>nd</sup> tableau:

| $z$ | $x_1$ | $x_2$ | $x_3$   | $x_4$ | $x_5$  | $x_6$  | $x_7$ | rhs | basis <sub>2</sub> |
|-----|-------|-------|---------|-------|--------|--------|-------|-----|--------------------|
| 1   | 0     | 0     | $-29/2$ | 98    | $27/4$ | $53/4$ | 0     | 0   | $z$                |
| 0   | 1     | 0     | $1/2$   | -4    | $-3/4$ | $11/4$ | 0     | 0   | $x_1$              |
| 0   | 0     | 1     | $1/2$   | -2    | $-1/4$ | $1/4$  | 0     | 0   | $x_2$              |
| 0   | 0     | 0     | 0       | 7     | 1      | -3     | 1     | 1   | $x_7$              |

- $x_3$  enters;  $x_1$  leaves; obtain 3<sup>rd</sup> tableau:

| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$ | $x_5$  | $x_6$  | $x_7$ | rhs | basis <sub>3</sub> |
|-----|-------|-------|-------|-------|--------|--------|-------|-----|--------------------|
| 1   | 29    | 0     | 0     | -18   | -15    | 93     | 0     | 0   | $z$                |
| 0   | 2     | 0     | 1     | -8    | $-3/2$ | $11/2$ | 0     | 0   | $x_3$              |
| 0   | -1    | 1     | 0     | 2     | $1/2$  | $-5/2$ | 0     | 0   | $x_2$              |
| 0   | 0     | 0     | 0     | 7     | 1      | -3     | 1     | 1   | $x_7$              |

- $x_4$  enters;  $x_2$  leaves; obtain 4<sup>th</sup> tableau:

| $z$ | $x_1$  | $x_2$  | $x_3$ | $x_4$ | $x_5$   | $x_6$   | $x_7$ | rhs | basis <sub>4</sub> |
|-----|--------|--------|-------|-------|---------|---------|-------|-----|--------------------|
| 1   | 20     | 9      | 0     | 0     | $-21/2$ | $141/2$ | 0     | 0   | $z$                |
| 0   | -2     | 4      | 1     | 0     | $1/2$   | $-9/2$  | 0     | 0   | $x_3$              |
| 0   | $-1/3$ | $1/2$  | 0     | 1     | $1/4$   | $-5/4$  | 0     | 0   | $x_4$              |
| 0   | $7/2$  | $-7/2$ | 0     | 0     | $-3/4$  | $23/4$  | 1     | 1   | $x_7$              |

- $x_5$  enters;  $x_3$  leaves (another tie for smallest ratio);

- (again) 4<sup>th</sup> tableau:

| $z$ | $x_1$  | $x_2$  | $x_3$ | $x_4$ | $x_5$   | $x_6$   | $x_7$ | rhs basis <sub>4</sub> |       |
|-----|--------|--------|-------|-------|---------|---------|-------|------------------------|-------|
| 1   | 20     | 9      | 0     | 0     | $-21/2$ | $141/2$ | 0     | 0                      | $z$   |
| 0   | -2     | 4      | 1     | 0     | $1/2$   | $-9/2$  | 0     | 0                      | $x_3$ |
| 0   | $-1/3$ | $1/2$  | 0     | 1     | $1/4$   | $-5/4$  | 0     | 0                      | $x_4$ |
| 0   | $7/2$  | $-7/2$ | 0     | 0     | $-3/4$  | $23/4$  | 1     | 1                      | $x_7$ |

- $x_5$  enters;  $x_3$  leaves (another tie for smallest ratio); obtain 5<sup>th</sup> tableau:

| $z$ | $x_1$ | $x_2$  | $x_3$  | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs basis <sub>5</sub> |       |
|-----|-------|--------|--------|-------|-------|-------|-------|------------------------|-------|
| 1   | -22   | 93     | 21     | 0     | 0     | -24   | 0     | 0                      | $z$   |
| 0   | -4    | 8      | 2      | 0     | 1     | -9    | 0     | 0                      | $x_5$ |
| 0   | $1/2$ | $-3/2$ | $-1/2$ | 1     | 0     | 1     | 0     | 0                      | $x_4$ |
| 0   | $1/2$ | $5/2$  | $3/2$  | 0     | 0     | -1    | 1     | 1                      | $x_7$ |

- $x_6$  enters;  $x_4$  leaves; obtain 6<sup>th</sup> tableau (identical to initial tableau!):

| $z$ | $x_1$ | $x_2$   | $x_3$  | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs basis <sub>6</sub> |       |
|-----|-------|---------|--------|-------|-------|-------|-------|------------------------|-------|
| 1   | -10   | 57      | 9      | 24    | 0     | 0     | 0     | 0                      | $z$   |
| 0   | $1/2$ | $-11/2$ | $-5/2$ | 9     | 1     | 0     | 0     | 0                      | $x_5$ |
| 0   | $1/2$ | $-3/2$  | $-1/2$ | 1     | 0     | 1     | 0     | 0                      | $x_6$ |
| 0   | 1     | 1       | 1      | 1     | 0     | 0     | 1     | 1                      | $x_7$ |

- a continuation of the algorithm would always lead to the same (initial) tableau!

## Definition

A situation when the simplex method goes through a series of degenerate steps, and as a result, revisits a basis it encountered previously is called **cycling**.

- several methods available avoiding cycling
- one of them: **Bland's rule**:
  - order var.s in certain way; e.g. order in the increasing order of their indices  
e.g.  $x_1, x_2, \dots, x_{n+m}$ .
  - whenever multiple candidates for entering or leaving var: preference given to var. appearing earlier in the ordering
  - all NV with pos. coeff. in the dictionary (neg. coeff. in tableau) are candidates for entering var.
  - all BV representing ratio test winning rows are candidates for leaving var.

## Theorem

*If Bland's rule is used to select the entering and leaving variables in the simplex method, then cycling never occurs.*

- if we had used Bland's rule in the last ex., we had obtained an optimal sol.:

|   |     |       |        |        |       |       |       |       |     |       |
|---|-----|-------|--------|--------|-------|-------|-------|-------|-----|-------|
| all steps but the last would have remained the same | $z$ | $x_1$ | $x_2$  | $x_3$  | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs | basis |
|   | 1   | -22   | 93     | 21     | 0     | 0     | -24   | 0     | 0   | $z$   |
|   | 0   | -4    | 8      | 2      | 0     | 1     | -9    | 0     | 0   | $x_5$ |
| penultimate tableau was:                            | 0   | $1/2$ | $-3/2$ | $-1/2$ | 1     | 0     | 1     | 0     | 0   | $x_4$ |
|   | 0   | $1/2$ | $5/2$  | $3/2$  | 0     | 0     | -1    | 1     | 1   | $x_7$ |

- instead of  $x_6$  we now choose  $x_1$  as the entering var. and obtain

|     |       |       |       |       |       |       |       |     |       |
|-----|-------|-------|-------|-------|-------|-------|-------|-----|-------|
| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$ | $x_5$ | $x_6$ | $x_7$ | rhs | basis |
| 1   | 0     | 27    | -1    | 44    | 0     | 20    | 0     | 0   | $z$   |
| 0   | 0     | -4    | -2    | 8     | 1     | -1    | 0     | 0   | $x_5$ |
| 0   | 1     | -3    | -1    | 2     | 0     | 2     | 0     | 0   | $x_1$ |
| 0   | 0     | 4     | 2     | -1    | 0     | -2    | 1     | 1   | $x_7$ |

- $x_3$  entering var.;  $x_7$  leaving var.; obtain optimal tableau:

|     |       |       |       |        |       |       |       |       |       |
|-----|-------|-------|-------|--------|-------|-------|-------|-------|-------|
| $z$ | $x_1$ | $x_2$ | $x_3$ | $x_4$  | $x_5$ | $x_6$ | $x_7$ | rhs   | basis |
| 1   | 0     | 29    | 0     | $87/2$ | 0     | 19    | $1/2$ | $1/2$ | $z$   |
| 0   | 0     | 0     | 0     | 7      | 1     | -3    | 1     | 1     | $x_5$ |
| 0   | 1     | -1    | 0     | $3/2$  | 0     | 1     | $1/2$ | $1/2$ | $x_1$ |
| 0   | 0     | 2     | 1     | $-1/2$ | 0     | -1    | $1/2$ | $1/2$ | $x_3$ |

- optimal sol.:  $x_2 = x_4 = x_6 = x_7 = 0$ ;  $x_1 = 1/2$ ,  $x_3 = 1/2$ ,  $x_5 = 1$ ,  $z^* = 1/2$



## Properties of LP dictionaries and the simplex method

- note: the dictionary format represents a certain SLE;
- $z$  and  $m$  BVs are expressed through  $n$  NVs ( $n$ :# var.s;  $m$ :# constraints)
- in the initial example (HP LP):  $n = 2$  and  $m = 4$ ; namely, for the LP

$$\begin{aligned} &\text{maximize} && \sum_{j=1}^n c_j x_j \\ &\text{subject to} && \sum_{j=1}^n a_{ij} x_j \leq b_i \\ &&& x_j \geq 0, \end{aligned}$$

where  $b_i \geq 0$ ,  $i = 1, \dots, m$ ;  $j = 1, \dots, n$   
 we constructed initial (feasible) dictionary ↗

$$\begin{array}{rcl} z & = & \sum_{j=1}^n c_j x_j \\ \hline s_i & = & b_i - \sum_{j=1}^n a_{ij} x_j \end{array}$$

where  $i = 1, \dots, m$

- initial dic. is SLE representing the original LP written in standard form
- the only transformations applied: el. row op.s (to express new BVs through NVs)

Thus: Every solution of the set of equations comprising the dictionary obtained at any step of the simplex method is also a solution of the step 0 dictionary, and vice versa.

To show theorem concerning cycling, we first show: any two dic.s (of the same LP) with the same basis must be identical.

- consider 2 dic.s (of the same LP) with the same basis
- they are equivalent in the sense that they have the same solution space (on  $\mathbb{R}^n$ )
- let  $\mathcal{B}$  be the set of indices of BVs
- let  $\mathcal{N}$  be the set of indices of NVs

$$\frac{z = \bar{z} + \sum_{j \in \mathcal{N}} \bar{c}_j x_j}{x_i = \bar{b}_i - \sum_{j \in \mathcal{N}} \bar{a}_{ij} x_j \quad (i \in \mathcal{B})}$$

$$\frac{z = \tilde{z} + \sum_{j \in \mathcal{N}} \tilde{c}_j x_j}{x_i = \tilde{b}_i - \sum_{j \in \mathcal{N}} \tilde{a}_{ij} x_j \quad (i \in \mathcal{B})}$$

- let  $k_0 \in \mathcal{N}$  ( $\Rightarrow x_{k_0} \in NV$ ), set  $x_{k_0} = t \in \mathbb{R}$ ;
- for  $j \in \mathcal{N} \setminus \{k_0\}$ , set  $x_j = 0$
- thus we obtain

$$x_j = \bar{b}_i - \bar{a}_{ik_0} t = \tilde{b}_i - \tilde{a}_{ik_0} t$$

for all  $i \in \mathcal{B}$ , and

$$z = \bar{z} + \bar{c}_{k_0} t = \tilde{z} + \tilde{c}_{k_0} t.$$

- setting  $t = 0$  at first yields  $\bar{z} = \tilde{z}$  and  $\bar{b}_i = \tilde{b}_i$ .
- using this, setting  $t = 1$  then yields  $\bar{a}_{ik_0} = \tilde{a}_{ik_0}$  and  $\bar{c}_{k_0} = \tilde{c}_{k_0}$  for all  $i \in \mathcal{B}$
- hence,  $\bar{z} = \tilde{z}$ ,  $\bar{b}_i = \tilde{b}_i$ ,  $\bar{c}_{k_0} = \tilde{c}_{k_0}$  for all  $i \in \mathcal{B}, k \in \mathcal{N}$

Thus: Any two dictionaries of the same LP with the same basis are identical.

- with ratio test we ensured, that constant terms in rhs are  $\geq 0$
- this in turn ensures that corr. basic sol. is even a basic feasible sol. (i.e.  $x_i \geq 0$ )
- (recall: dic.s with feasible basic solutions are called "feasible dic.s")  
thus, if we start with a feasible dic., feasibility is preserved under simplex steps

If step 0 dictionary is feasible, then each consecutive dictionary generated using the simplex method is feasible.

- recall: in each simplex step the entering var. is chosen s.t.  $z_{k+1} \geq z_k$
- we've seen however, that degeneracy may occur (i.e.  $\text{bfs}_{k+1} = \text{bfs}_k \Rightarrow z_{k+1} = z_k$ )
- this is the only case where algorithm does not terminate:

### Theorem

*If the simplex method avoids cycling, it must terminate by either finding an optimal solution or by detecting that the LP is unbounded.*

### Proof

*only  $\binom{n+m}{m}$  different ways of choosing  $m$  BVs from a set of  $n+m$  var.s. Seen above: any 2 dic.s corr. to the same basis are identical. Thus, only finitely many simplex steps can be different. Hence, if the simplex method does not terminate, it must eventually revisit a previously visited basis. That is, cycling occurs.*

- we can use Bland's rule (or others) to prevent cycling.

Geometry of the Simplex Method

- we illustrate simplex steps geometrically using HP LP:

$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \text{(profit)} \\
 \text{subject to} & x_1 + x_2 \leq 450 & & \text{(solid color fabric constraint)} \\
 & & x_2 \leq 300 & \text{(printed fabric constraint)} \\
 & 4x_1 + 5x_2 \leq 2000 & & \text{(budget constraint)} \\
 & x_1 \leq 350 & & \text{(demand constraint)} \\
 & x_1, x_2 \geq 0 & & \text{(nonnegativity constraints)}
 \end{array}$$

- we've converted this LP into standard form (introducing slack var.s):

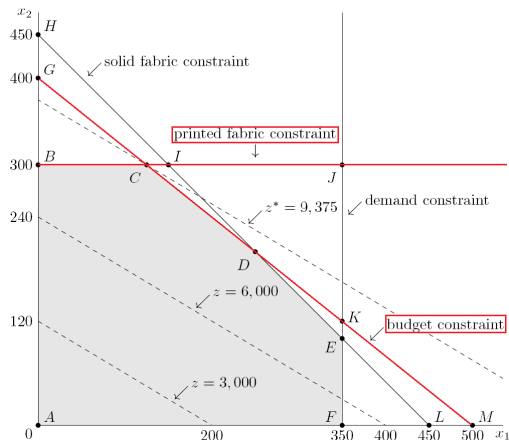
$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \\
 \text{subject to} & x_1 + x_2 + s_1 & = & 450 \\
 & & x_2 + s_2 & = 300 \\
 & 4x_1 + 5x_2 & + s_3 & = 2000 \\
 & x_1 & & + s_4 = 350 \\
 & & & x_1, x_2, s_1, s_2, s_3, s_4 \geq 0
 \end{array}$$

- note:  $s_2$ : slack of printed fabric constraint  
(for given  $x_1, x_2$ : "amount of unused printed fabric")
- $s_3$ : slack of budget constraint (for given  $x_1, x_2$ : "amount of unused budget")

recall what we've obtained after each step in simplex method:

| Step | BV                   | bfs  |
|------|----------------------|--|
| 0    | $s_1, s_2, s_3, s_4$ | $x_1 = x_2 = 0, s_1 = 450, s_2 = 300, s_3 = 2,000, s_4 = 350$  |
| 1    | $s_1, x_2, s_3, s_4$ | $x_1 = 0, x_2 = 300, s_1 = 150, s_2 = 0, s_3 = 500, s_4 = 350$ |
| 2    | $x_1, x_2, s_1, s_4$ | $x_1 = 125, x_2 = 300, s_1 = 25, s_2 = 0, s_3 = 0, s_4 = 225$  |

- recall:  $s_2$ : slack of printed fabric constraint
- $s_3$ : slack of budget constraint
- bfs are represented by vertices  $A, B$  and  $C$
- each pair of consecutive bfs (have all but one BV in common) represents 2 vertices of polyhedron that are connected by an "edge" of feasible region



## Definition

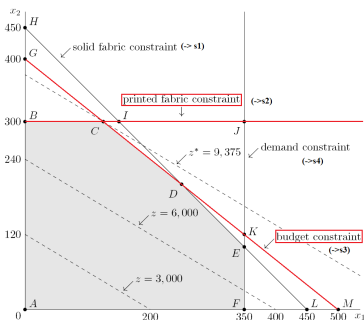
We will call two bfs **adjacent** if their sets of BVs differ by just one element. For a given bfs, another bfs is (also) called adjacent, if both bfs are adjacent.

- i.e.: if the LP has  $m$  constraints  $\rightsquigarrow$  adjacent bfs have  $m - 1$  var.s in common
- thus: two consecutive bfs are adjacent
- recall: in HP example above: any bfs represents vertex of feasible region
- this is true in general: "vertex=bfs"; to show this:
- for given LP in standard form we denote by  $X = \{x \mid Ax = b, x \geq 0\}$  the feasible region

## Theorem

*A point  $\bar{x} \in \mathbb{R}^{m+n}$  is an extrem point of  $X = \{x \mid Ax = b, A \in \mathbb{R}^{m \times (m+n)}, x \geq 0\}$  iff it can be represented as a bfs of an LP with feasible region given by  $X$ .  $\square$*

- return to last example:

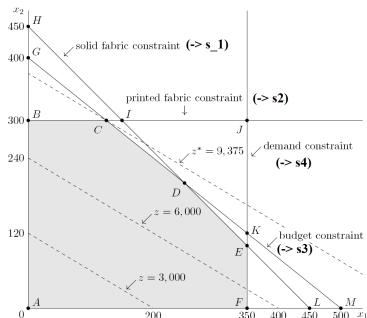


- we've 6 vertices:  $A, B, C, D, E, F$
- correspondence between vertices and bfs:

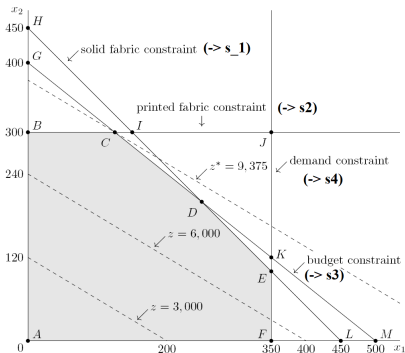
| BVs                  | Basic feasible solution |       |       |       |       |       | Vertex |
|----------------------|-------------------------|-------|-------|-------|-------|-------|--------|
|                      | $x_1$                   | $x_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ |        |
| $s_1, s_2, s_3, s_4$ | 0                       | 0     | 450   | 300   | 2000  | 350   | $A$    |
| $x_2, s_1, s_3, s_4$ | 0                       | 300   | 150   | 0     | 500   | 350   | $B$    |
| $x_1, x_2, s_1, s_4$ | 125                     | 300   | 25    | 0     | 0     | 225   | $C$    |
| $x_1, x_2, s_2, s_4$ | 250                     | 200   | 0     | 100   | 0     | 100   | $D$    |
| $x_1, x_2, s_2, s_3$ | 350                     | 100   | 0     | 200   | 100   | 0     | $E$    |
| $x_1, s_1, s_2, s_3$ | 350                     | 0     | 100   | 300   | 600   | 0     | $F$    |

- recall: any basic (not necessarily feasible) sol. is obtained by setting the NVs = 0
- in our 2d-case: we've 2 NVs
- if one of original (= decision) var.s is zero then corr. basic sol. lies on corr. coordinate axis (e.g.:  $A, B, F$ )
- if slackvar. = 0 then constraint it represents is binding for corr. basic sol. (e.g.  $B-F$ )
- thus: basic sol. corr. to pairs of lines defining the feasible region (incl. coord.axis)

- total number of potential basic sol. in our ex.:  $\binom{2+4}{4} = \frac{6!}{(6-4)!4!} = 15$
- however: not every set of 4 var.s may form basis
- e.g. basis consisting of  $x_1, s_1, s_3, s_4$  is not possible;  $\rightsquigarrow$  no corr. basic sol.:  
 $x_2, s_2 = 0$  would imply  $0 = x_2 + s_2 \stackrel{1)}{=} 300$ , where <sup>1)</sup> refers to printed fabric constraint; geometrically: this corr. to parallel lines a def. pair of constraints; in our ex.: boundary for printed fabric constraint ( $x_2 = 300$ ) is parallel to boundary of nonneg. constraint  $x_2$  ( $x_2 = 0$ ); i.e. both constraints can't be binding at same time; analogous situation: basis consisting of  $x_2, s_1, s_2, s_3$  not possible; lines corr. to  $x_1, s_4 = 0$  parallel.







- excluding these 2 cases:  $15 - 2 = 13$  (potential) basic sol. remaining; discussed 6 of them ( $A-F$ );  $A-F$  are basic feasible solutions (bfs)
- we can see: remaining basic sol. corr. to pairwise intersections of lines def. constraints (incl. nonneg. constraints) are infeasible;  $\leadsto$  points  $G, H, I, J, K, L, M$
- correspondence between these points and basic sol.: exercise

### In summary:

- from geom. viewpoint: simplex method starts from vertex of feasible region
- then moves to better (no worse) adjacent vertex (if exists)
- terminates at vertex that has no adjacent vertex with a better objective

## The Simplex Method for a General LP

- assume in HP ex. we had additional constraint:  $\geq 100$  carriers have to be manufactured; i.e.  $x_1 + x_2 \geq 100$ ; we obtain following LP:

$$\begin{array}{llll}
 \text{maximize} & 15x_1 + 25x_2 & & \text{(profit)} \\
 \text{subject to} & x_1 + x_2 \leq 450 & & \text{(solid color fabric constraint)} \\
 & x_2 \leq 300 & & \text{(printed fabric constraint)} \\
 & 4x_1 + 5x_2 \leq 2000 & & \text{(budget constraint)} \\
 & x_1 \leq 350 & & \text{(demand constraint)} \\
 & x_1 + x_2 \geq 100 & & \text{(manufacturing constraint)} \\
 & x_1, x_2 \geq 0 & & \text{(nonnegativity constraints)}
 \end{array}$$

- as before: we convert LP to standard form by introducing slack var.  $s_1, \dots, s_4$  and an excess var.  $e_5$  for the new constraint; obtain

$$\begin{array}{llllll}
 \text{maximize} & 15x_1 + 25x_2 & & & & \\
 \text{subject to} & x_1 + x_2 + s_1 & & & & = 450 \\
 & x_2 + s_2 & & & & = 300 \\
 & 4x_1 + 5x_2 + s_3 & & & & = 2000 \\
 & x_1 + s_4 & & & & = 350 \\
 & x_1 + x_2 - e_5 & & & & = 100 \\
 & x_1, x_2, s_1, s_2, s_3, s_4, e_5 & \geq & 0 & & 
 \end{array}$$

corr. dictionary:

$$\begin{array}{rcl}
 z & = & 15x_1 + 25x_2 \\
 s_1 & = & 450 - x_1 - x_2 \\
 s_2 & = & 300 - x_2 \\
 s_3 & = & 2000 - 4x_1 - 5x_2 \\
 s_4 & = & 350 - x_1 \\
 e_5 & = & -100 + x_1 + x_2
 \end{array}$$

is clearly infeasible:

$$(x_1, x_2 = 0 \Rightarrow e_5 = -100 < 0)$$

- therefore, simplex method can't be initialized with this dic.;  $e_5$  cannot be used as basic var. for 5<sup>th</sup> constraint

- plan: discuss a variant of simplex method to overcome this obstacle: "two-phase-simplex-method" (other variant: "big-M-method").
- both methods based on similar idea: introduce "artificial variable" in case basic var. is not readily available; e.g. consider

$$x_1 + x_2 - e_5 = 100.$$

Introduce artificial var.  $a_5 \geq 0$  as follows

$$x_1 + x_2 - e_5 + a_5 = 100.$$

- now we can use  $a_5$  as starting BV for this constraint;  $\rightsquigarrow$  obtain bfs for resulting LP
- to obtain feasible sol. of original LP (if there's one): try to achieve  $a_5 = 0$
- both methods try to exclude artificial var.s out of basis; (thus, they eventually vanish, whenever LP is feasible)
- first, we discuss general setup

- Consider general LP (Problem (P))

$$\begin{aligned}
 & \text{maximize} && c^T x \\
 & \text{subject to} && A'x \leq b' \in \mathbb{R}^{m'} && (m' \text{ inequalities}) \\
 & && A''x = b'' \in \mathbb{R}^{m''} && (m'' \text{ equalities}) \\
 & && x \geq 0 && (x \in \mathbb{R}^n)
 \end{aligned}$$

- let  $\mathcal{I}^- = \{i \mid b'_i < 0\}$ ;
- intr. slack var  $x_{n+1}, \dots, x_{n+m'}$  and rewrite LP in standard form (Problem (PS)):

$$\begin{aligned}
 & \text{maximize} && \bar{c}^T x \\
 & && Ax = b = \begin{pmatrix} b' \\ b'' \end{pmatrix} && (m := m' + m'' \text{ equalities}) \\
 & && x \geq 0 && (x \in \mathbb{R}^{n+m'})
 \end{aligned}$$

- wlog  $b \geq 0$  (otherwise mult. resp. eqn. by  $-1$ )
- eqn.  $i$  ( $i \in \mathcal{I}^-$ ) requires introducing artificial var.s; e.g.

$$x_1 + x_2 \leq -3 \rightsquigarrow x_1 + x_2 + s_1 = -3 \rightsquigarrow -x_1 - x_2 - s_1 = 3 \rightsquigarrow -x_1 - x_2 - s_1 + a_1 = 3$$

- in addition, we also add artificial var.s to last  $m''$  eqn.s; will serve as initial basic var.s in initial dic.
- for convenience: set of indices requiring artificial var.s:

$$\mathcal{I}^a = \mathcal{I}^- \cup \{m' + 1, \dots, m' + m''\}$$

With (P) and (PS) we associate the LP (which shares the same feasible region):

$$\text{maximize} \quad - \sum_{i \in \mathcal{I}^a} a_i \quad \text{"Auxiliary Problem" (A)}$$

Example: Consider the following LP:

$$\text{subject to} \quad \sum_{j=1}^{n+m'} a_{ij} x_j = b_i, \quad i \in \{1, \dots, m\} \setminus \mathcal{I}^a$$

$$\sum_{j=1}^{n+m'} a_{ij} x_j + a_i = b_i, \quad i \in \mathcal{I}^a$$

$$x_j, a_i \geq 0 \quad j = 1, \dots, n + m', i \in \mathcal{I}^a$$

$$\begin{aligned} \text{maximize} \quad & x_1 - 2x_2 + 3x_3 \\ \text{subject to} \quad & -2x_1 + 3x_2 + 4x_3 \geq 12 \\ & 3x_1 + 2x_2 + x_3 \geq 6 \\ & x_1 + x_2 + x_3 \leq 9 \\ & x_1, x_2, x_3 \geq 0 \end{aligned}$$

This LP in standard form is given by

$$\begin{aligned} \text{maximize} \quad & x_1 - 2x_2 + 3x_3 \\ \text{subject to} \quad & -2x_1 + 3x_2 + 4x_3 - x_4 = 12 \\ & 3x_1 + 2x_2 + x_3 - x_5 = 6 \\ & x_1 + x_2 + x_3 + x_6 = 9 \\ & x_1, x_2, x_3, x_4, x_5, x_6 \geq 0 \end{aligned}$$

$$\begin{aligned} \text{maximize} \quad & -a_1 - a_2 \\ \text{subject to} \quad & -2x_1 + 3x_2 + 4x_3 - x_4 + a_1 = 12 \\ & 3x_1 + 2x_2 + x_3 - x_5 + a_2 = 6 \\ & x_1 + x_2 + x_3 + x_6 = 9 \\ & x_1, x_2, x_3, x_4, x_5, x_6, a_1, a_2 \geq 0 \end{aligned}$$

- clearly: basis  $\{x_4, x_5, x_6\}$  infeasible since  $x_4, x_5 < 0$
- we introduce artificial var.s for first 2 constraints
- this gives:

- note: bfs for (A) is easily obtained: select basis consisting of the
  - slack var.s  $x_{n+i}$  ( $i \in \{1, \dots, m\} \setminus \mathcal{I}^a$ ) for rows where art. var.s were not needed
  - artificial var.s  $a_i$  ( $i \in \mathcal{I}^a$ ) for remaining rows
- also, for the objective of (A) we have  $z = -a_1 - a_2 \leq 0$ ;  
thus, any feasible sol. of (A) with  $a_i = 0$  ( $i \in \mathcal{I}^a$ ) is optimal
- The following property holds for LP (P) and the associated auxiliary problem (A):

### Theorem

*The LP (P) is feasible if and only if (A) is optimal with optimal objective value  $z^* = 0$ .*

### Proof

*If the LP (P) is feasible, then any feasible sol.  $x$  to (P) and  $a_i = 0$  ( $i \in \mathcal{I}^a$ ) provide an optimal sol. for (A).*

*Conversely, if  $z^* = 0$  is optimal for (A) then for the optimal sol. we have that  $a_i = 0$  ( $i \in \mathcal{I}^a$ ) and  $x_1^*, \dots, x_{n+m'}^*$  is a feasible sol. for (P).*

## The two-phase simplex method

- Phase I: Solve (A); note: (A) is optimal because feasible and bounded
  - case 1: if  $z^* = 0$  then  $x^*$  is a feasible sol. for (P)
  - case 2: if  $z^* \neq 0$  then (P) is infeasible  $\rightarrow$  STOP
- Phase II: If (P) is feasible solve (P) using optimal tableau from (A) as initial tableau (as follows):
  - to get feasible tab. for (P) from optimal tab. for (A) in Phase II: get rid of  $a_i s$ :
    - case 1: ( $a_i \in NV \ \forall a_i$ ). Drop  $a_i$ -columns and express objective of (P) solely through NVs. (Alternatively: perform Gauss-step to obtain zero BV-coeff.s in original  $z$ -row). Then the BVs from (A) are now BVs for the initial tableau for (P).
    - case 2: ( $\exists a_i \in BV$  obtained in optimal tab. for (A)).  
 corr. sol. must be degenerate since  $a_i = 0$  for all  $i$ .  
 we try to drive them out of the basis by performing additional degenerate pivots:
      - case 2a:  $a_i \in BV$  and at least one  $x_k$ -coeff. in corr. row is nonzero.  
 in this case we perform one Gauss step with this nonzero coeff. as pivot;  
 result: pivot was degenerate since  $a_i = 0 \Rightarrow z$  unchanged;  $x_k$  entered basis and  $a_i$  left basis
      - case 2b:  $a_i \in BV$  and all the  $x_k$ -coeff. in corr. row are zero.  
 in this case the corr. eqn. reads  $\sum \lambda_i a_i = 0$  and can be dropped.  
 This can only happen when (PS) has linearly dependent constraints; (see last Example)

**Example.** Use two-phase simplex method to solve LP (cf. above)  
(note: steps could be shortend by intro. excess var.s)

$$\begin{aligned} \text{maximize} \quad & x_1 - 2x_2 + 3x_3 \\ \text{subject to} \quad & -2x_1 + 3x_2 + 4x_3 \geq 12 \\ & -3x_1 - 2x_2 - x_3 \leq -6 \\ & x_1 + x_2 + x_3 \leq 9 \\ & x_1, x_2, x_3 \geq 0 \end{aligned}$$

step 1: force  $\leq$ -inequalities

$$\begin{aligned} \text{maximize} \quad & x_1 - 2x_2 + 3x_3 \\ \text{subject to} \quad & 2x_1 - 3x_2 - 4x_3 \leq -12 \\ & -3x_1 - 2x_2 - x_3 \leq -6 \\ & x_1 + x_2 + x_3 \leq 9 \\ & x_1, x_2, x_3 \geq 0 \end{aligned}$$

$$\mathcal{I}^- = \{1, 2\} \stackrel{\text{no eqn.s}}{=} \mathcal{I}^a$$

step 2: introduce slack var.s  $x_4, x_5, x_6$

$$\begin{aligned} \max \quad & x_1 - 2x_2 + 3x_3 \\ \text{s.to} \quad & 2x_1 - 3x_2 - 4x_3 + x_4 = -12 \\ & -3x_1 - 2x_2 - x_3 + x_5 = -6 \\ & x_1 + x_2 + x_3 + x_6 = 9 \\ & x_1, x_2, x_3, x_4, x_5, x_6 \geq 0 \end{aligned}$$

step 3: mult. row  $i$  by  $-1$  for all  $i \in \mathcal{I}^-$

$$\begin{aligned} \max \quad & -a_1 - a_2 \\ \text{s.to} \quad & -2x_1 + 3x_2 + 4x_3 - x_4 + a_1 = 12 \\ & 3x_1 + 2x_2 + x_3 - x_5 + a_2 = 6 \\ & x_1 + x_2 + x_3 + x_6 = 9 \\ & x_1, x_2, x_3, x_4, x_5, x_6 \geq 0 \end{aligned}$$

This is (A); let  $e_1 = x_4, e_2 = x_5, s_3 = x_6$

step 5: create initial tableau for (A)

$$\begin{aligned} \max \quad & x_1 - 2x_2 + 3x_3 \\ \text{s.to} \quad & -2x_1 + 3x_2 + 4x_3 - x_4 = 12 \\ & 3x_1 + 2x_2 + x_3 - x_5 = 6 \\ & x_1 + x_2 + x_3 + x_6 = 9 \\ & x_1, x_2, x_3, x_4, x_5, x_6 \geq 0 \end{aligned}$$

step 4: introduce artificial var.s  $a_i$  ( $i \in \mathcal{I}^a = \{1, 2\}$ );  
This is (PS); Formulate auxiliary problem (A):

| $z$ | $x_1$ | $x_2$ | $x_3$ | $e_1$ | $e_2$ | $s_3$ | $a_1$ | $a_2$ | rhs | basis <sub>-1</sub> |
|-----|-------|-------|-------|-------|-------|-------|-------|-------|-----|---------------------|
| 1   | 0     | 0     | 0     | 0     | 0     | 0     | 1     | 1     | 0   | $z$                 |
| 0   | -2    | 3     | 4     | -1    | 0     | 0     | 1     | 0     | 12  | $a_1$               |
| 0   | 3     | 2     | 1     | 0     | -1    | 0     | 0     | 1     | 6   | $a_2$               |
| 0   | 1     | 1     | 1     | 0     | 0     | 1     | 0     | 0     | 9   | $s_3$               |

Perform Gauss-step to obtain 0 coeff.s for  $a_i$  in  $z$  row



| $z$ | $x_1$ | $x_2$ | $x_3$ | $e_1$ | $e_2$ | $s_3$ | $a_1$ | $a_2$ | rhs | basis <sub>-1</sub> |
|-----|-------|-------|-------|-------|-------|-------|-------|-------|-----|---------------------|
| 1   | 0     | 0     | 0     | 0     | 0     | 0     | 1     | 1     | 0   | $z$                 |
| 0   | -2    | 3     | 4     | -1    | 0     | 0     | 1     | 0     | 12  | $a_1$               |
| 0   | 3     | 2     | 1     | 0     | -1    | 0     | 0     | 1     | 6   | $a_2$               |
| 0   | 1     | 1     | 1     | 0     | 0     | 1     | 0     | 0     | 9   | $s_3$               |

| $z$ | $x_1$ | $x_2$ | $x_3$ | $e_1$ | $e_2$ | $s_3$ | $a_1$ | $a_2$ | rhs | basis <sub>0</sub> |
|-----|-------|-------|-------|-------|-------|-------|-------|-------|-----|--------------------|
| 1   | -1    | -5    | -5    | 1     | 1     | 0     | 0     | 0     | -18 | $z$                |
| 0   | -2    | 3     | 4     | -1    | 0     | 0     | 1     | 0     | 12  | $a_1$              |
| 0   | 3     | 2     | 1     | 0     | -1    | 0     | 0     | 1     | 6   | $a_2$              |
| 0   | 1     | 1     | 1     | 0     | 0     | 1     | 0     | 0     | 9   | $s_3$              |

Perform Gauss-step to obtain 0 coeff.s for  $a_i$  in  $z$  row

Now: simplex steps as usual...

| $z$ | $x_1$   | $x_2$ | $x_3$  | $e_1$ | $e_2$  | $s_3$ | $a_1$ | $a_2$  | rhs | basis <sub>1</sub> |
|-----|---------|-------|--------|-------|--------|-------|-------|--------|-----|--------------------|
| 1   | $13/2$  | 0     | $-5/2$ | 1     | $-3/2$ | 0     | 0     | $5/2$  | -3  | $z$                |
| 0   | $-13/2$ | 0     | $5/2$  | -1    | $3/2$  | 0     | 1     | $-3/2$ | 3   | $a_1$              |
| 0   | $3/2$   | 1     | $1/2$  | 0     | $-1/2$ | 0     | 0     | $1/2$  | 3   | $x_2$              |
| 0   | $-1/2$  | 0     | $1/2$  | 0     | $1/2$  | 1     | 0     | $-1/2$ | 6   | $s_3$              |

| $z$ | $x_1$   | $x_2$ | $x_3$ | $e_1$  | $e_2$  | $s_3$ | $a_1$  | $a_2$  | rhs    | basis <sub>2</sub> |
|-----|---------|-------|-------|--------|--------|-------|--------|--------|--------|--------------------|
| 1   | 0       | 0     | 0     | 0      | 0      | 0     | 1      | 1      | 0      | $z$                |
| 0   | $-13/5$ | 0     | 1     | $-2/5$ | $3/5$  | 0     | $2/5$  | $-3/5$ | $6/5$  | $x_3$              |
| 0   | $14/5$  | 1     | 0     | $1/5$  | $-4/5$ | 0     | $-1/5$ | $4/5$  | $12/5$ | $x_2$              |
| 0   | $4/5$   | 0     | 0     | $1/5$  | $1/5$  | 1     | $-1/5$ | $-1/5$ | $27/5$ | $s_3$              |

- The latter tab. is optimal;
- Here, we have case 1 ( $a_i \in NV \forall a_i$ );
- To obtain feasible tab. for ori. LP:  
drop  $a_i$  col.s;
- substitute original  $z$ -row

| $z$ | $x_1$   | $x_2$ | $x_3$ | $e_1$  | $e_2$  | $s_3$ | rhs    | basis <sub>2</sub> |
|-----|---------|-------|-------|--------|--------|-------|--------|--------------------|
| 1   | -1      | 2     | -3    | 0      | 0      | 0     | 0      | $z$                |
| 0   | $-13/5$ | 0     | 1     | $-2/5$ | $3/5$  | 0     | $6/5$  | $x_3$              |
| 0   | $14/5$  | 1     | 0     | $1/5$  | $-4/5$ | 0     | $12/5$ | $x_2$              |
| 0   | $4/5$   | 0     | 0     | $1/5$  | $1/5$  | 1     | $27/5$ | $s_3$              |

perform Gauss-step to transform red numbers to zero

| $z$ | $x_1$   | $x_2$ | $x_3$ | $e_1$  | $e_2$  | $s_3$ | rhs    | basis <sub>2</sub> |
|-----|---------|-------|-------|--------|--------|-------|--------|--------------------|
| 1   | -1      | 2     | -3    | 0      | 0      | 0     | 0      | $z$                |
| 0   | $-13/5$ | 0     | 1     | $-2/5$ | $3/5$  | 0     | $6/5$  | $x_3$              |
| 0   | $14/5$  | 1     | 0     | $1/5$  | $-4/5$ | 0     | $12/5$ | $x_2$              |
| 0   | $4/5$   | 0     | 0     | $1/5$  | $1/5$  | 1     | $27/5$ | $s_3$              |

| $z$ | $x_1$   | $x_2$ | $x_3$ | $e_1$  | $e_2$  | $s_3$ | rhs    | basis <sub>0</sub> |
|-----|---------|-------|-------|--------|--------|-------|--------|--------------------|
| 1   | $-72/5$ | 0     | 0     | $-8/5$ | $17/5$ | 0     | $-6/5$ | $z$                |
| 0   | $-13/5$ | 0     | 1     | $-2/5$ | $3/5$  | 0     | $6/5$  | $x_3$              |
| 0   | $14/5$  | 1     | 0     | $1/5$  | $-4/5$ | 0     | $12/5$ | $x_2$              |
| 0   | $4/5$   | 0     | 0     | $1/5$  | $1/5$  | 1     | $27/5$ | $s_3$              |

perform Gauss-step to transform red numbers to zero

Now: simplex steps as usual...

| $z$ | $x_1$ | $x_2$   | $x_3$ | $e_1$   | $e_2$  | $s_3$ | rhs    | basis <sub>1</sub> |
|-----|-------|---------|-------|---------|--------|-------|--------|--------------------|
| 1   | 0     | $36/7$  | 0     | $-4/7$  | $-5/7$ | 0     | $78/7$ | $z$                |
| 0   | 0     | $13/14$ | 1     | $-3/14$ | $-1/7$ | 0     | $24/7$ | $x_3$              |
| 0   | 1     | $5/14$  | 0     | $1/14$  | $-2/7$ | 0     | $6/7$  | $x_1$              |
| 0   | 0     | $-2/7$  | 0     | $1/7$   | $3/7$  | 1     | $33/7$ | $s_3$              |

| $z$ | $x_1$ | $x_2$  | $x_3$ | $e_1$  | $e_2$ | $s_3$ | rhs | basis <sub>2</sub> |
|-----|-------|--------|-------|--------|-------|-------|-----|--------------------|
| 1   | 0     | $14/3$ | 0     | $-1/3$ | 0     | $5/3$ | 19  | $z$                |
| 0   | 0     | $5/6$  | 1     | $-1/6$ | 0     | $1/3$ | 5   | $x_3$              |
| 0   | 1     | $1/6$  | 0     | $1/6$  | 0     | $2/3$ | 4   | $x_1$              |
| 0   | 0     | $-2/3$ | 0     | $1/3$  | 1     | $7/3$ | 11  | $e_2$              |

| $z$ | $x_1$ | $x_2$ | $x_3$ | $e_1$ | $e_2$ | $s_3$ | rhs | basis <sub>3</sub> |
|-----|-------|-------|-------|-------|-------|-------|-----|--------------------|
| 1   | 2     | 5     | 0     | 0     | 0     | 3     | 27  | $z$                |
| 0   | 1     | 1     | 1     | 0     | 0     | 1     | 9   | $x_3$              |
| 0   | 6     | 1     | 0     | 1     | 0     | 4     | 24  | $e_1$              |
| 0   | -2    | -1    | 0     | 0     | 1     | 1     | 3   | $e_2$              |

- The latter tab. is optimal;
- thus, optimal sol. to orig. LP (P) is  $x_1^* = x_2^* = 0$ ,  $x_3^* = 9$ ;  $z^* = 27$ .

**Example.** Use two-phase simplex method to solve the following LP

$$\begin{aligned} \max \quad & x_1 + x_2 + x_3 \\ \text{s.to} \quad & 2x_1 + 2x_2 + 3x_3 = 6 \\ & x_1 + 3x_2 + 6x_3 = 12 \\ & x_1, x_2, x_3 \geq 0 \end{aligned}$$

| $z$ | $x_1$ | $x_2$ | $x_3$ | $a_1$ | $a_2$ | rhs | basis <sub>0</sub> <sup>I</sup> |
|-----|-------|-------|-------|-------|-------|-----|---------------------------------|
| 1   | -3    | -5    | -9    | 0     | 0     | -18 | $z$                             |
| 0   | 2     | 2     | 3     | 1     | 0     | 6   | $a_1$                           |
| 0   | 1     | 3     | 6     | 0     | 1     | 12  | $a_2$                           |

$\mathcal{I}^- = \{\};$  and  $\mathcal{I}^a = \{1, 2\};$   
intr. artificial var.s.  $a_1, a_2$ ; obtain phase I initial tab.

obtain optimal tab. already:

| $z$ | $x_1$         | $x_2$         | $x_3$ | $a_1$         | $a_2$ | rhs | basis <sub>1</sub> <sup>I</sup> |
|-----|---------------|---------------|-------|---------------|-------|-----|---------------------------------|
| 1   | 3             | 1             | 0     | 3             | 0     | 0   | $z$                             |
| 0   | $\frac{2}{3}$ | $\frac{2}{3}$ | 1     | $\frac{1}{3}$ | 0     | 2   | $x_3$                           |
| 0   | -3            | -1            | 0     | -2            | 1     | 0   | $a_2$                           |

| $z$ | $x_1$          | $x_2$ | $x_3$ | $a_1$ | $a_2$         | rhs | basis <sub>2</sub> <sup>I</sup> |
|-----|----------------|-------|-------|-------|---------------|-----|---------------------------------|
| 1   | 0              | 0     | 0     | 1     | 1             | 0   | $z$                             |
| 0   | $-\frac{4}{3}$ | 0     | 1     | -1    | $\frac{2}{3}$ | 2   | $x_3$                           |
| 0   | 3              | 1     | 0     | 2     | -1            | 0   | $x_2$                           |

Corr. bfs is degenerate (case 2a from above); optimality will not be altered when we make add. pivot with (e.g.)  $x_2$  entering var. and  $a_2$  as leaving var.

This tab. is still optimal with optimal value  $z^* = 0$ ;  
All  $a_i \in NV$ ;  
Remove all  $a_i$  col.s and substitute original  $z$ -row

| $z$ | $x_1$          | $x_2$ | $x_3$ | rhs | basis <sub>-1</sub> <sup>II</sup> |
|-----|----------------|-------|-------|-----|-----------------------------------|
| 1   | -1             | -1    | -1    | 0   | $z$                               |
| 0   | $-\frac{4}{3}$ | 0     | 1     | 2   | $x_3$                             |
| 0   | 3              | 1     | 0     | 0   | $x_2$                             |

| $z$ | $x_1$          | $x_2$ | $x_3$ | rhs | basis <sub>0</sub> <sup>II</sup> |
|-----|----------------|-------|-------|-----|----------------------------------|
| 1   | $\frac{2}{3}$  | 0     | 0     | 2   | $z$                              |
| 0   | $-\frac{4}{3}$ | 0     | 1     | 2   | $x_3$                            |
| 0   | 3              | 1     | 0     | 0   | $x_2$                            |

- The latter tab. is optimal.
- Thus, optimal sol. to orig. LP (P) is
- $x_1^* = x_2^* = 0, x_3^* = 2; z^* = 2.$

Perform Gauss-step to obtain 0 for  
BV coeff. in  $z$ -row

**Example.** Use two-phase simplex method to solve the following LP (with linearly dependent constraints)

$$\begin{aligned} \max \quad & x_1 + x_2 + 2x_3 \\ \text{s.to} \quad & x_1 + 2x_2 + 3x_3 = 6 \\ & 2x_1 + 4x_2 + 6x_3 = 12 \\ & x_1, x_2, x_3 \geq 0 \end{aligned}$$

| $z$ | $x_1$ | $x_2$ | $x_3$ | $a_1$ | $a_2$ | rhs | basis <sub>0</sub> <sup>I</sup> |
|-----|-------|-------|-------|-------|-------|-----|---------------------------------|
| 1   | -3    | -6    | -9    | 0     | 0     | -18 | $z$                             |
| 0   | 1     | 2     | 3     | 1     | 0     | 6   | $a_1$                           |
| 0   | 2     | 4     | 6     | 0     | 1     | 12  | $a_2$                           |

$\mathcal{I}^- = \{\}$ ; and  $\mathcal{I}^a = \{1, 2\}$ ;  
intr. artificial var.s.  $a_1, a_2$ ; obtain phase I initial tab.

obtain optimal phase I tab. already:

| $z$ | $x_1$ | $x_2$ | $x_3$ | $a_1$ | $a_2$ | rhs | basis <sub>1</sub> <sup>I</sup> |
|-----|-------|-------|-------|-------|-------|-----|---------------------------------|
| 1   | 0     | 0     | 0     | 3     | 0     | 0   | $z$                             |
| 0   | 1/3   | 2/3   | 1     | 1/3   | 0     | 2   | $x_3$                           |
| 0   | 0     | 0     | 0     | -2    | 1     | 0   | $a_2$                           |

| $z$ | $x_1$ | $x_2$ | $x_3$ | $a_1$ | $a_2$ | rhs | basis <sub>-1</sub> <sup>II</sup> |
|-----|-------|-------|-------|-------|-------|-----|-----------------------------------|
| 1   | -1    | -1    | -2    | 0     | 0     | 0   | $z$                               |
| 0   | 1/3   | 2/3   | 1     | 1/3   | 0     | 2   | $x_3$                             |

Corr. bfs is again degenerate (case 2a from above);  
but this time  $a_2$  not removable from basis; however,  
 $2^{\text{nd}}$  row does not involve orig. var.s  $\rightsquigarrow$  remove this  
row; remove  $a_i$  col.s; substitute  $z$  by original  $z$ -row;

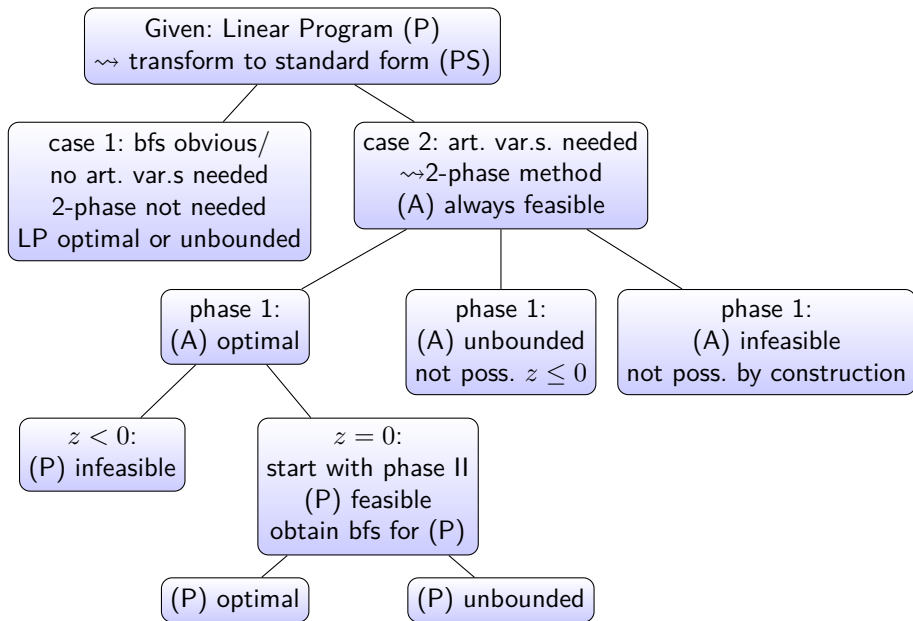
Perform Gauss-step to obtain 0 for BV coeff. in  $z$ -row;  
obtain feasible tab. for phase II:

| $z$ | $x_1$ | $x_2$ | $x_3$ | rhs | basis <sub>0</sub> <sup>II</sup> |
|-----|-------|-------|-------|-----|----------------------------------|
| 1   | -1/3  | 1/3   | 0     | 4   | $z$                              |
| 0   | 1/3   | 2/3   | 1     | 2   | $x_3$                            |

| $z$ | $x_1$ | $x_2$ | $x_3$ | rhs | basis <sub>0</sub> <sup>II</sup> |
|-----|-------|-------|-------|-----|----------------------------------|
| 1   | 0     | 1     | 1     | 6   | $z$                              |
| 0   | 1     | 2     | 3     | 6   | $x_1$                            |

carry out pivot:

- The latter tab. is optimal.
- Thus, optimal sol. to orig. LP (P) is
- $x_1^* = 6$ ,  $x_2^* = x_3^* = 0$ ;  $z^* = 6$ .



## Theorem (Fundamental theorem of Linear Programming)

*Every LP has the following properties:*

- 1) If it has no optimal solution, then it is either infeasible or unbounded.*
- 2) If it has a feasible solution, then it has a standard-form representation in which has a basic feasible solution.*
- 3) If it has an optimal solution, then it has a standard-form representation in which it has a basic optimal solution.*

## Proof

*The proof follows from the analysis of the two-phase simplex method above. If an LP has a feasible solution, then Phase I of the two-phase simplex method will find a basic feasible solution. If the LP is optimal, then Phase II of the two-phase simplex method will find a basic optimal solution. If the LP has no optimal solution and was not proved infeasible at Phase I of the twophase simplex method, then we start Phase II. Phase II will always terminate if, e.g., we use Bland's rule to avoid cycling. If the LP is not optimal, Phase II will prove that the problem is unbounded, since this is the only remaining possibility.*

## List of abbreviations/acronyms

- |  |   |
|--|---|
| <ul style="list-style-type: none"><li>• bfs: basic feasible solution(s)<br/>(corresponding to a certain basis)</li><li>• <math>\text{bfs}_k</math>: basic feasible solution<br/>(corresponding to a certain basis <math>BV_k</math>)</li><li>• BV: set of basic variables</li><li>• NV: set of nonbasic variables</li><li>• corr.: corresponds/corresponding etc.</li><li>• el. row op.s: elementary row operations</li><li>• mult.: multiply (or the like)</li><li>• resp.: respectively/respective...</li><li>• LP: Linear Program/Programming</li><li>• SLE: System of Linear Equations</li><li>• s.f.a.t.a.: Sorry for all the abbreviations</li></ul> | <ul style="list-style-type: none"><li>• neg.: negative</li><li>• nonpos.: nonpositive</li><li>• nonneg.: nonnegative</li><li>• sol.: solution</li><li>• var.: variable</li><li>• coeff.: coefficient(s)</li><li>• col.: column</li><li>• HP: Heavenly Pouch Inc.</li><li>• dic.: dictionary/dictionaries</li><li>• iff: if and only if</li><li>• ex.: example (or: exercise)</li><li>• eqn.(s): equation(s)</li><li>• tab.: tableau</li></ul> |
|--|---|